

NeuroMetrix, Inc.
Form 4
June 01, 2016

FORM 4

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

OMB APPROVAL

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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

(Print or Type Responses)

1. Name and Address of Reporting Person *
Van Avermaete David

(Last) (First) (Middle)

C/O NEUROMETRIX, INC., 1000 WINTER STREET

(Street)

WALTHAM, MA 02451

(City) (State) (Zip)

2. Issuer Name and Ticker or Trading Symbol
NeuroMetrix, Inc. [NURO]

3. Date of Earliest Transaction
(Month/Day/Year)
05/31/2016

4. If Amendment, Date Original Filed(Month/Day/Year)

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

Director 10% Owner
 Officer (give title below) Other (specify below)

6. Individual or Joint/Group Filing(Check Applicable Line)

Form filed by One Reporting Person
 Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)	4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)	5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Beneficial Ownership (Instr. 4)
				(A) or (D)	Code V Amount (D) Price		

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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SEC 1474 (9-02)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security	2. Conversion or Exercise	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any	4. Transaction Code	5. Number of Derivative Securities	6. Date Exercisable and Expiration Date (Month/Day/Year)	7. Title and Amount of Underlying Securities (Instr. 3 and 4)	8. Underlying Securities (Instr. 3 and 4)

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(Instr. 3)	Price of Derivative Security	(Month/Day/Year)	(Instr. 8)	Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5)	Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares
Stock Options (right to buy Common Stock)	\$ 1.7	05/31/2016	A	5,000					(1)	05/31/2026	Common Stock	5,000

Reporting Owners

Reporting Owner Name / Address	Relationships			
	Director	10% Owner	Officer	Other
Van Avermaete David C/O NEUROMETRIX, INC. 1000 WINTER STREET WALTHAM, MA 02451	X			

Signatures

/s/ Thomas T. Higgins,
Attorney-in-Fact

06/01/2016

**Signature of Reporting Person Date

Explanation of Responses:

- * If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

(1) This option vests as follows: 25% on May 31, 2017 and 1/16 each quarter thereafter.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number.

Marketable securities:

Commercial paper

29,932 39,868

7. Stock-Based Compensation

On March 25, 2013, the Company granted stock options to purchase a total of 554,500 shares of Class A common stock under the Tilly's 2012 Equity and Incentive Award Plan (the "2012 Plan"). The exercise price of these awards is \$12.82, which was the closing price of Tilly's Class A common stock on the date of grant. These stock options vest in four equal annual installments beginning on the first anniversary of the date of grant, provided that the respective award recipient continues to be employed by the Company through each of those vesting dates.

The Company granted options to purchase a total of 50,000 shares of Class A common stock under the 2012 Plan to employees who joined the Company during the second quarter of fiscal year 2013. The exercise prices of these awards range between \$16.18 and \$16.24 per share, and were set equal to the closing price of Tilly's Class A common stock on the date of each grant. These stock option grants vest in four equal annual installments beginning on the first anniversary of the date of grant, provided that the respective award recipient continues to be employed by the Company through each of those vesting dates.

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The Company granted options to purchase a total of 15,000 shares of Class A common stock under the 2012 Plan to an employee who joined the Company during the third quarter of fiscal year 2013. The exercise price of this award is \$13.85 per share, and was set equal to the closing price of Tilly's Class A common stock on the date of grant. This stock option grant vests in four equal annual installments beginning on the first anniversary of the date of grant, provided that the award recipient continues to be employed by the Company through each of those vesting dates.

The total grant date fair value of stock options granted during the thirteen and thirty-nine weeks ended November 2, 2013 was \$0.1 million and \$3.9 million, respectively, before applying an estimated forfeiture rate. The Company is recognizing the expense relating to these stock options, net of estimated forfeitures, on a straight-line basis over the four year service period of the awards. The grant date fair value of stock options granted during the thirteen and thirty-nine weeks ended October 27, 2012 was \$0.5 million and \$6.6 million, respectively, before applying an estimated forfeiture rate.

The stock option awards discussed above were measured at fair value on the grant date using the Black-Scholes option valuation model. Key input assumptions used to estimate the fair value of stock options include the exercise price of the award, the expected option term, expected volatility of the Company's stock over the option's expected term, the risk-free interest rate over the option's expected term and the Company's expected annual dividend yield, if any. The Company's estimate of pre-vesting forfeitures, or forfeiture rate, was based on its internal analysis, which included the award recipients' positions within the Company and the vesting period of the awards. The Company will issue shares of Class A common stock when the options are exercised.

The fair values of stock options granted during the thirteen and thirty-nine weeks ended November 2, 2013 and October 27, 2012 were estimated on the grant date using the following assumptions:

	Thirteen Weeks Ended November 2, 2013	Thirteen Weeks Ended October 27, 2012	Thirty-Nine Weeks Ended November 2, 2013	Thirty-Nine Weeks Ended October 27, 2012
Expected option term(1)	5.0 years	5.0 years	5.0 years	5.0 years
Expected volatility factor(2)	55.0%	57.6% - 62.9%	55.0% - 56.2%	57.6% - 62.9%
Risk-free interest rate(3)	1.7%	0.6% - 0.8%	0.8% - 1.7%	0.6% - 0.8%
Expected annual dividend yield	0%	0%	0%	0%

- (1) The Company has limited historical information regarding expected option term. Accordingly, the Company determined the expected option term of the awards using historical data available from comparable public companies and management's expectation of exercise behavior.
- (2) Stock volatility for each grant is measured using the weighted average of historical daily price changes of the Company's competitors' common stock over the most recent period equal to the expected option term of the Company's awards.
- (3) The risk-free interest rate is determined using the rate on treasury securities with the same term as the expected life of the stock option as of the grant date.

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The following table summarizes the Company's stock option activity for the thirty-nine weeks ended November 2, 2013 (aggregate intrinsic value in thousands):

	Stock	Grant Date Weighted Average	Weighted Average Remaining Contractual Life (in Years)	Aggregate Intrinsic Value (1)
Outstanding at February 2, 2013	2,133,625	\$ 12.83		
Granted year-to-date	619,500	13.12		
Exercised year-to-date	(280,460)	8.37		
Forfeited year-to-date	(85,875)	15.34		
Outstanding at November 2, 2013	2,386,790	\$ 13.34	7.5	\$ 4,419
Vested and expected to vest at November 2, 2013	2,199,894	\$ 13.23	7.4	\$ 4,292
Exercisable at November 2, 2013	1,019,790	\$ 11.75	6.0	\$ 3,422

(1) Intrinsic value for stock options is defined as the difference between the market price of the Company's Class A common stock on the last business day of the fiscal quarter and the weighted average exercise price of in-the-money stock options outstanding at the end of each fiscal period. The closing price of the Company's Class A common stock on November 1, 2013 was \$14.40 per share.

