

HOMEAWAY INC  
Form 10-Q  
November 07, 2012  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2012

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission File Number: 001-35215

**HomeAway, Inc.**

(Exact name of registrant as specified in its charter)

Edgar Filing: HOMEAWAY INC - Form 10-Q

**Delaware**  
 (State or other jurisdiction of  
 incorporation or organization)

**20-0970381**  
 (I.R.S. Employer  
 Identification No.)

**1011 W. Fifth Street, Suite 300**  
**Austin, Texas 78703**

(Address of principal executive offices, including zip code)

**(512) 684-1100**

(Registrant's telephone number, including area code)

Indicate by check mark whether registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
 Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
 Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of stock, as of the latest practicable date.

Class	Outstanding at October 31, 2012
Common Stock, \$0.0001 par value per share	83,094,113

**Table of Contents**

**HomeAway, Inc.**

**Table of Contents**

	<b>Page No.</b>
<b><u>PART I: FINANCIAL INFORMATION</u></b>	
Item 1. <u>Financial Statements (unaudited)</u>	3
<u>Condensed Consolidated Balance Sheets as of September 30, 2012 and December 31, 2011</u>	3
<u>Condensed Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2012 and September 30, 2011</u>	4
<u>Condensed Consolidated Statements of Comprehensive Income for the Three and Nine Months Ended September 30, 2012 and September 30, 2011</u>	5
<u>Consolidated Statement of Changes in Stockholders' Equity for the Nine Months Ended September 30, 2012</u>	6
<u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2012 and September 30, 2011</u>	7
<u>Notes to Condensed Consolidated Financial Statements</u>	8
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	22
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	41
Item 4. <u>Controls and Procedures</u>	41
<b><u>PART II: OTHER INFORMATION</u></b>	
Item 1. <u>Legal Proceedings</u>	41
Item 1A. <u>Risk Factors</u>	42
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	57
Item 3. <u>Defaults Upon Senior Securities</u>	57
Item 4. <u>Mine Safety Disclosures</u>	57
Item 5. <u>Other Information</u>	57
Item 6. <u>Exhibits</u>	57
<u>Signature</u>	58
<u>Exhibit Index</u>	59
Certifications	

**Table of Contents****PART I: FINANCIAL INFORMATION****Item 1. Financial Statements****HomeAway, Inc.****Condensed Consolidated Balance Sheets****(In thousands, except for share and per share information)****(unaudited)**

	<b>September 30, 2012</b>	<b>December 31, 2011</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 160,937	\$ 118,208
Short-term investments	83,272	65,748
Accounts receivable, net of allowance for doubtful accounts of \$622 and \$425 as of September 30, 2012 and December 31, 2011, respectively	16,272	15,929
Income tax receivable	21	
Prepaid expenses and other current assets	6,495	5,680
Restricted cash	280	1,039
Deferred tax assets	4,075	4,090
<b>Total current assets</b>	<b>271,352</b>	<b>210,694</b>
Property and equipment, net	32,716	25,865
Goodwill	310,618	301,015
Intangible assets, net	62,660	61,515
Restricted cash	240	244
Deferred tax assets	4,013	1,794
Other non-current assets	15,490	3,504
<b>Total assets</b>	<b>\$ 697,089</b>	<b>\$ 604,631</b>
<b>Liabilities, preferred stock and stockholders equity</b>		
Current liabilities:		
Accounts payable	\$ 4,978	\$ 3,102
Income tax payable	6,972	6,283
Accrued expenses	29,986	26,931
Deferred revenue	125,147	101,955
Deferred tax liabilities	85	92
<b>Total current liabilities</b>	<b>167,168</b>	<b>138,363</b>
Deferred revenue, less current portion	2,380	2,608
Deferred tax liabilities	17,892	16,224
Other non-current liabilities	9,449	6,427
<b>Total liabilities</b>	<b>196,889</b>	<b>163,622</b>
<b>Commitments and contingencies (Note 6)</b>		
Preferred stock		

## Edgar Filing: HOMEAWAY INC - Form 10-Q

\$0.0001 par value per share; 10,000,000 shares authorized as of September 30, 2012 and December 31, 2011, respectively; zero shares issued and outstanding as of September 30, 2012 and December 31, 2011, respectively

<b>Stockholders equity</b>		
Common stock: \$0.0001 par value; 350,000,000 shares authorized; 82,989,924 and 80,685,391 shares issued and outstanding as of September 30, 2012 and December 31, 2011, respectively	8	8
Additional paid-in capital	607,551	558,667
Accumulated other comprehensive income (loss)	(6,585)	(6,480)
Accumulated deficit	(100,774)	(111,186)
Total stockholders equity	500,200	441,009
Total liabilities, preferred stock and stockholders equity	\$ 697,089	\$ 604,631

The accompanying notes are an integral part of these financial statements.

**Table of Contents****HomeAway, Inc.****Condensed Consolidated Statements of Operations****(In thousands, except for per share information)****(unaudited)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>
<b>Revenue:</b>				
Listing	\$ 61,392	\$ 52,499	\$ 175,601	\$ 148,667
Other	11,736	8,621	33,246	23,101
<b>Total revenue</b>	<b>73,128</b>	<b>61,120</b>	<b>208,847</b>	<b>171,768</b>
<b>Costs and expenses:</b>				
Cost of revenue (exclusive of amortization shown separately below)	11,278	8,439	33,105	25,548
Product development	11,034	8,650	31,060	24,089
Sales and marketing	22,492	17,851	71,300	61,129
General and administrative	14,547	12,700	42,036	34,386
Amortization expense	3,298	3,053	9,028	8,853
<b>Total costs and expenses</b>	<b>62,649</b>	<b>50,693</b>	<b>186,529</b>	<b>154,005</b>
<b>Operating income</b>	<b>10,479</b>	<b>10,427</b>	<b>22,318</b>	<b>17,763</b>
<b>Other income (expense):</b>				
Interest income	275	124	684	240
Other income (expense)	109	(1,746)	(2,201)	(2,135)
<b>Total other income (expense)</b>	<b>384</b>	<b>(1,622)</b>	<b>(1,517)</b>	<b>(1,895)</b>
<b>Income before income taxes</b>	<b>10,863</b>	<b>8,805</b>	<b>20,801</b>	<b>15,868</b>
Income tax expense	(5,708)	(6,072)	(10,389)	(9,434)
<b>Net income</b>	<b>5,155</b>	<b>2,733</b>	<b>10,412</b>	<b>6,434</b>
Cumulative preferred stock dividends and discount accretion		(6,794)		(24,678)
<b>Net income (loss) attributable to common stockholders</b>	<b>\$ 5,155</b>	<b>\$ (4,061)</b>	<b>\$ 10,412</b>	<b>\$ (18,244)</b>
<b>Net income (loss) per share attributable to common stockholders:</b>				
Basic	\$ 0.06	\$ (0.05)	\$ 0.13	\$ (0.35)
Diluted	\$ 0.06	\$ (0.05)	\$ 0.12	\$ (0.35)
<b>Weighted average number of shares outstanding:</b>				
Basic	82,686	78,528	82,107	52,386
Diluted	85,043	78,528	84,811	52,386

The accompanying notes are an integral part of these financial statements.

**Table of Contents****HomeAway, Inc.****Condensed Consolidated Statements of Comprehensive Income****(In thousands)****(unaudited)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>
Net income	\$ 5,155	\$ 2,733	\$ 10,412	\$ 6,434
Other comprehensive income:				
Foreign currency translation adjustments	1,757	(6,008)	(467)	(509)
Change in unrealized gains on short-term investments, net of tax	223	1	362	7
Total other comprehensive income, net of tax	1,980	(6,007)	(105)	(502)
Comprehensive income	\$ 7,135	\$ (3,274)	\$ 10,307	\$ 5,932

The accompanying notes are an integral part of these financial statements.

Table of Contents

## HomeAway, Inc.

## Consolidated Statement of Changes in Stockholders Equity

(In thousands)

(unaudited)

	Common Stock		Additional Paid-In Capital	Accumulated		Total Stockholders Equity
	Shares	Amount		Other Comprehensive Loss	Accumulated Deficit	
<b>Balance at December 31, 2011</b>	80,685	\$ 8	\$ 558,667	\$ (6,480)	\$ (111,186)	\$ 441,009
Exercise of stock options	2,305		21,984			21,984
Stock compensation expenses			19,556			19,556
Excess tax benefits related to employee stock options			7,344			7,344
Other comprehensive income				(105)		(105)
Net income					10,412	10,412
<b>Balance at September 30, 2012</b>	82,990	\$ 8	\$ 607,551	\$ (6,585)	\$ (100,774)	\$ 500,200

The accompanying notes are an integral part of these financial statements.



**Table of Contents****HomeAway, Inc.****Condensed Consolidated Statements of Cash Flows****(In thousands)****(unaudited)**

	<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
<b>Cash flows from operating activities</b>		
Net income	\$ 10,412	\$ 6,434
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	8,037	6,220
Amortization of intangible assets	9,028	8,853
Amortization of premiums on securities and other	1,827	29
Stock-based compensation	19,556	17,179
Excess tax benefit from stock-based compensation	(7,344)	(1,041)
Deferred income taxes	(3,726)	6,755
Loss on sale of investments and other		40
Net realized/unrealized foreign exchange (gain) loss	(43)	752
Realized loss on foreign currency forwards	1,910	1,642
Changes in operating assets and liabilities, net of assets and liabilities assumed in business combinations:		
Accounts receivable	235	(3,572)
Income tax receivable	75	(9,809)
Prepaid expenses and other current assets	(6,369)	(4,036)
Accounts payable	1,766	(1,720)
Accrued expenses	2,584	(73)
Income taxes payable	7,747	14,056
Deferred revenue	21,939	15,996
Deferred rent and other non-current liabilities	3,017	(234)
Net cash provided by operating activities	70,651	57,471
<b>Cash flows from investing activities</b>		
Cash paid for businesses acquired, net of cash acquired	(16,207)	(4,698)
Change in restricted cash	757	1,538
Cash paid for trademarks and other assets acquired	(243)	(262)
Cash paid for non-marketable equity investment	(6,446)	
Purchases of short-term investments	(47,392)	
Proceeds from maturities of marketable securities	28,418	10,035
Net settlement of foreign currency forwards	(1,910)	(1,642)
Purchases of property and equipment	(14,641)	(8,904)
Net cash used in investing activities	(57,664)	(3,933)
<b>Cash flows from financing activities</b>		
Proceeds from exercise of options to purchase common stock	21,984	2,737
Payments of dividends on preferred stock		(54,436)
Proceeds from initial public offering, net of underwriting discount and offering expenses		146,303
Payments for redemption of preferred stock		(43,451)
Excess tax benefit from stock-based compensation	7,344	1,041

Edgar Filing: HOMEAWAY INC - Form 10-Q

Net cash provided by financing activities	29,328	52,194
Effect of exchange rate changes on cash	414	(1,186)
Net increase in cash and cash equivalents	42,729	104,546
Cash and cash equivalents at beginning of period	118,208	65,697
Cash and cash equivalents at end of period	\$ 160,937	\$ 170,243
Cash paid for taxes	\$ 7,522	\$ 2,785
<b>Supplemental disclosure of noncash financing activities</b>		
Conversion of preferred stock to common shares	\$	\$ 405,756

The accompanying notes are an integral part of these financial statements.

---

**Table of Contents**

**HomeAway, Inc.**

**Notes to Condensed Consolidated Financial Statements (unaudited)**

**1. Description of Business**

HomeAway, Inc., or the Company, operates an online vacation rental property marketplace that enables property owners and managers to market properties available for rental to vacation travelers who rely on the Company's websites to search for and find available properties. These owners and managers pay the Company to publish detailed property listings, including photographs, descriptions, location, pricing, availability and contact information. The Company sells complementary products as well, including travel guarantees and property management software and services. Travelers use the network of websites to search for vacation rentals that meet their desired criteria including location, size and price. Travelers that find properties that meet their requirements through the Company's marketplace are able to contact owners and managers directly by phone or through form-based communication tools on the Company's websites.

The Company is a Delaware corporation headquartered in Austin, Texas.

**2. Summary of Significant Accounting Policies**

***Basis of Presentation***

The accompanying condensed consolidated financial statements include the accounts of HomeAway, Inc. and all of its wholly owned subsidiaries and have been prepared in accordance with accounting principles generally accepted in the United States, or GAAP, for interim financial reporting and applicable quarterly reporting regulations of the Securities and Exchange Commission, or the SEC. All significant intercompany transactions and balances have been eliminated in consolidation. In the opinion of the Company's management, the accompanying interim unaudited condensed consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements and include all adjustments, consisting of normal recurring adjustments and those items discussed in these Notes, necessary for a fair presentation of the Company's financial position, as of September 30, 2012, the results of operations for the three and nine months ended September 30, 2012 and 2011, the statements of comprehensive income for the three and nine months ended September 30, 2012 and 2011, the cash flows for the nine months ended September 30, 2012 and 2011 and stockholders' equity for the nine months ended September 30, 2012. Certain information and disclosures normally included in the notes to the annual financial statements prepared in accordance with GAAP have been omitted from these interim condensed consolidated financial statements pursuant to the rules and regulations of the SEC. Accordingly, these unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the accompanying Notes for the fiscal year ended December 31, 2011. Operating results for this interim period are not necessarily indicative of the results that may be expected for the year ending December 31, 2012 or for any other period.

***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. These differences could have a material effect on the Company's future results of operations and financial position. Significant items subject to those estimates and assumptions include certain revenue, allowance for doubtful accounts, fair value of investments, carrying amounts of goodwill and other indefinite lived intangible assets, depreciation and amortization, valuation of stock options and deferred income taxes.

***Fair Value of Financial Instruments***

The authoritative guidance on fair value measurements for financial assets and liabilities establishes a three-tiered fair value hierarchy that prioritizes inputs to valuation techniques used in fair value calculations. The three levels of inputs are defined as follows:

Level 1: Unadjusted quoted prices for identical assets or liabilities in active markets accessible by the Company.

Level 2: Inputs that are observable in the marketplace other than those inputs classified as Level 1.

Level 3: Inputs that are unobservable in the marketplace and significant to the valuation.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

The following section describes the valuation methodologies used to measure different financial assets and financial liabilities at fair value.

**Table of Contents***Money Market Funds and Short-Term Investments*

In order to determine fair value of the Company's money market funds and short-term investments, quoted prices in active markets for identical assets are used. Therefore, the Company's money market funds and short-term investments are considered Level 1 items. At September 30, 2012 and December 31, 2011, the Company did not have any financial instruments that qualified as Level 2 or 3 items.

Short-term investments include mutual fund securities, corporate bonds, U.S. government agency bonds and municipal bonds and are classified as available for sale and reported at fair value using the specific identification method. Unrealized gains and losses are excluded from earnings and reported as a component of other comprehensive income (loss), net of related estimated tax provisions or benefits. Additionally, the Company periodically assesses whether an other than temporary impairment loss on investments has occurred due to declines in fair value or other market conditions. Declines in fair value that are considered other than temporary are recorded as an impairment of investments in the consolidated statement of operations. The Company did not record any impairments of its investments for any of the periods presented.

The carrying amounts of certain of the Company's financial instruments, including cash and cash equivalents, accounts receivable, prepaid expenses and other current assets, accounts payable, accrued liabilities and deferred revenue approximate fair value at September 30, 2012 and December 31, 2011, respectively, because of the relatively short maturity of these instruments.

