

INNOVEX INC  
Form 10-Q  
August 04, 2005

**UNITED STATES**

***SECURITIES AND EXCHANGE COMMISSION***

Washington, D. C. 20549

**FORM 10-Q**

**ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**for the quarterly period ended June 30, 2005**

**or**

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**for the transition period from            to**

**Commission File Number 0-13143**

**Innovex, Inc.**

(Exact name of registrant as specified in its charter)

Minnesota

41-1223933

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(State or other jurisdiction of  
incorporation or organization)

(IRS Employer  
Identification No.)

**5540 Pioneer Creek Drive, Maple Plain, MN 55359**  
(Address of principal executive offices)

**(763) 479-5300**  
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).  
 Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date: As of July 21, 2005, 19,200,256 shares of the registrant's common stock, \$.04 par value per share, were outstanding.

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## PART 1: ITEM 1

## FINANCIAL STATEMENTS

## INNOVEX, INC. AND SUBSIDIARIES

## Condensed Consolidated Balance Sheets

(Unaudited)

	June 30, 2005	September 30, 2004
<b>ASSETS</b>		
Current assets:		
Cash and equivalents	\$ 9,534,843	\$ 14,422,060
Accounts receivable, net	40,063,615	27,247,622
Inventories	20,630,197	12,222,703
Deferred income taxes - current	915,559	915,559
Other current assets	1,699,404	2,696,645
Total current assets	72,843,618	57,504,589
Property, plant and equipment, net of accumulated depreciation of \$56,759,000 and \$49,396,000		
	67,966,747	53,538,016
Goodwill	3,000,971	3,000,971
Deferred income taxes - long-term	4,560,228	12,974,692
Other assets	3,887,463	2,728,563
	\$ 152,259,027	\$ 129,746,831
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current maturities of long-term debt	\$ 6,189,393	\$ 6,251,784
Line of credit	8,939,074	
Accounts payable	33,150,593	20,540,924
Accrued compensation	2,429,171	2,702,072
Other accrued liabilities	5,177,993	2,148,328
Total current liabilities	55,886,224	31,643,108
Long-term debt, less current maturities	26,715,157	11,021,678
Stockholders' equity:		
Common stock, \$.04 par value; 30,000,000 shares authorized, 19,197,856 and 19,108,469 shares issued and outstanding	767,914	764,339
Capital in excess of par value	60,977,125	60,771,551
Retained earnings	7,912,607	25,546,155
Total stockholders' equity	69,657,646	87,082,045
	\$ 152,259,027	\$ 129,746,831

See accompanying notes to condensed consolidated financial statements.



## INNOVEX, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Operations

(Unaudited)

	<b>Three Months Ended June 30,</b>	
	<b>2005</b>	<b>2004</b>
Net sales	\$ 60,019,524	\$ 35,245,600
Costs and expenses:		
Cost of sales	54,591,922	34,325,253
Selling, general and administrative	3,695,565	4,530,409
Royalty expense to equity investee	574,394	351,612
Engineering	1,858,073	1,548,529
Net asset impairment		13,108,676
Restructuring charges	1,161,402	714,134
Net interest (income) expense	459,052	150,364
Net other (income) expense	255,066	(193,543)
Income (loss) before taxes	(2,575,950)	(19,289,834)
Income taxes		(2,413,298)
Net income (loss)	\$ (2,575,950)	\$ (16,876,536)
Net income (loss) per share:		
Basic	\$ (0.13)	\$ (0.88)
Diluted	\$ (0.13)	\$ (0.88)
Weighted average shares outstanding:		
Basic	19,177,323	19,072,311
Diluted	19,177,323	19,072,311
	<b>Nine Months Ended June 30,</b>	
	<b>2005</b>	<b>2004</b>
Net sales	\$ 152,785,459	\$ 118,853,841
Costs and expenses:		
Cost of sales	141,950,805	103,652,176
Selling, general and administrative	10,846,237	13,143,758
Royalty expense to equity investee	1,466,517	983,972
Engineering	5,441,778	4,980,732
Net asset impairment		13,108,676
Restructuring charges	1,970,100	714,134
Net interest (income) expense	1,015,854	485,515
Net other (income) expense	(629,476)	(444,055)
Income (loss) before taxes	(9,276,356)	(17,771,067)
Income taxes	8,357,192	(2,625,322)
Net income (loss)	\$ (17,633,548)	\$ (15,145,745)
Net income (loss) per share:		
Basic	\$ (0.92)	\$ (0.80)
Diluted	\$ (0.92)	\$ (0.80)
Weighted average shares outstanding:		
Basic	19,151,513	19,010,032
Diluted	19,151,513	19,010,032

See accompanying notes to condensed consolidated financial statements.

## INNOVEX, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Cash Flows

(Unaudited)

	Nine Months Ended June 30,	
	2005	2004
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ (17,633,548)	\$ (15,145,745)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	9,127,911	8,721,058
Restructuring and asset impairment charges	1,970,100	13,822,810
Deferred taxes	8,394,433	(2,857,377)
Other non-cash items	(810,529)	(98,064)
Changes in operating assets and liabilities:		
Accounts receivable	(12,815,993)	892,155
Inventories	(8,407,494)	(1,955,180)
Other current assets	662,079	(1,091,236)
Accounts payable	12,609,669	(100,917)
Accrued compensation and other accrued liabilities	786,664	449,891
Net cash provided by (used in) operating activities	(6,116,708)	2,637,395
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Capital expenditures	(23,570,234)	(8,370,046)
Other	20,414	60,515
Net cash provided by (used in) investing activities	(23,549,820)	(8,309,531)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Principal payments on long-term debt	(4,620,165)	(5,074,212)
Issuance of long-term debt	20,251,252	9,867,139
Net activity on line of credit	8,939,075	
Proceeds from exercise of stock options	209,149	932,615
Net cash provided by (used in) financing activities	24,779,311	5,725,542
Increase (decrease) in cash and equivalents	(4,887,217)	53,406
Cash and equivalents at beginning of period	14,422,060	21,606,761
Cash and equivalents at end of period	\$ 9,534,843	\$ 21,660,167

## SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

Cash paid for interest was \$1,097,000 and \$641,000 in the nine months ended June 30, 2005 and 2004.

Cash paid for income taxes was \$-0- and \$44,000 in the nine months ended June 30, 2005 and 2004.

See accompanying notes to condensed consolidated financial statements.



