

VILLAGE SUPER MARKET INC  
Form 10-Q  
December 06, 2018

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-Q  
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended: October 27, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

Commission File No. 0-2633

VILLAGE SUPER MARKET, INC.  
(Exact name of registrant as specified in its charter)

NEW JERSEY 22-1576170  
(State or other jurisdiction of incorporation or organization) (I. R. S. Employer Identification No.)

733 MOUNTAIN AVENUE, SPRINGFIELD, NEW JERSEY 07081  
(Address of principal executive offices) (Zip Code)

(973) 467-2200  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes X No \_\_\_

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12-b2 of the Exchange Act.

~~Large~~ accelerated filer x  
accelerated  
filer

q  
Non-accelerated  
filer  
q  
(Do  
not  
~~Shell~~ reporting company x  
if  
a  
smaller  
reporting  
company)

Indicate by check mark  
whether the Registrant is a  
shell company (as defined in  
Rule 12b-2 of the Exchange  
Act). Yes \_\_\_\_\_ No

Indicate the number of shares outstanding of each of the  
issuer's classes of common stock, as of the latest practicable  
date:

December 6, 2018

Class A Common Stock, No Par Value 10,070,676 Shares  
Class B Common Stock, No Par Value 4,303,748 Shares

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VILLAGE SUPER MARKET, INC.

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## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements  
VILLAGE SUPER MARKET, INC.  
CONSOLIDATED BALANCE SHEETS  
(In thousands) (Unaudited)

|                                                                      | October 27,<br>2018 | July 28,<br>2018 |
|----------------------------------------------------------------------|---------------------|------------------|
| <b>ASSETS</b>                                                        |                     |                  |
| Current assets                                                       |                     |                  |
| Cash and cash equivalents                                            | \$ 88,834           | \$ 96,108        |
| Merchandise inventories                                              | 39,299              | 39,413           |
| Patronage dividend receivable                                        | 16,288              | 11,937           |
| Notes receivable from Wakefern                                       | 24,330              | 23,952           |
| Other current assets                                                 | 20,795              | 19,488           |
| Total current assets                                                 | 189,546             | 190,898          |
| Property, equipment and fixtures, net                                | 216,291             | 214,566          |
| Notes receivable from Wakefern                                       | 23,494              | 23,129           |
| Investment in Wakefern                                               | 28,575              | 27,093           |
| Goodwill                                                             | 12,057              | 12,057           |
| Other assets                                                         | 13,910              | 13,847           |
| Total assets                                                         | \$ 483,873          | \$ 481,590       |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                          |                     |                  |
| Current liabilities                                                  |                     |                  |
| Capital and financing lease obligations                              | \$ 805              | \$ 764           |
| Notes payable to Wakefern                                            | 691                 | 114              |
| Accounts payable to Wakefern                                         | 57,609              | 61,798           |
| Accounts payable and accrued expenses                                | 19,355              | 19,080           |
| Accrued wages and benefits                                           | 17,691              | 18,620           |
| Income taxes payable                                                 | 4,209               | 1,321            |
| Total current liabilities                                            | 100,360             | 101,697          |
| Long-term debt                                                       |                     |                  |
| Capital and financing lease obligations                              | 41,547              | 41,768           |
| Notes payable to Wakefern                                            | 787                 | —                |
| Notes payable related to New Markets Tax Credit                      | 6,356               | 6,418            |
| Total long-term debt                                                 | 48,690              | 48,186           |
| Pension liabilities                                                  | 8,445               | 8,482            |
| Other liabilities                                                    | 19,828              | 20,080           |
| Commitments and contingencies                                        |                     |                  |
| Shareholders' equity                                                 |                     |                  |
| Preferred stock, no par value: Authorized 10,000 shares, none issued | —                   | —                |
|                                                                      | 62,499              | 61,678           |

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|                                                                                                                                           |           |           |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| Class A common stock, no par value: Authorized 20,000 shares; issued 10,583 shares at October 27, 2018 and 10,575 shares at July 28, 2018 |           |           |
| Class B common stock, no par value: Authorized 20,000 shares; issued and outstanding 4,304 shares at October 27, 2018 and July 28, 2018   | 699       | 699       |
| Retained earnings                                                                                                                         | 261,151   | 258,104   |
| Accumulated other comprehensive loss                                                                                                      | (8,083 )  | (8,185 )  |
| Less treasury stock, Class A, at cost: 518 shares at October 27, 2018 and 496 shares at July 28, 2018                                     | (9,716 )  | (9,151 )  |
| Total shareholders' equity                                                                                                                | 306,550   | 303,145   |
| Total liabilities and shareholders' equity                                                                                                | \$483,873 | \$481,590 |

See accompanying Notes to Consolidated Financial Statements.

## VILLAGE SUPER MARKET, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts) (Unaudited)

|                                      | 13 Weeks Ended   |                  |
|--------------------------------------|------------------|------------------|
|                                      | October 27, 2018 | October 28, 2017 |
| Sales                                | \$401,550        | \$387,340        |
| Cost of sales                        | 289,437          | 282,548          |
| Gross profit                         | 112,113          | 104,792          |
| Operating and administrative expense | 96,293           | 93,205           |
| Depreciation and amortization        | 6,898            | 6,235            |
| Operating income                     | 8,922            | 5,352            |
| Interest expense                     | (1,116)          | (1,105)          |
| Interest income                      | 1,178            | 900              |
| Income before income taxes           | 8,984            | 5,147            |
| Income taxes                         | 2,715            | 2,131            |
| Net income                           | \$6,269          | \$3,016          |
| Net income per share:                |                  |                  |
| Class A common stock:                |                  |                  |
| Basic                                | \$0.49           | \$0.23           |
| Diluted                              | \$0.43           | \$0.21           |
| Class B common stock:                |                  |                  |
| Basic                                | \$0.32           | \$0.15           |
| Diluted                              | \$0.32           | \$0.15           |

See accompanying Notes to Consolidated Financial Statements.