The following table summarizes the basis used to measure certain financial assets and liabilities at fair value on a recurring basis in the Company's consolidated balance sheets at September 30, 2012 and December 31, 2011 (in thousands):

	Balance as of September 30, 2012	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets</b>				
Cash equivalents				
Money market funds	\$ 72,376	\$ 72,376	\$	\$
Total cash equivalents	72,376	72,376		
<b>Restricted Cash</b>				
Money market funds	520	520		
Total restricted cash	520	520		
<b>Short-term investments</b>				
Mutual fund securities	1	1		
Corporate bonds	69,324	69,324		
U.S. government agency bonds	1,016	1,016		
Municipal bonds	12,931	12,931		
Total short-term investments	83,272	83,272		
Total financial assets	\$ 156,168	\$ 156,168	\$	\$

	Balance as of December 31, 2011	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
--	---------------------------------------	---	--	---

Edgar Filing: HOMEAWAY INC - Form 10-Q

<b>Assets</b>			
Cash equivalents			
Money market funds	\$ 37,390	\$ 37,390	\$ \$
Total cash equivalents	37,390	37,390	
Restricted Cash			
Money market funds	1,283	1,283	
Total restricted cash	1,283	1,283	
Short-term investments			
Mutual fund securities	62	62	
Corporate bonds	45,768	45,768	
U.S. government agency bonds	3,000	3,000	
Municipal bonds	16,918	16,918	
Total short-term investments	65,748	65,748	
Total financial assets	\$ 104,421	\$ 104,421	\$ \$

**Table of Contents****Business Segment**

The Company has one operating and reporting segment consisting of various products and services that are all related to its online marketplace of rental listing websites. The Company's chief operating decision maker is considered to be the Chief Executive Officer. The chief operating decision maker allocates resources and assesses performance of the business and other activities at the single reporting segment level.

**Cash and Cash Equivalents**

Cash and cash equivalents include investments in money market funds and certificates of deposit that are readily convertible into cash. Cash and cash equivalents are stated at cost, which approximates fair value. The Company considers all highly liquid investments purchased with an original maturity date of three months or less to be cash equivalents.

**Investments****Short-term Investments**

Short-term investments generally consist of marketable securities that have remaining maturities of less than one year from the respective balance sheet dates. Investments in which the Company has the ability and intent, if necessary, to liquidate in order to support its current operations (including those with contractual maturities greater than one year from the date of purchase) are classified as short-term. The Company's investment securities are classified as available-for-sale and are presented at estimated fair value with any unrealized gains and losses included in other comprehensive income (loss). Cash flows from purchases, sales and maturities of available-for-sale securities are classified as cash flows from investing activities and reported gross, including any related premiums or discounts. Premiums related to purchases of available-for-sale securities were \$2,219,000 for the nine months ended September 30, 2012. Fair values are based on quoted market prices. Short-term investments consisted of the following at September 30, 2012 and December 31, 2011 (in thousands):

	September 30, 2012			Estimated Fair Value
	Gross Cost	Gross Unrealized Gains	Gross Unrealized Losses	
Mutual fund securities	\$ 1	\$	\$	\$ 1
Corporate bonds	69,166	174	(16)	69,324
U.S. government agency bonds	1,014	2		1,016
Municipal bonds	12,912	20	(1)	12,931
<b>Total short-term investments</b>	<b>\$ 83,093</b>	<b>\$ 196</b>	<b>\$ (17)</b>	<b>\$ 83,272</b>

	December 31, 2011			Estimated Fair Value
	Gross Cost	Gross Unrealized Gains	Gross Unrealized Losses	
Mutual fund securities	\$ 48	\$ 14	\$	\$ 62
Corporate bonds	45,954	13	(199)	45,768
U.S. government agency bonds	3,000			3,000
Municipal bonds	16,929	1	(12)	16,918
<b>Total short-term investments</b>	<b>\$ 65,931</b>	<b>\$ 28</b>	<b>\$ (211)</b>	<b>\$ 65,748</b>

The mutual fund securities do not have contractual maturities. All of the \$1,016,000 invested in U.S. government agency bonds at September 30, 2012 have remaining contractual maturities shorter than one year. All of the \$3,000,000 invested in U.S. government agency bonds at December 31, 2011 have remaining contractual maturities longer than one year. Of the amounts invested in corporate bonds at September 30, 2012 and December 31, 2011, \$30,416,000 and \$26,304,000 have remaining contractual maturities longer than one year, and \$38,908,000 and \$19,464,000 have remaining contractual maturities within one year, respectively. Of the amounts invested in municipal bonds at September 30,

## Edgar Filing: HOMEAWAY INC - Form 10-Q

2012 and December 31, 2011, \$3,593,000 and \$5,469,000 have remaining contractual maturities longer than one year, and \$9,338,000 and \$11,449,000 have remaining contractual maturities within one year, respectively.



---

**Table of Contents*****Non-marketable Equity Investment***

During the nine months ended September 30, 2012, the Company invested \$6,446,000 for a non-controlling equity investment in a privately-held company. The Company's investment in the privately-held company is reported at cost using the cost method of accounting or marked down to fair value when an event or circumstance indicates an other-than-temporary decline in value has occurred. No event or circumstance indicating an other-than-temporary decline in value of the Company's interest in the non-marketable equity investment was identified.

As of September 30, 2012, the carrying value of the Company's investment in the privately-held company was \$6,446,000. This investment is recorded in other non-current assets on the consolidated balance sheets.

***Accounts Receivable***

Accounts receivable are primarily generated from three sources. Amounts due from credit card merchants who process the Company's credit card sales from property listings and remit the proceeds to the Company are the primary source of accounts receivable. Accounts receivables are also generated from Internet display advertising amounts due in the ordinary course of business as well as amounts due to the Company for property listings or other products purchased on account. Accounts receivable from Internet display advertising revenue and products purchased on account are recorded at the invoiced amount and are non-interest bearing. Accounts receivable outstanding longer than the contractual payment terms are considered past due. The Company determines its allowance by estimating losses on receivables based on known troubled accounts and historical experience of losses incurred.

***Property and Equipment***

Property and equipment are recorded at cost. Ordinary maintenance and repairs are charged to expense, while expenditures that extend the physical or economic life of the assets are capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. Equipment, computer hardware and purchased computer software are depreciated over three years. Furniture and fixtures are depreciated over five to ten years. Leasehold improvements are depreciated on a straight-line basis over the shorter of the contractual lease period or their useful life. Upon disposal, property and equipment and the related accumulated depreciation are removed from the accounts and the resulting gain or loss is reflected in the statements of operations.

The Company capitalizes certain internally developed software costs in accordance with authoritative guidance. These capitalized costs were approximately \$22,538,000 and \$18,364,000 at September 30, 2012 and December 31, 2011, respectively, and are included in property and equipment, net, in the balance sheet with depreciation expense in the three months ended September 30, 2012 and 2011 of approximately \$888,000 and \$428,000, respectively and depreciation expense in the nine months ended September 30, 2012 and 2011 of approximately \$2,273,000 and \$1,777,000, respectively. The internally developed software costs are depreciated over five years.

***Goodwill and Intangible Assets***

Goodwill arises from business combinations and is measured as the excess of the cost of the business acquired over the sum of the acquisition-date fair values of tangible and identifiable intangible assets acquired, less any liabilities assumed.

Tests for impairment of goodwill are performed on an annual basis, or at any other time, if events occur or circumstances indicate that the carrying amount of goodwill may not be recoverable. The Company annually evaluates goodwill for impairment as of October 1.

Under new accounting guidance adopted for fiscal 2011, the Company evaluates qualitative factors (including macroeconomic conditions, industry and market considerations, cost factors, and overall financial performance) to determine whether it is necessary to perform the first step of the two-step goodwill test. This step is referred to as the Step 0 analysis. If it is determined that it is more likely than not (a likelihood of more than 50% impairment) that the fair value of a reporting unit is less than its carrying amount, then the entity will need to proceed to the first step (Step One) of the two-step goodwill test. In evaluating whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount, relevant events and circumstances as discussed above shall be assessed. If, after assessing the totality of events or circumstances, an entity determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then the first and second steps of the impairment test are unnecessary.

Circumstances that could trigger an impairment test outside of the annual test include but are not limited to: a significant adverse change in the business climate or legal factors; adverse cash flow trends; an adverse action or assessment by a regulator; unanticipated competition; loss of key personnel; decline in stock price; and results of testing for recoverability of a significant asset group within a reporting unit. If the carrying

amount of the reporting unit's goodwill exceeds the implied fair value of that goodwill, an impairment

## **Table of Contents**

loss is recorded. As of October 1, 2011, the Company evaluated goodwill using a Step 0 analysis and determined that it was more likely than not (a likelihood of more than 50% impairment) that the fair value of our sole reporting unit exceeded its carrying amount by a substantial margin and consequently did not proceed to Step One of the test. The Company determined that no triggering event occurred in any of the periods presented.

Identifiable intangible assets consist of acquired trade names, customer listings, technology, domain names and contractual non-compete agreements associated with acquired businesses. In assessing the fair value of indefinite lived intangible assets, a relief from royalty methodology and a discounted cash flow methodology were used.

The determination of whether or not goodwill or indefinite lived intangible assets have become impaired involves a significant level of judgment in the assumptions underlying the approach used to determine the value of the reporting unit or intangible assets. Changes in the Company's strategy and/or market conditions could significantly impact these judgments and require adjustments to recorded amounts of goodwill or intangible assets.

No impairment of goodwill or indefinite-lived intangible assets was identified in any of the periods presented.

Intangible assets with definite lives are amortized over their estimated useful lives on a straight-line basis and reviewed for impairment whenever events or changes in circumstances indicate that an asset's carrying value may not be recoverable (see Note 4). The straight-line method of amortization represents the Company's best estimate of the distribution of the economic value of the identifiable intangible assets.

### ***Impairment of Long-lived Assets***

The Company evaluates long-lived assets, such as property and equipment, for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. An impairment loss is recognized when estimated future undiscounted cash flows expected to result from the use of the asset plus net proceeds expected from disposition of the asset, if any, are less than the carrying value of the asset. When an impairment loss is recognized, the carrying amount of the asset is reduced to its estimated fair value in the period in which the determination is made. No impairments of long-lived assets have been recorded during any of the periods presented.

### ***Revenue Recognition***

The Company recognizes revenue when persuasive evidence of an agreement exists, delivery has occurred, the sales price is fixed or determinable and collectability is reasonably assured.

The Company generates substantially all its revenue from customers that pay fees for online advertising listing services related to the listing of their properties for rent, primarily on a subscription basis, over a fixed-term. The Company also generates revenue from fees based on the number of traveler inquiries and reservation bookings, local and national Internet display advertisers, license of property management software and ancillary products and services.

Payments for term-based subscriptions received in advance of services being rendered are recorded as deferred revenue and recognized ratably on a straight-line basis over the listing period. Revenue for inquiry-based contracts are determined on a fixed fee-per-inquiry stated in the arrangement and recognized when the service has been performed.

Internet display advertising revenue is generated primarily from advertisements appearing on the Company's websites. There are several types of Internet advertisements, and the way in which advertising revenue is earned varies among them. Depending upon the terms, revenue might be earned each time an impression is delivered, each time a user clicks on an ad, each time a graphic ad is displayed, or each time a user clicks-through on the ad and takes a specified action on the destination site. The Company recognizes advertising revenue on a cost-per-thousand (CPM) impression basis whereby advertisers pay the Company based on the number of times their ads appear on the Company's websites.

The Company sells gift cards with no expiration dates to travelers and does not charge administrative fees on unused cards. There is a portion of the gift card obligation that, based on historical redemption patterns, will never be used or required to be remitted to relevant jurisdictions, or breakage. At the point of sale, the Company recognizes breakage as deferred income and amortizes that over 48 months based on historical redemption patterns. The Company also records commission revenue for each gift card sale over the same 48-month redemption period.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

The Company earns a commission for online reservations revenue calculated as a percentage of the value of the reservation. This revenue is included in other revenue in the consolidated statement of operations.

---

## **Table of Contents**

Through its professional software for bed and breakfasts and professional property managers, the Company makes selected, online bookable properties available to online travel agencies and channel partners. The Company receives a percentage of the transaction value or a fee from the property manager for making this inventory available, which is recognized when earned. This revenue is included in other revenue in our consolidated statement of operations.

The Company generates revenue from the licensing of software products, from the sale of maintenance agreements and from the sale of hosted software solutions. For software license sales, typically one year of maintenance is included as part of the initial purchase price of the bundled offering with annual renewals of the maintenance component of the agreement following in subsequent years.

The Company considers delivery of its software to have occurred and recognizes revenue from the sale of perpetual licenses when risk of loss transfers to the customer, which is generally upon electronic transfer of the license key that provides immediate availability of the product to the purchaser.

As software is usually sold with maintenance, the amount of revenue allocated to the software license is determined by allocating the fair value of the maintenance and subtracting it from the total invoice or contract amount. Vendor-specific objective evidence, or VSOE, of the fair value of maintenance services is determined by the standard published list pricing for maintenance renewals, as the Company generally charges list prices for maintenance renewals. In determining VSOE, the Company requires that a substantial majority of the selling price for maintenance services fall within a reasonably narrow pricing range. Maintenance and support revenue is recognized ratably over the term of the agreement beginning on the activation date. Amounts that have been invoiced are recorded in accounts receivable and in deferred revenue or revenue, depending on whether the revenue recognition criteria have been met.

Sales of hosted software solutions are generally for a one-year period. Revenues are recognized on a straight-line basis over the contract term. Certain implementation services related to the hosting services are essential to the customer's use of the hosting services. For sales of these hosting services where the Company is responsible for implementation, the Company recognizes implementation revenue ratably over the estimated period of the hosting relationship, which the Company considers to be three years. Recognition starts once the product has been activated.

Training and consulting revenue is recognized upon delivery of the training course or consulting services to the end customer.

The Company accounts for sales incentives to customers as a reduction of revenue at the time that the revenue is recognized from the related product sale. The Company also reports revenue net of any sales tax collected.

### ***Stock-Based Compensation***

The cost of stock-based transactions is recognized in the financial statements based upon the fair value of the Company's common stock on the date of grant. The fair value of restricted stock awards is determined based on the number of shares granted and the fair value of the Company's common stock as of the grant date. The fair value of stock options is determined as of the grant date using the Black-Scholes valuation model. Fair value is generally recognized as an expense on a straight-line basis, net of estimated forfeitures, over the employee requisite service period. Accordingly, stock-based compensation for the three and nine months ended September 30, 2012 and 2011 has been reduced for estimated forfeitures. When estimating forfeitures, the Company considers voluntary termination behaviors as well as trends of actual option forfeitures.

The Company uses the "with and without" approach in determining the order in which tax attributes are utilized. As a result, the Company only recognizes a tax benefit from stock-based awards in additional paid-in capital if an incremental tax benefit is realized after all other tax attributes currently available to the Company have been utilized. When tax deductions from stock-based awards are less than the cumulative book compensation expense, the tax effect of the resulting difference (shortfall) is charged first to additional paid-in capital to the extent of the Company's pool of windfall tax benefits with any remainder recognized in income tax expense. The Company has determined that it has a sufficient windfall pool available and therefore no amounts have been recognized in income tax expense. In addition, the Company accounts for the indirect effects of stock-based awards on other tax attributes through the consolidated statements of operations.

The benefits of tax deductions in excess of recognized compensation costs are reported as financing cash flows, but only when such excess tax benefits are realized by a reduction to current taxes payable. The Company recognized a tax benefit of approximately \$4,814,000 and \$700,000 during the three months ended September 30, 2012 and 2011, respectively, from the exercise of stock options and \$7,344,000 and \$1,041,000 during the nine months ended September 30, 2012 and 2011, respectively. This tax benefit has been recorded as additional paid-in capital on the Company's consolidated balance sheets as of September 30, 2012 and December 31, 2011.