On June 12, 2013, the Company granted 4,944 restricted shares of Class A common stock to each of its four independent directors under the 2012 Plan. These shares vest in two equal annual installments beginning on June 12, 2014, provided that the respective award recipient continues to serve on the Company's board of directors through each of those vesting dates. The grant date fair value of these awards totaled \$0.3 million. The Company is recognizing the expense related to these awards on a straight-line basis over the two-year service period commencing on the grant date.

There are a total of 2,913,900 shares issuable under the 2012 Plan, of which 1,604,145 shares were still available for issuance as of November 2, 2013. The Company recorded a total of \$0.7 million and \$2.4 million of stock-based compensation expense in the thirteen and thirty-nine weeks ended November 2, 2013, respectively. The Company recorded a total of \$0.7 million of stock-based compensation expense in the thirteen weeks ended October 27, 2012. The Company recorded a total of \$8.9 million of stock-based compensation expense, which includes a one-time charge of \$7.6 million for life-to-date stock-based compensation expense recognized upon the consummation of the Company's IPO, in the thirty-nine weeks ended October 27, 2012. At November 2, 2013, there was \$6.8 million of total unrecognized stock-based compensation expense related to unvested stock options and restricted stock grants. This cost has a weighted average remaining recognition period of 2.6 years.

8. Income Taxes

Prior to May 2, 2012, WOJT was taxed as an S Corporation for federal income tax purposes under Section 1362 of the Internal Revenue Code, and therefore was not subject to federal and state income taxes (subject to an exception in a limited number of state and local jurisdictions that do not recognize the S Corporation status). On May 2, 2012, as part of the Reorganization, the Company's S Corporation status terminated and the Company became subject to corporate-level federal and state income taxes at prevailing corporate rates.

The Company accounts for income taxes and the related accounts under the liability method in accordance with ASC Topic 740, *Income Taxes*. Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates expected to be in effect during the year in which the basis differences reverse. Because management believes that it is more likely than not that the Company will realize the full amount of the net deferred tax assets, the Company has not recorded any valuation allowance for the deferred tax assets.

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The provision for income taxes for interim periods is based on an estimate of the annual effective tax rate adjusted to reflect the impact of discrete items. Significant management judgment is required in projecting ordinary income to estimate the Company's annual effective tax rate.

The annual effective income tax rate was 40.3% and 32.9% as of November 2, 2013 and October 27, 2012, respectively. The annual effective rate in fiscal 2013 is higher than fiscal 2012 primarily due to the Company's conversion from an S Corporation to a C Corporation on May 2, 2012. Pro forma tax expense for the thirteen and thirty-nine weeks ended October 27, 2012 was calculated at an assumed combined federal, state and local effective tax rate of 40%, which approximates the calculated effective tax rate had the Company been a C Corporation during the thirteen and thirty-nine weeks ended October 27, 2012.

During the thirty-nine weeks ended October 27, 2012, the Company recorded a net income tax provision of \$2.5 million. The net income tax provision comprised (1) a one-time deferred tax benefit of \$3.0 million recognized upon the conversion to a C Corporation, (2) a provision of \$2.0 million related to the period during fiscal year 2012 in which the Company was an S Corporation (January 29, 2012 through May 1, 2012) computed at the annual effective tax rate of 32.9% rather than the previously recognized 1.1% S Corporation effective tax rate and (3) a tax provision of \$3.5 million related to the period in which the Company was a C Corporation (May 2, 2012 through October 27, 2012) at an annual effective tax rate of 32.9%.

9. Earnings Per Share

Earnings per share is computed under the provisions of ASC Topic 260, *Earnings Per Share*. Basic earnings per share is computed based on the weighted average number of common shares outstanding during the period. The Company's common stock consists of two classes: Class A and Class B. The Class A and Class B common stock have identical rights, except with respect to voting and conversion. Diluted earnings per share for Class A common stock is calculated using the if-converted method, which assumes the conversion of all shares of Class B common stock to Class A common stock on a one-for-one basis, as this method is more dilutive than the two-class method. Diluted earnings per share for Class B common stock does not assume conversion of Class B common stock to shares of Class A common stock. Diluted earnings per share is computed based on the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period using the treasury stock method, whereby proceeds from such exercise, unamortized compensation and hypothetical excess tax benefits, if any, on share-based awards are assumed to be used by the Company to purchase the common shares at the average market price during the period. Dilutive potential common shares represent outstanding stock options and restricted stock awards. The dilutive effect of stock options and restricted stock is applicable only in periods of net income. The components of basic and diluted earnings per share of Class A and Class B common stock, in aggregate, are as follows (in thousands, except per share amounts):

	Thirteen Weeks Ended		Thirty-Nine Weeks Ended	
	November 2, October 27,		November 2, October 27,	
	2013	2012	2013	2012
Net income	\$ 6,145	\$ 9,294	\$ 12,721	\$ 14,052
Weighted average basic shares outstanding	27,884	27,658	27,768	24,979
Dilutive effect of stock options and restricted stock	282	421	323	424
	28,166	28,079	28,091	25,403

Weighted average shares for diluted earnings per share

Basic earnings per share	\$ 0.22	\$ 0.34	\$ 0.46	\$ 0.56
Diluted earnings per share	\$ 0.22	\$ 0.33	\$ 0.45	\$ 0.55

The earnings per share amounts are the same for Class A and Class B common stock, in aggregate, and individually for Class A and Class B common stock because the holders of each class are legally entitled to equal per share distributions whether through dividends or in liquidation.

Excluded from the computation of the number of diluted weighted average shares outstanding were options to purchase 1,796,000 and 728,000 shares of Class A common stock for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively, and 1,822,500 and 654,000 shares of Class A common stock for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively, as these shares would have been anti-dilutive.

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The Company leases its corporate headquarters and distribution center (10 and 12 Whatney, Irvine, California) from a company that is owned by the co-founders of Tilly s. On June 29, 2012, the Company exercised the first of its three five-year renewal options on this lease, with the renewal commencing on January 1, 2013. The lease now expires on December 31, 2017. The land component of this lease is accounted for as an operating lease and the building component is accounted for as a capital lease. The Company incurred rent expense of \$0.2 million for both of the thirteen weeks ended November 2, 2013 and October 27, 2012 and \$0.7 million for both of the thirty-nine weeks ended November 2, 2013 and October 27, 2012 for the operating component of this lease. The obligation under the capital lease was \$3.4 million and \$4.0 million as of November 2, 2013 and February 2, 2013, respectively. The gross amount of the building under capital lease was \$7.8 million as of both November 2, 2013 and February 2, 2013. Accumulated depreciation of the building under capital lease was \$5.7 million and \$5.3 million as of November 2, 2013 and February 2, 2013, respectively.

The Company leases warehouse space (15 Chrysler, Irvine, California) from a company that is owned by one of the co-founders of Tilly s. The lease expires on October 31, 2014 and is being accounted for as an operating lease. The Company incurred rent expense of \$0.1 million for both of the thirteen weeks ended November 2, 2013 and October 27, 2012 and \$0.2 million for both of the thirty-nine weeks ended November 2, 2013 and October 27, 2012. The Company subleases part of the building to an unrelated third party. The sublease terminates on May 31, 2014.

