

CONSTELLATION ENERGY GROUP INC

Form 425

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Subject Company: Constellation Energy Group, Inc.

(Commission File No. 1-12869)

**On June 1, 2011, Constellation Energy presented the following slides related to Constellation Energy's merger with Exelon at a conference and meetings with investors.**

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Cautionary Statements Regarding Forward-Looking Information

Except for the historical information contained herein, certain of the matters discussed in this communication constitute forward-looking statements within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, both as amended by the Private Securities Litigation Reform Act of 1995. Words such as may, will, anticipate, estimate, expect, project, intend, plan, believe, target, and terms of similar substance used in connection with any discussion of future plans, actions, or events identify forward-looking statements. These forward-looking statements include, but are not limited to, statements regarding benefits of the proposed merger, integration plans and expected synergies, the expected timing of completion of the transaction, anticipated future financial and operating performance and results, including estimates for growth. These statements are based on the current expectations of management of Exelon Corporation (Exelon) and Constellation Energy Group, Inc. (Constellation), as applicable. There are a number of risks and uncertainties that could cause actual results to differ materially from the forward-looking statements included in this communication. For example, (1) the companies may be unable to obtain shareholder approvals required for the merger; (2) the companies may be unable to obtain regulatory approvals required for the merger, or required regulatory approvals may delay the merger or result in the imposition of conditions that could have a material adverse effect on the combined company or cause the companies to abandon the merger; (3) conditions to the closing of the merger may not be satisfied; (4) an unsolicited offer of another company to acquire assets or capital stock of Exelon or Constellation could interfere with the merger; (5) problems may arise in successfully integrating the businesses of the companies, which may result in the combined company not operating as effectively and efficiently as expected; (6) the combined company may be unable to achieve cost-cutting synergies or it may take longer than expected to achieve those synergies; (7) the merger may involve unexpected costs, unexpected liabilities or unexpected delays, or the effects of purchase accounting may be different from the companies' expectations; (8) the credit ratings of the combined company or its subsidiaries may be different from what the companies expect; (9) the businesses of the companies may suffer as a result of uncertainty surrounding the merger; (10) the companies may not realize the values expected to

be obtained for properties expected or required to be divested; (11) the industry may be subject to future regulatory or legislative actions that could adversely affect the companies; and (12) the companies may be adversely affected by other economic, business, and/or competitive factors. Other unknown or unpredictable factors could also have material adverse effects on future results, performance or achievements of the combined company. Discussions of some of these other important factors and assumptions are contained in Exelon's and Constellation's respective filings with the Securities and Exchange Commission (SEC), and available at the SEC's website at [www.sec.gov](http://www.sec.gov), including: (1) Exelon's 2010 Annual Report on Form 10-K in (a) ITEM 1A. Risk Factors, (b) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) ITEM 8. Financial Statements and Supplementary Data: Note 18; (2) Exelon's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2011 in (a) Part II, Other Information, ITEM 1A. Risk Factors, (b) Part I, Financial Information, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) Part I, Financial Information, ITEM 1. Financial Statements: Note 12; (3) Constellation's 2010 Annual Report on Form 10-K in (a) ITEM 1A. Risk Factors, (b) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) ITEM 8. Financial Statements and Supplementary Data: Note 12; and (4) Constellation's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2011 in (a) Part II, Other Information, ITEM 5. Other Information, (b) Part I, Financial Information, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) Part I, Financial Information, ITEM 1. Financial Statements: Notes to Consolidated Financial Statements, *Commitments and Contingencies*. These risks, as well as other risks associated with the proposed merger, will be more fully discussed in the joint proxy statement/prospectus that will be included in the Registration Statement on Form S-4 that Exelon will file with the SEC in connection with the proposed merger. In light of these risks, uncertainties, assumptions and factors, the forward-looking events discussed in this communication may not occur. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this communication. Neither Exelon nor Constellation undertake any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this communication.

Additional Information and Where to Find it

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. Exelon intends to file with the SEC a registration statement on Form S-4 that will include a joint proxy statement/prospectus and other relevant documents to be mailed by Exelon and Constellation to their respective security holders in connection with the proposed merger of Exelon and Constellation. **WE URGE INVESTORS AND SECURITY HOLDERS TO READ THE JOINT PROXY STATEMENT/PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS WHEN THEY BECOME AVAILABLE, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION** about Exelon, Constellation and the proposed merger. Investors and security holders will be able to obtain these materials (when they are available) and other documents filed with the SEC free of charge at the SEC's website, [www.sec.gov](http://www.sec.gov). In addition, a copy of the joint

proxy statement/prospectus (when it becomes available) may be obtained free of charge from Exelon Corporation, Investor Relations, 10 South Dearborn Street, P.O. Box 805398, Chicago, Illinois 60680-5398, or from Constellation Energy Group, Inc., Investor Relations, 100 Constellation Way, Baltimore, MD 21202. Investors and security holders may also read and copy any reports, statements and other information filed by Exelon, or Constellation, with the SEC, at the SEC public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 or visit the SEC's website for further information on its public reference room.

