VENTAS INC Form S-4 April 11, 2011

Table of Contents

As filed with the Securities and Exchange Commission on April 11, 2011

Registration No. 333-[

]

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### Form S-4

REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

### VENTAS, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

6798

(Primary Standard Industrial Classification Code Number) 111 S. Wacker Drive, Suite 4800 Chicago, Illinois 60606 (877) 483-6827 61-1055020

(I.R.S. Employer Identification No.)

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

T. Richard Riney, Esq. General Counsel Ventas, Inc. 10350 Ormsby Park Place, Suite 300 Louisville, Kentucky 40223 (502) 357-9000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

Copies to:

Robin Panovka, Esq. Trevor S. Norwitz, Esq. Wachtell, Lipton, Rosen & Katz 51 West 52<sup>nd</sup> Street New York, New York 10019 (212) 403-1000 Copies to.

Douglas M. Pasquale
President, Chief Executive Officer and
Chairman of the Board
Nationwide Health Properties, Inc.
610 Newport Center Drive, Suite 1150
Newport Beach, California 92660
(949) 718-4400

Brian J. McCarthy, Esq. Jonathan L. Friedman, Esq. Skadden, Arps, Slate, Meagher & Flom LLP 300 South Grand Avenue, Suite 3400 Los Angeles, California 90071 (213) 687-5000

**Approximate date of commencement of the proposed sale of the securities to the public:** As soon as practicable after this Registration Statement becomes effective and upon completion of the merger described in the enclosed document.

If the securities being registered on this Form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box. o

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act of 1933, as amended, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering, o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ý

Accelerated filer o

Non-accelerated filer o
(Do not check if a smaller

Smaller reporting company o

# reporting company) CALCULATION OF REGISTRATION FEE

Title of Each Class of Securities to be Registered	Amount to be Registered(1)	Proposed Maximum Offering Price Per Share(2)	Proposed Maximum Aggregate Offering Price(3)	Amount of Registration Fee(4)	
Common Stock, par value \$0.25 per share	103,107,047	N/A	\$5,501,401,914	\$638,713	

- (1) This number is based on (a)(i) 126,639,074 shares of common stock, par value \$0.10 per share, of Nationwide Health Properties, Inc. ("NHP") outstanding as of April 8, 2011, (ii) 1,766,673 shares of NHP common stock reserved for issuance under various NHP plans as of such date, and (iii) 2,673,641 shares of NHP common stock reserved for issuance upon redemption of Class A Partnership Units of NHP/PMB L.P. multiplied by (b) the exchange ratio of 0.7866 shares of common stock, par value \$0.25 per share, of the Registrant for each share of NHP common stock.
- (2) Not included pursuant to Rule 457(o).
- (3)

  The registration fee has been computed pursuant to Rule 457(c) and Rule 457(f)(1) under the Securities Act of 1933, as amended, solely for the purpose of calculating the registration fee based on the average of the high and low prices for shares of NHP common stock as reported on the New York Stock Exchange on April 7, 2011 (\$41.97 per share) multiplied by the maximum number of such shares (131,079,388) that may be exchanged for the securities being registered.
- (4) The registration fee for the securities registered hereby has been calculated pursuant to Section 6(b) of the Securities Act of 1933.

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933, as amended, or until the Registration Statement shall become effective on such dates as the Commission, acting pursuant to said Section 8(a), may determine.

#### **Table of Contents**

Information contained herein is subject to completion or amendment. A registration statement relating to these securities has been filed with the Securities and Exchange Commission. These securities may not be sold nor may offers to buy be accepted prior to the time the registration statement becomes effective. This document shall not constitute an offer to sell or the solicitation of any offer to buy nor shall there be any sale of these securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

PRELIMINARY SUBJECT TO COMPLETION DATED APRIL 11, 2011

#### MERGER PROPOSED YOUR VOTE IS VERY IMPORTANT

The board of directors of Ventas, Inc., which we refer to as Ventas, and the board of directors of Nationwide Health Properties, Inc., which we refer to as NHP, have approved a merger agreement, dated as of February 27, 2011, which provides for the merger of NHP into a subsidiary of Ventas. As a result of the merger, Ventas will acquire NHP and its subsidiaries.

If the merger is completed, NHP stockholders will have the right to receive 0.7866 shares of Ventas common stock for each share of NHP common stock they own at closing, with cash paid in lieu of fractional shares. This exchange ratio is fixed and will not be adjusted to reflect stock price changes prior to closing of the merger. Ventas common stock and NHP common stock are both listed and traded on the New York Stock Exchange, under the ticker symbols "VTR" and "NHP," respectively. Based on the closing price of Ventas common stock on the New York Stock Exchange, or the NYSE, on February 25, 2011, the last trading day before public announcement of the merger, the exchange ratio of 0.7866 represented approximately \$44.99 in Ventas common stock for each share of NHP common stock. Based on the Ventas closing price on [ ], 2011, the 0.7866 exchange ratio represented approximately \$[ ] in Ventas common stock for each share of NHP common stock. Ventas stockholders will continue to own their existing Ventas shares. The value of the merger consideration will fluctuate with changes in the market price of Ventas common stock. We urge you to obtain current market quotations of Ventas common stock and NHP common stock.