The Company leases office and warehouse space (11 Whatney, Irvine, California) from a company that is owned by one of the co-founders of Tilly s. The lease expires on June 30, 2022 and is being accounted for as an operating lease. The Company occupied the building on June 29, 2012 and incurred rent expense of \$0.1 million for both of the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively, and \$0.3 million and \$0.1 million for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively.

The Company leases a building (17 Pasteur, Irvine, California) from a company that is owned by one of the co-founders of Tilly s. The lease terminates on October 31, 2021 and is being accounted for as an operating lease. The Company intends to use this building as its e-commerce distribution center. Pursuant to the lease agreement, the Company requested during fiscal year 2012 that the landlord expand the building. Upon commencement of the building expansion, the Company returned the building to the landlord. As of February 2, 2013, the landlord returned the expanded building to the Company and monthly lease payments re-commenced by the Company in February 2013. The Company incurred rent expense of \$0.3 million and \$0.2 million for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively, and \$0.8 million and \$0.6 million for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively.

Prior to signing each of the related party leases above, the Company received an independent market analysis regarding the property and therefore believes that the terms of each lease are reasonable and are not materially different than terms the Company would have obtained from an unaffiliated third party.

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The following discussion and analysis of the financial condition and results of our operations should be read together with the financial statements and related notes of Tilly's, Inc. included in Item 1 of this Quarterly Report on Form 10-Q and with our audited consolidated financial statements and the related notes included in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013. As used in this Quarterly Report on Form 10-Q, except where the context otherwise requires or where otherwise indicated, the terms "company", "World of Jeans & Tops", "we", "our", and "Tilly's" refer to Tilly's, Inc. and its subsidiary.

Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. The statements contained in this Quarterly Report on Form 10-Q that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements are often identified by the use of words such as, but not limited to, "anticipate", "believe", "can", "continue", "could", "estimate", "expect", "intend", "may", "plan", "project", "seek", and similar expressions or variations intended to identify forward-looking statements. These statements are based on the beliefs and assumptions of our management based on information currently available to management. These forward-looking statements are subject to numerous risks and uncertainties, including the risks and uncertainties described under the section titled "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013, those identified in this "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this Quarterly Report on Form 10-Q. Moreover, we operate in an evolving environment. New risk factors and uncertainties emerge from time to time and it is not possible for our management to predict all risk factors and uncertainties, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors may cause actual results to differ materially from those contained in any forward-looking statement. We qualify all of our forward-looking statements by these cautionary statements.

Overview

Tilly's is a fast-growing, destination specialty retailer of West Coast inspired apparel, footwear and accessories. We believe we bring together an unparalleled selection of the most sought-after brands rooted in action sports, music, art and fashion. Our West Coast heritage dates back to 1982 when Hezy Shaked and Tilly Levine opened our first store in Orange County, California. As of November 2, 2013, we operated 189 stores, averaging 7,800 square feet, in 32 states. We also sell our products through our e-commerce website, www.tillys.com (the information available at our website address is not incorporated by reference into this report).

Our results reflect the challenging environment in the overall teen apparel industry, recent declining store traffic trends and the shift of a typically strong selling week related to back-to-school shopping out of the third fiscal quarter and into the second fiscal quarter of 2013. Net sales decreased 0.9%, to \$123.8 million for the thirteen weeks ended November 2, 2013 from \$124.9 million for the thirteen weeks ended October 27, 2012. Operating income decreased 27%, to \$10.2 million for the thirteen weeks ended November 2, 2013 from \$13.9 million for the thirteen weeks ended October 27, 2012. Our comparable store sales decreased 2.4% for the thirteen weeks ended November 2, 2013, which followed a 2.2% increase for the full fiscal year 2012 and a 1.9% increase for the thirteen weeks ended October 27, 2012.

Since the beginning of fiscal 2008, we have more than doubled our store count from 73 stores to 189 stores as of November 2, 2013. As of November 2, 2013, we have added 21 net new stores in fiscal year 2013 and plan to add six

additional net stores by the end of the year. We plan net new store growth at an annual rate of approximately 15% for the next several years thereafter. We expect to fund this store expansion through our cash on hand and cash flows from operations.

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We believe our business strategy will continue to offer significant opportunity, but it also presents risks and challenges. These risks and challenges include, but are not limited to, that we may not be able to effectively identify and respond to changing fashion trends, customer preferences, patterns in consumer spending, pricing pressures or the level of promotional activity, that we may not be able to find desirable locations for new stores and that we may not be able to effectively manage our future growth. In addition, our financial results can be expected to be directly impacted by trends in the general economy. A decline in consumer spending or a substantial increase in product costs due to commodity cost increases or general inflation could lead to a reduction in our sales as well as greater margin pressure as costs may not be able to be passed on to consumers and the competitive environment could become more highly promotional. See **Risk Factors** in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013 for other important factors that could adversely impact us and our results of operations.

On May 2, 2012, all four shareholders of World of Jeans & Tops contributed all of their equity interests in World of Jeans & Tops to Tilly's, Inc. in exchange for shares of Tilly's, Inc. Class B common stock on a one-for-one basis. In addition, World of Jeans & Tops terminated its S Corporation status and became a C Corporation. These events are collectively referred to as the Reorganization. As a result of the Reorganization, World of Jeans & Tops became a wholly owned subsidiary of Tilly's, Inc.

On May 3, 2012, we completed an initial public offering of common stock, or IPO, in which we issued and sold 7,600,000 shares of Class A common stock at a price of \$15.50 per share, less underwriting discounts and offering expenses payable by us, a portion of which was reimbursed by the underwriters. Certain of our stockholders also sold 1,600,000 shares of Class A common stock in the IPO at a price of \$15.50 per share. We did not receive any of the proceeds from the sale of stock by our stockholders. As a result of the IPO, we raised net proceeds of approximately \$107 million, after deducting the underwriting discount of \$8.7 million and related fees and expenses of approximately \$2.5 million. On May 9, 2012, we used \$84.0 million of the net proceeds from the IPO to pay in full the principal amount of notes representing World of Jeans & Tops undistributed taxable income. These notes were issued to the former shareholders of World of Jeans & Tops in connection with the Reorganization and all payments were made to trusts related to Hezy Shaked, Tilly Levine and their children.

How We Assess the Performance of Our Business

In assessing the performance of our business, we consider a variety of performance and financial measures. The key indicators of the financial condition and operating performance of our business are net sales, comparable store sales, gross profit, selling, general and administrative expenses and operating income.