Participants in the Merger Solicitation

Exelon, Constellation, and their respective directors, executive officers and certain other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Information regarding Exelon's directors and executive officers is available in its proxy statement filed with the SEC by Exelon on March 24, 2011 in connection with its 2011 annual meeting of shareholders, and information regarding Constellation's directors and executive officers is available in its proxy statement filed with the SEC by Constellation on April 15, 2011 in connection with its 2011 annual meeting of shareholders. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the joint proxy statement/prospectus and other relevant materials to be filed with the SEC when they become available.

\* \* \* \* \*

\$7 billion

\$11 billion

11,430 (Total)

1,921 (Nuclear)

1.2 mil. (MD)

0.7 mil. (MD)

44 states & D.C.  
(5)

~106 TWh/yr

15% Generation

50% Utility

35% NewEnergy  
Combination Will Result in Enhanced Scale,  
Scope, Flexibility and Financial Strength  
Market Value and  
Enterprise  
Value

(1)  
Pro forma  
Standalone  
Owned  
Generation  
(in  
MW)

(2)  
Regulated  
Utilities  
Competitive  
Retail &  
Wholesale  
(4)

Business  
Mix  
(6)

\$27 billion

\$41 billion

26,339 (Total)

17,047 (Nuclear)  
Electric customers

5.4 mil. (IL, PA)  
Gas customers

0.5 mil. (PA)

4 states

~59

TWh/yr  
2012E EBITDA

51% Generation

49% Utilities

\$34 billion

\$52 billion

44 states & D.C.  
(5)

~165  
TWh energy sales

Expect >50% pro forma EBITDA  
from competitive business

35,121 (Total)  
(3)

18,968 (Nuclear)

6.6 million electric & gas customers  
in IL, PA and MD  
28

- (1) Market Value as of 4/27/11. Enterprise Value represents Market Value plus Net Debt as of 3/31/11 for Exelon and 12/31/11 for Constellation.
- (2) Data as of 12/31/10. Exelon data includes 720 MW for Wolf Hollow assets. Constellation data includes 2,950 MW for Boonville.
- (3) Net of physical market mitigation assumed to be 2,648 MW.
- (4) TWh/yr represents 2011 booked electric sales. Exelon load includes ComEd swap.
- (5) Competitive and wholesale business also active in Alberta, British Columbia and Ontario, Canada.
- (6) Exelon EBITDA estimates per equity research. Constellation EBITDA estimates per company guidance.

Status of Merger Approvals (as of 5/31/11)

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Transaction Economics Are Attractive for  
Both Companies

Refined synergy run-rate and costs to achieve  
estimates due to greater accessibility and availability of  
data post-merger announcement

Higher net O&M savings over 5 years of ~\$50  
million

Updated synergy run-rate of ~\$310 million/year

Additional synergies primarily from corporate and



commercial consolidation

Total costs to achieve of ~\$650 million

Incremental costs to achieve attributable to  
employee related costs and transaction costs

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Financial Metrics

EPS break-even in 2012 and accretive by +5% in 2013

Free cash flow accretive beginning in 2012

Lower consolidated liquidity requirements, resulting in cost savings

Investment-grade ratings and credit metrics

Synergies

A Clean Generation Profile Creates Long-Term  
Value in Competitive Markets

Exelon Standalone

Total Generation: 26,339 MW

Constellation Standalone

(2)

Total Generation: 11,430 MW

Pro forma Company (Net of Mitigation)

(1)

Total Generation: 35,121 MW

Coal

5%

Oil

7%  
Gas  
13%  
Hydro  
7%  
Wind/Solar/Other  
3%  
Nuclear  
65%  
Coal  
24%  
Nuclear  
17%  
Gas  
52%  
Wind/Solar/Other  
2%  
Hydro  
3%  
Oil  
3%  
Nuclear  
54%  
Coal  
6%  
Oil  
6%  
Gas  
25%  
Hydro  
6%  
Wind/Solar/  
Other  
3%

(1) Net of physical market mitigation assumed to be 2,648 MW.

(2)  
Exelon  
generation  
includes  
Wolf  
Hollow  
acquisition  
(720  
MW  
of  
natural  
gas).  
Constellation  
generation  
includes

Boston  
Generation  
acquisition  
(2,950

MW  
of

natural gas) and excludes Quail Run (~550 MW of natural gas). Constellation nuclear reflects 50.01% interest in Constellation  
Combined company remains the premier low-cost generator

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Increased Regional Diversity in PJM:

Capacity

Eligible

for

2014/15

RPM

Auction

(1)

Pro forma Company

4,390 MW

2,535 MW

9,230 MW

11,345 MW

Exelon Standalone  
Constellation Standalone

8,700 MW

10,300 MW

1,500 MW

1,035 MW

4,390 MW

1,045 MW

530 MW

8%

15%

15%

63%

EMAAC

MAAC

RTO

SWMAAC

42%

7%

51%

RTO

MAAC

EMAAC

16%

34%

41%

9%

RTO

EMAAC

MAAC

SWMAAC

2014/15

RPM

auction

results

were

announced

on

May

13 , 2011

(1)

All generation values are approximate and not inclusive of wholesale transactions; all capacity values are in installed capacity terms (summer ratings) located in the areas and adjusted for mid-year PPA roll-offs.

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