---

**Table of Contents*****Income Taxes***

The Company recognizes income taxes using an asset and liability approach. This approach requires the recognition of deferred tax liabilities and assets for the future tax consequences of events that have been recognized in the Company's consolidated financial statements or tax returns. The measurement of deferred taxes is based on provisions of the enacted tax law and the effects of future changes in tax laws or rates are not anticipated.

A valuation allowance is recognized if, based on the weight of available evidence, it is more likely than not that some portion or all of the deferred tax asset will not be realized. Evaluating the need for an amount of a valuation allowance for deferred tax assets requires judgment and analysis of all the positive and negative evidence available to determine whether all or some portion of the deferred tax assets will not be realized. Based on the available evidence and judgment, the Company has determined that it is more likely than not that certain loss carryforwards will not be realized; therefore, the Company has established a valuation allowance for such deferred tax assets to reduce the loss carryforward assets to amounts expected to be utilized.

The Company may be subject to income tax audits by the respective tax authorities in any or all of the jurisdictions in which the Company operates. During the second quarter of 2012, an audit at one of the Company's subsidiaries in France was completed, which did not result in material adjustments to the consolidated financial statements. The Company is currently undergoing an audit at one of its subsidiaries in Germany. The Company recognizes the benefit of uncertain income tax positions only if these positions are more likely than not to be sustained. Also, the recognized income tax benefit is measured at the largest amount that is more than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. The Company records interest and penalties related to unrecognized tax benefits as a component of income tax expense. The countries in which the Company may be subject to potential examination by tax authorities include the United States, Switzerland, the United Kingdom, Germany, France, Spain, the Netherlands, Brazil, and Australia.

The calculation of the Company's tax liabilities involves the inherent uncertainty associated with the application of complex tax laws. As a multinational corporation, the Company conducts its business in many countries and is subject to taxation in many jurisdictions. The taxation of the Company's business is subject to the application of various and sometimes conflicting tax laws and regulations as well as multinational tax conventions. The Company's effective tax rate is highly dependent upon the geographic distribution of its worldwide earnings or losses, the tax regulations and tax rates in each geographic region, the availability of tax credits and carryforwards, and the effectiveness of its tax planning strategies. The application of tax laws and regulations is subject to legal and factual interpretation, judgment and uncertainty. Tax laws themselves are subject to change as a result of changes in fiscal policy, changes in legislation, and the evolution of regulations and court rulings. Consequently, taxing authorities may impose tax assessments or judgments against the Company that could materially impact its tax liability and/or its effective income tax rate. The Company believes it has adequately provided in its financial statements for additional taxes that it estimates may be assessed by the various taxing authorities. While the Company believes that it has adequately provided for all uncertain tax positions, amounts asserted by tax authorities could be greater or less than the Company's accrued position. These tax liabilities, including the interest and penalties, are adjusted pursuant to a settlement with tax authorities, completion of audit or expiration of various statutes of limitation.

***Foreign Currency Translation***

The functional currency of the Company's foreign subsidiaries is generally their respective local currency. The financial statements of the Company's international operations are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities, the historical exchange rate for stockholders' equity, and a weighted average exchange rate for each period for revenues, expenses, and gains and losses. Foreign currency translation adjustments are recorded as a separate component of stockholders' equity. Gains and losses from foreign currency denominated transactions are recorded in other income in the Company's consolidated statements of operations. For the three months ended September 30, 2012 and 2011, the Company recorded transaction gains of approximately \$8,000 and transaction losses of approximately \$1,725,000, respectively. For the nine months ended September 30, 2012 and 2011, the Company recorded transaction losses of approximately \$2,285,000 and \$2,160,000, respectively.

***Derivative Financial Instruments***

As a result of the Company's international operations, it is exposed to various market risks that may affect its consolidated results of operations, cash flows and financial position. These market risks include, but are not limited to, fluctuations in currency exchange rates. The Company's primary foreign currency exposures are in Euros and British Pound Sterling, in which it conducts a significant portion of business activities. As a result, the Company faces exposure to adverse movements in currency exchange rates as the financial results of its operations are translated from local currency into U.S. dollars upon consolidation. Additionally, foreign exchange rate fluctuations on transactions denominated in currencies other than the functional currency result in gains and losses that are reflected in income.





**Table of Contents**

The Company may enter into derivative instruments to hedge certain net exposures of nonfunctional currency denominated assets and liabilities, primarily related to intercompany loans, even though it does not elect to apply hedge accounting or hedge accounting does not apply. Gains and losses resulting from a change in fair value for these derivatives are reflected in income in the period in which the change occurs and are recognized on the consolidated statement of operations in other income (expense). Cash flows from these contracts are classified within net cash provided by operating activities on the consolidated statements of cash flows.

The Company does not use financial instruments for trading or speculative purposes. The Company recognizes all derivative instruments on the balance sheet at fair value and its derivative instruments are generally short-term in duration. Derivative contracts were not material as of September 30, 2012, and no derivative contracts were outstanding as of December 31, 2011. The Company is exposed to the risk that counterparties to derivative contracts may fail to meet their contractual obligations.

**Net Income (Loss) Per Share**

Basic income (loss) per share is computed by dividing the net income (loss) attributable to common stockholders by the weighted average number of common shares outstanding during the period. Net income (loss) attributable to common stockholders is reduced (increased) by cumulative preferred stock dividends earned and accretion of preferred stock to redemption values during the period. Diluted income (loss) per share is computed by dividing the net income (loss) attributable to common stockholders by the weighted average common shares outstanding plus potentially dilutive common shares.

Restricted stock awards provide the holder of unvested shares the right to participate in dividends declared on the Company's common stock. Accordingly, these shares are included in the weighted average shares outstanding for the computation of basic earnings per share in periods of undistributed earnings. Restricted stock awards are excluded from the basic earnings per share in periods of undistributed losses as the holders are not contractually obligated to participate in the losses of the Company.

**Comprehensive Income (Loss)**

Comprehensive income (loss) consists of net income (loss), cumulative foreign currency translation adjustments, and unrealized gains and losses on available-for-sale securities.

**Recently Issued Accounting Standards**

In 2012, the Financial Accounting Standards Board ( FASB ) issued a new accounting standard that simplifies the impairment test for indefinite-lived intangible assets other than goodwill. The new guidance gives the option to first assess qualitative factors to determine if it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount as a basis for determining whether it is necessary to perform a quantitative valuation test. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning on or after September 15, 2012. The Company will adopt this accounting standard in the fourth quarter of 2012 and does not anticipate that this adoption will have a significant impact on our financial position, results of operations or cash flows.

**3. Business Combinations**

The following table summarizes the Company's acquisition during the period ended September 30, 2012 with amounts shown below as fair values at the acquisition date (in thousands):

	<b>Toprural</b>
Net tangible assets (liabilities) acquired	
Cash	\$ 3,220
Deferred revenue	(2,269)
Other	(315)
Total tangible assets (liabilities) acquired	636
Deferred tax liabilities	(3,295)
Trade name	1,060
Developed technology	2,144

Edgar Filing: HOMEAWAY INC - Form 10-Q

Customer relationships	7,440
Goodwill	11,292
Aggregate purchase price	\$ 19,277

**Table of Contents**

Tangible net assets were valued at their respective carrying amounts, which the Company believes approximate their current fair values at the respective acquisition dates.

The valuation of identifiable intangible assets acquired reflects management's estimates based on, among other factors, use of established valuation methods. Identifiable intangible assets with definite lives are amortized over the period of estimated benefit using the straight-line method and the estimated useful lives of four to 10 years. The straight-line method of amortization represents the Company's best estimate of the distribution of the economic value of the identifiable intangible assets. Goodwill represents the excess of the purchase price over the fair value of the net tangible and identifiable intangible assets acquired.

***Toprural***

In April 2012, the Company acquired 100% of the outstanding stock of Top Rural S.L., the leading site for independently-owned rural accommodations in Southern Europe (the acquired business is referred to as Toprural), for cash consideration of approximately \$19,277,000. The acquisition of Toprural further solidifies the Company's market presence in Spain and Southern Europe and extends the Company's reach to a desirable European traveler segment that seeks long weekend holidays to small towns or countryside destinations.

Approximately \$2,670,000 of the cash consideration purchase price was deposited in escrow as security for the benefit of the Company against breaches of representations and warranties, covenants and certain other expressly enumerated matters by the sellers. The escrow funds not used to satisfy such seller obligations will be released to the sellers in two equal payments on the first and second anniversary dates of the acquisition.

The acquired goodwill primarily represents synergies associated with adding Toprural to the Company's marketplace of websites to provide travelers with a broader inventory selection of vacation properties to choose from. Goodwill is not deductible for tax purposes. The trade name has a useful life of 10.0 years from the date of acquisition, the developed technology has a useful life of 4.0 years from the date of acquisition and the customer relationships have a useful life of 8.0 years from the date of acquisition.

The results of Toprural have been included in the Company's consolidated results since the acquisition date in April 2012. Proforma results of operations related to this acquisition have not been presented since Toprural's operating results up to the date of acquisition were not material to the Company's consolidated financial statements.

**4. Goodwill and Other Intangible Assets*****Goodwill***

Changes in the Company's goodwill balance for the year ended December 31, 2011 and the period ended September 30, 2012 are summarized in the table below (in thousands):

Balance at December 31, 2010	\$ 300,780
Acquired in business combinations	2,114
Foreign currency translation adjustment	(1,879)
Balance at December 31, 2011	301,015
Acquired in business combinations	11,292
Foreign currency translation adjustment	(1,689)
Balance at September 30, 2012	\$ 310,618

***Intangible Assets***

The Company's intangible assets, excluding goodwill, consist of intangible assets acquired primarily in business combinations and were recorded at their estimated fair values on the date of acquisition. The finite-lived intangible assets that are being amortized are summarized in the table below (in thousands):

Edgar Filing: HOMEAWAY INC - Form 10-Q

	Useful Life (Years)	September 30, 2012			December 31, 2011		
		Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Trade names and trademarks	10	\$ 23,778	\$ (1,837)	\$ 21,941	\$ 1,154	\$ (778)	\$ 376
Developed technology	2-8	26,243	(20,129)	6,114	24,186	(18,483)	5,703
Customer relationships	6-13	59,938	(32,972)	26,966	52,912	(27,393)	25,519
Noncompete agreements and domain names	2-5	3,376	(2,766)	610	3,363	(2,345)	1,018
<b>Total</b>		<b>\$ 113,335</b>	<b>\$ (57,704)</b>	<b>\$ 55,631</b>	<b>\$ 81,615</b>	<b>\$ (48,999)</b>	<b>\$ 32,616</b>

**Table of Contents**

Amortization of non-compete agreements is recorded over the term of the agreements.

Amortization expense for the three months ended September 30, 2012 and 2011 was approximately \$3,298,000 and \$3,053,000, respectively. Amortization expense for the nine months ended September 30, 2012 and 2011 was approximately \$9,028,000 and \$8,853,000, respectively.

The Company has the following indefinite-lived intangible assets recorded in its consolidated balance sheet as of September 30, 2012 and December 31, 2011, respectively (in thousands):

	September 30, 2012	December 31, 2011
Trademarks, trade names and other	\$ 7,029	\$ 28,899

The Company performs annual impairment testing of intangibles with indefinite lives or whenever events or circumstances indicate that impairment may have occurred. Due to website network and brand consolidation efforts, the Company began amortizing certain indefinite lived intangible assets during the nine months ended September 30, 2012, over a 10 year useful life. This change in estimate resulted in increased amortization expense of \$1,224,000 during the nine months ended September 30, 2012.

**5. Accrued Expenses**

The Company's accrued expenses are comprised of the following at September 30, 2012 and December 31, 2011 (in thousands):

	September 30, 2012	December 31, 2011
Compensation and related benefits	\$ 12,847	\$ 12,016
Gift cards	4,594	5,679
Taxes	2,547	1,983
Other	9,998	7,253
<b>Total</b>	<b>\$ 29,986</b>	<b>\$ 26,931</b>

**6. Commitments and Contingencies****Leases**

The Company leases its facilities and certain office equipment under non-cancellable operating leases. Rental expense was approximately \$1,151,000 and \$1,208,000 for the three months ended September 30, 2012 and 2011, respectively, and \$3,278,000 and \$3,250,000 for the nine months ended September 30, 2012 and 2011, respectively.

**Guarantees**

The Company offers two guarantee products to travelers: Basic Rental Guarantee and Carefree Rental Guarantee. The Basic Rental Guarantee is offered to travelers that book a vacation rental property listed on any one of the Company's websites to protect 50% of their vacation rental payments up to \$1,000 against Internet fraud. Travelers also may purchase additional protection to cover 100% of vacation rental payments up to \$10,000 against Internet fraud, misrepresentation, wrongful denial of entry, wrongful deposit loss or, beginning in 2012, losses from phishing claims by the purchase of the Carefree Rental Guarantee. The Company does not maintain insurance from any third party against claims under the guarantees, and any amounts payable for claims made under these guarantees are payable by the Company. Amounts recorded for estimated future claims under the guarantees are based on historical experience and estimates of potential future claims made by the Company are recorded either in cost of revenue or in general and administrative expense in the Company's consolidated statement of operations depending on whether the expense is related to the Basic Rental Guarantee or to the Carefree Rental Guarantee. At September 30, 2012 and December 31, 2011, the Company had recorded approximately \$573,000 and \$247,000, respectively, as an accrued expense for potential future claims.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

Changes for the traveler guarantees, which are presented as a current liability in the Company's consolidated balance sheets, for the period ended September 30, 2012 and December 31, 2011 are summarized in the table below (in thousands):

Balance at December 31, 2010	\$ 232
Costs accrued for new rentals	175
Release of expected guarantee	
Guarantee obligations honored	(160)
Balance at December 31, 2011	247
Costs accrued for new rentals	767
Release of expected guarantee	
Guarantee obligations honored	(441)
Balance at September 30, 2012	\$ 573

---

## **Table of Contents**

The Company maintains a guarantee of £5,000,000 (approximately \$8,084,500 as of September 30, 2012) in favor of a bank in the United Kingdom for extending credit to the Company in connection with the wholly owned United Kingdom subsidiary's business of collecting its subscription revenues in advance via credit card payments.

### ***Legal***

From time to time, the Company is involved in litigation relating to claims arising in the ordinary course of business. The Company assesses its potential liability by analyzing specific litigation and regulatory matters using available information. Views on estimated losses are developed by management in consultation with inside and outside counsel, which involves a subjective analysis of potential results and outcomes, assuming various combinations of appropriate litigation and settlement strategies. After taking all of the above factors into account, the Company determines whether an estimated loss from a contingency related to litigation should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. The Company further determines whether an estimated loss from a contingency related to litigation should be disclosed by assessing whether a loss is deemed probable and material. Such disclosures will include an estimate of the additional loss or range of loss or will state that such an estimate cannot be made.

Management believes that there are no claims or actions pending or threatened against the Company, the ultimate disposition of which would have a material impact on the Company's consolidated financial position, results of operations or cash flows.

## **7. Stockholders' Equity and Stock-Based Compensation**

### ***Common Stock***

The Company's amended and restated certificate of incorporation, as amended in July 2011, authorizes 350,000,000 shares of common stock with a par value of \$0.0001 per share. At September 30, 2012 and December 31, 2011, there were 82,989,924 and 80,685,391 shares of common stock outstanding, respectively. Additionally, the amended certificate of incorporation authorizes the Company's board of directors, without action by stockholders, to designate and issue up to 10,000,000 shares of preferred stock in one or more series. The board of directors may also designate the rights, preferences and privileges of each series of preferred stock, any or all of which may be greater than the rights of the common stock.