**INNOVEX INC. AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements**

**NOTE 1 FINANCIAL INFORMATION**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions on Form 10-Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The unaudited condensed consolidated financial statements include the accounts of Innovex, Inc. and its subsidiaries (the Company) after elimination of all significant intercompany transactions and accounts. In the opinion of management, all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of operating results have been made. Operating results for interim periods are not necessarily indicative of results that may be expected for the year as a whole. The Company utilizes a fiscal year that ends on the Saturday nearest to September 30. For clarity of presentation, the Company has described all periods as if they end at the end of the calendar quarter. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. For further information, refer to the consolidated financial statements and footnotes included in the Company's Annual Report on Form 10-K for the year ended September 30, 2004.

Preparation of the Company's condensed consolidated financial statements requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and related revenues and expenses. Actual results could differ from these estimates.

**NOTE 2 RESTRUCTURING CHARGES**

During fiscal 2004, the Company recorded asset impairment and restructuring charges of \$13.1 million and \$1.7 million related to the planned closure of the Maple Plain facility and the plan to discontinue support of the FSA attachment process. The impairment was triggered by the lower than expected financial performance of the Company during the quarter ending June 2004 resulting from the impact of the high fixed cost structure in place at that time on lower than expected revenue and the decision of our largest FSA customer to shift a significant level of next generation business to a competing technology. The assets that were impaired included the Maple Plain facility and related equipment and equipment used in the FSA attachment process. The fair value of these assets was determined using quoted market prices where available, appraised values or estimated future cash flows where more definitive values were not available. The Maple Plain building was written down at June 30, 2004 to its expected net realizable value, \$5,500,000. The building has been listed for sale since September 2004. The assets used to support the FSA attachment process were written down to the estimated future cash flows to be generated by the FSA attachment equipment over its expected remaining operating life which ranged from 12 to 24 months as of June 30, 2004. The assets are expected to have no net realizable value at the end of their expected remaining operating life.

In order to reduce its cost structure, the Company is closing its Maple Plain facility and consolidating its operations with its Lamphun, Thailand and Litchfield, Minnesota facilities. In addition, the Company plans to discontinue supporting the FSA attachment process in order to utilize its resources in other growth areas where the Company believes it has an advantage. Excluding asset impairment charges, restructuring charges are expected to be approximately \$7 million. The \$7 million is expected to be comprised of \$1.8 million for one-time termination benefits, \$0.4 million for contract termination costs and \$4.8 million for other moving and closing costs associated with the consolidation of the Maple Plain location with the Company's other locations. Restructuring charges of \$1.2 million and \$2.0 million were recorded in the third quarter and first nine months of fiscal 2005, respectively. The charges for the first nine months of fiscal 2005 were comprised of \$915,000 for termination benefits and \$1,055,000 related to moving and closing costs. Charges of \$3.7 million related to this restructuring have been recorded through June 30, 2005. The remaining expected charges of \$3.3 million are expected to be incurred during the last quarter of fiscal 2005 and first quarter of fiscal 2006.

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As part of the June 2004 restructuring, engineering support of future FSA attachment development was discontinued. The Company is continuing to maintain engineering support of FSA attachment programs which were in production or programs for which the Company is qualified for future production. As the FSA programs reach their end of life, the Company will lower the level of engineering and production personnel supporting them. The Company will continue to develop flexible circuits to be used by other companies for their FSA development needs but the

Company is not allocating any personnel or resources to develop or support future internal FSA attachment programs.

(in thousands)	Manufacturing Operations		Total
	Other Associated Costs	Restructuring Maple Plain Employee Termination Benefits	
Accrual at October 1, 2004	\$	\$	187 \$
Restructuring charges	1,055	915	1,970
Payments	(1,055)	(347)	(1,402)
Accrual at June 30, 2005	\$	\$	755 \$

### NOTE 3 NET INCOME (LOSS) PER SHARE

The Company's basic net income (loss) per share is computed by dividing net income (loss) by the weighted average number of outstanding common shares. The Company's diluted net income (loss) per share is computed by dividing net income (loss) by the weighted average number of outstanding common shares and common share equivalents relating to stock options when dilutive. Options to purchase 1,673,348 and 1,332,509 shares of common stock were outstanding during the three and nine month periods ending June 30, 2005, but were excluded from the computation of common share equivalents because they were not dilutive. Options to purchase 1,274,376 and 962,985 shares of common stock were outstanding during the three and nine month periods ending June 30, 2004, but were excluded from the computation of common share equivalents because they were not dilutive.

### NOTE 4 STOCK BASED COMPENSATION

The Company uses the intrinsic value method for valuing stock options granted. Had the fair value method been applied, the Company's compensation expense would have been different. The following table illustrates the effect on the net income (loss) and net income (loss) per share if the Company had applied the fair value method to stock-based compensation for the following three and nine month periods:

(in thousands except for per share amounts)	Three months ended June 30		Nine months ended June 30,	
	2005	2004	2005	2004
Net income (loss) as reported	\$ (2,576)	\$ (16,877)	\$ (17,634)	\$ (15,146)
Less total stock-based employee compensation expense determined under the fair value based method for all awards, net of tax effects	(173)	(202)	(509)	(498)
Net income (loss)- pro forma	\$ (2,749)	\$ (17,079)	\$ (18,143)	\$ (15,644)
Basic and diluted net income (loss) per common share - as reported	\$ (0.13)	\$ (0.88)	\$ (0.92)	\$ (0.80)
Basic and diluted net income (loss) per common share - pro forma	\$ (0.14)	\$ (0.90)	\$ (0.95)	\$ (0.82)

The weighted average fair value of options granted in fiscal 2005 and 2004 was \$1.62 and \$4.04, respectively. The weighted average fair value was computed by applying the following weighted average assumptions to the Black-Scholes options pricing model: average volatility 48% and 57%; dividends yields of 0.0%; average risk-free rate of





return of 3.0% and 3.1%; and an average term of 3.1 years and 4.5 years for 2005 and 2004, respectively. No adjustment was made to the Black Scholes calculation to reflect that the options are not freely traded.

#### NOTE 5 INVENTORIES

Inventories are comprised of the following (in thousands):

	June 30, 2005		September 30, 2004	
Raw materials and purchased parts	\$	9,187	\$	5,683
Work-in-process and finished goods		11,443		6,540
	\$	20,630	\$	12,223

#### NOTE 6 DERIVATIVE INSTRUMENTS FOREIGN CURRENCY TRANSLATION

The Company enters into forward exchange contracts that are recorded at fair value, with related fair value gains or losses recorded in income within the caption net other (income) expense. Generally, these contracts have maturities of six months or less. These contracts are entered into to offset the gains or losses on foreign currency denominated assets and liabilities. The Company does not enter into forward exchange contracts for trading purposes and the contracts are not designated as hedges. At June 30, 2005, the Company had open forward exchange contracts to buy Thailand baht maturing July 12, 2005; November 10, 2005; November 21, 2005 and November 28, 2005 with notional amounts of 150 million baht, 400 million baht, 350 million baht and 200 million baht, respectively. The total open contracts for 1,100 million baht equates to approximately \$26.6 million.