Based on the number of shares of NHP common stock outstanding on the record date for the stockholder meetings, Ventas expects to issue approximately [ ] shares of Ventas common stock to NHP stockholders in the merger, and expects to reserve approximately [ ] additional shares of Ventas common stock for issuance in connection with equity awards and other arrangements that Ventas will assume in connection with the merger. Upon completion of the merger, we estimate that current Ventas stockholders will own approximately 65% of the combined company and former NHP stockholders will own approximately 35% of the combined company.

At the special meeting of Ventas stockholders, Ventas stockholders will be asked to vote to approve the issuance of shares of Ventas common stock to NHP stockholders in connection with the merger and an amendment to the Ventas charter to increase the number of authorized shares of Ventas common stock, which approvals are necessary to effect the merger. At the special meeting of NHP stockholders, NHP stockholders will be asked to vote to adopt the merger agreement and approve the merger and the other transactions contemplated by the merger agreement.

We cannot complete the merger unless the stockholders of both of our companies approve the respective proposals related to the merger. Your vote is very important, regardless of the number of shares you own. Whether or not you expect to attend the Ventas or NHP special meeting, as applicable, in person, please vote your shares as promptly as possible by (1) accessing the Internet website specified on your proxy card, (2) calling the toll-free number specified on your proxy card, or (3) signing and returning all proxy cards that you receive in the postage-paid envelope provided, so that your shares may be represented and voted at the Ventas or NHP special meeting, as applicable. If you are an NHP stockholder, please note that a failure to vote your shares is the equivalent of a vote against the merger. If you are a Ventas stockholder, please note that a failure to vote your shares is equivalent to a vote against the issuance of shares of Ventas common stock to NHP stockholders in connection with the merger and the Ventas charter amendment to increase the number of authorized shares of Ventas common stock.

The Ventas board of directors unanimously recommends that the Ventas stockholders vote "FOR" the issuance of shares of Ventas common stock to NHP stockholders in connection with the merger and "FOR" the Ventas charter amendment to increase the number of authorized shares of Ventas common stock. The NHP board of directors unanimously recommends that the NHP

stockholders vote "FOR" the adoption of the merger agreement and approval of the merger and the other transactions contemplated by the merger agreement.

The obligations of Ventas and NHP to complete the merger are subject to the satisfaction or waiver of several conditions set forth in the merger agreement. More information about Ventas, NHP and the merger is contained in this joint proxy statement/prospectus. Ventas and NHP encourage you to read this entire joint proxy statement/prospectus carefully, including the section entitled "Risk Factors" beginning on page 16.

a	ge 16.	
	We look forward to the successful combination of Ventas and NHI	P.
	Sincerely,	Sincerely,
	Debra A. Cafaro	Douglas M. Pasquale
	Chairman and Chief Executive Officer	Chairman of the Board, President and Chief
	Ventas, Inc.	Executive Officer
		Nationwide Health Properties, Inc.
		* '

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of the securities to be issued under this joint proxy statement/prospectus or determined that this joint proxy statement/prospectus is accurate or complete. Any representation to the contrary is a criminal offense.

This joint proxy statement/prospectus is dated [ ], 2011 and is first being mailed to the stockholders of Ventas and stockholders of NHP on or about [ ], 2011.

### Ventas, Inc.

# NOTICE OF SPECIAL MEETING OF STOCKHOLDERS To Be Held On [ ], 2011

Dear Stockholders of Ventas, Inc.:

	We are please	ed to invite you to	attend the special meeting of stockholders of Ventas, Inc., a Delaware corporation, which will be held
[	], on [	], 2011, at [	], local time, to consider and vote upon the following matters:

a proposal to approve the issuance of Ventas common stock, par value \$0.25 per share, to NHP stockholders in connection with the merger contemplated by the Agreement and Plan of Merger, dated as of February 27, 2011, by and among Ventas, Inc., its wholly owned subsidiary, Needles Acquisition LLC, and NHP, as such agreement may be amended from time to time, a copy of which is attached as Annex A to the joint proxy statement/prospectus accompanying this notice;

a proposal to amend Ventas's Amended and Restated Certificate of Incorporation, as previously amended, to increase the number of authorized shares of Ventas capital stock from 310,000,000 to 610,000,000, and the number of authorized shares of Ventas common stock from 300,000,000 to 600,000,000;

a proposal to approve any adjournments of the Ventas special meeting, if necessary, to solicit additional proxies if there are not sufficient votes for the proposals to issue Ventas common stock in connection with the merger and the charter amendment to increase the number of authorized shares of Ventas common stock; and

any other matters that may properly be brought before the special meeting and at any adjournments or postponements thereof.