### ***Stock Compensation Plans***

The Company historically maintained two stock-based compensation plans, the 2004 Stock Option Plan (the "2004 Plan") and the 2005 Stock Plan (the "2005 Plan"). In May 2011, the Company adopted the 2011 Equity Incentive Plan (the "2011 Plan"), which is described below.

#### ***2004 Plan***

At September 30, 2012, there were 8,253,869 options outstanding under the 2004 Plan. Following the effectiveness of the Company's 2011 Plan in May 2011, no further awards will be made under the 2004 Plan, although each option previously granted under the 2004 Plan will remain outstanding subject to its terms. Any such shares of common stock that are subject to awards under the 2004 Plan which are forfeited or lapse unexercised and would otherwise have been returned to the share reserve under the 2004 Plan instead will be available for issuance under the 2011 Plan.

#### ***2005 Plan***

As of September 30, 2012, there were no options outstanding under the 2005 Plan. Following the effectiveness of the Company's 2011 Plan in May 2011, no further awards will be made under the 2005 Plan.

#### ***2011 Plan***

In May 2011, the Company adopted the 2011 Plan, providing for the granting of incentive stock options, as defined by the Internal Revenue Code, to employees and for the grant of non-statutory stock options, stock appreciation rights, restricted stock, restricted stock units, performance units and performance shares to employees, directors and consultants. The 2011 Plan also provides for the automatic grant of option awards to our non-employee directors. Shares of common stock reserved for issuance under the 2011 Plan consist of 12,383,601 shares of common stock. In addition, the number of shares available for issuance under the 2011 Plan will be increased annually on the first day of the Company's fiscal year by an amount equal to the least of (a) four percent of the outstanding shares of the Company's common stock as of the last

## Edgar Filing: HOMEAWAY INC - Form 10-Q

day of the Company's immediately preceding fiscal year or (b) such other amount as the Company's board of directors may determine. At September 30, 2012, there were 2,351,277 options and 710,051 restricted stock units outstanding under the 2011 Plan.



**Table of Contents***Accounting for Stock Based Compensation*

The Company uses the Black-Scholes option pricing model in valuing its stock options. The Black-Scholes model requires estimates regarding risk-free rate of return, dividend yields, expected term of the award, volatility and estimated forfeitures of awards during the service period.

The risk-free interest rate assumption used by the Company is based on observed market interest rates appropriate for the term of the Company's employee options. During the nine months ended September 30, 2012 and 2011, the Company estimated expected term based on historical experience of similar awards, giving consideration to the contractual terms of the stock-based awards, vesting schedules and expectations of future employee behavior. The dividend yield assumption is based on historical and expected dividend payouts. Since the Company was a private entity prior to its IPO in July 2011 with no historical data regarding the volatility of its common stock price, the Company based the expected volatility on the historical and implied volatility of comparable companies from a representative industry peer group. The Company determined expected volatility of options granted using an average of the historical volatility measures of this peer group of companies.

The Company uses historical data to estimate pre-vesting option forfeitures and records share-based compensation expense only for those awards that are expected to vest. Changes in estimated forfeitures will be recognized through a cumulative catch-up adjustment in the period of change and will also impact the amount of stock compensation expense to be recognized in future periods. For options granted, the Company amortizes the fair value on a straight-line basis over the vesting period of the options.

During the three months ended September 30, 2012, the Company issued an aggregate of 99,080 shares of common stock pursuant to restricted stock awards under the 2011 Stock Plan at a weighted average value of \$23.32 per share for an aggregate fair value of \$2,310,623. Additionally, the Company issued an aggregate of 337,865 options to purchase common stock under the 2011 Stock Plan for an aggregate fair value of \$3,793,540.

The fair value of stock option grants has been estimated at the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Risk-free interest rate	0.83% to 1.03%	1.25% to 1.29%	0.78% to 1.32%	1.25% to 2.84%
Expected term	5.63 years	6.25 years	5.63 years to 5.83 years	6.25 years
Dividend yield	0.00%	0.00%	0.00%	0.00%
Expected volatility	54.7% to 55.00%	53.80% to 54.10%	51.10% to 55.40%	53.30% to 54.10%

**Table of Contents**

The following table summarizes the total stock-based compensation expense that the Company recorded for the three and nine months ended September 30, 2012 and 2011 (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Cost of revenue	\$ 831	\$ 425	\$ 1,742	\$ 1,314
Product development	1,538	1,292	3,973	3,628
Sales and marketing	1,654	1,361	4,963	4,542
General and administrative	3,387	2,886	8,878	7,695
<b>Total</b>	<b>\$ 7,410</b>	<b>\$ 5,964</b>	<b>\$ 19,556</b>	<b>\$ 17,179</b>

**8. Accumulated Other Comprehensive Income (Loss)**

Accumulated other comprehensive income (loss) consists of the following at September 30, 2012 and December 31, 2011, respectively, (in thousands):

	September 30, 2012	December 31, 2011
Foreign currency translation	\$ (6,764)	\$ (6,297)
Unrealized gains (losses) on short-term investments	179	(183)
<b>Total</b>	<b>\$ (6,585)</b>	<b>\$ (6,480)</b>

**9. Income Taxes**

For the three and nine months ended September 30, 2012, the Company recorded an income tax expense of \$5,708,000 and \$10,389,000, respectively, resulting in an effective tax rate of 52.5% and 49.9%, respectively. For the three and nine months ended September 30, 2011, the Company recorded income tax expense of \$6,072,000 and \$9,434,000, respectively, resulting in an effective tax rate of 69.0% and 59.5%, respectively. At September 30, 2012, the Company's effective tax rate estimate for the year ended December 31, 2012 differed from the statutory rate primarily due to non-deductible stock compensation charges, state taxes, the effect of different statutory tax rates in foreign jurisdictions, and amortization of tax charges on the intercompany sale of assets that were deferred in prior periods, which is partially offset by the benefit of disqualifying dispositions of incentive stock options. At September 30, 2011, the Company's effective tax rate estimate for the year ended December 31, 2011 differed from the statutory rate primarily due to non-deductible stock compensation charges, the effect of different statutory tax rates in foreign jurisdictions, partially offset by the release in the period ended March 31, 2011 of reserves for uncertain tax positions of \$1,310,000 due to the completion of audits of two of the Company's foreign subsidiaries.

**Table of Contents****10. Net Income (Loss) Per Share**

The following table sets forth the computation of basic and diluted net income (loss) per share of common stock:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
<b>Numerator</b>				
Net income	\$ 5,155	\$ 2,733	\$ 10,412	\$ 6,434
Cumulative preferred stock dividends and discount accretion		(6,794)		(24,678)
Net income (loss) attributable to common stockholders	\$ 5,155	\$ (4,061)	\$ 10,412	\$ (18,244)
<b>Denominator</b>				
Weighted average common shares outstanding-basic	82,686	78,528	82,107	52,386
Dilutive effect of stock options, warrants and convertible preferred stock	2,357		2,704	
Weighted average common shares outstanding-diluted	85,043	78,528	84,811	52,386
Net income (loss) per share attributable to common stockholders:				
Basic	\$ 0.06	\$ (0.05)	\$ 0.13	\$ (0.35)
Diluted	\$ 0.06	\$ (0.05)	\$ 0.12	\$ (0.35)

The following common equivalent shares were excluded from the calculation of net income (loss) per share as their inclusion would have been anti-dilutive:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Stock options and warrants	5,476	11,511	5,003	11,511
Restricted stock awards	5	246	4	246
Total common equivalent shares excluded	5,481	11,757	5,007	11,757

**Table of Contents****Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Safe Harbor Cautionary Statement**

*This quarterly report on Form 10-Q contains forward-looking statements that are based on our management's beliefs and assumptions and on information currently available to our management. The statements contained in this quarterly report on Form 10-Q that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements may be signified by terms such as anticipates, believes, could, seeks, estimates, expects, intends, may, plans, potential, predicts, projects, should, will, would or similar expressions and the negatives of those terms. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below, and those discussed in other documents we file with the Securities and Exchange Commission. Given these risks and uncertainties, you should not place undue reliance on these forward-looking statements. Also, forward-looking statements represent our management's beliefs and assumptions only as of the date of this quarterly report on Form 10-Q. You should read this quarterly report on Form 10-Q completely and with the understanding that our actual future results may be materially different from what we expect. We hereby qualify our forward-looking statements by these cautionary statements. Except as required by law, we assume no obligation to update these forward-looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, even if new information becomes available in the future.*

*The following discussion should be read in conjunction with our interim condensed consolidated financial statements contained elsewhere in this quarterly report on Form 10-Q and in our other Securities and Exchange Commission, or SEC, filings including our Annual Report on Form 10-K for the year ended December 31, 2011 and subsequent reports on Form 8-K, which discuss our business in greater detail.*

**Overview**

We operate the world's largest online marketplace for the vacation rental industry. Our marketplace brings together millions of travelers seeking vacation rentals online with hundreds of thousands of owners and managers of vacation rental properties located in 168 countries around the world. Our portfolio includes leading vacation rental websites in the United States, the United Kingdom, Germany, France, Spain, Brazil and Australia. During the three and nine months ended September 30, 2012, according to our internal metrics, our websites attracted 156 million and 475 million website visits, respectively, and as of September 30, 2012, our global marketplace included more than 720,000 paid listings.

During the third quarter of 2012, we continued to follow our strategy and focused our efforts on providing the greatest selection of properties to travelers and the most qualified inquiries to property owners and managers. During the three months ended September 30, 2012, we completed the platform consolidation of adding VRBO.com to our global technology platform, which we believe will provide a better experience for property owners and managers and travelers. Following this platform consolidation, we now have a majority of our global inventory on our core platform, are now selling U.S. and global bundled products and also have VRBO.com on our new tiered pricing system.

We continued to see positive results from pricing changes introduced in 2011. Tiered pricing is currently available on HomeAway.com and VRBO.com to new and renewing customers and allows them to improve their position in search results by purchasing a higher subscription level or tier. We believe more owners and managers will elect to purchase higher tiers, which would increase overall average revenue per listing in future periods, while keeping base prices as low as possible to promote growth of the number of paid listings. Although we plan to launch tiered pricing on our other websites as well, we may use different strategies as we enter new markets and geographies or attempt to further penetrate the professional property manager market. Despite the negative impacts of foreign exchange rates, average revenue per listing increased by 0.6% during the third quarter of 2012 compared with the third quarter of 2011 primarily as a result of the positive impact of tiered pricing on HomeAway.com.

Our online payments platform, called ReservationManager, which was launched in 2011 and is currently available to our HomeAway.com and VRBO.com owners and managers in the United States, continued to gain traction with increasing adoption rates during the third quarter of 2012. The product was just recently made available on HomeAway.co.uk in the United Kingdom in October 2012 but is not currently available outside of the United States and the United Kingdom. We believe that adoption of this product over time will allow us to earn more revenue from ancillary products while providing a safe and secure payment mechanism for travelers. We plan to introduce new products and services for travelers, property owners and managers, which will provide further opportunities to generate revenue through our marketplace.

---

## **Table of Contents**

We believe that bringing travelers to our online marketplace is necessary to attract and retain vacation rental owners and managers. It is also critical for us to increase the rate at which the travelers inquire about renting and choose to book a vacation rental with our property owners and managers. To meet these challenges, we are focused on a combination of marketing tactics, including pay-per-click advertising, search engine optimization, and broad reach marketing, with a goal of driving visits to our sites as well as increasing the exposure of the vacation rental category. We are also investing in product enhancements to make it easier for travelers visiting our websites to search and find the right property, to inquire and to book their stay. We believe this will increase the travelers' interactions with our vacation rental owners and managers, which will in turn increase the satisfaction levels of the owners and managers. Following this strategy, during the third quarter of 2012, we launched online booking functionality on HomeAway.com and VRBO.com, which enables travelers to reserve a vacation rental directly on any of our listing sites that utilize our ReservationManager payments platform, rather than requiring correspondence with a property owner or manager independently to reserve a vacation rental.

### **Key Financial Highlights**

We have achieved significant growth since our commercial launch in 2005. Our revenue growth is attributable to our acquisitions of other online listings businesses, the organic growth in the number of listings that property owners and managers purchase from us, increases in the average revenue we receive per listing due to additional features and price increases, and the introduction of additional products and services related to our marketplace. We view our market opportunity as global and have historically generated strong cash flows. Additionally, we have had predictable financial results because of our advance payment, subscription-based model and our high annual listing renewal rates.

Key financial highlights for the three months ended September 30, 2012 include the following:

Total revenue was \$73.1 million compared to \$61.1 million in the third quarter of 2011, or an increase of 19.6%, with the increase being negatively impacted by declining foreign exchange rates; on a foreign exchange neutral basis, revenue increased by 23.9%;

Percentage of total revenue coming from outside the United States was 38.2% in the third quarter of 2012, compared to 40.4% in the third quarter of 2011, and in the three months ended September 30, 2012 included 36.7% from Europe and 1.5% from Brazil and Australia;

Listing revenue was \$61.4 million compared to \$52.5 million in the third quarter of 2011 and contributed 84.0% of total revenue compared to 85.9% in the third quarter of 2011;

Net income was \$5.2 million compared to \$2.7 million in the third quarter of 2011, or an increase of 88.6%;

Cash from operating activities was \$15.7 million compared to \$17.0 million in the third quarter of 2011, or a decrease of 7.6%; this includes a negative impact from excess tax benefit from stock-based compensation of \$4.8 million in the three months ended September 30, 2012, compared to \$0.7 million in the three months ended September 30, 2011;

Adjusted EBITDA was \$24.2 million compared to \$21.6 million in the third quarter of 2011, or an increase of 12.0%; as a percentage of revenue, Adjusted EBITDA was 33.1%;

Free cash flow was \$17.2 million compared to \$14.6 million in the third quarter of 2011, or an increase of 17.6%; on a trailing twelve month basis, free cash flow increased 25.1% to \$78.2 million from \$62.6 million in the comparable trailing twelve month period for the prior year;

## Edgar Filing: HOMEAWAY INC - Form 10-Q

Pro forma net income was \$12.1 million, or \$0.14 per diluted share, compared to pro forma net income of \$8.6 million, or \$0.11 per diluted share, in the third quarter of 2011; and

Cash, cash equivalents and short-term investments as of September 30, 2012 were \$244.2 million.

For further discussion regarding Adjusted EBITDA, free cash flow and pro forma net income, please see the information under the caption

Discussion Regarding Adjusted EBITDA, Free Cash Flow and Pro Forma Net Income and Reconciliation to GAAP in Item 2 of this Quarterly Report on Form 10-Q.

### **Acquisitions**

Since our inception, we have acquired 18 businesses as part of our growth strategy. Each of these acquisitions has been accounted for using the acquisition method of accounting. Accordingly, the financial statements for these businesses have been included in our consolidated financial results since the applicable acquisition dates. The most recent acquisition was in April 2012, when we acquired Top Rural S.L. in Spain. This acquisition further solidified our market presence in Spain and Southern Europe and extended our reach to a desirable European traveler segment that seeks long weekend holidays to small towns or countryside destinations.

## Table of Contents

Our acquisitions have presented, and certain of them continue to present, significant integration challenges. They have required us to integrate new operations, offices and employees and to formulate and execute on marketing, product and technology strategies associated with the acquired businesses. In some cases, we continue to manage multiple brands and technology platforms of the acquired businesses, which has increased our cost of operations. Challenges of this nature are likely to arise if we acquire businesses in the future.

### **Growth Opportunities and Trends**

Our ability to continue to grow our revenue will depend largely on increasing the number of paid listings, increasing revenue per listing and increasing other revenues from other products and services through our marketplace. We continually assess opportunities for strategic acquisitions. We also use direct and indirect marketing as well as telesales to reach owners and professional property managers. We believe that the growing awareness of vacation rentals, as a favorable alternative to hotels, has and will continue to support growth of our business.

