

VODAFONE GROUP PUBLIC LTD CO  
Form 6-K  
February 20, 2007

Form 6-K

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**Report of Foreign Private Issuer**

**Pursuant to Rules 13a-16 or 15d-16 of**

the Securities Exchange Act of 1934

Dated February 20, 2007

**VODAFONE GROUP**

**PUBLIC LIMITED COMPANY**

(Exact name of registrant as specified in its charter)

VODAFONE HOUSE, THE CONNECTION, NEWBURY, BERKSHIRE RG14 2FN, ENGLAND

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F

Form 40-F

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes \_\_\_\_\_ No ii

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):

**THIS REPORT ON FORM 6-K SHALL BE DEEMED TO BE INCORPORATED BY REFERENCE IN EACH OF AMENDMENT NO. 1 TO THE REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 333-110941) AND THE REGISTRATION STATEMENT ON FORM S-8 (FILE NO. 333-81825) OF VODAFONE GROUP PUBLIC LIMITED COMPANY AND TO BE A PART THEREOF FROM THE DATE ON WHICH THIS REPORT IS FURNISHED, TO THE EXTENT NOT SUPERSEDED BY DOCUMENTS OR REPORTS SUBSEQUENTLY FILED OR FURNISHED.**

## VODAFONE AGREES TO ACQUIRE CONTROL OF HUTCH ESSAR IN INDIA

On 11 February 2007, Vodafone Group Plc ( Vodafone ) announced that it has agreed to acquire a controlling interest in Hutchison Essar Limited ( Hutch Essar ), a leading operator in the fast growing Indian mobile market, via its subsidiary Vodafone International Holdings B.V. Vodafone also announced that it has signed a memorandum of understanding ( MOU ) with Bharti Airtel Limited ( Bharti ) on infrastructure sharing and that it has granted an option to a Bharti group company to buy its 5.6% direct interest in Bharti.

The key highlights are:

### Acquisition of a controlling interest in Hutch Essar

Vodafone announced it has agreed to acquire companies that control a 67% interest in Hutch Essar from Hutchison Telecom International Limited ( HTIL ) for a cash consideration of US\$11.1 billion (£5.7 billion)

Vodafone will assume net debt of approximately US\$2.0 billion (£1.0 billion)<sup>1</sup>

The transaction implies an enterprise value of US\$18.8 billion (£9.6 billion) for Hutch Essar

The acquisition meets Vodafone s stated financial investment criteria

### Infrastructure sharing MOU with Bharti

Whilst Hutch Essar and Bharti will continue to compete independently, Vodafone and Bharti have entered into a MOU relating to a comprehensive range of infrastructure sharing options in India between Hutch Essar and Bharti

Infrastructure sharing is expected to reduce the total cost of delivering telecommunication services, especially in rural areas, enabling both parties to expand network coverage more quickly and to offer more affordable services to a broader base of the Indian population

### Local partners

The Essar Group ( Essar ) currently holds a 33% interest in Hutch Essar and Vodafone will make an offer to buy this stake at the equivalent price per share it has agreed with HTIL

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Vodafone's arrangements with the other existing minority partners will result in a shareholder structure post acquisition that meets the requirements of India's foreign ownership rules

<sup>1</sup> Estimated as at 31 January 2007

**10% economic interest in Bharti**

Vodafone has granted a Bharti group company an option, subject to completion of the Hutch Essar acquisition, to buy its 5.6% listed direct interest in Bharti for US\$1.6 billion (£0.8 billion) which compares with the acquisition price of US\$0.8 billion

If the option is not exercised, Vodafone would be able to sell this 5.6% interest

Vodafone will retain its 4.4% indirect interest in Bharti, underpinning its ongoing relationship

Commenting on the transaction, Arun Sarin, Chief Executive of Vodafone, said:

We are delighted to be deepening our involvement in the Indian mobile market with the full range of Vodafone's products, services and brand. This announcement is clear evidence of how we are executing our strategy of developing our presence in emerging markets. We have concluded this transaction within our stated financial investment criteria and we are confident that this will prove to be an excellent investment for our shareholders. Hutch Essar is an impressive, well run company that will fit well into the Vodafone Group.