Foreign currency translation gains or (losses) included in net other (income) expense ( in thousands):

	Three months ended June 30, 2005		2004		Nine months ended June 30, 2005		2004	
Gain or (loss) from forward exchange contracts	\$	(1,446)	\$	(313)	\$	(704)	\$	(140)
Other foreign currency gain or (loss)		1,413		429		1,079		312
Net gain or (loss) from foreign currency transactions	\$	(33)	\$	116	\$	375	\$	172

#### NOTE 7 REVENUE RECOGNITION

Innovex makes electronic components (flexible circuits) based on customer specifications. The Company's revenue recognition policy is consistently applied regardless of sales channels utilized and product destination. The Company has an implied warranty that the products meet the customer's specification. Credits are issued for customer returns. Revenue from product sales is recognized when persuasive evidence of an arrangement exists, the product has been delivered, the fee is fixed and determinable and collection of the resulting receivable is reasonably assured.

For all sales, a binding purchase order is used as evidence of an arrangement. The Company also stores inventory in warehouses (JIT hubs - third party owned warehouses) that are located close to the customer's manufacturing facilities. Revenue is recognized on sales from JIT hubs upon the transfer of title and risk of loss which follows the customer's acknowledgement of the receipt of the goods.

**NOTE 8 INCOME TAXES**

The Company records income taxes in accordance with the liability method of accounting. Deferred taxes are provided for temporary differences between the financial reporting and tax bases of assets and liabilities. A valuation allowance is established when the realization of a deferred tax asset becomes less likely than not to occur. The valuation allowance is analyzed periodically by the Company and may result in income tax expense different than statutory rates. Based on the valuation allowance analysis performed at June 30, 2005, the valuation allowance was increased by \$10.5 million bringing the total allowance to \$34.9 million.

#### **NOTE 9 ASSET ACQUISITION**

On December 31, 2004, the Company acquired the assets to manufacture adhesiveless, copper clad polyimide from Gould Electronics, Inc. The \$3.5 million asset purchase price was accrued at December 31 and funded on January 4, 2005. Concurrent with this transaction, the Company also agreed to purchase Gould's Eastlake, Ohio manufacturing facility for \$3.5 million. On July 8, 2005, the Company completed the purchase of this facility and simultaneously sold the building to a third party and entered into a lease for a portion of the facility. As of June 30, 2005, the Company accrued a \$750,000 loss including transaction costs on the Eastlake Ohio facility transactions.

#### **NOTE 10 RELATED PARTY TRANSACTIONS**

The Company holds 35% of the outstanding shares of Applied Kinetics Inc. (AKI). AKI is a technology development company which focuses on manufacturing processes related to disk drive components. AKI developed the unique manufacturing process technology utilized by the Company's FSA products. AKI has granted the Company a license to use this technology in return for a royalty to be paid on the revenue generated from the sale of these products. The Company accounts for its investment in AKI on the equity method. Included in other income are gains or (losses) recorded related to the Company's equity holding in AKI of \$520,000 and \$806,000 for the three and nine month periods ending June 30, 2005, respectively and \$71,000 for the three and nine month periods ending June 30, 2004, respectively. In addition, the Company received consulting fees from AKI of \$-0- and \$170,000 during the three and nine month periods ending June 30, 2005, respectively and \$-0- and \$130,000 during the three and nine month periods ending June 30, 2004, respectively.

#### **NOTE 11 NEW PRONOUNCEMENTS**

The Financial Accounting Standards Board (FASB) issued FASB Statement No. 123 (revised 2004), Share-Based Payment, on December 16, 2004. This statement requires the compensation cost relating to share-based payment transactions to be recognized in a company's financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. Statement 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. The Company will be required to adopt Statement 123(R) as of its first fiscal year that begins after June 15, 2005 or fiscal year 2006. The Company has not completed its evaluation of Statement 123(R).

In November 2004, the FASB issued SFAS No. 151, Inventory Costs (SFAS 151). The provisions of this statement become effective for the Company in fiscal 2006. SFAS 151 amends the existing guidance on the recognition of inventory costs to clarify the accounting for abnormal amounts of idle expense, freight, handling costs, and wasted material (spoilage). Existing rules indicate that under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and rehandling costs may be so abnormal as to require treatment as current period charges. SFAS 151 requires that those items be recognized as current period charges regardless of whether they meet the criterion of "so abnormal". In addition, SFAS 151 requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. The adoption of this Statement is not expected to have a material impact on the valuation of inventory or operating results.

In December 2004, the FASB issued SFAS 153, Exchanges of Nonmonetary Assets. This statement addresses the fair value concepts contained in Opinion 29, Accounting for Nonmonetary Transactions which included certain exceptions to the concept that exchanges of similar productive assets should be recorded at the carrying value of the asset relinquished. SFAS 153 eliminates that exception and replaces it with a general exception for exchanges of nonmonetary assets that lack commercial substance. Only nonmonetary exchanges in which an entity's future cash flows are expected to significantly change as a result of the exchange will be considered to have commercial substance. SFAS 153 must be applied to nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. The adoption of this Statement is not expected to have a material impact on the Company's operating results.

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The FASB issued two final FASB Staff Positions ( FSPs ) addressing the financial accounting for certain provisions of the American Jobs Creation Act of 2004 ( Act ). A provision of the Act allows taxpayers a deduction equal to the percentage of the lesser of the taxpayer's qualified domestic production activities income or taxable income subject to a limitation of 50% of annual wages paid. FSP 109-1, Application of FASB Statement No. 109, Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the

American Jobs Creation Act of 2004, addresses whether the qualified domestic production activities should be treated as a special deduction or a rate reduction under SFAS No. 109. Additionally, another provision of the Act provides taxpayers a special, one-time 85% dividend received deduction for certain foreign earnings that are repatriated in either a company's first taxable year beginning on or after the date of the Act's enactment or the last taxable year beginning before such date. The adoption of this Statement is not expected to have a material impact on the Company's operating results.