VILLAGE SUPER MARKET, INC.  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (In thousands) (Unaudited)

|                                                        | 13 Weeks Ended      |                     |
|--------------------------------------------------------|---------------------|---------------------|
|                                                        | October 27,<br>2018 | October 28,<br>2017 |
| Net income                                             | \$6,269             | \$ 3,016            |
| Other comprehensive income:                            |                     |                     |
| Amortization of pension actuarial loss, net of tax (1) | 102                 | 84                  |
| Comprehensive income                                   | \$6,371             | \$ 3,100            |

Amounts are net of tax of \$43 and \$58 for the 13 weeks ended October 27, 2018 and October 28, 2017, (1) respectively. All amounts are reclassified from accumulated other comprehensive loss to operating and administrative expense.

See accompanying Notes to Consolidated Financial Statements.

VILLAGE SUPER MARKET, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In thousands) (Unaudited)

|                                                                                   | 13 Weeks Ended      |                     |
|-----------------------------------------------------------------------------------|---------------------|---------------------|
|                                                                                   | October 27,<br>2018 | October 28,<br>2017 |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                       |                     |                     |
| Net income                                                                        | \$6,269             | \$ 3,016            |
| Adjustments to reconcile net income to net cash provided by operating activities: |                     |                     |
| Depreciation and amortization                                                     | 6,898               | 6,235               |
| Non-cash share-based compensation                                                 | 821                 | 865                 |
| Deferred taxes                                                                    | (254 )              | (7 )                |
| Provision to value inventories at LIFO                                            | 103                 | —                   |
| Changes in assets and liabilities:                                                |                     |                     |
| Merchandise inventories                                                           | 11                  | (619 )              |
| Patronage dividend receivable                                                     | (4,351 )            | (4,497 )            |
| Accounts payable to Wakefern                                                      | (4,189 )            | (2,886 )            |
| Accounts payable and accrued expenses                                             | 239                 | (1,163 )            |
| Accrued wages and benefits                                                        | (929 )              | (1,889 )            |
| Income taxes receivable / payable                                                 | 2,969               | 2,138               |
| Other assets and liabilities                                                      | (1,462 )            | (3,422 )            |
| Net cash provided by (used in) operating activities                               | 6,125               | (2,229 )            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                       |                     |                     |
| Capital expenditures                                                              | (8,571 )            | (6,629 )            |
| Proceeds from the sale of assets                                                  | —                   | 16                  |
| Investment in notes receivable from Wakefern                                      | (743 )              | (22,592 )           |
| Maturity of notes receivable from Wakefern                                        | —                   | 22,172              |
| Net cash used in investing activities                                             | (9,314 )            | (7,033 )            |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                       |                     |                     |
| Principal payments of long-term debt                                              | (298 )              | (210 )              |
| Dividends                                                                         | (3,222 )            | (3,218 )            |
| Treasury stock purchases, including shares surrendered for withholding taxes      | (565 )              | (154 )              |
| Net cash used in financing activities                                             | (4,085 )            | (3,582 )            |
| <b>NET DECREASE IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH</b>                 | <b>(7,274 )</b>     | <b>(12,844 )</b>    |
| <b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH, BEGINNING OF PERIOD</b>            | <b>96,108</b>       | <b>87,435</b>       |
| <b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH, END OF PERIOD</b>                  | <b>\$88,834</b>     | <b>\$ 74,591</b>    |
| <b>SUPPLEMENTAL DISCLOSURES OF CASH PAYMENTS MADE FOR:</b>                        |                     |                     |
| Interest                                                                          | \$1,116             | \$ 1,105            |
| <b>NONCASH SUPPLEMENTAL DISCLOSURES:</b>                                          |                     |                     |
| Investment in Wakefern and increase in notes payable to Wakefern                  | \$1,482             | \$ —                |



See accompanying Notes to Consolidated Financial Statements.

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VILLAGE SUPER MARKET, INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (In thousands) (Unaudited)

## 1. BASIS OF PRESENTATION and ACCOUNTING POLICIES

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal and recurring accruals) necessary to present fairly the consolidated financial position as of October 27, 2018 and the consolidated statements of operations, comprehensive income and cash flows for the 13 week periods ended October 27, 2018 and October 28, 2017 of Village Super Market, Inc. (“Village” or the “Company”).

The significant accounting policies followed by the Company are set forth in Note 1 to the Company's consolidated financial statements in the July 28, 2018 Village Super Market, Inc. Annual Report on Form 10-K, which should be read in conjunction with these financial statements. The results of operations for the periods ended October 27, 2018 are not necessarily indicative of the results to be expected for the full year.

### Revenue recognition

Revenue is recognized at the point of sale to the customer, including Pharmacy sales. ShopRite From Home sales are recognized either upon pickup in-store or upon delivery to the customer, including any related service fees. Sales tax is excluded from revenue.

Discounts provided to customers through ShopRite coupons and loyalty programs are recognized as a reduction of sales as products are sold. Discounts provided by vendors are not recognized as a reduction in sales. Rather, the Company records a receivable from the vendor for the difference in sales price and payment received from the customer.

The Company does not recognize revenue when it sells ShopRite gift cards. Payment collected from customers for gift card sales is passed on to Wakefern as they can be redeemed at any ShopRite location, including those operated by Wakefern or other Wakefern members. Revenue is recognized and a receivable from Wakefern is recorded when a customer redeems a ShopRite gift card to purchase products or services.