We continue to monitor the weakened economic environment in Europe and the corresponding impact on our business. We have continued to see stronger and accelerating traffic trends from European travelers in every European region in which we operate. Specifically, year over year traffic growth rates accelerated during the third quarter of 2012 in all European regions in which we operate as compared to year over year traffic growth rates in the second quarter of 2012. We believe that our ability to deliver high quality inquiries to our customers in spite of the broader economic challenges in Europe will help mitigate any negative visit trends to our websites. Additionally, we continue to monitor foreign exchange rates as pressures on foreign exchange rates will negatively impact our results given that 37% of our revenues are generated in Europe.

### **Expenses**

Our expenses are primarily composed of salaries and related expenses, marketing and professional fees. Our expenses from quarter to quarter may fluctuate due to timing of specific events or projects. We will continue to increase expenses across the organization on an annual basis to support our growth and expect our cost of revenue to grow slightly as a percentage of revenue for the year ended December 31, 2012. We expect to incur higher expenses for product development as we hire additional personnel to develop new features and products and expect product development expenses to increase slightly as a percentage of revenue for the year ended December 31, 2012. We expect to incur higher expenses for sales and marketing as we continue to build our sales team to address the professional property managers and continue to build brand and category awareness, but expect sales and marketing expenses to decline slightly as a percentage of revenue for the year ended December 31, 2012. We expect to incur higher expenses for general and administrative expenses to support the growth of our business and the requirements of being a publicly traded company, but expect general and administrative expenses to remain flat or decline slightly as a percentage of revenue for the year ended December 31, 2012. We plan for our investment in capital expenditures to grow moderately as a percentage of revenue as compared to 2011. We are in the process of reorganizing our global corporate structure, which we believe will lower our tax expense over the longer term.

### **Key Business Metrics**

In addition to traditional financial and operational metrics, we use the following business metrics to monitor and evaluate results.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
<b>Key Business Metrics:</b>				
Paid listings, end of period	720,031	626,528	720,031	626,528
Average revenue per listing	\$ 337	\$ 335	\$ 344	\$ 344
Renewal rate, end of period	74.5%	76.4%	74.5%	76.4%
Visits to websites (in millions)	156	129	475	398

*Paid Listings.* In the three months ended September 30, 2012 and 2011, 84.0% and 85.9% of our revenue was derived from paid listings, respectively. We regularly track paid listings as a key revenue growth indicator and to identify trends in our business and industry. From September 30, 2011 to September 30, 2012, ending paid listings increased by 14.9%, contributing to listing revenue growth of 16.9%. The year over year growth in paid listings continued to be due to our marketing and selling new and additional listings to professional property managers, as well as organic growth from owners and managers who become aware of our websites and choose to market their properties. Growth in new listings is partially offset by loss of listings through attrition. Consistent with the historical seasonality of our business, paid listing counts decreased in the third quarter, declining by 2.2% from June 30, 2012 to September 30, 2012.





---

**Table of Contents**

As the number of paid listings increases, we believe that we will generate additional revenue while also expanding the value of the marketplace to travelers, thus increasing the likelihood that travelers will find a property that is suitable to their needs. We define a paid listing as a fee to list a property advertisement on one or more websites in our marketplace. A paid listing allows a property owner or manager to include a description of the property, along with location, pricing, availability, a specified number of photos and contact information. We also provide tools to enable them to manage their listings and rental business. Most listings are sold on a subscription basis, and some listing packages may include listings on more than one of our websites. Listings are also sold on a pay-for-performance basis to property managers. When purchased at the same time in one bundle, we count this as one paid listing. It is possible that a specific property may be listed on more than one of our websites without indicating that the multiple listings refer to the same property. We have used various technologies to estimate the number of unique properties and are implementing systems and processes to identify the number of unique properties that comprise our paid vacation rental listings, which we estimate was approximately 634,000 as of September 30, 2012, as compared to approximately 531,000 as of September 30, 2011.

*Average Revenue per Listing.* We believe that trends in revenue per listing, over an extended period, are important to understanding the value we bring to owners and managers, and the overall health of our marketplace. We use trends in revenue per listing, as well as trends in paid listings, in order to formulate financial projections and make strategic business decisions. At a consolidated level, increases in revenue per listing may increase our earnings or may be leveraged for future investment. The average revenue per listing may fluctuate based on the timing and nature of acquisitions, changes in our pricing, uptake of listing enhancements, changes in the pricing of enhancements, changes in brand and listing type mix, and the impact of foreign exchange rates on our listing revenue outside of the United States.

Average revenue per listing for the three months ended September 30, 2012 increased 0.6% as compared to the three months ended September 30, 2011. Excluding the negative impact of foreign exchange rates, average revenue per listing for the three months ended September 30, 2012 would have increased 4.8% year over year. Average revenue per listing for subscriptions only, excluding the negative impact of foreign exchange rates and lower revenue per listing for pay-for-performance listings, grew 7.6% in the three months ended September 30, 2012 as compared to the three months ended September 30, 2011. Average revenue per listing for the nine months ended September 30, 2012 remained constant when compared to the nine months ended September 30, 2011. Excluding the impacts from the acquisitions of Toprural and realholidays.com.au in Australia and the negative impact of foreign exchange rates, average revenue per listing would have increased 3.7% in the nine months ended September 30, 2012 as compared to the nine months ended September 30, 2011.

We compute average revenue per listing as annualized listing revenue divided by the average of paid listings at the beginning and end of the period. Our paid listings include both subscription listings and pay-for-performance listings to professional property managers. Average revenue per listing may be impacted by changes in mix between listing types, with pay-for-performance listings generally having a dilutive effect on average revenue per listing. The price of listings varies by website and can include various additional fees associated with listing enhancements. We have traditionally relied on increases in base pricing to increase revenue per listing but are now focused on the introduction of tiered pricing to our property owners and managers which may or may not include increases in our base price. In the third quarter of 2011, we began offering tiered pricing alternatives on HomeAway.com in the United States, which allows our property owners and managers to purchase a higher subscription level to increase the position of their listings in search results. As we implement tiered pricing on other sites, or change the prices or structure of tiered pricing, we may see an impact to listing sales in the current period with the impact on revenue seen over the length of the subscription period.

*Renewal Rate.* Renewal of paid subscription listings is a key driver of revenue for our business. Also, we track renewal rate in order to understand and improve upon the satisfaction of our property owners and managers and to help us more accurately estimate our future revenue and cash flows. While our overall renewal rate decreased from 76.4% as of September 30, 2011 to 74.5% as of September 30, 2012, renewal rates vary among our websites and can fluctuate due to a variety of factors, including customer satisfaction, changes in our processes associated with renewal activity, such as the introduction of automatic renewal, and general market conditions. The decrease is primarily due to the inclusion of our Australian site, HomeAway.com.au, in the calculation in 2012 and declines in the renewal rates from our European brands as a result of continued difficult economic conditions in Europe. Specifically, renewal rates at Abritel.fr, one of our French websites, were significantly lower as of September 30, 2012 due to the migration of Abritel.fr to our global platform in the third quarter of 2011, which resulted in a change in renewal patterns. Continued product improvements, demand generation for owners and property managers and the resulting increases in customer satisfaction are expected to result in long-term improvements to renewal rates. The renewal rate for our subscription listings at the end of any period is defined as the percentage of those paid listings that were active at the end of the period ended twelve months prior that are still active as of the end of the reported period. We include most brands in our calculation of renewal rate. However, subscriptions to BedandBreakfast.com and Toprural remain excluded until we can further develop our database system. However, based on our review of other internal renewal rate data, we do not believe that the exclusion of these brands from the renewal rate calculation materially impacts the result. Property owners and managers satisfaction with our solutions is the primary driver of our renewal rate. We believe that property owners and managers measure their satisfaction with our websites based largely on the number of inquiries and rental bookings that they receive from travelers. When the underlying vacation properties are sold or taken off the market, the owner or manager has no further need for the listings, and this attrition is a natural and ongoing component of non-renewal of listings. We exclude pay-for-performance listings from our renewal rate analysis since they are not sold on a subscription basis.



---

## **Table of Contents**

*Visits to Websites.* We view visits to websites as a key indicator of growth in our brand awareness among users and our ability to provide our property owners and managers with inquiries from travelers. Growth in visits to websites will be driven by our marketing strategies and has an indirect impact on our financial performance. We use a variety of tools to measure visits to our websites. These tools include solutions from third parties such as Omniture, Google Analytics and eStat. We also use third-party published reports to measure our results against comparable companies; however, these reports are not consistent with our internal measurements.

### **Key Components of Our Results of Operations**

#### ***Revenue***

We derive most of our revenue from paid listings from our property owners and managers. Our customers generally pay for their listings at the beginning of the listing term, and revenue is recognized monthly over the term of the listing, which is generally one year. We offer pay-for-performance listings to professional managers, which represented 1.0% of our revenue in both the three and nine months ended September 30, 2012, respectively. This offering is generally taken when a property manager has a marketing budget that is allocated over many managed properties. They can elect to list more properties and pay us each month for the number of inquiries that are generated.

A major source of new property listings has been through the use of our inside sales organization who target larger professional managers. We also generate new listings from search engines such as Google, where property owners and managers search to find vacation rental listings websites. In addition, word-of-mouth referrals, primarily from existing property owners and managers that have been successful in renting their vacation rentals or travelers who have been successful in finding a property to rent using our websites, are another source for new listings.

We believe that in order to grow our revenue in the future, it will be important to introduce new features and functionality for our property owners and managers, allowing us to keep prices low while offering expanded distribution and search placement for additional fees.

Deferred revenue consists of payments received from sales of listings in excess of the revenue that we have recognized from the same listings and sales from hosted software solutions for which the estimated period of the hosting relationship is longer than one year. Deferred revenue increases as a result of new listings and decreases as a result of the recognition each month of the pro-rata share of revenue from cash collected in previous periods. We expect an increase in deferred revenue on an annual basis as we grow our core listing business, but may experience seasonal decreases in deferred revenue in quarters with fewer new listings and renewals, as is discussed in more detail in the Management's Discussion and Analysis of Financial Condition and Results of Operations Seasonality and Quarterly Results section of this Quarterly Report on Form 10-Q. As with other balance sheet line items, deferred revenue is reflected at the current month-end exchange rate, and the change in deferred revenue may therefore be impacted by movements in foreign currency.

We earn revenues from the sales of Internet display-based advertising on our websites, property management software licenses and related maintenance, gift cards and commissions for online reservations. We also offer other services to property owners, managers and travelers that result in revenues and royalties.

#### ***Costs and Expenses***

A large component of our costs and expenses is personnel costs. Personnel costs include salaries, benefits, bonuses and related expenses (including stock-based compensation). We grew from 905 employees at September 30, 2011 to 1,170 employees at September 30, 2012. We expect that personnel costs will be higher in absolute dollars in 2012 than in 2011 based on an expected increase in the number of employees in 2012.

*Cost of Revenue.* Cost of revenue consists of customer service personnel and web-hosting personnel costs, merchant fees charged by credit card processors, costs associated with the hosting of our websites and costs associated with payments and reserves under our Carefree Rental Guarantee. Personnel costs include salaries, benefits, bonuses and related expenses, including stock-based compensation. To the extent that the number of paid listings on our marketplace grows and as we add more features to our websites, we intend to invest additional resources in customer service systems and personnel. Our customer service personnel help our property owners and managers use our websites to list their properties, answer their questions, and perform listing reviews and other processes as a part of our efforts to ensure quality, trust and security. Our customer service personnel also help travelers use our websites to book their travel and answer their questions. Our merchant fees are based on a contractual rate per transaction and will increase in absolute dollars as sales of listings increase, but for the full year ending December 31, 2012 we expect for them to remain relatively constant and commensurate with 2011 levels, as a percentage of revenue. In general, as we add more features and functionality to our websites and anticipate an increase in the number of travelers accessing our websites, we will increase our spending on hardware and software required for hosting. However, we expect such spending for 2012 to remain at 2011 levels or grow only slightly as a percentage of revenue.



## **Table of Contents**

We view the operation of our websites as a foundation upon which different revenue streams are generated. Cost of revenue, as described above, which includes the cost of customer service personnel, web hosting and merchant fees, directly supports our listing revenue, which was 84.0% and 85.9% of total revenue in the three months ended September 30, 2012 and 2011, respectively, and 84.1% and 86.6% of total revenue in the nine months ended September 30, 2012 and 2011, respectively. These same expenses support the overall operation of our websites and therefore our other revenue. There are no other material distinct costs of revenue for any period presented. The reporting of cost of revenue as one category in our consolidated financial statements is consistent with the manner in which we manage our business.

*Product Development.* Product development expenses consist primarily of personnel costs, third-party contracting and consulting fees associated with our research and development of new services, expenses associated with improvements to, and maintenance of, existing services, and depreciation. We have historically focused our product development efforts on increasing the functionality and enhancing the ease of use of our websites, both for property owners and managers and for travelers. We intend to increase our technology and product resources by hiring additional personnel in future periods as we anticipate an increase in the number of listings and develop new features and products. We expect these additional investments to cause our product development expenses to increase both in absolute dollars and as a percentage of revenue for the full year ending December 31, 2012, compared to 2011.

*Sales and Marketing.* Sales and marketing expenses consist primarily of amounts paid for pay-per-click, or PPC, online advertising, broad reach advertising, personnel costs for our marketing, search engine optimization, or SEO, sales staff, and consulting and other services firms fees, expenses associated with email marketing programs, and public relations expenses and depreciation. We utilize PPC advertising primarily to increase the number of travelers to our websites who are seeking properties in specific geographical areas in order to increase the number of inquiries regarding vacation rentals. Our sales and marketing team also focuses on increasing the placement of our websites in search rankings on Google, Bing and other search engines, which results in owner, manager and traveler acquisition at relatively little incremental expense. We intend to significantly increase our sales expense to drive additional listing sales to professional property managers and increase marketing efforts to support our new products, increase the traffic to our websites and increase overall brand awareness. We expect our marketing and sales expenses to increase in absolute dollars, but to decline slightly as a percentage of revenue for the full year ending December 31, 2012.

*General and Administrative.* General and administrative expenses consist of personnel costs for our executive, finance and accounting, and management information systems personnel, professional fees for legal, audit, and other consulting services, allocated facility expenses, depreciation and other corporate overhead expenses. We expect to increase headcount to support our anticipated growth, which will result in an increase in other expenses, such as facilities, office and travel. We also expect to incur incremental costs associated with operating as a public company, including increases in our finance, accounting and legal personnel, additional consulting, legal and audit fees, insurance costs, board of directors' compensation, and costs associated with compliance with the Sarbanes-Oxley Act and other requirements. As a result, we expect our general and administrative expenses to increase in absolute dollars but remain flat or decline slightly as a percentage of revenue for the full year ending December 31, 2012.

### ***Depreciation***

Property and equipment, office tenant improvements and software licenses are recorded at cost and are depreciated using the straight-line method over their estimated useful lives. Equipment and computer hardware are depreciated over three years and furniture and fixtures over five to ten years. Leasehold improvements are recorded at cost and depreciated over the shorter of the contractual lease period or their useful life. We allocate depreciation to expense categories based on the relative number of employees in each category. Based on our current estimated level of capital expenditures, we expect our depreciation expense to increase in absolute dollars but to remain relatively stable as a percentage of revenue for the full year ending December 31, 2012.