**PART I: ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*You should read the following discussion of our financial condition and results of operations in conjunction with the consolidated financial statements and notes to those statements included in this report. This discussion may contain forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, including those described under the heading "Risks Related to Our Business" in our Annual Report on Form 10-K for the year ended September 30, 2004, as well as others not now anticipated.*

*We utilize a fiscal year that ends on the Saturday nearest to September 30. For clarity of presentation, we have described all periods as if they end at the end of the calendar quarter. The first quarter of fiscal 2004 included 14 weeks while all remaining quarters of fiscal 2004 and all fiscal 2005 quarters include 13 weeks.*

**Overview**

We are a leading worldwide provider of flexible circuit interconnect solutions to OEMs in the electronics industry. We offer a full range of customized flexible circuit applications and services from initial design, development and prototype to fabrication, assembly and test on a global basis. We target high-volume markets where miniaturization, form and weight are driving factors and flexible circuits are an enabling technology. Applications for flexible circuits currently addressed by us include data storage devices such as hard disk drives, liquid crystal displays (LCDs) for mobile communication devices, tape drives and arrays, flat panel displays (FPDs) and printers. Our customers include 3M, Dell, Hitachi, HP, Maxtor, Medtronic, Philips, Quantum, SAE Magnetics (a subsidiary of TDK), Samsung, Seagate, Staktek, StorageTek, Xerox and other leading electronic OEMs.

**Net Sales and Revenue Recognition**

We manufacture flexible circuits and perform certain additional assembly and test functions on these flexible circuits based on customer specifications. We sell our products directly throughout the world, primarily in North America, Europe and the Pacific Rim countries. We use non-exclusive sales representatives to augment our direct sales efforts. We recognize revenue from the sale of our products upon shipment or delivery of our product to our customers, depending on the customer agreement or shipping terms. We store some inventory in third party owned warehouses that are located close to customers' manufacturing facilities. Sales from third party warehouses are recognized upon the transfer of title and risk of loss which follows the customer's acknowledgment of the receipt of the goods.

**Costs and Expenses**

Cost of sales consists primarily of:

- material costs for raw materials and semi-finished components used for assembly of our products;
- labor costs directly related to manufacture, assembly and inspection of our products;
- costs of general utilities, production supplies and chemicals consumed in the manufacturing processes;
- costs related to the maintenance of our manufacturing equipment and facilities;
- costs related to material and product handling and shipment;
- depreciation costs related to facilities, machinery and equipment used to manufacture, assemble and inspect our products; and
- salaries and overhead attributed to our supply chain, process engineering and manufacturing personnel.

Selling, general and administrative expenses primarily consist of:

salaries and related selling (commissions, travel, business development and program management), administrative, finance, human resources, regulatory, information services and executive personnel expenses;

other significant expenses related to external accounting, software maintenance and legal and regulatory fees; and

overhead attributed to our selling, general and administrative personnel.

Engineering expenses include costs associated with the design, development and testing of our products and processes. These costs consist primarily of:

salaries and related development personnel expenses;

overhead attributed to our development and test engineering personnel; and

prototyping costs related to the development of new products.

Restructuring charges are those costs primarily related to manufacturing facility closures, severance and product discontinuations. In the third quarter of fiscal 2004, we announced the planned closure of our Maple Plain, Minnesota facility and the plan to discontinue the support of the FSA attachment process once all current program qualifications have reached their end of life.

## Results of Operations

The following table sets forth certain operating data as a percentage of net sales for the periods indicated:

	For the Three Months Ended June 30,		For the Nine Months Ended June 30,	
	2005	2004	2005	2004
Net Sales	100%	100%	100%	100%
Cost of goods sold	91.0	97.4	92.9	87.2
Gross profit	9.0	2.6	7.1	12.8
Operating expenses:				
Selling, general and administrative and royalty expense	7.1	13.8	8.0	11.9
Engineering	3.1	4.4	3.6	4.2
Restructuring	1.9	39.2	1.3	11.6

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Total operating expenses	12.1	57.4	12.9	27.7
Income (loss) from operations	(3.1)	(54.8)	(5.8)	(14.9)
Interest and other expense, net	(1.2)	0.1	(0.3)	
Income (loss) before provision (benefit) for income taxes	(4.3)	(54.7)	(6.1)	(14.9)
Provision (benefit) for income taxes		(6.8)	5.4	(2.2)
Net income (loss)	(4.3)%	(47.9)%	(11.5)%	(12.7)%



## **Comparison of Three Months Ended June 30, 2005 and 2004**

### ***Net Sales***

Our net sales were \$60.0 million for the three months ended June 30, 2005, compared to \$35.2 million for the three months ended June 30, 2004, an increase of 70%. This increase primarily reflects higher flex suspension assembly (FSA) and flat panel display (FPD) revenue more than offsetting lower revenue generated by actuator flex circuit (AFC) and stacked memory sales. A full quarter of revenue for the new FPD programs which ramped during the prior quarter helped drive FPD revenue to \$11.6 million for the quarter. FSA revenue was \$39 million reflecting continued strong demand for current generation disk drives coupled with strong demand for the new enterprise applications which ramped last quarter. Revenue growth was also accelerated by high pass-through material content associated with the assembly of components required for many of the new FPD and FSA products. We expect FPD revenue to remain strong for the balance of fiscal 2005 as FPD programs remain in high volume production. Also, while we expect FSA revenue to decrease when the disk drive industry transitions to its next generation of products in late fiscal 2005, our AFC revenue should increase reflecting the significantly higher level of next generation, AFC program qualifications.

FSA sales to the disk drive industry generated 65% of our net sales for the three months ended June 30, 2005, compared to 67% for the three months ended June 30, 2004. FPD application net sales were 19% compared to 4%, sales of AFC's to the disk drive industry were 10%, compared to 17%, sales from stacked memory applications were 2% compared to 5%, network system application sales were 2% compared to 4% and sales from other industry applications were 2% for the three months ended June 30, 2005 compared to 3% for the three months ended June 30, 2004, respectively.

### ***Gross Profit***

Our gross profit was \$5.4 million for the three months ended June 30, 2005, compared to \$920,000 for the three months ended June 30, 2004, an increase of 490%. Our gross margin for the three months ended June 30, 2005 increased to 9%, from 3% for the three months ended June 30, 2004. The higher gross margin reflects improved operating efficiency and higher net sales increasing fixed cost leverage. We anticipate that gross margins for the remainder of fiscal 2005 will improve as additional operational efficiency improvements are expected.

### ***Selling, General and Administrative and Royalty Expense to Equity Investee***

Selling, general and administrative expenses including royalty expenses for the three months ended June 30, 2005 were \$4.3 million, compared to \$4.9 million in the three months ended June 30, 2004, a decrease of 13%. As a percentage of net sales, selling, general and administrative expenses were 7% for the three months ended June 30, 2005, down from 14% for the same period in the prior year. The dollar decrease in selling, general and administrative expenses from the prior year primarily reflects lower payroll expenses as a result of the cost reduction measures taken in July 2004 partially offset by an increase in royalties related to higher FSA revenue. The decrease as a percent of net sales from the prior year reflects increased net sales. Selling, general and administrative expenses for the remainder of fiscal 2005 are expected to remain low as a percentage of net sales due to the anticipated high level of sales.