Net Sales

Net sales reflect revenue from the sale of our merchandise at store locations as well as sales of merchandise through our e-commerce store, which is reflected in sales when the merchandise is received by the customer. Net sales also include shipping and handling fees for e-commerce shipments that have been delivered to the customer. Net sales are net of returns on sales during the period as well as an estimate of returns expected in the future stemming from current period sales. Revenue from the sale of gift cards is deferred and not included in net sales until the gift cards are used to purchase merchandise. However, over time, the redemption of some gift cards becomes remote (referred to as gift card breakage). Revenue from estimated gift card breakage is also included in net sales.

Our business is seasonal and as a result our revenues fluctuate from quarter to quarter. In addition, our revenues in any given quarter can be affected by a number of factors including the timing of holidays and weather patterns. The third and fourth quarters of the fiscal year, which include the back-to-school and holiday sales seasons, have historically produced stronger sales and disproportionately stronger operating results than have the first two quarters of the fiscal

year.

Comparable Store Sales

A store is included in comparable store sales when it has been open at least 12 full fiscal months as of the end of the current reporting period. A remodeled or relocated store is included in comparable store sales, both during and after construction, if the square footage of the store was not changed by more than 20% and the store was not closed

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for more than five days in any fiscal month. Comparable store sales include sales through our e-commerce store, but exclude e-commerce shipping and handling fee revenue. Some of our competitors and other retailers may calculate comparable or same store sales differently than we do. As a result, data regarding our comparable store sales may not be comparable to similar data made available by other retailers.

Measuring the change in year-over-year comparable store sales allows us to evaluate how our store base is performing. Numerous factors affect our comparable store sales, including:

overall economic trends;

our ability to identify and respond effectively to consumer preferences and fashion trends;

competition;

the timing of our releases of new and seasonal styles;

changes in our product mix;

pricing;

the level of customer service that we provide in stores;

our ability to source and distribute products efficiently;

calendar shifts of holiday or seasonal periods;

the number and timing of store openings and the relative proportion of new stores to mature stores; and

the timing and success of promotional and advertising efforts.

Opening new stores is an important part of our growth strategy and we expect a significant percentage of our net sales during this growth period to come from non-comparable store sales. Accordingly, comparable store sales are only one element we use to assess the success of our business.

Gross Profit

Gross profit is equal to our net sales less our cost of goods sold. Cost of goods sold reflects the direct cost of purchased merchandise as well as buying, distribution and occupancy costs. Buying costs include compensation expense for our internal buying organization. Distribution costs include costs for receiving, processing, warehousing and shipping of merchandise to or from our distribution center, to our e-commerce customers and between store locations. Occupancy costs include the rent, common area maintenance, utilities, property taxes, security, and depreciation costs of all store locations. These costs are significant and can be expected to continue to increase as our company grows. The components of our reported cost of goods sold may not be comparable to those of other retail companies.

We regularly analyze the components of gross profit as well as gross profit as a percentage of net sales. Specifically, we look at the initial markup on purchases, markdowns and reserves, shrinkage, buying costs, distribution costs and occupancy costs. Any inability to obtain acceptable levels of initial markups, a significant increase in our use of markdowns or a significant increase in inventory shrinkage or inability to generate sufficient sales leverage on the buying, distribution and occupancy components of cost of goods sold could have an adverse impact on our gross profit and results of operations.

Gross profit is also impacted by shifts in the proportion of sales of proprietary branded products compared to third-party branded products, as well as by sales mix shifts within and between brands and between major product categories such as between guys and juniors apparel, footwear or accessories. A substantial shift in the mix of products could have a material impact on our results of operations. In addition, gross profit and gross profit as a percent of sales have historically been higher in the third and fourth quarters of the fiscal year, as these periods include the back-to-school and winter holiday selling seasons. This reflects that various costs, including occupancy costs, generally do not increase in proportion to the seasonal sales increase.

Selling, General and Administrative Expenses

Our selling, general and administrative, or SG&A, expenses comprise store selling expenses and corporate-level general and administrative expenses. Store selling expenses include store and regional support costs, including personnel, advertising and debit and credit card processing costs, e-commerce processing costs and store supplies

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costs. General and administrative expenses include the payroll and support costs of corporate functions such as executive management, legal, accounting, information systems, human resources and other centralized services. Store selling expenses generally vary proportionately with net sales and store growth. In contrast, general and administrative expenses are generally not directly proportional to net sales and store growth, but will be expected to increase over time to support the needs of our growing company. SG&A expenses as a percentage of net sales are usually higher in lower volume periods and lower in higher volume periods.

The components of our SG&A expenses may not be comparable to those of other retailers. We expect that our SG&A expenses will increase in future periods due to our continuing store growth and in part due to additional legal, accounting, insurance and other expenses we incur as a result of being a public company. Among other things, we expect that compliance with the Sarbanes-Oxley Act of 2002 and related rules and regulations will continue to result in incremental legal, accounting and other overhead costs.

Operating Income

Operating income equals gross profit less SG&A expenses. Operating income excludes investment income, interest income, interest expense and income taxes. Operating income percentage measures operating income as a percentage of our net sales.

Income Taxes

Prior to May 2, 2012, we were taxed as an S Corporation for federal income tax purposes under Section 1362 of the Internal Revenue Code, and therefore were not subject to federal and state income taxes (subject to an exception in a limited number of state and local jurisdictions that do not recognize the S Corporation status). On May 2, 2012, our S Corporation status terminated and we became subject to corporate-level federal and state income taxes at prevailing corporate rates.

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The following tables summarize key components of our unaudited results of operations for the periods indicated, both in dollars and as a percentage of our net sales.

	Thirteen Weeks Ended		Thirty-Nine Weeks Ended	
	November 2, 2013	October 27, 2012	November 2, 2013	October 27, 2012
(in thousands)				
Statements of Income Data:				
Net sales	\$ 123,779	\$ 124,895	\$ 355,941	\$ 326,521
Cost of goods sold	85,587	83,087	247,395	223,150
Gross profit	38,192	41,808	108,546	103,371
Selling, general and administrative expenses	28,042	27,940	87,279	86,795
Operating income	10,150	13,868	21,267	16,576
Other income (expense), net	116	(42)	20	(46)
Income before income taxes	10,266	13,826	21,287	16,530
Income tax expense	4,121	4,532	8,566	2,478
Net income	\$ 6,145	\$ 9,294	\$ 12,721	\$ 14,052
Percentage of Net Sales:				
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of goods sold	69.1%	66.5%	69.5%	68.3%
Gross profit	30.9%	33.5%	30.5%	31.7%
Selling, general and administrative expenses	22.7%	22.4%	24.5%	26.6%
Operating income	8.2%	11.1%	6.0%	5.1%
Other income (expense), net	0.1%	0.0%	0.0%	0.0%
Income before income taxes	8.3%	11.1%	6.0%	5.1%
Income tax expense	3.3%	3.7%	2.4%	0.8%
Net income	5.0%	7.4%	3.6%	4.3%
Pro Forma Data (1):				
Income before income taxes		\$ 13,826		\$ 16,530
Pro forma income tax expense		5,530		6,612

Pro forma net income \$ 8,296 \$ 9,918

- (1) The pro forma data for both periods presented gives effect to an adjustment for income tax expense as if we had been a C Corporation at an assumed combined federal, state and local effective tax rate of 40%, which approximates our statutory income tax rate.