Please refer to the attached joint proxy statement/prospectus for further information with respect to the business to be transacted at the Ventas special meeting.

Holders of record of shares of Ventas common stock at the close of business on [ ], 2011 are entitled to notice of, and may vote at, the special meeting and any adjournments of the special meeting.

The proposals to approve the issuance of Ventas common stock to NHP stockholders and the Ventas charter amendment each require the affirmative vote of the holders of a majority of the outstanding shares of Ventas common stock. The merger cannot be completed without the approval by Ventas stockholders of both of these proposals. A proposal to adjourn the Ventas special meeting would require the affirmative vote of holders of a majority of the shares of Ventas common stock represented, in person or by proxy, at the Ventas special meeting and entitled to vote on the proposal.

Your vote is important. Whether or not you expect to attend the Ventas special meeting in person, we urge you to vote your shares as promptly as possible by (1) accessing the Internet website specified on your proxy card, (2) calling the toll-free number specified on your proxy card, or (3) signing and returning the enclosed proxy card in the postage-paid envelope provided, so that your shares may be represented and voted at the Ventas special meeting. If your shares are held in the name of a bank, broker or other fiduciary, please follow the instructions on the voting instruction card furnished by the record holder of your shares.

By Order of the Board of Directors,

Debra A. Cafaro
Chairman and Chief Executive Officer

Chicago, Illinois [ ], 2011 Table of Contents

### Nationwide Health Properties, Inc.

#### NOTICE OF SPECIAL MEETING OF STOCKHOLDERS To Be Held On [ ], 2011

instructions on the voting instruction card furnished by the record holder.

Dear Stockholders of Nationwide Health Properties, Inc.:	
We are pleased to invite you to attend a special meeting of stockholders of Nationwide He which will be held at [ ], on [ ], 2011, at [ ] local time, to consider and vote up Merger, dated as of February 27, 2011, by and among Ventas, its wholly owned subsidiary, Neagreement may be amended from time to time, a copy of which is attached as Annex A to the justiles notice, and approve the merger of NHP with and into Needles Acquisition LLC and the other and Plan of Merger.	pon a proposal to adopt the Agreement and Plan of cedles Acquisition LLC, and NHP, as such oint proxy statement/prospectus accompanying
Please refer to the attached joint proxy statement/prospectus for further information with r Plan of Merger and approve the merger of NHP with and into Needles Acquisition LLC and the Agreement and Plan of Merger.	
Holders of record of shares of NHP common stock at the close of business on [ ], 20	011 are entitled to vote at the special meeting.
The proposal to adopt the Agreement and Plan of Merger and approve the merger and the	other transactions contemplated by the

Your vote is important. Whether or not you expect to attend the NHP special meeting in person, we urge you to vote your shares as promptly as possible by (1) accessing the Internet website specified on your proxy card, (2) calling the toll-free number specified on your proxy card, or (3) signing and returning the enclosed proxy card in the postage-paid envelope provided, so that your shares may be represented and voted at the NHP special meeting. If your shares are held in the name of a bank, broker or other fiduciary, please follow the

Agreement and Plan of Merger requires the affirmative vote of record holders of two-thirds of the outstanding shares of NHP common stock.

By order of the Board of Directors,

Douglas M. Pasquale Chairman of the Board, President and Chief Executive Officer

Newport Beach, California ], 2011

#### **Table of Contents**

#### ADDITIONAL INFORMATION

This joint proxy statement/prospectus incorporates important business and financial information about Ventas and NHP from other documents that are not included in or delivered with this joint proxy statement/prospectus. This information is available to you without charge upon your request. You can obtain the documents incorporated by reference into this joint proxy statement/prospectus by requesting them from Ventas's or NHP's proxy solicitor in writing or by telephone at the following addresses and telephone numbers:

#### if you are a Ventas stockholder:

#### if you are an NHP stockholder:

#### Innisfree M&A Incorporated

501 Madison Avenue New York, New York 10022

Stockholders call toll-free: (877) 750-9501 Banks and brokers call collect: (212) 750-5833 MacKenzie Partners, Inc.

105 Madison Avenue 17th Floor New York, New York 10016 (212) 929-5500 (call collect) proxy@mackenziepartners.com or

CALL TOLL-FREE (800) 322-2885

Investors may also consult Ventas's or NHP's website for more information concerning the merger described in this joint proxy statement/prospectus. Ventas's website is *www.ventasreit.com*. NHP's website is *www.nhp-reit.com*. Additional information is available at *www.sec.gov*. Information included on these websites is not incorporated by reference into this joint proxy statement/prospectus.

If you would like to request copies of any documents, please do so by [ ], 2011 in order to receive them before the special meetings.

For more information, see "Where You Can Find More Information" beginning on page 131.