### ***Engineering***

Engineering expenses for the three months ended June 30, 2005 were \$1.9 million, compared to \$1.5 million for the three months ended June 30, 2004, an increase of 20%. The increase in fiscal 2005 engineering expenses was primarily the result of hiring engineering personnel for the Thailand expansion prior to closing of the Maple Plain facility and an increase in engineering support personnel. As a percentage of net sales, engineering expenses were 3% of sales for the three months ended March 31, 2005 compared to 4% for the same period in the prior year.

***Restructuring***

During fiscal 2004, we recorded asset impairment and restructuring charges of \$13.1 million and \$1.7 million related to the planned closure of the Maple Plain facility and the plan to discontinue support of the FSA attachment process. The impairment was triggered by the lower than expected financial performance of the Company during the quarter ending June 2004 resulting from the impact of the high fixed cost structure in place at that time on lower than

expected revenue and the decision of our largest FSA customer to shift a significant level of next generation business to a competing technology. The assets that were impaired included the Maple Plain facility and related equipment and equipment used in the FSA attachment process. The fair value of these assets was determined using quoted market prices where available, appraised values or estimated future cash flows where more definitive values were not available. The Maple Plain building was written down at June 30, 2004 to its expected net realizable value, \$5,500,000. The building has been listed for sale since September 2004. The assets used to support the FSA attachment process were written down to the estimated future cash flows to be generated by the FSA attachment equipment over its expected remaining operating life which ranged from 12 to 24 months as of June 30, 2004. The assets are expected to have no net realizable value at the end of their expected remaining operating life.

In order to reduce our cost structure, we are closing our Maple Plain facility and consolidating its operations with our Lamphun, Thailand and Litchfield, Minnesota facilities. In addition, we plan to discontinue supporting the FSA attachment process in order to utilize its resources in other growth areas where we believe we have an advantage. The total restructuring charges are expected to be approximately \$20 million. The \$13.1 asset impairment charge included in the total had no cash flow impact. Excluding asset impairment charges, restructuring charges are expected to be approximately \$7 million. The \$7 million is expected to be comprised of \$1.8 million for one-time termination benefits, \$0.4 million for contract termination costs and \$4.8 million for other moving and closing costs associated with the consolidation of the Maple Plain location with our other locations. The one-time termination benefits and moving and closing costs are expected to have a negative impact on cash flow as the costs are incurred. Restructuring charges of \$1.2 million and \$2.0 million were recorded in the third quarter and first nine months of fiscal 2005, respectively. The charges for the first nine months of fiscal 2005 were comprised of \$915,000 for one-time termination benefits and \$1,055,000 related to moving and closing costs. Charges of \$3.7 million related to this restructuring have been recorded through June 30, 2005. The remaining expected charges of \$3.3 million are expected to be incurred during the last quarter of fiscal 2005 and first quarter of fiscal 2006.

Capital expenditures of approximately \$13 million were expected related to the restructuring primarily related to the expansion of the Lamphun Thailand facility. \$12 million of the capital expenditures has been incurred through June 30, 2005 with the remaining \$1 million expected to be spent in the fiscal 2005 fourth quarter.

As part of the June 2004 restructuring, engineering support of future FSA attachment development was discontinued. We are continuing to maintain engineering support of FSA attachment programs which were in production or programs for which we are qualified for future production. As the FSA programs reach their end of life, we will lower the level of engineering and production personnel supporting them. We will continue to develop flexible circuits to be used by other companies for their FSA development needs but we are not allocating any personnel or resources to develop or support future internal FSA attachment programs.

As of June 30, 2004, we estimated an annual operating expense reduction of approximately \$8 million related to the restructuring charges. \$4 million of this amount was expected to be realized by the end of the September 2004 quarter based on actions taken in June and July 2004. The remaining savings were expected to occur after the Maple Plain facility is closed and its operations transferred to our Lamphun Thailand and Litchfield Minnesota locations. Approximately \$5.5 million of the operating cost reductions were projected to be compensation related and have a positive impact on cash flow upon realization. The remaining benefits were expected to be depreciation and contract termination related and have no impact on cash flow.

Through the quarter ending June 30, 2005, operating cost savings of approximately \$1.0 million per quarter have been realized, primarily comprised of compensation savings of \$650,000 per quarter or \$2.6 million on an annual basis and depreciation and contract termination savings of \$350,000 per quarter or \$1.4 million on an annual basis.

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The original restructuring plan called for the elimination of 168 positions comprised of 87 direct labor positions, 57 indirect labor production support positions and 24 administrative positions. As of June 30, 2005, 91 of these positions have been eliminated and the overall plan remains substantially unchanged.

***Net Interest and Other Expense***

Net interest expense was \$0.5 million for the three months ended June 30, 2005 and \$0.2 for the three months ended June 30, 2004. The increase is the result of higher levels of debt outstanding during fiscal 2005. Net other (income) expense was \$0.3 million in the three months ended June 30, 2005 as compared to (\$0.2) million in the three months ended June 30, 2004. The change was a result of the third quarter of fiscal 2005 including a \$750,000 accrued loss on building sale related to the July 8, 2005 sale of a facility in Eastlake, Ohio which we purchased from Gould Electronics under a previously disclosed purchase agreement.

***Income Taxes***

No net income tax expense or benefit was recorded for the three months ended June 30, 2005 as an increase in the deferred tax valuation allowance of \$1.5 million was recorded to offset the \$1.5 million tax benefit generated during the quarter. This compares to the \$2.4 million tax benefit recorded in the three months ended June 30, 2004. The \$1.5 million increase in our deferred tax valuation allowance was a result of our evaluation of the carrying value of our deferred tax asset in light of the loss recorded for our third quarter. We have determined that it is more likely than not that we will be able to utilize the remaining tax benefit carried on our balance sheet in the future.

**Comparison of Nine Months Ended June 30, 2005 and 2004**

***Net Sales***

Our net sales were \$152.8 million for the nine months ended June 30, 2005, compared to \$118.9 million for the nine months ended June 30, 2004, an increase of 29%. This increase primarily reflects higher FSA and FPD revenue more than offsetting lower revenue generated by AFC and stacked memory sales. Fiscal 2005 revenue growth was accelerated by higher pass-through material content associated with the assembly of components required for many of the new FPD and FSA products. Stacked memory revenue was lower as one of our stacked memory customers transitioned to an alternative product.

FSA sales to the disk drive industry generated 65% of our net sales for the nine months ended June 30, 2005, compared to 57% for the nine months ended June 30, 2004. FPD application net sales were 15% compared to 6%, sales of AFC s to the disk drive industry were 11%, compared to 21%, sales from stacked memory applications were 4% compared to 9%, network system application sales were 3% compared to 4% and sales from other industry applications were 2% for the nine months ended June 30, 2005 compared to 3% for the nine months ended June 30, 2004, respectively.