The following table presents store operating data for the periods indicated:

	Thirteen Weeks Ended		Thirty-Nine Weeks Ended	
	November 2, 2013	October 27, 2012	November 2, 2013	October 27, 2012
Store Operating Data:				
Stores operating at end of period	189	161	189	161
Comparable store sales change (1)	-2.4%	1.9%	-0.7%	3.6%
Total square feet at end of period	1,472,045	1,272,247	1,472,045	1,272,247
Average net sales per store (in thousands) (2)	\$ 592	\$ 705	\$ 1,777	\$ 1,950
Average net sales per square foot (2)	\$ 76	\$ 90	\$ 227	\$ 249
E-commerce revenues (in thousands) (3)	\$ 13,313	\$ 12,924	\$ 38,673	\$ 33,650

- (1) E-commerce sales contributed 1.0% and 2.0% to the comparable store sales increase for the thirteen week periods ended November 2, 2013 and October 27, 2012, respectively. E-commerce sales contributed 1.9% and 2.1% to the comparable store sales increase for the thirty-nine week periods ended November 2, 2013 and October 27, 2012, respectively.
- (2) E-commerce sales, e-commerce shipping fee revenue and gift card breakage are excluded from net sales in deriving average net sales per store and average net sales per square foot.
- (3) E-commerce revenues include e-commerce sales and e-commerce shipping fee revenue.

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Thirteen Weeks Ended November 2, 2013 Compared to Thirteen Weeks Ended October 27, 2012

Net Sales

Net sales decreased \$1.1 million, or 0.9%, to \$123.8 million for the thirteen weeks ended November 2, 2013 from \$124.9 million for the thirteen weeks ended October 27, 2012. Comparable store sales decreased 2.4%, or \$2.7 million, for the thirteen weeks ended November 2, 2013 compared to the thirteen weeks ended October 27, 2012. All merchandise categories performed in line with our overall negative comparable store sales, except for accessories which had slightly less negative comparable store sales compared to the prior year. The overall net sales decrease was partially offset by net sales from stores open in the third quarter of fiscal 2013 that were not open during the same period last year. There were 157 comparable brick-and-mortar stores and 32 non-comparable brick-and-mortar stores open as of November 2, 2013.

Net sales from our e-commerce store, including shipping fees, increased \$0.4 million, or 3%, to \$13.3 million for the thirteen weeks ended November 2, 2013 from \$12.9 million for the thirteen weeks ended October 27, 2012.

Gross Profit

Gross profit decreased \$3.6 million, or 9%, to \$38.2 million for the thirteen weeks ended November 2, 2013 from \$41.8 million for the thirteen weeks ended October 27, 2012. As a percentage of net sales, gross profit was 30.9% and 33.5% for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively. The decrease in gross profit was mostly due to an increase in occupancy costs of 2.6%, as a percentage of net sales, due to the opening of new stores. This decrease was partially offset by a decrease of 0.2% in product costs as a percentage of net sales, reflecting improved initial margins over the third quarter of fiscal 2012. Buying and distribution costs as a percentage of net sales were relatively flat compared to the third quarter of fiscal 2012.

Selling, General and Administrative Expenses

SG&A expenses increased \$0.1 million, or 0.4%, to \$28.0 million for the thirteen weeks ended November 2, 2013 from \$27.9 million for the thirteen weeks ended October 27, 2012. As a percentage of net sales, SG&A expenses were 22.7% and 22.4% for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively.

Store selling expenses decreased \$0.7 million, or 4%, to \$18.1 million for the thirteen weeks ended November 2, 2013 from \$18.8 million for the thirteen weeks ended October 27, 2012. As a percentage of net sales, store selling expenses were 14.6% and 15.1% for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively.

The following contributed to the decrease in store selling expenses as a percentage of net sales:

marketing costs decreased \$1.5 million, or 1.2% as a percentage of net sales, primarily resulting from the shift of catalog mailing costs into the second fiscal quarter of fiscal 2013 compared to being in the third fiscal quarter of fiscal 2012;

supplies and other field support costs decreased \$0.1 million, or 0.1% as a percentage of net sales; and

partially offsetting the above decreases, store and regional payroll, payroll benefits and related personnel costs increased \$0.9 million, or 0.9% as a percentage of net sales, due to the opening of new stores and related payroll costs increasing while sales decreased;

General and administrative expenses increased \$0.9 million, or 10%, to \$10.0 million for the thirteen weeks ended November 2, 2013 from \$9.1 million for the thirteen weeks ended October 27, 2012. As a percentage of net sales, general and administrative expenses were 8.1% and 7.3% for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively.

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The following contributed to the increase in general and administrative expenses as a percentage of net sales:

payroll, payroll benefits and related costs for corporate office personnel increased \$0.3 million related to the growth of the company, and increased 0.3% as a percentage of net sales, as these costs increased while net sales decreased; and

depreciation, stock-based compensation and other office expenses increased by a total of \$0.5 million related to the growth of the company, and increased 0.4% as a percentage of net sales, as such expenses increased while net sales decreased.

Operating Income

Operating income decreased \$3.7 million, or 27%, to \$10.2 million for the thirteen weeks ended November 2, 2013 from \$13.9 million for the thirteen weeks ended October 27, 2012. As a percentage of net sales, operating income was 8.2% and 11.1% for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively. The decrease in operating income as a percentage of net sales was due to the decrease in net sales combined with the increase in expenses described above.

Other Income (Expense), Net

Net other income was \$116 thousand for the thirteen weeks ended November 2, 2013 compared to net other expense of \$42 thousand for the thirteen weeks ended October 27, 2012. Other income (expense) comprises interest earned on cash balances and tenant construction allowances received from landlords, realized gains on marketable securities, interest paid on a capital lease of our corporate office and distribution center and costs related to maintaining our unused revolving credit facility.

Income Tax Expense

Income tax expense decreased \$0.4 million, or 9%, to \$4.1 million for the thirteen weeks ended November 2, 2013 from \$4.5 million for the thirteen weeks ended October 27, 2012. The effective income tax rates for the thirteen weeks ended November 2, 2013 and October 27, 2012 were 40.1% and 32.8%, respectively.

Historically, World of Jeans & Tops recognized income taxes as an S Corporation for federal and state income tax purposes and therefore, with the exception of a limited number of state and local jurisdictions, it was not subject to income taxes. The shareholders of World of Jeans & Tops, and not World of Jeans & Tops itself, were subject to income tax on their distributive share of its earnings. In connection with the Reorganization, World of Jeans & Tops converted to a C Corporation. On a pro forma basis, if World of Jeans & Tops had been taxed as a C Corporation at an estimated 40% effective tax rate, income tax expense would have been \$5.5 million for the thirteen weeks ended October 27, 2012.