Sir John Bond, Chairman of Vodafone, said:

India is destined to become one of the largest and most important mobile markets in the world and this acquisition will enable our shareholders to benefit from our increased investment in this market. We also look forward to playing our part in delivering the significant economic and social benefits which mobile telephony can bring to the people of India.

**Principal benefits**

The principal benefits to Vodafone of the transaction are:

Accelerates Vodafone's move to a controlling position in a leading operator in the attractive and fast growing Indian mobile market

India is the world's most populated country with over 1.1 billion inhabitants

India is the fastest growing major mobile market in the world, with around 6.5 million monthly net adds in the last quarter

India benefits from strong economic fundamentals with expected real GDP growth in high single digits

Hutch Essar delivers a strong existing platform in India

nationwide presence with recent expansion to 22 out of 23 licence areas ( circles )

23.3 million customers as at 31 December 2006, equivalent to a 16.4% nationwide market share

year-on-year revenue growth of 51% and an EBITDA margin of 33% in the six months to 30 June 2006

experienced and highly respected management team

Driving additional value in Hutch Essar

accelerated network investment driving penetration and market share growth

infrastructure sharing MOU with Bharti plans to reduce substantially network opex and capex

potential for Hutch Essar to bring Vodafone's innovative products and services to the Indian market, including Vodafone's focus on total communication solutions for customers

Vodafone and Hutch Essar both expected to benefit from increased purchasing power and the sharing of best practices

Increases Vodafone's presence in higher growth emerging markets



**Operational plan for Hutch Essar**

Vodafone will execute an operational plan to build on the strengths of Hutch Essar in order to capture the Indian telecom growth opportunity.

*Key strategic objectives*

In the context of penetration that is expected to exceed 40% by FY2012, Vodafone is targeting a 20-25% market share within the same timeframe. The operational plan focuses on the following objectives:

Expanding distribution and network coverage

Lowering the total cost of network ownership

Growing market share

Driving a customer focused approach

*Site sharing*

The MOU outlines a process for achieving a more extensive level of site sharing and covers both new and existing sites. Around one third of Hutch Essar's current sites are already shared with other Indian mobile operators and Vodafone is planning that around two thirds of total sites will be shared in the longer term.

The MOU recognises the potential for achieving further efficiencies by sharing infrastructure with other mobile operators in India.

The MOU envisages the potential, subject to regulatory approval and commercial development, to extend the agreement to sharing of active infrastructure such as radio access network and access transmission.

*Financial assumptions*

As part of the operational plan, Vodafone expects to increase capital investment, particularly in the first two to three years, with capex as a percentage of revenues reducing to the low teens by FY2012. Cash tax rates of 11-14% for FY2008-12 are expected due to various tax incentives and will trend towards approximately 30-34% in the long term.



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As a result of this operational plan, the transaction meets Vodafone's stated financial investment criteria, with a ROIC exceeding the local risk adjusted cost of capital in the fifth year and an IRR of around 14%.

### **Financial impact on Vodafone**

The transaction enhances Vodafone's growth profile on a pro forma statutory basis, with Vodafone's revenue CAGR increasing by around one and a half percentage points over the three year period to 31 March 2010.

The transaction is expected to be broadly neutral to adjusted earnings per share in the first year post acquisition and accretive thereafter excluding the impact of intangible asset amortisation for the transaction. Including this impact, the transaction is expected to be approximately seven percent dilutive to adjusted earnings per share in the first year post acquisition and neutral by the fifth year.<sup>2</sup>

The Board remains committed to its longer term targeted dividend payout of 60% of adjusted earnings per share. Furthermore, the Board expects the dividend per share to be at least maintained in the short term.

The acquisition of HTIL's controlling interest in Hutch Essar will be financed through debt and existing cash reserves and Vodafone expects pro forma net debt (i.e. net debt adjusted for the impact of the Hutch Essar transaction) of around £22.8-23.3 billion<sup>3</sup> at 31 March 2007 as a result of this transaction. For more information on the calculation of pro forma net debt, see Important information .

#### **Further transaction details**

The transaction is expected to close in the second quarter of calendar year 2007 and is conditional on Indian regulatory approval.

HTIL's existing partners, who between them hold a 15% interest in Hutch Essar, have agreed to retain their holdings and become partners with Vodafone. Vodafone's interest will be 52% following completion and Vodafone will exercise full operational control over the business. If Essar decides to accept Vodafone's offer, these local minority partners between them will increase their combined interest in Hutch Essar to 26%.