The Company adopted ASU No. 2014-09, “Revenue from Contracts with Customers (Topic 606),” using the full retrospective approach in fiscal 2019. As a result of the adoption of the standard, \$913 of certain other income streams, including commissions for gift card and lottery sales and services fees for ShopRite From Home, that were previously presented as a reduction in Operating expenses were reclassified to sales for the 13 week period ended October 28, 2017. Additionally, \$47 of pharmacy fees previously recorded as Cost of sales were reclassified as a reduction of sales for the 13 week period ended October 28, 2017.

### Disaggregated Revenues

The following table presents the Company's sales by product categories during each of the periods indicated:

|                  | 13 Weeks Ended   |       |                  |       |
|------------------|------------------|-------|------------------|-------|
|                  | October 27, 2018 |       | October 28, 2017 |       |
|                  | Amount           | %     | Amount           | %     |
| Center Store (1) | \$247,518        | 61.6% | \$239,623        | 61.9% |
| Fresh (2)        | 135,616          | 33.8  | 128,886          | 33.3  |
| Pharmacy         | 17,460           | 4.4   | 17,983           | 4.6   |

|           |     |     |     |     |
|-----------|-----|-----|-----|-----|
| Other (3) | 956 | 0.2 | 848 | 0.2 |
|-----------|-----|-----|-----|-----|

|             |           |       |           |       |
|-------------|-----------|-------|-----------|-------|
| Total Sales | \$401,550 | 100 % | \$387,340 | 100 % |
|-------------|-----------|-------|-----------|-------|

(1) Consists primarily of grocery, dairy, frozen, health and beauty care, general merchandise and liquor.

(2) Consists primarily of produce, meat, deli, seafood, bakery, prepared foods and floral.

(3) Consists primarily of sales related to other income streams, including ShopRite from Home service fees and gift card and lottery commissions.

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## 2. MERCHANDISE INVENTORIES

At both October 27, 2018 and July 28, 2018, approximately 65% of merchandise inventories are valued by the LIFO method while the balance is valued by FIFO. If the FIFO method had been used for the entire inventory, inventories would have been \$14,337 and \$14,234 higher than reported at October 27, 2018 and July 28, 2018, respectively.

## 3. NET INCOME PER SHARE

The Company has two classes of common stock. Class A common stock is entitled to cash dividends as declared 54% greater than those paid on Class B common stock. Shares of Class B common stock are convertible on a share-for-share basis for Class A common stock at any time.

The Company utilizes the two-class method of computing and presenting net income per share. The two-class method is an earnings allocation formula that calculates basic and diluted net income per share for each class of common stock separately based on dividends declared and participation rights in undistributed earnings. Under the two-class method, Class A common stock is assumed to receive a 54% greater participation in undistributed earnings than Class B common stock, in accordance with the classes' respective dividend rights. Unvested share-based payment awards that contain nonforfeitable rights to dividends are treated as participating securities and therefore included in computing net income per share using the two-class method.

Diluted net income per share for Class A common stock is calculated utilizing the if-converted method, which assumes the conversion of all shares of Class B common stock to Class A common stock on a share-for-share basis, as this method is more dilutive than the two-class method. Diluted net income per share for Class B common stock does not assume conversion of Class B common stock to shares of Class A common stock.

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The tables below reconcile the numerators and denominators of basic and diluted net income per share for all periods presented.

|                                                            | 13 Weeks Ended<br>October 27, 2018 |         |
|------------------------------------------------------------|------------------------------------|---------|
|                                                            | Class A                            | Class B |
| Numerator:                                                 |                                    |         |
| Net income allocated, basic                                | \$4,739                            | \$1,361 |
| Conversion of Class B to Class A shares                    | 1,361                              | —       |
| Effect of share-based compensation on allocated net income | —                                  | —       |
| Net income allocated, diluted                              | \$6,100                            | \$1,361 |
| Denominator:                                               |                                    |         |
| Weighted average shares outstanding, basic                 | 9,732                              | 4,304   |
| Conversion of Class B to Class A shares                    | 4,304                              | —       |
| Dilutive effect of share-based compensation                | —                                  | —       |
| Weighted average shares outstanding, diluted               | 14,036                             | 4,304   |

|                                                            | 13 Weeks Ended<br>October 28, 2017 |         |
|------------------------------------------------------------|------------------------------------|---------|
|                                                            | Class A                            | Class B |
| Numerator:                                                 |                                    |         |
| Net income allocated, basic                                | \$2,277                            | \$655   |
| Conversion of Class B to Class A shares                    | 655                                | —       |
| Effect of share-based compensation on allocated net income | (1 )                               | (1 )    |
| Net income allocated, diluted                              | \$2,931                            | \$654   |
| Denominator:                                               |                                    |         |
| Weighted average shares outstanding, basic                 | 9,722                              | 4,304   |
| Conversion of Class B to Class A shares                    | 4,304                              | —       |
| Dilutive effect of share-based compensation                | —                                  | —       |
| Weighted average shares outstanding, diluted               | 14,026                             | 4,304   |

Outstanding stock options to purchase Class A shares of 278 and 380 were excluded from the calculation of diluted net income per share at October 27, 2018 and October 28, 2017, respectively, as a result of their anti-dilutive effect. In addition, 340 and 369 non-vested restricted Class A shares, which are considered participating securities, and their allocated net income were excluded from the diluted net income per share calculation at October 27, 2018 and October 28, 2017, respectively, due to their anti-dilutive effect.