#### ABOUT THIS DOCUMENT

This joint proxy statement/prospectus, which forms part of a registration statement on Form S-4 filed with the Securities and Exchange Commission, which we refer to as the SEC, by Ventas (File No. 333-[ ]), constitutes a prospectus of Ventas under Section 5 of the Securities Act of 1933, as amended (which we refer to as the Securities Act), with respect to the shares of Ventas common stock to be issued to NHP stockholders as required by the Agreement and Plan of Merger, dated as of February 27, 2011, by and among Ventas, Needles Acquisition LLC, a wholly owned subsidiary of Ventas, and NHP, as such agreement may be amended from time to time and which we refer to as the merger agreement. A copy of the merger agreement is attached as Annex A to this joint proxy statement/prospectus. This document also constitutes a joint proxy statement under Section 14(a) of the Securities Exchange Act of 1934, as amended (which we refer to as the Exchange Act). It also constitutes a notice of meeting with respect to the special meeting of Ventas stockholders and a notice of meeting with respect to the special meeting of NHP stockholders, at which Ventas stockholders and NHP stockholders will be asked to vote upon certain proposals to approve the merger of NHP with and into Needles Acquisition LLC and certain related matters.

You should rely only on the information contained or incorporated by reference into this joint proxy statement/prospectus. No one has been authorized to provide you with information that is different from that contained in, or incorporated by reference into, this joint proxy statement/prospectus. This joint proxy statement/prospectus is dated [ ], 2011. You should not assume that the information contained in, or incorporated by reference into, this joint proxy statement/prospectus is accurate as of any date other than the date on the front cover of those documents. Neither our mailing of this joint proxy statement/prospectus to Ventas stockholders or NHP stockholders nor the issuance by Ventas of common stock in connection with the merger will create any implication to the contrary.

ii

### Table of Contents

This joint proxy statement/prospectus does not constitute an offer to sell, or a solicitation of an offer to buy, any securities, or the solicitation of a proxy, in any jurisdiction in which or from any person to whom it is unlawful to make any such offer or solicitation in such jurisdiction. Information contained in this joint proxy statement/prospectus regarding Ventas has been provided by Ventas and information contained in this joint proxy statement/prospectus regarding NHP has been provided by NHP.

iii

### Table of Contents

### TABLE OF CONTENTS

QUESTIONS AND ANSWERS SUMMARY	Page <u>vii</u>
<u>SUMMAK I</u>	<u>1</u>
The Companies The Merger and the Merger Agreement	1 3 7 7 2 9 9
Litigation Relating to the Merger	7
The Special Meetings Rights of NHP Stockholders Will Change as a Result of the Merger	9
Risk Factors	9
Selected Historical Financial Data of Ventas	<u>10</u>
Selected Historical Financial Data of NHP	<u>12</u>
Summary Unaudited Pro Forma Condensed Consolidated Financial Information  Equivalent and Comparative Per Share Information	13 15
RISK FACTORS	<u>15</u>
	<u>16</u>
Risk Factors Relating to the Merger  Pick Factors Relating to Ventes Following the Merger	<u>16</u>
Risk Factors Relating to Ventas Following the Merger Operational Risks	<u>19</u> <u>19</u>
<u>Legal Risks</u>	<u>21</u>
REIT Risks	<u>21</u>
Ventas and NHP Face Other Risks CAUTIONARY STATEMENT RECARDING FORWARD LOOKING STATEMENTS	<u>22</u>
CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS	<u>23</u>
THE COMPANIES	
Verter	<u>25</u>
<u>Ventas</u> <u>NHP</u>	25 26
Needles Acquisition LLC	<u>26</u>
THE VENTAS SPECIAL MEETING	
D . T' IN	<u>27</u>
<u>Date, Time and Place</u> Purpose of the Ventas Special Meeting	<u>27</u>
Recommendation of the Board of Directors of Ventas	27 27 27 28
Ventas Record Date; Stock Entitled to Vote	<u>27</u>
<u>Quorum</u>	<u>28</u>
Required Vote	<u>28</u>
Abstentions and Broker Non-Votes Voting at the Special Meeting	28 28 28 28 28
Voting in Person	28
Voting of Proxies	<u>28</u>
Shares Held in Street Name	<u>29</u>
Revocability of Proxies or Voting Instructions	<u>29</u>
Solicitation of Proxies VENTAS PROPOSALS	<u>30</u>
YENTAGI KOLOGALO	<u>31</u>
PROPOSAL 1: APPROVAL OF THE ISSUANCE OF SHARES OF VENTAS COMMON STOCK	<u>31</u>
PROPOSAL 2: APPROVAL OF THE VENTAS CHARTER AMENDMENT	<u>32</u>
PROPOSAL 3: ADJOURNMENT OF THE VENTAS SPECIAL MEETING iv	<u>33</u>
17	