Net Income

Net income decreased \$3.1 million, or 34%, to \$6.1 million for the thirteen weeks ended November 2, 2013 from \$9.3 million for the thirteen weeks ended October 27, 2012. Applying a pro forma 40% C Corporation effective tax rate to the thirteen weeks ended October 27, 2012, rather than the blended S Corporation and C Corporation tax rates that actually applied to us during that period, pro forma net income was \$8.3 million for the thirteen weeks ended

October 27, 2012.

Basic earnings per share of Class A and Class B common stock was \$0.22 for the thirteen weeks ended November 2, 2013, compared to \$0.34 for the thirteen weeks ended October 27, 2012. Diluted earnings per share of Class A and Class B common stock was \$0.22 for the thirteen weeks ended November 2, 2013, compared to \$0.33 for the thirteen weeks ended October 27, 2012. Applying a pro forma 40% C Corporation effective tax rate to the thirteen weeks ended October 27, 2012, rather than the blended S Corporation and C Corporation tax rates that actually applied to us during that period, pro forma basic and diluted earnings per share of Class A and Class B common stock were \$0.30 for the thirteen weeks ended October 27, 2012.

Table of Contents***Thirty-Nine Weeks Ended November 2, 2013 Compared to Thirty-Nine Weeks Ended October 27, 2012****Net Sales*

Net sales increased \$29.4 million, or 9%, to \$355.9 million for the thirty-nine weeks ended November 2, 2013 from \$326.5 million for the thirty-nine weeks ended October 27, 2012. This increase was mainly due to net sales from stores open in the first thirty-nine weeks of fiscal 2013 that were not open during the same period last year. The increase was offset by a comparable store sales decrease of 0.7%, or \$2.2 million, for the thirty-nine weeks ended November 2, 2013 compared to the thirty-nine weeks ended October 27, 2012. The comparable store sales decrease was due to lower net sales of footwear and accessories, while guy s, junior s and kid s apparel were nearly flat compared to the prior year. There were 157 comparable brick-and-mortar stores and 32 non-comparable brick-and-mortar stores open as of November 2, 2013.

Net sales from our e-commerce store, including shipping fees, increased \$5.0 million, or 15%, to \$38.7 million for the thirty-nine weeks ended November 2, 2013 from \$33.7 million for the thirty-nine weeks ended October 27, 2012.

Gross Profit

Gross profit increased \$5.1 million, or 5%, to \$108.5 million for the thirty-nine weeks ended November 2, 2013 from \$103.4 million for the thirty-nine weeks ended October 27, 2012. As a percentage of net sales, gross profit was 30.5% and 31.7% for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively. The decrease in gross profit margin was mostly due to an increase in occupancy costs of 1.4% as a percentage of net sales due to the opening of new stores. This decrease was partially offset by an increase of 0.1% in retail product margin, reflecting improved initial margins and markdowns at a lower rate to sales than in the same period last year. Buying and distribution costs were relatively flat compared to the thirty-nine weeks ended October 27, 2012.

Selling, General and Administrative Expenses

SG&A expenses increased \$0.5 million, or 0.6%, to \$87.3 million for the thirty-nine weeks ended November 2, 2013 from \$86.8 million for the thirty-nine weeks ended October 27, 2012. As a percentage of net sales, SG&A expenses were 24.5% and 26.6% for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively.

Store selling expenses increased \$5.5 million, or 10%, to \$58.1 million for the thirty-nine weeks ended November 2, 2013 from \$52.6 million for the thirty-nine weeks ended October 27, 2012. As a percentage of net sales, store selling expenses were 16.3% and 16.1% for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively.

The following contributed to the increase in store selling expenses as a percentage of net sales:

store and regional payroll, payroll benefits and related personnel costs increased \$5.1 million, or 0.5% as a percentage of net sales, due to the opening of new stores and related payroll costs increasing more quickly than net sales;

marketing costs increased \$0.1 million, but decreased 0.2% as a percentage of net sales, as these costs increased slower than net sales; and

credit and debit card processing fees and other field processing costs and supplies and other support costs increased \$0.2 million, but decreased 0.1% as a percentage of net sales as these costs increased slower than net sales.

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General and administrative expenses decreased \$5.0 million, or 15%, to \$29.2 million for the thirty-nine weeks ended November 2, 2013 from \$34.2 million for the thirty-nine weeks ended October 27, 2012. As a percentage of net sales, general and administrative expenses were 8.2% and 10.5% for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively.

The following contributed to the decrease in general and administrative expenses as a percentage of net sales:

a one-time charge of \$7.6 million, or 2.3% of net sales, to recognize life-to-date stock-based compensation expense for stock options that was triggered by the consummation of our IPO during the second quarter of fiscal 2012;

payroll, payroll benefits and related costs for corporate office personnel remained flat, and decreased 0.5% as a percentage of net sales; partially offset by

an increase in ongoing stock-based compensation of \$1.1 million, or 0.3% as a percentage of net sales, as the recognition of ongoing stock-based compensation expense did not commence until the consummation of our IPO during the second quarter of fiscal 2012; and

depreciation, and other office expenses, increased \$1.5 million, or 0.3% as a percentage of net sales.

Operating Income

Operating income increased \$4.7 million, or 28%, to \$21.3 million for the thirty-nine weeks ended November 2, 2013 from \$16.6 million for the thirty-nine weeks ended October 27, 2012. As a percentage of net sales, operating income was 6.0% and 5.1% for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively. The increase in operating income as a percentage of net sales was primarily due to the one-time charge of \$7.6 million of stock-based compensation expense for stock options during the thirty-nine weeks ended October 27, 2012, as discussed above.

Other Income (Expense), Net

Net other income was \$20 thousand for the thirty-nine weeks ended November 2, 2013 compared to net other expense of \$46 thousand for the thirty-nine weeks ended October 27, 2012. Other income (expense) comprises interest earned on cash balances and tenant construction allowances received from landlords, realized gains on marketable securities, interest paid on a capital lease of our corporate office and distribution center and costs related to maintaining our unused revolving credit facility.

Income Tax Expense

Income tax expense increased \$6.1 million, or 246%, to \$8.6 million for the thirty-nine weeks ended November 2, 2013 from \$2.5 million for the thirty-nine weeks ended October 27, 2012. The effective income tax rates for the thirty-nine weeks ended November 2, 2013 and October 27, 2012 were 40.2% and 15.0%, respectively.

Historically, World of Jeans & Tops recognized income taxes as an S Corporation for federal and state income tax purposes and therefore, with the exception of a limited number of state and local jurisdictions, it was not subject to income taxes. The shareholders of World of Jeans & Tops, and not World of Jeans & Tops itself, were subject to income tax on their distributive share of its earnings. In connection with the Reorganization, World of Jeans & Tops converted to a C Corporation. On a pro forma basis, if World of Jeans & Tops had been taxed as a C Corporation at an estimated 40% effective tax rate, income tax expense would have been \$6.6 million for the thirty-nine weeks ended October 27, 2012.