***Gross Profit***

Our gross profit was \$10.8 million for the nine months ended June 30, 2005, compared to \$15.2 million for the nine months ended June 30, 2004, a decrease of 29%. Our gross margin for the nine months ended June 30, 2005 decreased to 7%, from 13% for the nine months ended June 30, 2004. The lower gross margin reflects numerous start-up issues and inefficiencies caused by the sharp increase in new products entering

production during the fiscal 2005 second quarter and higher pass-through material content for those new programs. Gross margins were also impacted by high levels of fixed costs in place during the fiscal 2005 first quarter in anticipation of higher levels of AFC and FPD revenue which did not materialize until the second quarter.

*Selling, General and Administrative and Royalty Expense to Equity Investee*

Selling, general and administrative expenses including royalty expenses for the nine months ended June 30, 2005 were \$12.3 million, compared to \$14.1 million in the nine months ended June 30, 2004, a decrease of 13%. As a percentage of net sales, selling, general and administrative expenses were 8% for the nine months ended June 30, 2005, down from 12% for the same period in the prior year. The dollar decrease in selling, general and administrative expenses from the prior year primarily reflects lower payroll expenses as a result of the cost reduction measures taken in July 2004 partially offset by an increase in royalties related to higher FSA revenue. The decrease as a percent of net sales from the prior year also reflects increased net sales.

***Engineering***

Engineering expenses for the nine months ended June 30, 2005 were \$5.4 million, compared to \$5.0 million for the nine months ended June 30, 2004, an increase of 9%. The increase in fiscal 2005 engineering expenses was primarily the result of hiring engineering personnel for the Thailand expansion prior to closing of the Maple Plain facility and an increase in engineering support personnel. As a percentage of net sales, engineering expenses were 3% of sales for the nine months ended June 30, 2005 compared to 4% for the same period in the prior year.

***Restructuring***

During the second half of fiscal 2004, we recorded asset impairment and restructuring charges of \$13.1 million and \$1.7 million, respectively, related to the planned closure of our Maple Plain facility and our plan to discontinue support of the FSA attachment process. The assets that were impaired included the Maple Plain facility and related equipment and equipment used in the FSA attachment process. The fair value of these assets was determined using quoted market prices where available, appraised values or estimated future cash flows where more definitive values were not available.

In order to reduce our cost structure, we are closing our Maple Plain facility and consolidating its operations with our Lamphun, Thailand and Litchfield, Minnesota facilities. In addition, we plan to discontinue supporting our FSA attachment process in order to utilize our resources in other growth areas where we believe we have an advantage. Excluding asset impairment charges, total restructuring charges are expected to be approximately \$7 million when the restructuring is complete. The \$7 million is expected to be comprised of \$1.8 million for one-time termination benefits, \$0.4 million for contract termination costs and \$4.8 million for other moving and closing costs associated with the consolidation of the Maple Plain location with our other locations. Restructuring charges of \$2.0 million were recorded in the first nine months of fiscal 2005 related to this restructuring.

***Net Interest and Other Expense***

Net interest expense was \$1.0 million for the nine months ended June 30, 2005 and \$0.5 for the nine months ended June 30, 2004. The increase is the result of higher levels of debt outstanding during fiscal 2005. Net other income was \$0.6 million in the nine months ended June 30, 2005 as compared to \$0.4 million in the nine months ended June 30, 2004. The change was the result of larger foreign currency exchange gains and increased income from our 35% equity holding in Applied Kinetics, Inc in fiscal 2005 as compared to fiscal 2004 partially offset by the fiscal 2005 third quarter \$750,000 accrued loss on building sale related to the July 8, 2005 sale of a facility in Eastlake, Ohio which we purchased from Gould Electronics under a previously disclosed purchase agreement.

***Income Taxes***

Income tax expense for the nine months ended June 30, 2005 was \$8.4 million, compared to income tax benefit of \$2.6 million for the nine months ended June 30, 2004. The fiscal 2005 tax expense reflects a \$10.5 million increase in our deferred tax valuation allowance as a result our evaluation of the carrying value of our deferred tax asset in light of the operating losses generated in fiscal 2005. We have determined that it is more likely than not that we will be able to utilize the remaining tax benefit carried on our balance sheet in the future.

**Critical Accounting Policies**

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses and related disclosure of contingent assets and liabilities. On an on-going basis, estimates are evaluated based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

We apply the following critical accounting policies in the preparation of our consolidated financial statements:

*Allowance for Excess and Obsolete Inventory.* Inventories, which are composed of raw materials, work in process and finished goods, are valued at the lower of cost or market with cost being determined by the



first-in, first-out method. On a periodic basis, we analyze the level of inventory on hand, our cost in relation to market value and estimated customer requirements to determine whether write-downs for excess or obsolete inventory are required. Actual customer requirements in any future periods are inherently uncertain and thus may differ from estimates. If actual or expected requirements were significantly greater or lower than the established reserves, a reduction or increase to the obsolescence allowance would be recorded in the period in which such a determination was made.

*Goodwill.* Goodwill and other intangible assets with indefinite lives are tested for impairment annually or whenever an impairment indicator arises. If events or circumstances change, including reductions in anticipated cash flows generated by operations, goodwill could become impaired and result in a charge to earnings.

*Deferred Taxes.* We account for income taxes using the liability method. Deferred income taxes are provided for temporary differences between the financial reporting and tax bases of assets and liabilities. A valuation allowance is established when the realization of any deferred taxes becomes less likely than not to occur. We analyze the valuation allowance periodically which may result in income tax expense being different than statutory rates.

*Revenue Recognition.* We make electronic components (flexible circuits) based on customer specifications. Our revenue recognition policy is consistently applied regardless of sales channels utilized and product destination. We have an implied warranty that the products meet our customers' specification. Credits are issued for customer returns. In recognizing revenue in any period, we apply the provisions of SEC Staff Accounting Bulletin 101, Revenue Recognition. Revenue from product sales is recognized when persuasive evidence of an arrangement exists, the product has been delivered, the fee is fixed and determinable and collection of the resulting receivable is reasonably assured. For all sales, a binding purchase order is used as evidence of an arrangement. We recognize revenue from the sale of our products upon shipment or delivery of our products to our customers, depending upon the customer agreement or shipping terms. We also store inventory in warehouses (JIT hubs - third party owned warehouses) that are located close to our customers' manufacturing facilities. Revenue is recognized on sales from JIT hubs upon the transfer of title and risk of loss which follows our customers' acknowledgement of the receipt of the goods.

#### **Liquidity and Capital Resources**

We have historically financed our operations primarily through cash from operating activities, sales of equity securities, bank credit facilities and employee stock option exercises. Cash and equivalents were \$9.5 million at June 30, 2005 and \$14.4 million at September 30, 2004.