### Table of Contents

Date. Time and Place   34     Purpose of the NHP Special Meeting   34     Purpose of the NHP Special Meeting   34     NHP Record Date. Stock Entitled to Vote   34     NHP Record Date. Stock Entitled to Vote   34     Required Vote   34     Required Vote   34     Required Vote   34     Abstentions and Broker Non-Votes   35     Voting in Person   35     Voting in Person   35     Voting in Person   35     Shares Held in Street Name   35     Revocability of Proxies or Voting Instructions   36     Shares Held in Street Name   36     Revocability of Proxies or Voting Instructions   36     Shiers Held in Street Name   37     PROPOSAL ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER   37     THE MERGER   38     Effects of the Merger   38     Effects of the Merger   38     Effects of the Merger Recommendation by the Ventas Board of Directors   36     Ventas's Reasons for the Merger. Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger Recommendation by the NHP Board of Directors   36     Ship NHP's Reasons for the Merger	THE NHP SPECIAL MEETING	Page
Purpose of the NHP Special Meeting   34     Recommendation of the Board of Directors of NHP   34     NHP Record Date: Stock Entitled to Vote   34     Ouorum   34     Abstentions and Broker Non-Votes   35     Abstentions and Broker Non-Votes   35     Voting and Prosen   35     Voting in Person   35     Voting in Person   35     Voting of Proxies   36     Shares Held in Street Name   35     Shares Held in Street Name   36     Solicitation of Proxies or Voting Instructions   36     Solicitation of Proxies   36     Shares Held in Street Name   37     PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER   37     THE MERGER   38     Effects of the Merger   38     Effects of the Merger   38     Reverage of the Merger   38     Responsible of the Merger   38     Responsible of the Merger   38     Responsible of the Merger   38     Shares Held in Street Name   38     Effects of the Merger   38     Effects of the Merger   38     Effects of the Merger   38     Responsible of		<u>34</u>
Recommendation of the Board of Directors of NHP         34           NHP Record Date: Stock Entitled to Vote         34           Quorum         34           Required Vote         34           Abstentions and Broker Non-Votes         35           Voting at the Special Meeting         35           Voting in Person         35           Voting of Proxies         35           Shares Held in Street Name         35           Revocability of Proxies or Voting Instructions         36           Solicitation of Proxies         36           NHP PROPOSAL         37           PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER         37           THE MERGER         38           Effects of the Merger         38           Background of the Merger         38           Background of the Merger: Recommendation by the Ventas Board of Directors         46           NHPs Reasons for the Merger: Recommendation by the NHP Board of Directors         48           NHPs Reisons for the Merger: Recommendation by the NHP Board of Directors         48           Opinion of Venta's Financial Advisor         51           Opinion of NHP's Financial Interests of NHP's Directors and Executive Officers in the Merger         65           Board of Directors and Management Following the M		
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		3 <u>4</u> 34
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		34
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		34
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		34
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		35
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M		35
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M	Voting in Person	<u>35</u>
Shares Held in Street Name Revocability of Proxies or Voting Instructions 36 Revocability of Proxies or Voting Instructions 36 NHP PROPOSAL  PROPOSAL  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger.  88 Background of the Merger.  89 Ventas's Reasons for the Merger. Recommendation by the Ventas Board of Directors  40 NHP's Reasons for the Merger. Recommendation by the NHP Board of Directors  41 NIP's Reasons for the Merger. Recommendation by the NHP Board of Directors  42 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Board of Directors and Management Following the Merger  53 Board of Directors and Management Following the Merger  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  65 Exchange of Shares in the Merger  70 Dividends Listing of Ventas Common Stock  71 Lesting of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  72 Do Approvals Rights  73 The Merger Agreement  74 To No Appraisal Rights  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  70 The Merger Agreement  71 The Merger Agreement  72 The Merger Agreement  73 The Merger Agreement  74 The Merger Agreement  75 The Merger Agreement  76 The Merger Agreement  77 The Merger Agreement  78 The Merger Agreement  79 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  89 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  80 The Merger Agreement  81 The Merger Agreement  82 The Merger Agreement  83 The Merger Agreement  84 The M	Voting of Proxies	<u>35</u>
Revocability of Proxies or Voting Instructions 36 Solicitation of Proxies or Voting Instructions 36 Solicitation of Proxies 38 Solicitation of Proxies 37 THE MERGER AGREEMENT AND APPROVAL OF THE MERGER 37 THE MERGER 37 THE MERGER 38 Effects of the Merger 38 Background of the Merger 38 Background of the Merger 49 Solicitation of the Merger 40 Solicitation of the Merger 41 Solicitation of the Merger 42 Solicitation of the Merger 42 Solicitation of the Merger 43 Solicitation of the Merger 44 Solicitation of the Merger 44 Solicitation of the Merger 45 Solicitation of NHP's Enancial Advisor 46 Solicitation of NHP's Enancial Advisor 46 Solicitation of NHP's Directors and Executive Officers in the Merger 46 Solicitation of NHP's Directors and Executive Officers in the Merger 46 Solicitation of NHP's Directors and Executive Officers in the Merger 46 Solicitation of NHP's Directors and Executive Officers in the Merger 46 Solicitation of NHP Common Stock 47 De-Listing and Deregistration of NHP Common Stock 47 De-Listing a	Shares Held in Street Name	<u>35</u>