For the thirty-nine weeks ended October 27, 2012, we recorded a net income tax provision of \$2.5 million. The net tax provision was comprised of (1) a one-time deferred tax benefit of \$3.0 million recognized upon the conversion to a C Corporation, (2) a provision of \$2.0 million related to the period during fiscal year 2012 in which we were an S Corporation (January 29, 2012 through May 1, 2012) computed at the annual effective tax rate of 32.9% rather than the previously recognized 1.1% S Corporation effective tax rate and (3) a tax provision of \$3.5 million related to the period in which we were a C Corporation (May 2, 2012 through October 27, 2012) at an annual effective tax rate of 32.9%.

Table of Contents*Net Income*

Net income decreased \$1.3 million, or 9%, to \$12.7 million for the thirty-nine weeks ended November 2, 2013 from \$14.1 million for the thirty-nine weeks ended October 27, 2012. Applying a pro forma 40% C Corporation effective tax rate to the thirty-nine weeks ended October 27, 2012, rather than the blended S Corporation and C Corporation tax rates that actually applied to us during that period, pro forma net income was \$9.9 million for the thirty-nine weeks ended October 27, 2012.

Basic earnings per share of Class A and Class B common stock was \$0.46 for the thirty-nine weeks ended November 2, 2013, compared to \$0.56 for the thirty-nine weeks ended October 27, 2012. Diluted earnings per share of Class A and Class B common stock was \$0.45 for the thirty-nine weeks ended November 2, 2013, compared to \$0.55 for the thirty-nine weeks ended October 27, 2012. Applying a pro forma 40% C Corporation effective tax rate to the thirty-nine weeks ended October 27, 2012, rather than the blended S Corporation and C Corporation tax rates that actually applied to us during that period, pro forma basic earnings per share of Class A and Class B common stock was \$0.40 and pro forma diluted earnings per share of Class A and Class B common stock was \$0.39 for the thirty-nine weeks ended October 27, 2012.

Liquidity and Capital Resources*General*

Our business relies on cash flows from operating activities and cash on hand as our primary sources of liquidity. In addition, we have had access to additional liquidity through a \$25.0 million revolving credit facility with Wells Fargo Bank, N.A. We have neither drawn funds from nor have we issued letters of credit from the revolving credit facility.

Historically our primary cash needs have been for merchandise inventories, payroll, store rent, capital expenditures associated with opening new stores and improvements to our distribution facilities, marketing and information technology expenditures and, prior to the IPO, shareholder distributions. In addition to cash and cash equivalents and marketable securities, the most significant components of our working capital are merchandise inventories, accounts payable and other current liabilities. We believe that cash and marketable securities on hand, cash flows from operating activities and, if needed, the availability of cash under our revolving credit facility will be sufficient to cover working capital requirements and anticipated capital expenditures for the next 12 months. If these sources of cash are not sufficient or available to meet our capital requirements, then we would be required to obtain additional equity or debt financing in the future. There can be no assurance that equity or debt financing will be available to us when we need it or, if available, that the terms will be satisfactory to us and not dilutive to our then-current stockholders.

Cash Flow Analysis

A summary of operating, investing and financing activities is shown in the following table:

	Thirty-Nine Weeks Ended	
	November 2, 2013	October 27, 2012
	(in thousands)	
Net cash provided by operating activities	\$ 27,256	\$ 26,566
Net cash used in investing activities	(25,929)	(49,678)

Net cash provided by financing activities	2,016	22,904
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Table of Contents***Net Cash Provided by Operating Activities***

We generated \$27.3 million of net cash from operating activities for the thirty-nine weeks ended November 2, 2013. The significant components of cash flows from operating activities were net income of \$12.7 million, the add-back of non-cash depreciation and amortization expense of \$14.5 million and non-cash stock-based compensation expense recognized during the period of \$2.4 million. In addition, accounts payable and accrued expenses increased \$8.6 million due to the timing of payments and deferred rent increased \$5.1 million due to the opening of new stores. The above was partially offset by an increase in merchandise inventories of \$9.8 million due to inventory purchases in anticipation of the upcoming holiday season and the opening of new stores, an increase in prepaid expenses and other assets of \$2.4 million mainly due to increases in prepaid rent resulting from the opening of new stores, a decrease in accrued compensation and benefits of \$2.7 million due to reduced bonus accruals and a decrease in deferred revenue of \$1.3 million due to the redemption of gift cards throughout the period.

By comparison, we generated \$26.6 million of net cash from operating activities for the thirty-nine weeks ended October 27, 2012. The significant components of cash flows from operating activities were net income of \$14.1 million, the add-back of non-cash depreciation and amortization expense of \$12.3 million, the change in deferred income taxes of \$6.3 million and non-cash stock-based compensation expense recognized during the period of \$8.9 million. In addition, accounts payable and accrued compensation and other accrued expenses increased by \$6.4 million due to the timing of payments and deferred rent increased by \$7.4 million due to the opening of new stores. The above was partially offset by an increase in merchandise inventories of \$13.2 million due to inventory purchases in anticipation of the upcoming holiday season and the opening of new stores, an increase in prepaid expenses and other assets of \$12.1 million mainly due to increases in prepaid rent resulting from the opening of new stores and the recognition of deferred tax assets resulting from our conversion from an S Corporation to a C Corporation and an increase in receivables of \$2.2 million due to the growth of the business.

Net Cash Used in Investing Activities

Net cash used in investing activities was \$25.9 million for the thirty-nine weeks ended November 2, 2013. Of this total, \$36.0 million was for capital expenditures. Spending on new stores and the remodeling or other improvements of existing stores was \$20.3 million of this total. The remaining capital expenditures were for our investment in information technology systems and distribution and corporate facility enhancements. We purchased \$29.9 million of marketable securities and received proceeds of \$40.0 million from the maturities of marketable securities during the period.

By comparison, net cash used in investing activities was \$49.7 million for the thirty-nine weeks ended October 27, 2012. Of this total, \$25.6 million was for capital expenditures. Spending on new stores and the remodeling or other improvements of existing stores was \$19.7 million of this total. The remaining capital expenditures were for our investment in information technology systems and distribution and corporate facility enhancements. In addition, we received \$0.8 million of insurance proceeds related to fixed assets that were destroyed by smoke damage as a result of a fire in 2010 at a mall where one of our stores was located. We purchased \$60.4 million of marketable securities and received proceeds of \$35.5 from the sale of marketable securities during the period.

Net Cash Provided by Financing Activities

Net cash provided by financing activities was \$2.0 million for the thirty-nine weeks ended November 2, 2013. This included \$3.0 million of proceeds from the exercise of stock options. These proceeds were offset by \$0.6 million of tax payments related to employee withholdings on the exercise of stock options and \$0.5 million paid towards our capital lease obligation during the period.