#### 4. PENSION PLANS

The Company sponsors four defined benefit pension plans. Net periodic pension cost for the four plans includes the following components:

|                                                | 13 Weeks Ended |             |
|------------------------------------------------|----------------|-------------|
|                                                | October 27,    | October 28, |
|                                                | 2018           | 2017        |
| Service cost                                   | \$53           | \$ 65       |
| Interest cost on projected benefit obligations | 655            | 629         |
| Expected return on plan assets                 | (721 )         | (820 )      |
| Amortization of net losses                     | 145            | 142         |
| Net periodic pension cost                      | \$132          | \$ 16       |

As of October 27, 2018, the Company has not made any contributions to its pension plans in fiscal 2019. The Company expects to contribute \$3,000 to fund its pension plans during fiscal 2019.

#### 5. RELATED PARTY INFORMATION - WAKEFERN

A description of the Company's transactions with Wakefern, its principal supplier, and with other related parties is included in the Company's Annual Report on Form 10-K for the year ended July 28, 2018. There have been no significant changes in the Company's relationships or nature of transactions with related parties during the first 13 weeks of fiscal 2019 except for an additional required investment in Wakefern common stock of \$1,482, inclusive of an initial required investment related to the Bronx, New York City store.

Included in cash and cash equivalents at October 27, 2018 and July 28, 2018 are \$65,145 and \$63,413, respectively, of demand deposits invested at Wakefern at overnight money market rates.

#### 6. DEBT

Village has an unsecured revolving credit agreement providing a maximum amount available for borrowing of \$25,000.

The revolving credit line can be used for general corporate purposes and expires on December 21, 2020. Indebtedness under this agreement bears interest at the applicable LIBOR rate plus 1.25%. The credit agreement provides for up to \$3,000 of letters of credit, which secure obligations for construction performance guarantees to municipalities. The credit agreement contains covenants that, among other conditions, require a maximum liabilities to tangible net worth ratio, a minimum fixed charge coverage ratio and a positive net income. There were no amounts outstanding at October 27, 2018 or July 28, 2018 under the facility.

#### New Markets Tax Credit

On December 29, 2017, the Company entered into a financing transaction with Wells Fargo Community Investment Holdings, LLC ("Wells Fargo") under a qualified New Markets Tax Credit ("NMTC") program related to the construction of a new store in the Bronx, New York. The NMTC program was provided for in the Community Renewal Tax Relief Act of 2000 (the "Act") and is intended to induce capital investment in qualified lower income communities. The Act permits taxpayers to claim credits against their Federal income taxes for up to 39% of qualified investments in the

equity of community development entities ("CDEs"). CDEs are privately managed investment institutions that are certified to make qualified low-income community investments.

In connection with the financing, the Company loaned \$4,835 to VSM Investment Fund, LLC (the "Investment Fund") at an interest rate of 1.403% per year and with a maturity date of December 31, 2044. Repayments on the loan commence in March 2025. Wells Fargo contributed \$2,375 to the Investment Fund and, by virtue of such contribution, is entitled to substantially all of the tax benefits derived from the NMTC. The Investment Fund is a wholly owned subsidiary of Wells Fargo. The loan to the Investment Fund is recorded in Other assets in the consolidated balance sheets.



The Investment Fund then contributed the proceeds to a CDE, which, in turn, loaned combined funds of \$6,563, net of debt issuance costs, to Village Super Market of NY, LLC, a wholly-owned subsidiary of the Company, at an interest rate of 1.000% per year with a maturity date of December 31, 2051. These loans are secured by the leasehold improvements and equipment related to the construction of the Bronx store. Repayment of the loans commences in March 2025. The proceeds of the loans from the CDE were used to partially fund the construction of the Bronx store. The Notes payable related to New Markets Tax Credit, net of debt issuance costs, are recorded in Long-term debt in the consolidated balance sheets.

The NMTC is subject to 100% recapture for a period of seven years. The Company is required to be in compliance with various regulations and contractual provisions that apply to the New Markets Tax Credit arrangement. Noncompliance could result in Wells Fargo's projected tax benefits not being realized and, therefore, require the Company to indemnify Wells Fargo for any loss or recapture of NMTCs. The Company does not anticipate any credit recapture will be required in connection with this financing arrangement. The transaction includes a put/call provision whereby the Company may be obligated or entitled to repurchase Wells Fargo's interest in the Investment Fund. The value attributed to the put/call is de minimis. We believe that Wells Fargo will exercise the put option in December 2024, at the end of the recapture period, that will result in a net benefit to the Company of \$1,728. The Company is recognizing the net benefit over the seven-year compliance period in Operating and administrative expense.

## 7. INCOME TAXES

The effective income tax rate was 30.2% in the first quarter of fiscal 2019 compared to 41.4% in the first quarter of the prior year. The effective tax rate was impacted by the Tax Cuts and Jobs Act (the "Tax Act") enacted on December 22, 2017. The Tax Act made significant changes to the U.S tax code, including, but not limited to, reducing the U.S. federal statutory tax rate from 35%% to 21%% effective January 1, 2018 and bonus depreciation that will allow for full expensing of qualified property. The reduction in the effective tax rate due to the Tax Act was partially offset by a temporary increase in the New Jersey corporate tax rate from 9.0%% to 11.5%% for fiscal 2019.

## 8. COMMITMENTS and CONTINGENCIES

Superstorm Sandy devastated Village's trade area on October 29, 2012 and resulted in the closure of almost all of our stores for periods of time ranging from a few hours to eight days. Village disposed of substantial amounts of perishable product and also incurred repair, labor and other costs as a result of the storm. Wakefern, as the policy holder, has pursued recovery of uncollected insurance claims on behalf of all Wakefern members through litigation against the insurance carrier and others since October 2013. This litigation is ongoing and the Company received an additional \$415 in November 2018 which was recognized as a reduction in Operating and administrative expense in the first quarter of fiscal 2019. Including the November 2018 recoveries, Village has received \$3,998 related to losses incurred as a result of Superstorm Sandy. Any further proceeds recovered will be recognized as they are received.