NHP PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  Effects of the Merger  Background of the Merger  38  Effects of the Merger  38  Ventas's Reasons for the Merger; Recommendation by the Ventas Board of Directors  46  NIHP's Reasons for the Merger; Recommendation by the NHP Board of Directors  48  Opinion of Ventas's Financial Advisor  50  Financial Interests of NHP's Directors and Executive Officers in the Merger  50  Board of Directors and Management Following the Merger  68  Regulatory Approvals Required for the Merger  68  Regulatory Approvals Required for the Merger  69  Exchange of Shares in the Merger  70  Dividends  70  Listing of Ventas Common Stock  71  De-Listing and Deregistration of NHP Common Stock  71  Arrangements Between Ventas and NHP Prior to the Merger  71  No Appraisal Rights  71  Certain Nents Financial Information  72  The Merger Agreement  73  The Merger Agreement  74  Tax Consequences of the Merger  75  Tax Consequences of the Merger  100  Unaudited Pro Forma Condensed Consolidated Balance Sheet  Unaudited Pro Forma Condensed Consolidated Statement of Income	Revocability of Proxies or Voting Instructions	<u>36</u>
37   PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER   37   THE MERGER	Solicitation of Proxies	<u>36</u>
PROPOSAL: ADOPTION OF THE MERGER AGREEMENT AND APPROVAL OF THE MERGER  THE MERGER  Effects of the Merger  Background of the Merger  Background of the Merger  Background of the Merger: Recommendation by the Ventas Board of Directors  MIP's Reasons for the Merger: Recommendation by the NHP Board of Directors  48 Opinion of Ventas's Financial Advisor  51 Opinion of NHP's Financial Advisor  52 Financial Interests of NHP's Directors and Executive Officers in the Merger  53 Baccounting Treatment  64 Accounting Treatment  65 Regulatory Approvals Required for the Merger  66 Exchange of Shares in the Merger  67 Exchange of Shares in the Merger  69 Exchange of Shares in the Merger  70 Dividends  10 Listing of Ventas Common Stock  71 Arrangements Between Ventas and NHP Prior to the Merger  71 No Appraisal Rights  72 Certain Ventas Financial Information  73 The Merger Agreement  74 ATERIAL UNITED STATES FEDERAL INCOME TAX CONSEOUENCES OF THE MERGER  Unaudited Pro Forma Condensed Consolidated Balance Sheet  Unaudited Pro Forma Condensed Consolidated Statement of Income  102 Unaudited Pro Forma Condensed Consolidated Statement of Income  38 88 Effects of the Merger  38 88 Effects of the Merger  38 88 Effects of the Merger  40 88 Portatas Financial Condensed Consolidated Statement of Income	NHP PROPOSAL	
Series   S		
Serifects of the Merger   38		<u>37</u>
Effects of the Merger Background of the Merger Background of the Merger; Recommendation by the Ventas Board of Directors Ventas's Reasons for the Merger; Recommendation by the NHP Board of Directors AHP's Reasons for the Merger; Recommendation by the NHP Board of Directors AHP's Reasons for the Merger; Recommendation by the NHP Board of Directors  Ship Spannon of NHP's Financial Advisor Dipinion of NHP's Financial Advisor Spannon of NHP's Directors and Executive Officers in the Merger Spannon of Directors and Management Following the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spannon of Directors and Executive Officers in the Merger Spa	THE MERGER	
Background of the Merger38Ventas's Reasons for the Merger, Recommendation by the Ventas Board of Directors46NHP's Reasons for the Merger, Recommendation by the NHP Board of Directors48Opinion of Ventas's Financial Advisor51Opinion of NHP's Financial Advisor56Financial Interests of NHP's Directors and Executive Officers in the Merger65Board of Directors and Management Following the Merger68Accounting Treatment68Regulatory Approvals Required for the Merger68Litigation Relating to the Merger69Exchange of Shares in the Merger70Dividends70Listing of Ventas Common Stock71De-Listing and Deregistration of NHP Common Stock71Arrangements Between Ventas and NHP Prior to the Merger71No Appraisal Rights71Certain NHP Financial Information71Certain Ventas Financial Information73The Merger Agreement75MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGERTax Consequences of the Merger98UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS99Unaudited Pro Forma Condensed Consolidated Balance Sheet100Unaudited Pro Forma Condensed Consolidated Statement of Income103		
Ventas's Reasons for the Merger; Recommendation by the Ventas Board of Directors46NHP's Reasons for the Merger; Recommendation by the NHP Board of Directors48Opinion of Ventas's Financial Advisor51Opinion of NHP's Financial Advisor56Financial Interests of NHP's Directors and Executive Officers in the Merger65Board of Directors and Management Following the Merger68Accounting Treatment68Regulatory Approvals Required for the Merger68Litigation Relating to the Merger69Exchange of Shares in the Merger70Dividends70Listing of Ventas Common Stock71De-Listing and Deregistration of NHP Common Stock71Arrangements Between Ventas and NHP Prior to the Merger71No Appraisal Rights71Certain Ventas Financial Information71Certain NHP Financial Information73The Merger Agreement75MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEOUENCES OF THE MERGERUNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTSUnaudited Pro Forma Condensed Consolidated Balance Sheet100Unaudited Pro Forma Condensed Consolidated Statement of Income103		