### ***Amortization***

Due to our historical acquisitions, we have recorded identifiable intangible assets, which are being amortized over their estimated useful lives. As a result, our amortization expense has grown as we have made acquisitions. We perform annual impairment testing of goodwill and intangibles with indefinite lives with the assistance of a third-party valuation firm, or whenever events or circumstances indicate that impairment may have occurred. Due to our website network and brand consolidation efforts, we began amortizing certain indefinite lived intangible assets in the second quarter of 2012 which, up to this point, have not been amortized. This change in estimate, along with amortization from the impact of our acquisition of Top Rural S.L. in April 2012, will result in increased amortization expense. As a result, we expect our amortization expenses to increase in absolute dollars for the full year ending December 31, 2012, compared to 2011, but to decrease as a percentage of revenue for 2012. Amortization expense will depend on our future acquisition activity.

---

## **Table of Contents**

### ***Other Income (Expense)***

Interest expense is offset by interest earned on our excess cash, which is invested in short-term instruments. In 2012, we had operations in the United States, the United Kingdom, France, Germany, Brazil, Switzerland, Australia and Spain. As a result of operating in multiple countries, we incur gains and losses on foreign currency transactions, primarily related to the valuation of intercompany loans and short-term advances.

### ***Income Taxes***

We accrue federal, state, and foreign income taxes at the applicable statutory rates adjusted for certain items, including non-deductible expenses, the most significant of which is stock-based compensation, and changes in our reserves for uncertain tax positions and deferred tax asset valuation allowance.

Historically, we have generated most of our current taxable income outside of the United States due to net operating loss carryforwards available for utilization in the United States. In the remainder of 2012, we expect to pay corporate income taxes associated with our operations in France, Germany and Brazil, as well as certain states within the United States. We will continue to expand our business outside of the United States, in which case, we will become subject to further taxation based on foreign statutory tax rates in those jurisdictions where we operate, and our effective tax rate may fluctuate as a result.

During the second quarter of 2011, we began implementing a restructuring that involves transferring key intellectual property from our existing businesses in Europe and the United States to our new European headquarters in Geneva, Switzerland. Our Swiss and U.S. subsidiaries also entered into an agreement to share the costs of website development going forward. The impact of these transfers and the start-up period in Switzerland results in a delayed realization of tax savings expected in periods subsequent to 2012.

### **Critical Accounting Policies and Estimates**

We prepare our condensed consolidated financial statements in accordance with GAAP. The preparation of consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, costs and expenses and related disclosures. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. In many instances, we could reasonably use different accounting estimates, and in some instances changes in the accounting estimates are reasonably likely to occur from period to period. Accordingly, actual results could differ significantly from the estimates made by our management. To the extent that there are material differences between our estimates and actual results, our future financial statement presentation, financial condition, results of operations and cash flows will be affected.

In many cases, the accounting treatment of a particular transaction is specifically dictated by GAAP and does not require management's judgment in its application, while in other cases, management's judgment is required in selecting among available alternative accounting standards that allow different accounting treatment for similar transactions. We believe that these accounting policies requiring significant management judgment are critical to understanding our historical and future performance, as these policies relate to the more significant areas involving management's judgments and estimates. These critical accounting policies are:

Revenue recognition;

Business combinations;

Stock-based compensation; and

Income taxes.

A description of our critical accounting policies that involve significant management judgments appears in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 29, 2012 under "Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates."

**Recent Accounting Pronouncements**

In 2012, the Financial Accounting Standards Board ( FASB ) issued a new accounting standard that simplifies the impairment test for indefinite-lived intangible assets other than goodwill. The new guidance gives the option to first assess qualitative factors to determine if it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount as a basis for determining whether it is necessary to perform a quantitative valuation test. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning on or after September 15, 2012. We will adopt this accounting standard in the fourth quarter of 2012 and do not anticipate that this adoption will have a significant impact on our financial position, results of operations or cash flows.

**Table of Contents****Results of Operations**

The following tables present our operating results and our operating results as a percentage of revenue for the periods indicated:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
	(in thousands, except per share data)			
<b>Consolidated Statements of Operations Data:</b>				
Revenue:				
Listing	\$ 61,392	\$ 52,499	\$ 175,601	\$ 148,667
Other	11,736	8,621	33,246	23,101
<b>Total revenue</b>	<b>73,128</b>	<b>61,120</b>	<b>208,847</b>	<b>171,768</b>
Costs and expenses:				
Cost of revenue (exclusive of amortization shown separately below)	11,278	8,439	33,105	25,548
Product development	11,034	8,650	31,060	24,089
Sales and marketing	22,492	17,851	71,300	61,129
General and administrative	14,547	12,700	42,036	34,386
Amortization expense	3,298	3,053	9,028	8,853
<b>Total costs and expenses</b>	<b>62,649</b>	<b>50,693</b>	<b>186,529</b>	<b>154,005</b>
<b>Operating income</b>	<b>10,479</b>	<b>10,427</b>	<b>22,318</b>	<b>17,763</b>
Other income (expense):				
Interest income	275	124	684	240
Other income (expense)	109	(1,746)	(2,201)	(2,135)
<b>Total other income (expense)</b>	<b>384</b>	<b>(1,622)</b>	<b>(1,517)</b>	<b>(1,895)</b>
<b>Income before income taxes</b>	<b>10,863</b>	<b>8,805</b>	<b>20,801</b>	<b>15,868</b>
<b>Income tax expense</b>	<b>(5,708)</b>	<b>(6,072)</b>	<b>(10,389)</b>	<b>(9,434)</b>
<b>Net income</b>	<b>5,155</b>	<b>2,733</b>	<b>10,412</b>	<b>6,434</b>
<b>Cumulative preferred stock dividends and discount accretion</b>		<b>(6,794)</b>		<b>(24,678)</b>
<b>Net income (loss) attributable to common stockholders</b>	<b>\$ 5,155</b>	<b>\$ (4,061)</b>	<b>\$ 10,412</b>	<b>\$ (18,244)</b>
<b>Net income (loss) per share attributable to common stockholders:</b>				
Basic	\$ 0.06	\$ (0.05)	\$ 0.13	\$ (0.35)
Diluted	\$ 0.06	\$ (0.05)	\$ 0.12	\$ (0.35)
<b>Weighted average number of shares outstanding</b>				
Basic	82,686	78,528	82,107	52,386
Diluted	85,043	78,528	84,811	52,386



**Table of Contents**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
<b>Consolidated Statements of Operations as a Percentage of Revenue:</b>				
Revenue:				
Listing	84.0%	85.9%	84.1%	86.6%
Other	16.0	14.1	15.9	13.4
<b>Total revenue</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>
Costs and expenses:				
Cost of revenue (exclusive of amortization shown separately below)	15.4	13.8	15.9	14.9
Product development	15.1	14.2	14.9	14.0
Sales and marketing	30.8	29.2	34.1	35.6
General and administrative	19.9	20.8	20.1	20.0
Amortization expense	4.5	5.0	4.3	5.2
<b>Total costs and expenses</b>	<b>85.7</b>	<b>82.9</b>	<b>89.3</b>	<b>89.7</b>
<b>Operating income</b>	<b>14.3</b>	<b>17.1</b>	<b>10.7</b>	<b>10.3</b>
Other income (expense):				
Interest income	0.4	0.2	0.3	0.1
Other income (expense)	0.1	(2.9)	(1.1)	(1.2)
<b>Total other income (expense)</b>	<b>0.5</b>	<b>(2.7)</b>	<b>(0.7)</b>	<b>(1.1)</b>
<b>Income before income taxes</b>	<b>14.9</b>	<b>14.4</b>	<b>10.0</b>	<b>9.2</b>
<b>Income tax expense</b>	<b>(7.8)</b>	<b>(9.9)</b>	<b>(5.0)</b>	<b>(5.5)</b>
<b>Net income</b>	<b>7.0%</b>	<b>4.5%</b>	<b>5.0%</b>	<b>3.7%</b>

**Table of Contents****Comparison of the Three Months and Nine Months Ended September 30, 2012 and 2011****Revenue**

Revenue	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
			(dollars in thousands)			
Listings	\$ 61,392	84.0%	\$ 52,499	85.9%	\$ 8,893	16.9%
Other	11,736	16.0	8,621	14.1	3,115	36.1
<b>Total</b>	<b>\$ 73,128</b>	<b>100.0%</b>	<b>\$ 61,120</b>	<b>100.0%</b>	<b>\$ 12,008</b>	<b>19.6%</b>

Revenue	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
			(dollars in thousands)			
United States	\$ 45,160	61.8%	\$ 36,413	59.6%	\$ 8,747	24.0%
International	27,968	38.2	24,707	40.4	3,261	13.2
<b>Total</b>	<b>\$ 73,128</b>	<b>100.0%</b>	<b>\$ 61,120</b>	<b>100.0%</b>	<b>\$ 12,008</b>	<b>19.6%</b>

Revenue	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
			(dollars in thousands)			
Listings	\$ 175,601	84.1%	\$ 148,667	86.6%	\$ 26,934	18.1%
Other	33,246	15.9	23,101	13.4	10,145	43.9
<b>Total</b>	<b>\$ 208,847</b>	<b>100.0%</b>	<b>\$ 171,768</b>	<b>100.0%</b>	<b>\$ 37,079</b>	<b>21.6%</b>

Revenue	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
			(dollars in thousands)			
United States	\$ 128,587	61.6%	\$ 102,341	59.6%	\$ 26,246	25.6%
International	80,260	38.4	69,427	40.4	10,833	15.6
<b>Total</b>	<b>\$ 208,847</b>	<b>100.0%</b>	<b>\$ 171,768</b>	<b>100.0%</b>	<b>\$ 37,079</b>	<b>21.6%</b>

*For the Three Months Ended September 30, 2012*

Revenue was \$73.1 million in the three months ended September 30, 2012, compared to \$61.1 million in the three months ended September 30, 2011, an increase of \$12.0 million, or 19.6%. Our U.S. revenue was \$45.2 million, or 61.8% of our total revenue, during the three months ended

## Edgar Filing: HOMEAWAY INC - Form 10-Q

September 30, 2012, compared to \$36.4 million, or 59.6% of our total revenue, in the same quarter during 2011.

Our listing business revenue increased by \$8.9 million in the three months ended September 30, 2012, compared to the three months ended September 30, 2011, primarily due to an increased number of new and renewed listings. Paid listings increased from 626,528 at September 30, 2011, to 720,031 at September 30, 2012, an increase of 14.9%. Renewal rates decreased from 76.4% at September 30, 2011, to 74.5% at September 30, 2012. Foreign exchange rates negatively impacted revenues in the three months ended September 30, 2012 compared to the same period in 2011. Excluding the impacts of foreign exchange rates, listing revenues increased 21.7% in the three months ended September 30, 2012 compared to the three months ended September 30, 2011.

**Table of Contents**

With respect to other revenue, advertising revenue increased by \$807,000 in the three months ended September 30, 2012, compared to the three months ended September 30, 2011. Revenue from our owner reservation tool and the related merchant bank credit card royalties increased by \$676,000 in the three months ended September 30, 2012 compared to the three months ended September 30, 2011. Software licensing and related maintenance revenue increased by \$94,000 in the three months ended September 30, 2012 compared to the three months ended September 30, 2011. The balance of the increased revenue was generated from products focused on travelers, such as trip insurance and the Carefree Rental Guarantee, which generated increased revenues of \$1.0 million in the three months ended September 30, 2012, compared to the same period in 2011.

*For the Nine Months Ended September 30, 2012*

Revenue was \$208.8 million in the nine months ended September 30, 2012, compared to \$171.8 million in the nine months ended September 30, 2011, an increase of \$37.0 million, or 21.6%. Our U.S. revenue was \$128.6 million, or 61.6% of our total revenue, during the nine months ended September 30, 2012, compared to \$102.3 million, or 59.6% of our total revenue, in the same period during 2011.

Our listing business revenue increased by \$26.9 million in the nine months ended September 30, 2012, compared to the nine months ended September 30, 2011, primarily due to an increased number of new and renewed listings. Foreign exchange rates negatively impacted revenues in the nine months ended September 30, 2012 compared to the same period in 2011. Excluding the impacts of foreign exchange rates, listing revenues increased 22.0% in the nine months ended September 30, 2012 compared to the nine months ended September 30, 2011.

With respect to other revenue, advertising revenue increased by \$3.5 million in the nine months ended September 30, 2012, compared to the nine months ended September 30, 2011. Revenue from our owner reservation tool and the related merchant bank credit card royalties increased by \$2.0 million in the nine months ended September 30, 2012 compared to the nine months ended September 30, 2011. Software licensing and related maintenance revenue increased by \$1.2 million in the nine months ended September 30, 2012 compared to the nine months ended September 30, 2011. The balance of the increased revenue was generated from products focused on travelers, such as trip insurance and the Carefree Rental Guarantee, which generated increased revenues of \$2.8 million in the nine months ended September 30, 2012, compared to the same period in 2011.

*Cost of Revenue*

	Three Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Cost of revenue	\$ 11,278	15.4%	\$ 8,439	13.8%	\$ 2,839	33.6%

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Cost of revenue	\$ 33,105	15.9%	\$ 25,548	14.9%	\$ 7,557	29.6%

*For the Three Months Ended September 30, 2012*

Cost of revenue was \$11.3 million in the three months ended September 30, 2012, compared to \$8.4 million in the three months ended September 30, 2011, an increase of \$2.8 million, or 33.6%. A large part of the increase was due to a \$1.8 million increase in salaries, benefits, bonuses and related expenses (including non-cash stock compensation) for our customer service and web-hosting personnel. At September 30, 2012, we had 87 additional customer support personnel and 11 additional personnel to support our web-hosting operations compared to the number of our customer service and web-hosting personnel at September 30, 2011. With increased customer service employees, as well as increased investment in hosting equipment, we incurred \$456,000 in additional expenses for subscription and maintenance and \$385,000 in additional expense for facilities and depreciation. Merchant fees are generally incurred as a percentage of credit card receipts and increased by \$68,000, relatively consistent on a percentage basis with revenue growth.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

*For the Nine Months Ended September 30, 2012*

Cost of revenue was \$33.1 million in the nine months ended September 30, 2012, compared to \$25.5 million in the nine months ended September 30, 2011, an increase of \$7.6 million, or 29.6%. A large part of the increase was due to a \$4.1 million increase in salaries, benefits, bonuses and related expenses (including non-cash stock compensation) for our customer service and web-hosting personnel. With increased customer service employees, as well as increased investment in hosting equipment, we incurred \$1.1 million in additional expense for subscription and maintenance and \$974,000 in additional expense for facilities and depreciation. Merchant fees are generally incurred as a percentage of credit card receipts and increased by \$623,000, relatively consistent on a percentage basis with revenue growth. The increased expenses included \$388,000 related to expenses recorded for guarantee claims under the Carefree Rental Guarantee.

**Table of Contents****Product Development**

	Three Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
	(dollars in thousands)					
Product development	\$ 11,034	15.1%	\$ 8,650	14.2%	\$ 2,384	27.6%
Capitalized software development costs	1,458	2.0	1,187	1.9	271	22.8
<b>Total product and technology costs expensed and capitalized</b>	<b>\$ 12,492</b>	<b>17.1%</b>	<b>\$ 9,837</b>	<b>16.1%</b>	<b>\$ 2,655</b>	<b>27.0%</b>

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
	(dollars in thousands)					
Product development	\$ 31,060	14.9%	\$ 24,089	14.0%	\$ 6,971	28.9%
Capitalized software development costs	4,282	2.1	3,532	2.1	750	21.2
<b>Total product and technology costs expensed and capitalized</b>	<b>\$ 35,342</b>	<b>17.0%</b>	<b>\$ 27,621</b>	<b>16.1%</b>	<b>\$ 7,721</b>	<b>28.0%</b>

*For the Three Months Ended September 30, 2012*

Product development expense was \$11.0 million in the three months ended September 30, 2012, compared to \$8.6 million in the three months ended September 30, 2011, an increase of \$2.4 million, or 27.6%. A large part of the increase was due to a \$1.7 million increase in salaries, benefits, bonuses and related expenses (including non-cash stock compensation), offset by an increase in capitalized software costs of \$271,000. At September 30, 2012, we had 55 additional employees in product development compared to September 30, 2011. Overall increases in headcount also drove higher facilities and depreciation expense of \$162,000 in the three months ended September 30, 2012. Contracting expense increased \$567,000 in the three months ended September 30, 2012, compared to the three months ended September 30, 2011, due to increased use of outsourced technology resources.