The Company is involved in other litigation incidental to the normal course of business. Company management is of the opinion that the ultimate resolution of these legal proceedings should not have a material adverse effect on the consolidated financial position, results of operations or liquidity of the Company.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(Dollars in Thousands)

### OVERVIEW

Village Super Market, Inc. (the "Company" or "Village") operates a chain of 30 ShopRite supermarkets in New Jersey, northeastern Pennsylvania, Maryland and New York City. Village is the second largest member of Wakefern Food Corporation ("Wakefern"), the nation's largest retailer-owned food cooperative and owner of the ShopRite name. As further described in the Company's Form 10-K, this ownership interest in Wakefern provides Village many of the economies of scale in purchasing, distribution, private label products, advanced retail technology, marketing and advertising associated with chains of greater size and geographic coverage.

The supermarket industry is highly competitive and characterized by narrow profit margins. The Company competes directly with multiple retail formats, both in-store and online, including national, regional and local supermarket chains as well as warehouse clubs, supercenters, drug stores, discount general merchandise stores, fast food chains, restaurants, dollar stores and convenience stores. Village competes by using low pricing, providing a superior customer service experience and a broad range of consistently available quality products, including ShopRite private labeled products. The ShopRite Price Plus preferred customer program enables Village to offer continuity programs, focus on target marketing initiatives and to offer discounts and attach digital coupons directly to a customer's Price Plus card.

The Company's stores, six of which are owned, average 59,000 total square feet. These larger store sizes enable the Company's stores to provide a "one-stop" shopping experience and to feature expanded higher margin specialty departments such as an on-site bakery, an expanded delicatessen, a variety of natural and organic foods, ethnic and international foods, prepared foods and pharmacies.

Many of our stores emphasize a Power Alley, which features high margin, fresh, convenience offerings in an area within the store that provides quick customer entry and exit for those customers shopping for today's lunch or dinner. Certain of our stores include the Village Food Garden concept featuring a restaurant style kitchen, and several kiosks offering a wide variety of store prepared specialty foods for both take-home and in-store dining.

Village also has on-site registered dieticians in nineteen stores that provide customers with free, private consultations on healthy meals and proper nutrition, as well as leading health related events both in store and in the community as part of the Well Everyday program. We have thirteen stores that offer ShopRite From Home covering most of the communities served by our stores. ShopRite From Home is an online ordering system that provides for in-store pickup or home delivery. Customers can browse our circular, create and edit shopping lists and use ShopRite From Home through shoprite.com or on their smart phones or tablets through the ShopRite app.

We consider a variety of indicators to evaluate our performance, such as same store sales; percentage of total sales by department (mix); shrink; departmental gross profit percentage; sales per labor hour; units per labor hour; and hourly labor rates.

## RESULTS OF OPERATIONS

The following table sets forth the major components of the Consolidated Statements of Operations as a percentage of sales:

|                                      | 13 Weeks Ended      |                     |
|--------------------------------------|---------------------|---------------------|
|                                      | October<br>27, 2018 | October<br>28, 2017 |
| Sales                                | 100.00 %            | 100.00 %            |
| Cost of sales                        | 72.08               | 72.95               |
| Gross profit                         | 27.92               | 27.05               |
| Operating and administrative expense | 23.98               | 24.06               |
| Depreciation and amortization        | 1.71                | 1.60                |
| Operating income                     | 2.23                | 1.39                |
| Interest expense                     | (0.28 )             | (0.29 )             |
| Interest income                      | 0.29                | 0.23                |
| Income before taxes                  | 2.24                | 1.33                |
| Income taxes                         | 0.68                | 0.55                |
| Net income                           | 1.56 %              | 0.78 %              |

**Sales.** Sales were \$401,550 in the first quarter of fiscal 2019, an increase of 3.7% compared to the first quarter of the prior year. Sales increased 3.7% due to the opening of the Bronx, New York City store on June 28, 2018 and a same store sales increase of 1.3%. Same store sales increased due primarily to growth in recently remodeled and expanded stores partially offset by the impact of one competitor store opening. The Company expects same store sales in fiscal 2019 to increase .5% to 2.5%. New stores and replacement stores are included in same store sales in the quarter after the store has been in operation for four full quarters. Store renovations and expansions are included in same store sales immediately.

Although the Company cannot accurately determine the precise impact of inflation or deflation on operations due to changes in product mix, customer buying patterns and competitive factors, we estimate that product prices experienced moderate inflation during the first quarter of fiscal 2019 across all selling departments other than pharmacy, which continued to experience deflation.

**Gross Profit.** Gross profit as a percentage of sales increased .87% in the first quarter of fiscal 2019 compared to the first quarter of the prior year primarily due to decreased promotional spending (.35%), increased departmental gross margin percentages (.31%), a favorable change in product mix (.09%), increased patronage dividends and other rebates from Wakefern (.05%) and decreased warehouse assessment charges from Wakefern (.05%).

**Operating and Administrative Expense.** Operating and administrative expense as a percentage of sales decreased .08% in the first quarter of fiscal 2019 compared to the first quarter of the prior year. As noted in Note 8 to the unaudited consolidated financial statements, the first quarter of fiscal 2019 includes a gain for Superstorm Sandy insurance proceeds received (.10%). Excluding this gain, Operating and administrative expenses as a percentage of sales increased .02% in the first quarter of fiscal 2019 compared to the first quarter of the prior year.

**Depreciation and Amortization.** Depreciation and amortization expense increased in the first quarter of fiscal 2019 compared to the prior year due to depreciation related to fixed asset additions and accelerated depreciation related to assets at the existing Stroudsburg store that is expected to be replaced in the summer of 2019.