For the nine months ended June 30, 2005, net cash used in operating activities of \$6.1 million resulted from the net loss, and increases in accounts receivable and inventories more than offsetting the accounts payable increases and non-cash charges for depreciation and the deferred tax valuation allowance increase. Accounts receivable, inventories and accounts payable increased as a result of increases in sales and manufacturing activity levels.

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Net cash used in investing activities was \$23.5 million in the first nine months of fiscal 2005, compared to \$8.3 million in the first nine months of fiscal 2004. In fiscal 2005, net cash used in investing activities was attributed to the purchase of equipment to manufacture copper clad polyimide, spending related to the expansion of our Thailand facility and the purchase of equipment required to meet our expected increase in production of flexible circuits for FPD applications. Fiscal 2004 net cash used in investing activities was attributed to the purchase of selected equipment to expand capacity in our bottleneck processes.

Net cash provided by financing activities was \$24.8 million in the first nine months of fiscal 2005, compared to net cash provided by financing activities of \$5.7 million in the first nine months of fiscal 2004. During fiscal 2005, net cash provided by financing activities was the result of the \$8.9 million borrowed under our short-term Thailand credit facilities, \$7.1 borrowed under our new US Federal Credit Union credit facility and a \$13.2 million draw down under our long term Thailand credit facilities partially offset by scheduled debt payments on our existing Thailand debt facilities and US based capital leases. Fiscal 2004 net cash provided by financing activities was the result of the \$9.9 million drawdown under our expanded Thailand credit facility partially offset by scheduled debt payments on our Thailand debt facilities and U.S. based capital leases.

In June 2004, we entered into a new credit facility with Bank of Ayudhya Public Company Limited and The Industrial Finance Corporation of Thailand which expanded our existing credit facility with these banks. The long-term facilities were increased by 1,060 million baht, the packing credit was increased by 270 million baht and the short-term working capital facility was increased by 20 million baht. The facility is now comprised of a 660 million baht long-term facility, a 400 million baht long-term facility, a 590 million baht long-term facility, a 220 million baht long-term facility, packing credit facilities totaling 1,070 million baht, short-term working capital facilities totaling 90 million baht and a 10 million baht overdraft facility. The Thailand facilities are secured by certain receivables, inventory and assets held by us in Thailand. As of June 30, 2005, we had approximately \$25.3 million outstanding under our long-term Thailand credit facilities and \$8.9 million outstanding under our short-term Thailand credit facilities. Total unused availability under our Thailand credit facilities as of June 30, 2005 was approximately \$23 million, of which \$20 million was related to the packing credit and working capital facilities and \$3 million was available under the long-term facilities to fund capital equipment expansions in Thailand. As of June 30, 2005, we were in compliance with covenants under our Thailand credit facilities.

In January 2005, we entered into a financing agreement with US Federal Credit Union under which we borrowed \$4.0 million. An additional \$3.1 million was borrowed under that agreement on April 15, 2005. As of June 30, 2005, \$7.0 million was outstanding under our US Federal credit facility. The note is due February 1, 2010 with principal amounts under the arrangement bearing interest at a rate of 7% per annum. Payments under the underlying note are calculated using a 25 year amortization with the remaining principal amount due at maturity. The note is secured by our Litchfield and Maple Plain facilities.

We believe that with the existing Thailand credit facilities, cash generated from operations and the proceeds from the new U.S. based credit facility, we will have adequate funds to support projected working capital and capital expenditures for the next twenty-four months. We are considering alternatives for generating additional working capital and long-term financing and will continue to pursue financing opportunities to better leverage our assets. We also filed an S-3 Registration Statement with the Securities and Exchange Commission on January 12, 2005 under which we may offer up to an aggregate of 3,500,000 shares of our common stock in one or more offerings from time to time. Our financing needs and the financing alternatives available to us are subject to change depending on, among other things, general economic and market conditions, changes in industry buying patterns, customer acceptance of our AFC, stacked memory flex and FPD flex products and cash flow from operations.

### Contractual Obligations

The table below discloses a summary of the Company's specified contractual obligations excluding interest at June 30, 2005 (in thousands):

	Under 1 Year	1 to 3 Years	3 to 5 Years	After 5 Years	Total
Long-term Debt Obligations	\$ 6,189	\$ 16,729	\$ 9,987		\$ 32,905
Operating Leases	1,168	599			1,767
Total	\$ 7,357	\$ 17,328	\$ 9,987		\$ 34,672

### Recent Accounting Pronouncements

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The Financial Accounting Standards Board (FASB) issued FASB Statement No. 123 (revised 2004), Share-Based Payment, on December 16, 2004. This statement requires the compensation cost relating to share-based payment transactions to be recognized in our financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. Statement 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. We will be required to adopt Statement 123(R) as of our first fiscal year that begins after June 15, 2005 or fiscal year 2006. We have not completed our evaluation of Statement 123(R).

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs* ( SFAS 151 ). The provisions of this statement become effective for us in fiscal 2006. SFAS 151 amends the existing guidance on the recognition of inventory costs to clarify the accounting for abnormal amounts of idle expense, freight, handling costs, and wasted material (spoilage). Existing rules indicate that under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and rehandling costs may be so abnormal as to require treatment as current period charges. SFAS 151 requires that those items be recognized as current period charges regardless of whether they meet the criterion of so abnormal . In addition, SFAS 151 requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. The adoption of this Statement is not expected to have a material impact on our valuation of inventory or operating results.

In December 2004, the FASB issued SFAS 153, *Exchanges of Nonmonetary Assets*. This statement addresses the fair value concepts contained in Opinion 29, *Accounting for Nonmonetary Transactions* which included certain exceptions to the concept that exchanges of similar productive assets should be recorded at the carrying value of the asset relinquished. SFAS 153 eliminates that exception and replaces it with a general exception for exchanges of nonmonetary assets that lack commercial substance. Only nonmonetary exchanges in which an entity's future cash flows are expected to significantly change as a result of the exchange will be considered to have commercial substance. SFAS 153 must be applied to nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. The adoption of this Statement is not expected to have a material impact on our operating results.

The FASB issued two final FASB Staff Positions ( FSPs ) addressing the financial accounting for certain provisions of the American Jobs Creation Act of 2004 ( Act ). A provision of the Act allows taxpayers a deduction equal to the percentage of the lesser of the taxpayer's qualified domestic production activities income or taxable income subject to a limitation of 50% of annual wages paid. FSP 109-1, *Application of FASB Statement No. 109, Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the American Jobs Creation Act of 2004*, addresses whether the qualified domestic production activities should be treated as a special deduction or a rate reduction under SFAS No. 109. Additionally, another provision of the Act provides taxpayers a special, one-time 85% dividend received deduction for certain foreign earnings that are repatriated in either a company's first taxable year beginning on or after the date of the Act's enactment or the last taxable year beginning before such date. The adoption of this Statement is not expected to have a material impact on the Company's operating results.