*For the Nine Months Ended September 30, 2012*

Product development expense was \$31.1 million in the nine months ended September 30, 2012, compared to \$24.1 million in the nine months ended September 30, 2011, an increase of \$7.0 million, or 28.9%. A large part of the increase was due to a \$5.1 million increase in salaries, benefits, bonuses and related expenses (including non-cash stock compensation), offset by an increase in capitalized software costs of \$750,000. Overall increases in headcount also drove higher facilities and depreciation expense of \$491,000 in the nine months ended September 30, 2012. Contracting expense increased \$1.6 million in the nine months ended September 30, 2012, compared to the nine months ended September 30, 2011, due to increased use of outsourced technology resources.

**Sales and Marketing**

	Three Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
	(dollars in thousands)					
Sales and marketing	\$ 22,492	30.8%	\$ 17,851	29.2%	\$ 4,641	26.0%



**Table of Contents**

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Sales and marketing	\$ 71,300	34.1%	\$ 61,129	35.6%	\$ 10,171	16.6%

*For the Three Months Ended September 30, 2012*

Sales and marketing expense was \$22.5 million in the three months ended September 30, 2012, compared to \$17.9 million in the three months ended September 30, 2011, an increase of \$4.6 million, or 26.0%. Salaries, benefits, bonuses and related expenses (including non-cash stock compensation) increased \$1.4 million in the three months ended September 30, 2012, due primarily to an increase in the number of our employees. At September 30, 2012, we had 68 additional employees in sales and marketing compared to September 30, 2011. In the three months ended September 30, 2012, direct marketing expenses increased by \$2.3 million due to higher expenses associated with global branding efforts, affiliate marketing and pay-per-click advertising. Facilities and depreciation expenses allocated to sales and marketing increased by \$221,000 and subscription and maintenance expense increased by \$279,000.

*For the Nine Months Ended September 30, 2012*

Sales and marketing expense was \$71.3 million in the nine months ended September 30, 2012, compared to \$61.1 million in the nine months ended September 30, 2011, an increase of \$10.2 million, or 16.6%. Salaries, benefits, bonuses and related expenses (including non-cash stock compensation) increased \$4.3 million in the nine months ended September 30, 2012, due primarily to an increase in the number of our employees. In the nine months ended September 30, 2012, direct marketing expenses increased by \$4.1 million due to higher expenses associated with global branding efforts, affiliate marketing and pay-per-click advertising. Facilities and depreciation expenses allocated to sales and marketing increased by \$534,000 and subscription and maintenance expense increased by \$777,000.

**General and Administrative**

	Three Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
General and administrative	\$ 14,547	19.9%	\$ 12,700	20.8%	\$ 1,847	14.5%

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
General and administrative	\$ 42,036	20.1%	\$ 34,386	20.0%	\$ 7,650	22.2%

*For the Three Months Ended September 30, 2012*

General and administrative expense was \$14.5 million in the three months ended September 30, 2012, compared to \$12.7 million in the three months ended September 30, 2011, an increase of \$1.8 million, or 14.5%. Salaries, benefits, bonuses and related expenses (including non-cash stock compensation) increased by \$1.6 million in the three months ended September 30, 2012, compared to the three months ended September 30, 2011. At September 30, 2012, we had 44 additional employees and executives in operations, finance, human resources, legal and various IT areas compared to the number of operations, finance, human resources, legal and various IT personnel at September 30, 2011. Consulting, contracting and other legal expenses increased by \$686,000 in the three months ended September 30, 2012. In addition, other operating tax expenses decreased by \$427,000 in the three months ended September 30, 2012, .





**Table of Contents**

For the Nine Months Ended September 30, 2012

General and administrative expense was \$42.0 million in the nine months ended September 30, 2012, compared to \$34.4 million in the nine months ended September 30, 2011, an increase of \$7.7 million, or 22.2%. Salaries, benefits, bonuses and related expenses (including non-cash stock compensation) increased by \$5.2 million in the nine months ended September 30, 2012, compared to the nine months ended September 30, 2011. Correspondingly to the increase in headcount, recruiting fees increased by \$377,000 in the nine months ended September 30, 2012. Equipment expenses increased by \$684,000 in the nine months ended September 30, 2012 to support the overall growth of the business. Consulting, contracting and other legal expenses increased by \$798,000 in the three months ended September 30, 2012. In addition, other operating tax expenses increased by \$205,000 in the nine months ended September 30, 2012.

**Amortization**

	2012		Three Months Ended September 30, 2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Amortization expense	\$ 3,298	4.5%	\$ 3,053	5.0%	\$ 245	8.0%

	2012		Nine Months Ended September 30, 2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Amortization expense	\$ 9,028	4.3%	\$ 8,853	5.2%	\$ 175	2.0%

For the Three Months Ended September 30, 2012

Amortization expense was \$3.3 million in the three months ended September 30, 2012, compared to \$3.1 million in the three months ended September 30, 2011, an increase of \$245,000, or 8.0%. The increase in our amortization expense in the three months ended September 30, 2012 was due to an increase of \$369,000 resulting from identifiable intangible assets from recent acquisitions combined with an increase of \$567,000 as a result of amortizing certain previously indefinite lived intangible assets, offset by a decrease of \$541,000 resulting from certain identifiable intangible assets from prior acquisitions becoming fully amortized. The remaining decrease is largely due to foreign exchange rate impacts on continued amortization of existing intangible assets.

For the Nine Months Ended September 30, 2012

Amortization expense was \$9.0 million in the nine months ended September 30, 2012, compared to \$8.9 million in the nine months ended September 30, 2011, an increase of \$175,000, or 2.0%. The increase in our amortization expense in the nine months ended September 30, 2012 was due to an increase of \$902,000 resulting from identifiable intangible assets from recent acquisitions combined with an increase of \$1.1 million as a result of amortizing certain previously indefinite lived intangible assets, offset by a decrease of \$1.6 million resulting from certain identifiable intangible assets from prior acquisitions becoming fully amortized. The remaining decrease is largely due to foreign exchange rate impacts on continued amortization of existing intangible assets.

**Other Income (Expense)**

	2012		Three Months Ended September 30, 2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Other income (expense)	\$ 384	0.5%	\$ (1,622)	(2.7)%	\$ 2,006	123.7%



**Table of Contents**

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Other income (expense)	\$ (1,517)	(0.7)%	\$ (1,895)	(1.1)%	\$ 378	19.9%

*For the Three Months Ended September 30, 2012*

Other income (expense) includes approximately \$8,000 in gains from foreign currency related transactions for the three months ended September 30, 2012, compared to losses of \$1.7 million in the three months ended September 30, 2011. These gains consist primarily of the remeasurement of intercompany loans and other assets and liabilities denominated in foreign currencies, including gains/losses recognized on forward contracts. We enter into forward contracts with the intention to offset foreign currency impact on certain of our intercompany loans. These gains were in addition to interest income of \$275,000 during the three months ended September 30, 2012, compared to \$124,000 in the three months ended September 30, 2011.

*For the Nine Months Ended September 30, 2012*

Other income (expense) includes approximately \$2.3 million in losses from foreign currency related transactions for the nine months ended September 30, 2012, compared to losses of \$2.2 million in the nine months ended September 30, 2011. The increase in the amount of losses in the nine months ended September 30, 2012 was primarily caused by the weakening of the Euro. These losses were partially offset by interest income of \$684,000 during the nine months ended September 30, 2012, compared to \$240,000 in the nine months ended September 30, 2011.

**Income Taxes**

	Three Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Income tax expense	\$ (5,708)	(7.8)%	\$ (6,072)	(9.9)%	\$ 364	(6.0)%

	Nine Months Ended September 30,					
	2012		2011		Change	
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	Amount	Percent
Income tax expense	\$ (10,389)	(5.0)%	\$ (9,434)	(5.5)%	\$ (955)	10.1%

*For the Three Months Ended September 30, 2012*

Our income tax expense was \$5.7 million for the three months ended September 30, 2012, compared to an expense of \$6.1 million for the three months ended September 30, 2011, a decrease of 6.0%. The expense in the three months ended September 30, 2012 is primarily due to tax expense of \$6.3 million determined using our estimated annual effective tax rate of 58.8% offset by certain discrete benefits. The estimated annual effective tax rate at September 30, 2012 differed from the statutory rate primarily due to non-deductible stock-based compensation charges, tax reserves recorded, state taxes and the effect of different statutory rates in foreign jurisdictions. The expense in the three months ended September 30, 2011 was primarily due to tax expense of \$5.7 million determined using our estimated annual effective tax rate of 65.1%. The estimated annual effective tax rate at September 30, 2011 differed from the statutory rate primarily due to non-deductible stock-based compensation charges and the effect of different statutory rates in foreign jurisdictions.

**Table of Contents**

*For the Nine Months Ended September 30, 2012*

Our income tax expense was \$10.4 million for the nine months ended September 30, 2012, compared to an expense of \$9.4 million for the nine months ended September 30, 2011, an increase of 10.1%. The expense in the nine months ended September 30, 2012 is primarily due to tax expense of \$12.2 million determined using our estimated annual effective tax rate of 58.8%, offset by a benefit of \$1.8 million due to disqualifying dispositions booked discretely in each of the corresponding quarters. The estimated annual effective tax rate at September 30, 2012 differed from the statutory rate primarily due to non-deductible stock-based compensation charges, tax reserves recorded, state taxes and the effect of different statutory rates in foreign jurisdictions. The expense in the nine months ended September 30, 2011 was primarily due to tax expense of \$10.3 million determined using our estimated annual effective tax rate of 65.1%, offset by the release in the fiscal quarter ended March 31, 2011 of reserves for uncertain tax positions for completed audits of two of our foreign subsidiaries of \$1.3 million. The estimated annual effective tax rate at September 30, 2011 differed from the statutory rate primarily due to non-deductible stock-based compensation charges and the effect of different statutory rates in foreign jurisdictions.

**Seasonality and Quarterly Results**

Our operating results may fluctuate for a variety of reasons, including seasonal factors and economic cycles that influence the vacation travel market. Property owners and managers tend to buy listings at times when travelers are most likely to make vacation plans. The timing primarily depends on whether travelers are taking a winter or summer vacation and tends to vary by country. Historically, we have experienced the highest level of new and renewed listings in the first quarter of the year, which is typically when travelers are making plans for summer vacations in the United States and Europe. The lowest level of new listings and renewals has occurred in the third quarter. By the fourth quarter, we typically see property owners and managers of winter vacation destinations list and renew in time to meet the needs of travelers planning those trips. Other vacation areas outside of the United States and Europe, such as Brazil and Australia, also have seasonality, but the seasonality may not be reflected in the same quarters.

This cyclicity may not be seen as prominently in our revenue due to the ratable recognition of listing revenue. However, the seasonality results in higher cash flows during the first quarter as most listings are annual and fully paid at the time the listing is purchased. As we introduce new products for property owners, managers and travelers, the seasonality of those transactions may vary from the seasonality of our listing sales. We also experience seasonality in the number of visitors to our websites, also with the first quarter having the highest number of visitors. This is reflected in our quarterly financial results when we add customer service staff and hosting capabilities to support the increase.

Our operating results may fluctuate due to a variety of factors, many of which are outside of our control. As a result, comparing our operating results on a period-to-period basis may not be meaningful and historical results may not be indicative of future performance.

**Discussion Regarding Adjusted EBITDA, Free Cash Flow and Pro Forma Net Income and Reconciliation to GAAP**

We define Adjusted EBITDA as net income (loss) plus depreciation, amortization of intangible assets; interest expense, net; income tax expense (benefit); stock-based compensation expense, and net of any foreign exchange income or expense.

The following table presents a reconciliation of net income to Adjusted EBITDA (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Net income	\$ 5,155	\$ 2,733	\$ 10,412	\$ 6,434
Add:				
Depreciation and amortization	6,246	5,264	17,065	15,073
Stock-based compensation	7,410	5,964	19,556	17,179
Interest income	(275)	(124)	(684)	(240)
Foreign exchange expense	(7)	1,725	2,285	2,160
Income tax expense (benefit)	5,708	6,072	10,389	9,434
Adjusted EBITDA	\$ 24,237	\$ 21,634	\$ 59,023	\$ 50,040

## Edgar Filing: HOMEAWAY INC - Form 10-Q

We define free cash flow as our cash provided by operating activities, adjusted for cash interest expense and excess tax benefit from stock-based compensation, and subtracting capital expenditures. For the purpose of calculating free cash flow, we consider purchases of property, equipment, tenant improvements for our offices, and software licenses (including costs associated with internally developed software) as capital expenditures.

**Table of Contents**

The following table presents a summary of cash flows and a reconciliation of cash flows from operating activities to free cash flows (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Cash provided by operating activities	\$ 15,712	\$ 17,004	\$ 70,651	\$ 57,471
Excess tax benefit from stock-based compensation	4,814	700	\$ 7,344	1,041
Capital expenditures	(3,369)	(3,119)	(14,641)	(8,904)
Free cash flow	\$ 17,157	\$ 14,585	\$ 63,354	\$ 49,608

We define pro forma net income as our net income (loss) plus the after-tax effect of stock-based compensation expense and amortization of intangible assets, utilizing an effective tax rate of 35%. The income tax effect of adjustments to pro forma net income assists investors in understanding the tax provision related to those adjustments and the effective tax rate of 35% related to ongoing operations.

The following table presents a reconciliation of net income to pro forma net income (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Net income	\$ 5,155	\$ 2,733	\$ 10,412	\$ 6,434
Add:				
Stock-based compensation	7,410	5,964	19,556	17,179
Amortization expense	3,298	3,053	9,028	8,853
Related tax effect	(3,747)	(3,156)	(10,004)	(9,111)
Pro forma net income	\$ 12,116	\$ 8,594	\$ 28,992	\$ 23,355

Adjusted EBITDA, free cash flow and pro forma net income are financial measures that are not calculated in accordance with accounting principles generally accepted in the United States, or GAAP. However, we believe that the use of Adjusted EBITDA, free cash flow and pro forma net income are useful to investors in evaluating our operating performance for the following reasons:

our management uses Adjusted EBITDA, free cash flow and pro forma net income in conjunction with GAAP financial measures as part of our assessment of our business and in communications with our board of directors concerning our financial performance;

Adjusted EBITDA, free cash flow and pro forma net income provide consistency and comparability with our past financial performance, facilitate period-to-period comparisons of operations, and also facilitate comparisons with other peer companies, many of which use similar non-GAAP financial measures to supplement their GAAP results;

securities analysts use Adjusted EBITDA, free cash flow and pro forma net income as supplemental measures to evaluate the overall operating performance of companies; and

Adjusted EBITDA and pro forma net income exclude non-cash charges, such as depreciation, amortization and stock-based compensation, because such non-cash expenses in any specific period may not directly correlate to the underlying performance of our business operations and can vary significantly between periods.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

Adjusted EBITDA, free cash flow and pro forma net income should not be reviewed in isolation. You should consider them in addition to, and not as substitutes for, measures of our financial performance reported in accordance with GAAP. Our Adjusted EBITDA, free cash flow or pro forma net income may not be comparable to similarly titled measures of other companies because other companies may not calculate such measures in the same manner as we do. Adjusted EBITDA, free cash flow and pro forma net income have limitations as analytical tools. As an example, although depreciation and amortization are non-cash charges, the assets being depreciated or amortized will often need to be replaced in the future, and Adjusted EBITDA, free cash flow and pro forma net income do not reflect any cash requirements for these replacements. In addition, none of these measures reflect future requirements for contractual obligations.