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Interest Expense. Interest expense in the first quarter of fiscal 2019 was flat compared to the corresponding period of the prior year.

Interest Income. Interest income increased in the first quarter of fiscal 2019 compared to the corresponding period of the prior year due primarily to higher interest rates earned on notes receivable from Wakefern and demand deposits invested at Wakefern.

Income Taxes. The effective income tax rate was 30.2% in the first quarter of fiscal 2019 compared to 41.4% in the first quarter of the prior year. The effective tax rate was impacted by the Tax Cuts and Jobs Act (the "Tax Act") enacted on December

22, 2017. The Tax Act made significant changes to the U.S tax code, including, but not limited to, reducing the U.S. federal statutory tax rate from 35% to 21% effective January 1, 2018 and bonus depreciation that will allow for full expensing of qualified property. The reduction in the effective tax rate due to the Tax Act was partially offset by a temporary increase in the New Jersey corporate tax rate from 9.0% to 11.5% for fiscal 2019.

Net Income. Net income was \$6,269 in the first quarter of fiscal 2019 compared to \$3,016 in the first quarter of the prior year. The first quarter of fiscal 2019 includes a \$290 (net of tax) gain for Superstorm Sandy insurance proceeds received. Excluding this item from the first quarter of fiscal 2019, net income increased 98% in the first quarter of fiscal 2019 compared to the prior year primarily due to increased same store sales, higher gross profit margins and the favorable impact of the Tax Act.

### CRITICAL ACCOUNTING POLICIES

Critical accounting policies are those accounting policies that management believes are important to the portrayal of the Company's financial condition and results of operations. These policies require management's most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. The Company's critical accounting policies relating to the impairment of long-lived assets and goodwill, accounting for patronage dividends earned as a stockholder of Wakefern, and accounting for pension plans, are described in the Company's Annual Report on Form 10-K for the year ended July 28, 2018. As of October 27, 2018, there have been no changes to the critical accounting policies contained therein.

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### LIQUIDITY AND CAPITAL RESOURCES

Net cash provided by operating activities was \$6,125 in the three-month period of fiscal 2019 compared to net cash used in operating activities of \$2,229 in the corresponding period of the prior year. The increase in net cash provided by operating activities in fiscal 2019 was primarily due to changes in working capital and increased net income adjusted for non-cash expenses. Working capital changes, including Other assets and Other liabilities, decreased net cash provided by operating activities by \$7,712 in fiscal 2019 compared to \$12,338 in fiscal 2018. The decreased impact of working capital is due primarily to changes in timing of payments related to other assets and liabilities.

During the three-month period of fiscal 2019, Village used cash to fund capital expenditures of \$8,571, dividends of \$3,222 and additional investments of \$743 in notes receivable from Wakefern. Capital expenditures primarily include costs associated with the completion of the Bronx, New York store, two smaller remodels and small equipment purchases.

At October 27, 2018, the Company had \$47,824 in variable rate notes receivable due from Wakefern that earn interest at the prime rate plus 1.25% with \$24,330 that mature on February 15, 2019 and \$23,494 that mature on August 15, 2022. Wakefern has the right to prepay these notes at any time. Under certain conditions, the Company can require Wakefern to prepay the notes, although interest earned since inception would be reduced as if it was earned based on overnight money market rates as paid by Wakefern on demand deposits.

Village has budgeted \$40,000 for capital expenditures in fiscal 2019. Planned expenditures include construction of a replacement store in the Stroudsburg, Pennsylvania, three minor remodels, expansion of self-checkout across most

stores and other various technology, equipment and facility upgrades. The Company's primary sources of liquidity in fiscal 2019 are expected to be cash and cash equivalents on hand at October 27, 2018 and operating cash flow generated in fiscal 2019.

Working capital was \$89,186 at October 27, 2018 compared to \$89,201 at July 28, 2018. Working capital ratios at the same dates were 1.89 and 1.88 to 1, respectively. The Company's working capital needs are reduced, since inventories are generally sold by the time payments to Wakefern and other suppliers are due.

Village has an unsecured revolving credit agreement providing a maximum amount available for borrowing of \$25,000.

The revolving credit line can be used for general corporate purposes and expires on December 21, 2020. Indebtedness under this agreement bears interest at the applicable LIBOR rate plus 1.25%. The credit agreement provides for up to \$3,000 of letters of credit, which secure obligations for construction performance guarantees to municipalities. The credit agreement contains

covenants that, among other conditions, require a maximum liabilities to tangible net worth ratio, a minimum fixed charge coverage ratio and a positive net income. There were no amounts outstanding at October 27, 2018 or July 28, 2018 under the facility.

There have been no substantial changes as of October 27, 2018 to the contractual obligations and commitments discussed in the Company's Annual Report on Form 10-K for the year ended July 28, 2018.

## OUTLOOK

This Form 10-Q contains certain forward-looking statements about Village's future performance. These statements are based on management's assumptions and beliefs in light of information currently available. Such statements relate to, for example: same store sales; economic conditions; expected pension plan contributions; projected capital expenditures; cash flow requirements; inflation expectations; and legal matters; and are indicated by words such as "will," "expect," "should," "intend," "anticipates," "believes" and similar words or phrases. The Company cautions the reader there is no assurance that actual results or business conditions will not differ materially from the results expressed, suggested or implied by such forward-looking statements. The Company undertakes no obligation to update forward-looking statements to reflect developments or information obtained after the date hereof.

• We expect same store sales to increase from .5% to 2.5% in fiscal 2019.