### **Forward Looking Statements**

Statements included in this Management's Discussion and Analysis of Financial Condition and Results of Operations, elsewhere in this report and in future filings by the Company with the SEC, except for the historical information contained herein and therein, are forward-looking statements that involve risks and uncertainties. These risks and uncertainties include: the increased utilization by our largest customer of alternative interconnect technologies that compete with our FSA product, any interruption in the operations of the Company's single source suppliers or any failure of any of the Company's single source suppliers to timely deliver an adequate supply of components, the risk related to the closing of our Maple Plain facility and its consolidation with our other facilities, the timely availability and acceptance of new products, including FPD and AFC products, the impact of competitive products and pricing, changes in manufacturing efficiencies and other risks detailed from time to time in our reports filed with the Securities and Exchange Commission, including those risks described under the heading *Risks Related to Our Business* in our Annual Report on Form 10-K for the year ended September 30, 2004. In addition, a significant portion of our revenue is generated from the disk drive, flat panel display, stacked memory substrate, consumer electronics and data storage industries and the global economic softness has had and may have in the future, an adverse impact on our operations. We disclaim any obligation subsequently to revise any forward-looking statements to reflect subsequent events or circumstances or the occurrence of unanticipated events.

### **PART 1: ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

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The following discusses our exposure to market risk related to changes in interest rates and foreign currency exchange rates. These exposures may change over time as business practices evolve and could have a material adverse impact on our business, financial condition and results of operations.

Our earnings and cash flows are subject to fluctuations resulting from changes in foreign currency exchange rates. While we transact business primarily in U.S. dollars, a portion of our sales and expenses are denominated in foreign currencies. Changes in the relation of foreign currencies to the U.S. dollar will affect our cost of sales and operating margins and could result in exchange gains or losses. To reduce the impact of certain foreign currency fluctuations, we enter into short-term forward foreign currency exchange contracts in the regular course of business to manage our risk exposure, not as speculative instruments. Typically, these contracts have maturities of 6 months or less. The forward exchange contracts generally require us to exchange Thailand baht for U.S. dollars or U.S. dollars for Thailand baht at maturity, at rates agreed to at inception of the contracts. These contracts are not designated as hedges, therefore, the gains and losses on foreign currency transactions are included in income.

We periodically review the outlook for expected currency exchange rate movements as well as the policy on desired future foreign currency cash flow positions (long, short or balanced) for those currencies in which we have significant activity. Expected future cash flow positions and strategies are continuously monitored. At June 30, 2005, we had open forward exchange contracts to buy Thailand baht maturing July 12, 2005; November 10, 2005; November 21, 2005 and November 28, 2005 with notional amounts of 150 million baht, 400 million baht, 350 million baht and 200 million baht. The total open contracts for 1,100 million baht equates to approximately \$26.6 million. No assurance can be given that our strategies will prevent future currency fluctuations from adversely affecting our business, financial condition and results of operations.

We are exposed to interest rate risk as a large portion of our interest-bearing debt is subject to interest rates which fluctuate with changes in market interest rates or are periodically reset based on market interest rates. A large change in market interest rates could have an adverse impact on our business, financial condition and results of operations.

#### **PART 1: ITEM 4: CONTROLS AND PROCEDURES**

##### **(a) Evaluation of Disclosure Controls and Procedures**

The Company's Chief Executive Officer, William P. Murnane, and Chief Financial Officer, Thomas Paulson, have evaluated the Company's disclosure controls and procedures as of the end of the period covered by this report. Based upon this review, they have concluded that these controls and procedures are effective.

##### **(b) Changes in Internal Control Over Financial Reporting**

There have been no changes in internal control over financial reporting that occurred during the fiscal period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### **PART II - OTHER INFORMATION**

Responses to Items 2 through 5 are omitted since these items are either inapplicable or the response thereto would be negative.

#### **ITEM 1: LEGAL PROCEEDINGS**

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On June 26, 2005, the Company sued the five other shareholders of AKI (the Inside Shareholders ) in the Minnesota State District Court, First Judicial District. The Company alleges that the Inside Shareholders breached their fiduciary duties to the Company and engaged in illegal conduct or action unfairly prejudicial toward the Company in connection with AKI's distribution of its earnings to the Insider Shareholders as bonuses. The Company is seeking damages, an accounting and injunctive relief, which would require the Inside Shareholders to pay the Company its equitable share of funds paid to the Inside Shareholders, return to AKI sums paid as bonuses, and seeks to prevent further payments of this nature and liquidate AKI and/or require purchase of the Company's equity interest in AKI.

On July 19, 2005, Applied Kinetics, Inc. ( AKI ) sued Innovex, Inc., Innovex Precision Components, Inc., William Murnane and Thomas Paulson in the Minnesota State District Court, Fourth Judicial District. Innovex Precision Components, Inc. ( IPC ) is a wholly-owned subsidiary of Innovex, Inc. Messrs. Murnane and Paulson



are officers of the Company and Mr. Murnane is also a director of the Company. The Company owns 35% of the outstanding common stock of AKI. Messrs. Murnane and Paulson are members of the Board of Directors of AKI. AKI is a supplier of flexible circuit suspension assembly processes and equipment to the Company.

The suit by AKI seeks damages for alleged breach by IPC of a License and Development Agreement between IPC and AKI relating to an alleged failure to pay royalties and relating to an alleged failure to enforce IPC's supply agreement with Magnecomp International Limited for which AKI claims lost revenues; alleged breach of a purchase agreement between AKI and the Company relating to a machine that performs soldering and alleged breach by the Company and Messrs Murnane and Paulson of their fiduciary duties as a shareholder and members of the AKI Board of Directors, respectively. Each of the Company, IPC and Messrs Murnane and Paulson intends to vigorously defend against the suit by AKI and believes that AKI's claims lack merit.

**ITEM 6: EXHIBITS**

The following exhibits are included herein:

31.1 Certification of Chief Executive Officer pursuant Rules 13a-14 and 15d-14 of the Exchange Act.

31.2 Certification of Chief Financial Officer pursuant Rules 13a-14 and 15d-14 of the Exchange Act.

32 Certificate pursuant Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. §1350).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INNOVEX, INC.  
Registrant

Date: August 5, 2005

By            \s\ William P. Murnane  
William P. Murnane  
President and Chief Executive Officer

By            \s\ Thomas Paulson  
Thomas Paulson  
Chief Financial Officer