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By comparison, net cash provided by financing activities was \$22.9 million for the thirty-nine weeks ended October 27, 2012. This included \$106.8 million in net proceeds from our initial public offering which was consummated during the second quarter of 2012. Partially offsetting this was \$84.3 million in distributions to the former shareholders of World of Jeans & Tops. We also received \$0.8 million in proceeds from the exercise of stock options, net of tax withholdings, and paid \$0.5 million for our capital lease obligation during the period.

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Credit Agreement

On May 3, 2012, we entered into an amended and restated credit agreement with Wells Fargo Bank, N.A. The revolving credit facility provides for a \$25.0 million revolving credit facility with a maturity date of May 3, 2014. The interest charged is either at the London Interbank Offered Rate, or LIBOR, plus 1.75% or at the bank's prime rate. We have the ability to select between the prime or LIBOR-based rate at the time of a cash advance. The revolving credit facility is secured by substantially all of our assets. As a sub-feature under the revolving credit facility the bank may issue stand-by and commercial letters of credit up to \$15.0 million. We are required to maintain certain financial and nonfinancial covenants in accordance with the revolving credit facility. These covenants include maintaining a minimum current ratio, not exceeding a maximum funded debt to earnings before interest, taxes, depreciation, amortization and annual rent expense (EBITDAR) ratio, capital expenditures not exceeding established limits and achieving a minimum pre-tax profit on a rolling four quarter basis.

As of November 2, 2013, we were in compliance with all of our covenants and had no outstanding borrowings under the line of credit.

Contractual Obligations

As of November 2, 2013, there were no material changes to our contractual obligations described in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the fiscal year ended February 2, 2013.

Off-Balance Sheet Arrangements

We are not a party to any off-balance sheet arrangements, except for operating leases, purchase obligations and our revolving credit facility.

Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, as well as the related disclosures of contingent assets and liabilities at the date of the financial statements. A summary of our significant accounting policies is included in Note 2 to the financial statements of Tilly's, Inc. in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013.

Certain of our accounting policies and estimates are considered critical, as these policies and estimates are the most important to the depiction of our consolidated financial statements and require significant, difficult or complex judgments, often about the effect of matters that are inherently uncertain. Such policies are summarized in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the fiscal year ended February 2, 2013.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

As of November 2, 2013, there were no material changes in the market risks described in the Quantitative and Qualitative Disclosure of Market Risks section of our Annual Report on Form 10-K for the fiscal year ended February 2, 2013.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Disclosure Committee, including our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of November 2, 2013. The term disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is

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recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Based on the evaluation of our disclosure controls and procedures as of November 2, 2013, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Effectiveness of Controls

Our management, including our Chief Executive Officer and Chief Financial Officer, believes that our disclosure controls and procedures and internal control over financial reporting are designed to provide reasonable assurance of achieving their objectives and are effective at the reasonable assurance level. However, our management does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, controls may become inadequate because of changes in conditions, or the degree of compliance with policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Part II. Other Information

Item 1. Legal Proceedings

From time to time, we may become involved in lawsuits and other claims arising from our ordinary course of business. Management is currently unable to predict the ultimate outcome of any litigation or claim, determine whether a liability has been incurred or make an estimate of the reasonably possible liability that could result from an unfavorable outcome because of the uncertainties related to the incurrence, amount and range of loss on any pending litigation or claim. Because of the unpredictable nature of these matters, we cannot provide any assurances regarding the outcome of any litigation or claim to which it is a party or that the ultimate outcome of any of the matters threatened or pending against it, including those disclosed below, will not have a material adverse effect on our

financial condition, results of operations or cash flows.

Kristin Christiansen and Shellie Smith, on behalf of themselves and all others similarly situated vs. World of Jeans & Tops, Superior Court of California, County of Sacramento, Case No. 34-2013-00139010. On January 29, 2013, the plaintiffs in this matter filed a putative class action lawsuit against us alleging violations of California Civil Code Section 1747.08, which prohibits requesting or requiring personal identification information from a customer paying for goods with a credit card and recording such information, subject to exceptions. In June 2013, the Court granted our motion to strike portions of the plaintiffs' complaint and granted plaintiffs leave to amend. Plaintiffs amended to add a new named plaintiff, which the Court struck on our motion. We have denied the allegations of the complaint and intend to defend this case vigorously.

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Maria Rebolledo, individually and on behalf of all others similarly situated and on behalf of the general public vs. Tilly's, Inc.; World of Jeans & Tops, Superior Court of the State of California, County of Orange, Case No. 30-2012-00616290-CU-OE-CXC. On December 5, 2012, the plaintiff in this matter filed a putative class action lawsuit against us alleging violations of California's wage and hour, meal break and rest break rules and regulations, and unfair competition law, among other things. An amended complaint was filed on February 28, 2013, to include enforcement of California's private attorney general act. The complaint seeks an unspecified amount of damages and penalties. In April 2013, we filed a motion to compel arbitration, which was denied in May 2013. We have appealed the denial of the motion to compel arbitration. We intend to defend this case vigorously.

Deborah Lyddy v. World of Jeans & Tops and Tilly's, Inc., Superior Court of California, County of San Diego (37-2011-00098812-CU-BT-CTL). In October 2011, plaintiff filed a putative class action lawsuit against us alleging various causes of action based on its California gift card redemption policies. In October 2013, we entered into a settlement of the litigation that included, among other things, a payment to the plaintiff.

Item 1A. Risk Factors

We operate in a rapidly changing environment that involves a number of risks that could materially and adversely affect our business, financial condition, prospects, operating results or cash flows. For a detailed discussion of the risks that affect our business, please refer to the section entitled "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013. There have been no material changes to our risk factors as previously disclosed in our Annual Report on Form 10-K.

Item 6. Exhibits

Exhibit No.	Description of Exhibit
10.1	Offer Letter between the Company and Jennifer Ehrhardt entered into on August 28, 2013 (incorporated by reference to Exhibit 10.1 to the Form 8-K filed with the Securities and Exchange Commission on August 28, 2013).
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
32.1*	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101**	Interactive data files from Tilly's, Inc.'s Quarterly Report on Form 10-Q for the quarter ended November 2, 2013, formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets; (ii) the Consolidated Statements of Income; (iii) the Consolidated Statements of Comprehensive Income; (iv) the Consolidated Statement of Stockholders' Equity; (v) the Consolidated Statements of Cash Flows; and (vi) the Notes to Consolidated Financial Statements.

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- * Furnished herewith and not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.
- ** Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, and are deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Tilly s, Inc.

Date: December 10, 2013

/s/ Daniel Griesemer
Daniel Griesemer
*President, Chief Executive Officer
and Director*
(Principal Executive Officer)

Date: December 10, 2013

/s/ Jennifer L. Ehrhardt
Jennifer L. Ehrhardt
Chief Financial Officer
(Principal Financial Officer)