NHP's Reasons for the Merger; Recommendation by the NHP Board of Directors         48           Opinion of Ventas's Financial Advisor         51           Opinion of NHP's Financial Advisor         56           Financial Interests of NHP's Directors and Executive Officers in the Merger         65           Board of Directors and Management Following the Merger         68           Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet		
Opinion of Ventas's Financial Advisor         51           Opinion of NHP's Financial Advisor         56           Financial Interests of NHP's Directors and Executive Officers in the Merger         65           Board of Directors and Management Following the Merger         68           Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103<		
Opinion of NHP's Financial Advisor         56           Financial Interests of NHP's Directors and Executive Officers in the Merger         65           Board of Directors and Management Following the Merger         68           Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER           MATERIAL UNITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS           Unaudited Pro Forma Condensed Consolidated Balance Sheet         100           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		<del>40</del> 51
Financial Interests of NHP's Directors and Executive Officers in the Merger         65           Board of Directors and Management Following the Merger         68           Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         72           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Board of Directors and Management Following the Merger         68           Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         71           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Accounting Treatment         68           Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Regulatory Approvals Required for the Merger         68           Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Litigation Relating to the Merger         69           Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103	<del></del>	
Exchange of Shares in the Merger         70           Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Dividends         70           Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
Listing of Ventas Common Stock         71           De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103		
De-Listing and Deregistration of NHP Common Stock         71           Arrangements Between Ventas and NHP Prior to the Merger         71           No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103	Listing of Ventas Common Stock	$\frac{\overline{71}}{71}$
Arrangements Between Ventas and NHP Prior to the Merger       71         No Appraisal Rights       71         Certain Ventas Financial Information       71         Certain NHP Financial Information       73         The Merger Agreement       75         MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER       97         Tax Consequences of the Merger       98         UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS       100         Unaudited Pro Forma Condensed Consolidated Balance Sheet       102         Unaudited Pro Forma Condensed Consolidated Statement of Income       103	De-Listing and Deregistration of NHP Common Stock	<u>71</u>
No Appraisal Rights         71           Certain Ventas Financial Information         71           Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103	Arrangements Between Ventas and NHP Prior to the Merger	<u>71</u>
Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103	No Appraisal Rights	<u>71</u>
Certain NHP Financial Information         73           The Merger Agreement         75           MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER         97           Tax Consequences of the Merger         98           UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS         100           Unaudited Pro Forma Condensed Consolidated Balance Sheet         102           Unaudited Pro Forma Condensed Consolidated Statement of Income         103	Certain Ventas Financial Information	<u>71</u>
MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER  97 Tax Consequences of the Merger  UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  100 Unaudited Pro Forma Condensed Consolidated Balance Sheet Unaudited Pro Forma Condensed Consolidated Statement of Income 103	Certain NHP Financial Information	<u>73</u>
Tax Consequences of the Merger UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  Unaudited Pro Forma Condensed Consolidated Balance Sheet Unaudited Pro Forma Condensed Consolidated Statement of Income  103		<u>75</u>
Tax Consequences of the Merger98UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS100Unaudited Pro Forma Condensed Consolidated Balance Sheet102Unaudited Pro Forma Condensed Consolidated Statement of Income103	MATERIAL UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER	
UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  100 Unaudited Pro Forma Condensed Consolidated Balance Sheet Unaudited Pro Forma Condensed Consolidated Statement of Income 103		
Unaudited Pro Forma Condensed Consolidated Balance Sheet100Unaudited Pro Forma Condensed Consolidated Statement of Income103		<u>98</u>
Unaudited Pro Forma Condensed Consolidated Balance Sheet       102         Unaudited Pro Forma Condensed Consolidated Statement of Income       103	UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS	100
Unaudited Pro Forma Condensed Consolidated Statement of Income 103		
Notes and Managament's Assumptions to Unaudited Dro Forms Condensed Consolidated Financial Statements 104	Notes and Management's Assumptions to Unaudited Pro Forma Condensed Consolidated Financial Statements	
Notes and Management's Assumptions to Unaudited Pro Forma Condensed Consolidated Financial Statements  v		<u>104</u>