Village has budgeted \$40,000 for capital expenditures in fiscal 2019. Planned expenditures include construction of a replacement store in the Stroudsburg, Pennsylvania, three minor remodels, expansion of self-checkout across most stores and other various technology, equipment and facility upgrades.

• The Board's current intention is to continue to pay quarterly dividends in 2019 at the most recent rate of \$.25 per Class A and \$.1625 per Class B share.

• We believe cash and cash equivalents on hand, operating cash flow and other sources of liquidity will be adequate to meet anticipated requirements for working capital, capital expenditures and debt payments for the foreseeable future. We expect our effective income tax rate in fiscal 2019 to be in the range of 30% - 31%. The reduction in the expected effective income tax rate is due primarily to realizing the full impact of the 21% federal corporate tax rate as a result of the Tax Cuts and Jobs Act, partially offset by New Jersey Assembly Bill 4202 which will temporarily increase the New Jersey corporate tax rate to 11.5% for fiscal 2019 and 2020 and to 10.5% for fiscal 2021 and 2022.

• We expect operating expenses will be affected by spends on operational proficiency initiatives and increased costs in certain areas, such as medical and other fringe benefit costs.

• We expect approximately \$1,300 of net periodic pension costs in fiscal 2019 related to the four Company sponsored defined benefit pension plans. The Company expects to contribute \$3,000 in cash to all defined benefit pension plans during fiscal 2019.

Various uncertainties and other factors could cause actual results to differ from the forward-looking statements contained in this report. These include:

The supermarket business is highly competitive and characterized by narrow profit margins. Results of operations may be materially adversely impacted by competitive pricing and promotional programs, industry consolidation and competitor store openings. Village competes directly with multiple retail formats both in-store and online, including national, regional and local supermarket chains as well as warehouse clubs, supercenters, drug stores, discount general merchandise stores, fast food chains, restaurants, dollar stores and convenience stores. Some of these competitors have greater financial resources, lower merchandise acquisition costs and lower operating expenses than we do. The Company's stores are concentrated in New Jersey, with two stores in Maryland, one in northeastern Pennsylvania and one in New York City. We are vulnerable to economic downturns in New Jersey in addition to those that may affect the country as a whole. Economic conditions such as inflation, deflation, interest rate fluctuations, movements in energy costs, social programs, minimum wage legislation, unemployment rates and changing demographics may adversely affect our sales and profits.





Village purchases substantially all of its merchandise from Wakefern. In addition, Wakefern provides the Company with support services in numerous areas including advertising, liability and property insurance, supplies, certain equipment purchasing, coupon processing, certain financial accounting applications, retail technology support, and other store services. Further, Village receives patronage dividends and other product incentives from Wakefern and also has demand deposits and notes receivable due from Wakefern.

Any material change in Wakefern's method of operation or a termination or material modification of Village's relationship with Wakefern could have an adverse impact on the conduct of the Company's business and could involve additional expense for Village. The failure of any Wakefern member to fulfill its obligations to Wakefern or a member's insolvency or withdrawal from Wakefern could result in increased costs to the Company. Additionally, an adverse change in Wakefern's results of operations or solvency could have an adverse effect on Village's results of operations.

Approximately 89% of our employees are covered by collective bargaining agreements. Any work stoppages could have an adverse impact on our financial results. If we are unable to control health care and pension costs provided for in the collective bargaining agreements, we may experience increased operating costs.

The Company could be adversely affected if consumers lose confidence in the safety and quality of the food supply chain. The real or perceived sale of contaminated food products by us could result in a loss of consumer confidence and product liability claims, which could have a material adverse effect on our sales and operations.

Certain of the multi-employer plans to which we contribute are underfunded. As a result, we expect that contributions to these plans may increase. Additionally, the benefit levels and related items will be issues in the negotiation of our collective bargaining agreements. Under current law, an employer that withdraws or partially withdraws from a multi-employer pension plan may incur a withdrawal liability to the plan, which represents the portion of the plan's underfunding that is allocable to the withdrawing employer under very complex actuarial and allocation rules. The failure of a withdrawing employer to fund these obligations can impact remaining employers. The amount of any increase or decrease in our required contributions to these multi-employer pension plans will depend upon the outcome of collective bargaining, actions taken by trustees who manage the plans, government regulations, withdrawals by other participating employers and the actual return on assets held in the plans, among other factors. The Company uses a combination of insurance and self-insurance to provide for potential liability for workers' compensation, automobile and general liability, property, director and officers' liability, and certain employee health care benefits. Any projection of losses is subject to a high degree of variability. Changes in legal claims, trends and interpretations, variability in inflation rates, changes in the nature and method of claims settlement, benefit level changes due to changes in applicable laws, and insolvency of insurance carriers could all affect our financial condition, results of operations, or cash flows.

Our long-lived assets, primarily store property, equipment and fixtures, are subject to periodic testing for impairment. Failure of our asset groups to achieve sufficient levels of cash flow could result in impairment charges on long-lived assets.

Our effective tax rate may be impacted by the results of tax examinations and changes in tax laws.

Wakefern provides all members of the cooperative with information system support that enables us to effectively manage our business data, customer transactions, ordering, communications and other business processes. These information systems are subject to damage or interruption from power outages, computer or telecommunications failures, computer viruses and related malicious software, catastrophic weather events, or human error. Any material interruption of our or Wakefern's information systems could have a material adverse impact on our results of operations.

Due to the nature of our business, personal information about our customers, vendors and associates is received and stored in these information systems. In addition, confidential information is transmitted through our ShopRite from Home online business at shoprite.com and through the ShopRite app. Unauthorized parties may attempt to access information stored in or to sabotage or disrupt these systems. Wakefern and the Company maintain substantial security measures to prevent and detect unauthorized access to such information, including utilizing third-party service providers for monitoring our networks, security reviews, and other functions. It is possible that computer hackers, cyber terrorists and others may be able to defeat the security measures in place at the Company, Wakefern or

those of third-party service providers.