In the event that the Bharti group company exercises its option over Vodafone's 5.6% direct interest in Bharti, consideration will be received up to 18 months after completion of the Hutch Essar acquisition.

Vodafone will continue to hold its 26% interest in Bharti Infotel Private Limited ( BIPL ), which is equivalent to an indirect 4.4% economic interest in Bharti. Vodafone will now account for its entire interest as an investment.

UBS Investment Bank acted as financial adviser to Vodafone.

<sup>2</sup> Including the estimated effect of acquired intangible asset amortisation of approximately £0.3-0.4 billion per annum initially, reducing to £0.25-0.35 billion as shorter lived assets become fully amortised

<sup>3</sup> Assuming closing of the transaction on 31 March 2007, no proceeds from the sale of the 5.6% listed direct interest in Bharti and no material movement in foreign exchange since September 2006

### **About Vodafone**

Vodafone is the world's leading international mobile communications group with operations in 25 countries across five continents and over 200 million proportionate customers by the end of January 2007, as well as 36 partner networks.

### **About Hutch Essar**

Hutch Essar is a leading Indian telecommunications mobile operator with 23.3 million customers at 31 December 2006, representing a 16.4% national market share. Hutch Essar operates in 16 circles and has licences in an additional six circles. In the year to 31 December 2005, Hutch Essar reported revenue of US\$1,282 million, EBITDA of US\$415 million, and operating profit of US\$313 million. In the six months to 30 June 2006, Hutch Essar reported revenue of US\$908 million, EBITDA of US\$297 million, and operating profit of US\$226 million.

Up until January 2006, Hutch Essar had licences in 13 circles, of which nine have 900 MHz spectrum. In January 2006, Hutch Essar acquired BPL, thereby adding three circles, each operating with 900 MHz spectrum. In October 2006, Hutch Essar acquired Spacetel, adding six further licences, with operations planned to be launched during 2007.

The results of Hutch Essar are prepared in accordance with Hong Kong Financial Reporting Standards which may differ in material respects from the accounting principles applied by Vodafone.

### **Important information**

For illustrative purposes an exchange rate of £1:US\$1.95 has been used.

All company data relating to Hutch Essar is based on Hutch Essar information. Financial information for the year to 31 December 2005 and half year to 30 June 2006 has been translated using an exchange rate of US\$1:HK\$7.8.

Vodafone's expected pro forma net debt at 31 March 2007 is calculated by reference to net debt at 30 September 2006 of £20.2 billion, and adjusting for cash flows since that date, consisting of £1.2 billion of interim dividend payments, net cash impact of other acquisitions and disposals of £3.1 billion, net debt impact as a result of the Hutch Essar acquisition of £6.7 billion and free cash flow during H2 FY2007 of £1.7-2.2 billion (derived by reference to FY2007 guidance of £4.7-5.2 billion and H1 FY2007 FCF of £3.0 billion). At 30 September 2006, borrowings were £21.3 billion and for the six months ended 30 September 2006 net cash flows from operating activities were £5.0 billion. For more information on the calculation of net debt and free cash flow see [Use of Non-GAAP financial information](#).

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Market data is based on information from the Cellular Operator Association of India ( COAI ) and the Association of Unified Telecom Service Providers of India ( AUSPI ).

ROIC is defined as return on invested capital, calculated as unlevered free cash flow divided by the acquisition enterprise value.

### **Use of Non-GAAP financial information**



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This document contains various financial measures that are not measures of operating performance or liquidity under IFRS and should not be considered as alternatives to Vodafone's income or cash flow measures as determined in accordance with IFRS. These measures include net debt and free cash flow. As no standard definition exists for net debt and free cash flow, these measures may not be comparable to similarly titled measures presented by other companies.

Certain of the non-GAAP financial measures contained in this document relate to future dates or periods and cannot be reconciled to the nearest GAAP financial measure without unreasonable effort.