### Table of Contents

		Page
COMPARATIVE STOCK PRICES AND DIVIDENDS		114
Market Prices and Dividend Data		114
DESCRIPTION OF VENTAS CAPITAL STOCK		
		116
Authorized Capital Stock		116
Description of Ventas Common Stock		<u>116</u>
Certain Anti-Takeover Provisions		<u>116</u>
Transfer Agent and Registrar		117
New York Stock Exchange Listing		117
COMPARISON OF RIGHTS OF VENTAS STOCKHOLDERS ANI	<u>)</u>	
NHP STOCKHOLDERS		<u>118</u>
Authorized Capital Stock		<u>118</u>
<u>Cumulative Voting and Election of Directors</u>		119
Size of the Board of Directors		119
Staggered Boards and Term of Directors		120
Removal of Directors		120
Vacancies on the Board of Directors		<u>120</u>
Standard of Conduct for Directors		<u>120</u>
Amendment of Charter and Bylaws		<u>121</u>
Stockholder Action Without a Meeting		122
Special Stockholder Meetings		122
Stockholder Proposals		122
<u>Limitation of Liability of Directors and Officers</u>		123
<u>Indemnification</u>		123
<u>Dividends</u>		125
Stockholder Rights; Stockholder Lists		125
Merger Approval		126
Business Combinations		126
Control Share Acquisitions		127
Stockholder Rights Plan		128
Appraisal Rights		128
Constituency and Related Provisions		129
STOCKHOLDER PROPOSALS		120
LEGAL MATTERS		<u>130</u>
ELONE MATTERS		130
<u>EXPERTS</u>		150
<u>BRIG</u>		130
Ventas		130
Atria		130
NHP		131
OTHER MATTERS		
		131
WHERE YOU CAN FIND MORE INFORMATION		
		131
ANNEX A: MERGER AGREEMENT		
		<u>A-1</u>
ANNEX B: FORM OF AMENDMENT TO THE AMENDED AND		
RESTATED CERTIFICATE OF INCORPORATION OF VENTAS,		
INC.		<u>B-</u> 1
ANNEX C: OPINION OF CENTERVIEW PARTNERS LLC		<u>C-1</u>
ANNEX D: OPINION OF J.P. MORGAN SECURITIES LLC		<u>D-1</u>
PART II INFORMATION NOT REQUIRED IN PROSPECTUS		
		<u>II-1</u>
SIGNATURES		<u>II-5</u>
EXHIBIT INDEX		
		<u>II-7</u>
	Vİ	

#### **Table of Contents**

#### **QUESTIONS AND ANSWERS**

The following are answers to some questions that you, as a stockholder of Ventas or NHP, may have regarding the merger and the other matters being considered at the stockholder meetings of Ventas and NHP. Ventas and NHP urge you to read carefully the remainder of this joint proxy statement/prospectus because the information in this section does not provide all the information that might be important to you with respect to the merger and the other matters being considered at the special meetings. Additional important information is also contained in the annexes to and the documents incorporated by reference into this joint proxy statement/prospectus.

References to "we" or "our" and other similar references in this joint proxy statement/prospectus refer to both Ventas and NHP before completion of the merger.

#### Q: Why am I receiving this joint proxy statement/prospectus?

A:

Ventas and NHP have agreed to the acquisition of NHP by Ventas pursuant to the merger agreement, dated as of February 27, 2011, that is described in this joint proxy statement/prospectus. A copy of the merger agreement is attached to this joint proxy statement/prospectus as Annex A.

In order to complete the merger, NHP stockholders must vote to adopt the merger agreement and approve the merger and the other transactions contemplated by the merger agreement, and Ventas stockholders must vote to approve the issuance of shares of Ventas common stock to NHP stockholders in connection with the merger and the Ventas charter amendment to increase the number of authorized shares of Ventas common stock.

Ventas and NHP will hold separate special meetings to obtain these approvals. This joint proxy statement/prospectus contains important information about the merger and the stockholder meetings, and you should read it carefully. The enclosed voting materials allow you to vote your shares without attending your respective meeting.

Your vote is important. We encourage you to vote as soon as possible.

#### Q: When and where will the meetings be held?

A:

The Ventas special meeting will be held at [ ], on [ ], 2011, at [ ] local time. The NHP special meeting will be held at [ ], on [ ], 2011, at [ ] local time.

#### Q: How do I vote?

A:

If you are a stockholder of record of Ventas as of the record date for the Ventas special meeting or a stockholder of record of NHP as of the record date for the NHP special meeting, you may vote in person by attending your special meeting or, to ensure your shares are represented at the meeting, you may authorize a proxy by:

accessing the Internet website specified on your proxy card;

calling the toll-free number specified on your proxy card; or

signing and returning the enclosed proxy card in the postage-paid envelope provided.

If you hold shares of common stock of Ventas or NHP in the name of a broker, bank or nominee, please follow the voting instructions provided by your broker, bank or nominee to ensure that your shares are represented at the special meeting.

### Table of Contents

### Q: What am I being asked to vote upon?

A:

*Ventas Stockholders*. Ventas stockholders are being asked to approve the issuance of shares of Ventas common stock to NHP stockholders in connection with the merger and the Ventas charter amendment to increase the number of authorized shares of Ventas common stock.

*NHP Stockholders.* NHP stockholders are being asked to vote to adopt the merger agreement and approve the merger and the other transactions contemplated by the merger agreement.

The merger cannot be completed without the approval by Ventas stockholders and NHP stockholders of each of their respective proposals.