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Any breach of these security measures and loss of confidential information, which could be undetected for a period of time, could damage our reputation with customers, vendors and associates, cause Wakefern and Village to incur significant costs to protect any customers, vendors and associates whose personal data was compromised, cause us to make changes to our information systems and could result in government enforcement actions and litigation against Wakefern and/or Village from outside parties. Any such breach could have a material adverse impact on our operations, consolidated financial condition, results of operations, and liquidity if the related costs to Wakefern and Village are not covered or are in excess of carried insurance policies. In addition, a security breach could require Wakefern and Village to devote significant management resources to address problems created by the security breach and restore our reputation.

#### RELATED PARTY TRANSACTIONS

See note 5 to the unaudited consolidated financial statements for information on related party transactions.

#### RECENTLY ISSUED ACCOUNTING STANDARDS

In February 2016, the FASB issued ASU 2016-02, "Leases." This guidance requires lessees to recognize lease liabilities and a right-of-use asset for all leases with terms of more than 12 months on the balance sheet. This guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2018, with earlier adoption permitted. The Company expects to adopt the new standard in the first quarter of its fiscal year ending July 25, 2020. ASU 2016-02 requires a modified retrospective approach for all leases existing at the date of initial adoption. The adoption of ASU 2016-02 will result in a material increase to the Company's Consolidated Balance Sheets for lease liabilities and right-of-use assets, and the Company is currently evaluating the other effects of adoption of this standard on its consolidated financial statements and related disclosures.

In August 2018, the FASB issued ASU 2018-14, "Compensation-Retirement Benefits-Defined Benefit Plans-General (Subtopic 715-20): Disclosure Framework-Changes to the Disclosure Requirements for Defined Benefit Plans." The guidance modifies disclosure requirements for defined benefit plans. This guidance is effective for fiscal years ending after December 15, 2020, and early adoption is permitted. The Company is currently assessing the potential impact of ASU 2018-14 on its consolidated financial statement disclosures.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

At October 27, 2018, the Company had demand deposits of \$65,145 at Wakefern earning interest at overnight money market rates, which are exposed to the impact of interest rate changes.

At October 27, 2018, the Company had \$47,824 in variable rate notes receivable due from Wakefern that earn interest at the prime rate plus 1.25% with \$24,330 that mature on February 15, 2019 and \$23,494 that mature on August 15, 2022. Wakefern has the right to prepay these notes at any time. Under certain conditions, the Company can require Wakefern to prepay the notes, although interest earned since inception would be reduced as if it was earned based on overnight money market rates as paid by Wakefern on demand deposits.

#### ITEM 4. CONTROLS AND PROCEDURES

As required by Rule 13a-15 under the Exchange Act, the Company carried out an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures at the end of the period. This evaluation was carried out under the supervision, and with the participation, of the Company's management, including the Company's Chief Executive Officer along with the Company's Chief Financial Officer. Based upon that evaluation, the Company's Chief Executive Officer, along with the Company's Chief Financial Officer, concluded that the Company's disclosure controls and procedures are effective.

Disclosure controls and procedures are designed to ensure that information required to be disclosed in Company reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in Company reports filed under the Exchange Act is accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer as appropriate, to allow timely decisions regarding required disclosure.

There have been no changes in the Company's internal control over financial reporting during the quarter ended October 27, 2018 that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

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## PART II - OTHER INFORMATION

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## ITEM 2C. ISSUER PURCHASES OF EQUITY SECURITIES

The number and average price of shares purchased in each fiscal month of the first quarter of fiscal 2019 are set forth in the table below:

| Period(1)                              | Total Number of Shares Purchased(2) | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Dollar Value of Shares that May Yet Be Purchased Under the Plan or Programs |
|----------------------------------------|-------------------------------------|------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| July 29, 2018 to August 25, 2018       | —                                   | \$—                          | —                                                                                | \$1,531,583                                                                         |
| August 26, 2018 to September 23, 2018  | 7,804                               | \$28.65                      | —                                                                                | \$1,531,583                                                                         |
| September 24, 2018 to October 27, 2018 | 13,844                              | \$24.63                      | 13,844                                                                           | \$1,190,605                                                                         |
| Total                                  | 21,648                              | \$26.08                      | 13,844                                                                           | \$1,190,605                                                                         |

(1) The reported periods conform to our fiscal calendar.

(2) Includes (i) shares repurchased under a \$5.0 million repurchase program of the Company's Class A Common Stock authorized by the Board of Directors and announced on June 12, 2015 and (ii) 7,804 shares were surrendered to the Company to cover employee related taxes withheld on vested restricted stock. Repurchases may be made from time-to-time through a variety of methods, including open market purchases and other negotiated transactions, including through plans designed to comply with Rule 10b5-1 under the Securities Exchange Act of 1934.

Item 6. Exhibits

Exhibit 31.1 Certification

Exhibit 31.2 Certification

Exhibit 32.1 Certification (furnished, not filed)

Exhibit 32.2 Certification (furnished, not filed)

Exhibit 99.1 Press Release

101 INS XBRL Instance

101 SCH XBRL Schema

101 CAL XBRL Calculation

101 DEF XBRL Definition

101 LAB XBRL Label

101 PRE XBRL Presentation

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Village Super Market, Inc.  
Registrant

Dated: December 6, 2018 /s/ Robert P. Sumas  
Robert P. Sumas  
(Chief Executive Officer)

Dated: December 6, 2018 /s/ John Van Orden  
John Van Orden  
(Chief Financial Officer)