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For (1) a qualitative definition of net debt and free cash flow and the reasons why management believes that presentation of these measures provides useful information to investors and (2) a quantitative reconciliation of net debt as of 30 September 2006 and free cash flow for the six months ended 30 September 2006, as well as further related information, see Vodafone's Report on Form 6-K filed with the SEC on 1 December 2006 (the "Form 6-K"), as detailed below:

<b>Non-GAAP Measure</b>	<b>Equivalent GAAP Measure</b>	<b>Location of Reconciliation and Further Information</b>
Net debt	Borrowings	Cash Flows and Funding and Use of Non-GAAP Financial Information on pages 26 and 29, respectively, of the Form 6-K.
Free cash flow	Net cash flows from operating activities	Cash Flows and Funding and Use of Non-GAAP Financial Information on pages 26 and 29, respectively, of the Form 6-K.

### Enterprise value calculation

	<b>US\$bn</b>	<b>£bn<sup>7</sup></b>
<b>Hutch Essar 100% Enterprise Value</b>	<b>18.80</b>	9.64
Hutch Essar 100% Net Debt <sup>4</sup>	(1.33)	(0.68)
Hutch Essar 100% Equity Value	17.47	8.96
Hutch Essar 67% Equity Value <sup>5</sup>	11.70	6.00
Holdco Net Debt <sup>4,6</sup>	(0.63)	(0.32)
<b>Consideration paid by Vodafone to acquire 67% of Hutch Essar</b>	<b>11.08</b>	<b>5.68</b>
Hutch Essar Net Debt <sup>4</sup>	1.33	0.68
Holdco Net Debt <sup>4</sup>	0.63	0.32
<b>Vodafone assumed Net Debt</b>	<b>1.96</b>	<b>1.00</b>

<sup>4</sup> Estimated as at 31 January 2007

<sup>5</sup> Vodafone economic interest of 66.4% with remaining economic interests held by local partners

<sup>6</sup> Holdco refers to holding companies of HTIL owning shares in Hutch Essar

<sup>7</sup> Using an exchange rate of £1:US\$1.95 for illustrative purposes

## Other matters

Information in this document about the yield on shares cannot be relied upon as a guide to future performance.

## Cautionary statement regarding forward - looking statements

This document contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to our expectations and plans, strategy, management's objectives, future performance, costs, revenues, earnings and other trend information, including statements relating to expected benefits associated with the transactions contemplated herein, plans with respect to these transactions, and expectations with respect to long-term shareholder value growth and the actions of credit rating agencies.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as anticipates, aims, due, could, may, should, will, expects, believes, intends, plans, targets, goal or estimates. By their nature, forward-looking statements are predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future.

There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements. These factors include, but are not limited to: regulatory approvals that may require acceptance of conditions with potential adverse impacts; risk involving our ability to realise expected benefits associated with the transactions referred to herein; the ability to formalise, on mutually acceptable terms and conditions, the arrangements with Bharti relating to infrastructure sharing; the impact of legal or other proceedings; the risk that ARPUs may decline or may decline more dramatically than expected; the risk that credit rating agencies downgrade or give other negative guidance with respect to our debt securities which may increase our financing costs; and the risk that, upon completion of the acquisition of the controlling interest in Hutch Essar, we discover additional information relating to its business leading to restructuring charges or write-offs or with other negative implications.

In addition to the factors noted above, please refer to documents Vodafone Group Plc has filed with the US Securities and Exchange Commission (the SEC) under the US Securities Exchange Act of 1934, including the Annual Report on Form 20-F for the year ended 31 March 2006 and subsequently filed Form 6-Ks (which are available at the SEC's Internet site (<http://www.sec.gov>), for additional factors, risks and uncertainties that could cause actual results and developments to differ materially from the expectations disclosed or implied within the forward-looking statements made herein. No assurances can be given that the forward-looking statements in this release will be realised. All written or oral forward-looking statements attributable to Vodafone Group Plc, any members of Vodafone Group or persons acting on our behalf are expressly qualified in their entirety by the factors referred to above. Vodafone Group Plc does not undertake, and specifically disclaims, any obligation to update or revise these forward-looking statements, whether as a result of new information, future developments or otherwise.



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorised.

VODAFONE GROUP  
PUBLIC LIMITED COMPANY  
(Registrant)

Dated: February 20, 2007

By: /s/ S R SCOTT  
Name: Stephen R. Scott  
Title: Group General Counsel and Company Secretary