Further limitations of Adjusted EBITDA include:

this measure does not reflect changes in working capital;

this measure does not reflect interest income or interest expense; and

this measure does not reflect cash requirements for income taxes.



**Table of Contents****Supplemental Financial Information**

The following tables present stock-based compensation and depreciation included in the respective line items in our Consolidated Statements of Operations (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
<i>Stock-based compensation:</i>				
Cost of revenue	\$ 831	\$ 425	\$ 1,742	\$ 1,314
Product development	1,538	1,292	3,973	3,628
Sales and marketing	1,654	1,361	4,963	4,542
General and administrative	3,387	2,886	8,878	7,695
Total	\$ 7,410	\$ 5,964	\$ 19,556	\$ 17,179
<i>Depreciation:</i>				
Cost of revenue	\$ 979	\$ 696	\$ 2,685	\$ 1,998
Product development	654	510	1,774	1,392
Sales and marketing	919	721	2,510	2,049
General and administrative	396	284	1,068	781
Total	\$ 2,948	\$ 2,211	\$ 8,037	\$ 6,220

**Liquidity and Capital Resources**

From our incorporation in 2004 until September 30, 2012, we financed our operations and acquisitions primarily through private placements of our capital stock and bank borrowings, which have been fully repaid, and from cash flows from operations. On July 5, 2011, we completed our initial public offering, which generated net proceeds of approximately \$146.2 million, after deducting underwriting discounts and other expenses incurred for the sale of our common stock. As of September 30, 2012, our cash, cash equivalents and short-term investments totaled \$244.2 million, compared to \$184.0 million at December 31, 2011. At September 30, 2012, this amount included assets held in certain of our foreign operations totaling approximately \$61.3 million. If these assets were distributed to the U.S., we may be subject to additional U.S. taxes in certain circumstances. We actively monitor the third-party depository institutions and money market funds that hold these assets, primarily focusing on the safety of principal and secondarily maximizing yield on these assets. We diversify our cash and cash equivalents and investments among various financial institutions and money market funds in order to reduce our exposure should any one of these financial institutions or money market funds fail or encounter difficulties. To date, we have not experienced any material loss or lack of access to our invested cash, cash equivalents or short-term investments; however, we can provide no assurances that access to our invested cash, cash equivalents or short-term investments will not be impacted by adverse conditions in the financial markets. We have funds in our operating accounts that are deposited with third party financial institutions. These balances in the U.S. may exceed the Federal Deposit Insurance Corporation (FDIC) insurance limits. While we monitor the cash balances in our operating accounts, these cash balances could be adversely impacted if the underlying financial institutions fail and could be subject to other adverse conditions in the financial markets.

The following table summarizes our cash flows for the periods indicated:

	Nine Months Ended September 30,	
	2012	2011
	(in thousands)	
<b>Consolidated Statements of Cash Flow Data:</b>		
Net cash provided by operating activities	\$ 70,651	\$ 57,471
Net cash used in investing activities	(57,664)	(3,933)
Net cash provided by financing activities	29,328	52,194

## Edgar Filing: HOMEAWAY INC - Form 10-Q

Effect of exchange rate changes on cash	414	(1,186)
Net increase in cash and cash equivalents	42,729	104,546
Cash and cash equivalents at beginning of period	118,208	65,697
Cash and cash equivalents at end of period	\$ 160,937	\$ 170,243

---

## **Table of Contents**

### ***Net Cash Provided by Operating Activities***

Net cash provided by operating activities was \$70.7 million in the nine months ended September 30, 2012 compared to \$57.5 million in the comparable prior year period, representing an increase of \$13.2 million, or 22.9%.

A key driver of our cash from operations is the upfront collection of fees for new and renewed listing subscriptions. In the nine months ended September 30, 2012, cash was generated primarily through an increase in new and renewed listing subscriptions, resulting in higher upfront collection of listing fees and increased deferred revenue of \$21.9 million in the changes in operating assets and liabilities. During the nine months ended September 30, 2012, we generated net income of \$10.4 million. Included in our net income was depreciation expense of \$8.0 million, amortization expense of \$9.0 million, non-cash stock-based compensation of \$19.6 million, and a decrease in non-cash deferred income taxes of \$3.7 million. Net income, excluding these non-cash reductions, contributed \$43.3 million to cash provided by operating activities.

In the nine months ended September 30, 2011, cash was generated primarily through an increase in new and renewed listing subscriptions, resulting in higher upfront collection of listing fees and increased deferred revenue of \$16.0 million for the period. During the nine months ended September 30, 2011, we generated net income of \$6.4 million. Included in our net income was depreciation expense of \$6.2 million, amortization expense of \$8.9 million, non-cash stock compensation expense of \$17.2 million and a non-cash income tax expense of \$6.8 million. Net income, excluding these non-cash reductions, contributed \$45.4 million to cash provided by operating activities during the nine months ended September 30, 2011.

The growth in our number of paid listings, the impact of other revenue and expenses, the timing and amount of future working capital changes and tax payments will affect the future amount of cash used in or provided by operating activities.

### ***Net Cash Used in Investing Activities***

Net cash used in investing activities was \$57.7 million in the nine months ended September 30, 2012 compared to net cash used of \$3.9 million in the comparable period in the prior year, representing an increase of \$53.7 million, or 1,366.2%. Our investing activities reflect acquisitions we have made as well as capital expenditures and changes in our short-term investments. We may have acquisitions in the future that could have a material impact on our cash flows and operations.

During the nine months ended September 30, 2012, we invested \$16.1 million, net of cash acquired, for the acquisition of Top Rural S.L. in Spain. Additionally, we invested \$6.4 million for a non-controlling equity investment in a private company. Capital expenditures were \$14.6 million and included \$4.3 million in capitalized software development costs. Purchases of short-term investments, net of proceeds received from the sale of short-term investments, were \$19.0 million and cash outflows related to the net settlement of foreign currency forwards were \$1.9 million.

During the nine months ended September 30, 2011, we invested \$4.7 million, net of cash acquired, for the acquisitions of realholidays.com.au and Second Porch, Inc. Capital expenditures were \$8.9 million and included \$3.5 million in capitalized software development costs. Proceeds received from the sale of short-term investments during the nine months ended September 30, 2011 were \$10.0 million.

As our business expands, we expect to continue to invest in new equipment and software for employees, for product development and to support the hosting of our websites. As we expand our facilities, we intend to purchase furniture and fixtures and invest in leasehold improvements. Our planned capital expenditures are not expected to exceed \$19.0 million for the year ended December 31, 2012.

### ***Net Cash Provided by Financing Activities***

Net cash provided by financing activities was \$29.3 million in the nine months ended September 30, 2012, compared to \$52.2 million in the comparable prior year period, representing a decrease of \$22.9 million, or 43.9%.

Cash provided by financing activities in the nine months ended September 30, 2012 was primarily comprised of proceeds from the exercise of stock options to purchase common stock. Additionally, in the period ended September 30, 2012, approximately \$7.3 million of cash provided was related to excess tax benefits from stock-based compensation.

Cash provided by financing activities in the nine months ended September 30, 2011 was comprised of \$146.3 million of proceeds we received from the sale of shares of our common stock by us in our initial public offering, net of underwriting discount and offering expenses. We did not receive any proceeds from the sale of shares by the selling stockholders in our initial public offering. With the proceeds of the offering, we redeemed our outstanding shares of Series A and B preferred stock, for \$55.8 million and \$9.2 million, respectively, as well as paid in full all

Edgar Filing: HOMEAWAY INC - Form 10-Q

accrued but unpaid dividends on our outstanding shares of Series C preferred stock, which totaled \$32.9 million.

---

## **Table of Contents**

### ***Capital Resources***

We believe that our existing cash, cash equivalents, short-term investments and cash generated from operations will be sufficient to satisfy our currently anticipated cash requirements through at least the next 12 months.

Our future capital requirements will depend on many factors, including our rate of revenue growth, the expansion of our marketing and sales activities, the timing and extent of spending to support product development efforts, the timing of introductions of new products and services and enhancements to existing products and services, potential acquisitions and the continuing market acceptance of our products and services. We may need to raise additional capital through future debt or equity financing to the extent necessary to fund such activities. Additional financing may not be available at all or on terms favorable to us. We may enter into arrangements in the future with respect to investments in, or acquisitions of, complementary businesses, products, services or technologies, which could also require us to seek additional equity or debt financing.

### **Contractual Obligations and Commitments**

The majority of our property owners and managers pay for their listings by credit card because it simplifies and expedites the payment process and is a relatively secure form of payment. We have multiple agreements with credit card companies to support these activities. Most of our property owners and managers purchase an annual listing, for which payment is made at the beginning of the listing. There is a risk that we may fail to fully perform our obligations under the listing, which could result in an obligation of the credit card companies to reimburse their customers for a portion or all of the listing fee. We would be obligated to reimburse the credit card companies for all such amounts they pay pursuant to our agreements with them, under which we have obtained our credit card acceptance privileges.

As of September 30, 2012, we have 135,000 Euros held in restricted cash to protect the bank from default on credit cards used in our operations, 100,000 Australian dollars in restricted cash as a draft guarantee for our payroll provider in Australia and 200,000 Swiss francs in restricted cash to support a bank guarantee related to our new European headquarters lease in Geneva, Switzerland. As we enter into new leases and as we make changes to our credit card merchants and acquiring banks, we may have increases to restricted cash and deposits.

As of September 30, 2012, we have reserved \$5.8 million for uncertain tax positions, including interest and penalties. We expect to pay \$0.5 million of this balance in the fourth quarter of 2012 in settlement of an audit that closed during the second quarter of 2012. We are unable to make a reasonably reliable estimate as to when or if cash settlement with taxing authorities will occur for the remaining balance of the unrecognized tax benefits. For additional information regarding uncertain tax positions, see Note 11 of the Notes to Consolidated Financial Statements included in Part II, Item 8 of our Annual Report on Form 10-K.

### **Off-Balance Sheet Arrangements**

During the nine months ended September 30, 2012, we did not, and we do not currently, have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes that have, or are reasonably likely to have, a current or future material effect on our consolidated financial condition, results of operations, liquidity, capital expenditures or capital resources.

### **Item 3: Quantitative and Qualitative Disclosures About Market Risk**

*Foreign currency exchange risk.* We have subsidiaries in the United Kingdom, France, Germany, Switzerland, The Netherlands, Spain, Australia and Brazil. Our subsidiaries generally use the local currency as their functional currency, which we translate into U.S. dollars for consolidation.

Our results of operations and cash flows are subject to fluctuations due to changes in foreign currency exchange rates involving the Euro, the British pound, the Brazilian Reais, the Swiss Franc and the Australian dollar. We currently enter into forward contracts to hedge fluctuations in the value of certain intercompany debt denominated in foreign currencies but do not enter into any other derivative financial instruments for trading or speculative purposes. Fluctuations in currency exchange rates could harm our business in the future. Because we conduct a significant and growing portion of our business outside the United States but report our results in U.S. dollars, we face exposure to adverse movements in currency exchange rates, which may cause our revenue and operating results to differ materially from expectations. In addition, the results of operations of many of our internationally focused websites are exposed to foreign exchange rate fluctuations as the financial results of the applicable subsidiaries are translated from the local currency into U.S. dollars upon consolidation. A decline in the U.S. dollar relative to foreign currencies would increase our non-U.S. revenue and improve our operating results. Conversely, if the U.S. dollar strengthens relative to foreign

## Edgar Filing: HOMEAWAY INC - Form 10-Q

currencies, our revenue and operating results would be adversely affected. The effect of an immediate 10% adverse change in exchange rates on foreign denominated cash and receivables as of September 30, 2012, would result in a loss of approximately \$0.4 million and a reduction in value on the balance sheet of approximately \$6.6 million.

---

## **Table of Contents**

*Investments and Interest Rate Sensitivity.* The primary objective of our investment activities is to preserve principal while at the same time maximizing yields without significantly increasing risk. To achieve this objective, we invest in short-term, high-quality, interest-bearing securities. To minimize our exposure to an adverse shift in interest rates, we invest in short-term securities and maintain an average maturity of one year or less.

We have a non-controlling equity investment in a privately-held company in China. Since our ownership interest is less than 20 percent and we do not have the ability to exert significant influence, we account for this non-marketable equity investment using the cost method of accounting. As of September 30, 2012, the carrying value of this investment was \$6.4 million.

### **Item 4: Controls and Procedures**

#### ***Evaluation of Disclosure Controls and Procedures***

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that as of such date, our disclosure controls and procedures were effective.

#### ***Changes in Internal Control over Financial Reporting***

There were no changes in our internal control over financial reporting identified in management's evaluation pursuant to Rules 13a-15(d) or 15d-15(d) of the Exchange Act during the period covered by this Quarterly Report on Form 10-Q that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

From time to time, we are involved in litigation related to claims arising from the ordinary course of our business. We believe that there are no claims or actions pending or threatened against us, the ultimate disposition of which would have a material adverse effect on us.

### **Item 1A. Risk Factors**

***We are an early-stage company with a limited operating history, which makes it difficult to evaluate our current business and future prospects and may increase the risk of your investment.***

We began our operations in February 2005. Our limited operating history may make it difficult to evaluate our current business and our future prospects. We have encountered and will continue to encounter risks and difficulties frequently experienced by growing companies in rapidly changing industries, including challenges in accurate financial planning and forecasting. You should consider our business and prospects in light of the risks and difficulties we may encounter as an early-stage company.

***If we are unable to attract and maintain a critical mass of vacation rental listings and travelers, whether due to competition or other factors, our marketplace will become less valuable to property owners and managers and to travelers, and our revenue and net income could decrease materially.***

Currently, substantially all of our revenue is generated when owners or managers of vacation rentals pay us listing fees to list and market vacation rentals to travelers who visit the websites comprising our marketplace. We anticipate generating additional revenue in the future by introducing new services and products on our websites targeted at property owners, managers and travelers. Our success depends on our ability to attract owners, managers, travelers and advertisers to our marketplace. If owners and managers choose not to market their vacation rentals through our websites, or elect to list them with a competitor, we may be unable to offer a sufficient supply and variety of vacation properties to attract travelers to our websites. If we are unable to attract travelers to our websites, advertisers may not purchase display advertising on our websites. Similarly, our volume of new listings and listing renewals may suffer if we are unable to attract travelers to our websites. The

## Edgar Filing: HOMEAWAY INC - Form 10-Q

perceived usefulness of our online marketplace is likely to decline, and our revenue and net income could decrease materially as a result of any of these events.

***Our business depends substantially on property owners and managers renewing their listings. Because we recognize listing revenue over the term of the applicable agreement, the lack of listing renewals may not immediately be reflected in our operating results.***

Our business depends substantially on property owners and managers renewing their listings. Any decline in our listing renewals would harm our future operating results. Property owners and managers generally market their vacation rentals on our websites pursuant to annual listings with no obligation to renew them. We may be unable to predict future listing renewal rates accurately, and



---

## **Table of Contents**

our renewal rates may decline materially or fluctuate as a result of a number of factors, including owners' decisions to sell or cease renting their properties or to utilize the services of our competitors, or dissatisfaction with our pricing, services or websites. For example, our adoption of new features such as property reviews by travelers, which are designed to attract more travelers, have discouraged and may continue to discourage owners and managers from establishing or renewing their listings. Owners and managers may not establish or renew listings if we cannot generate visits from large numbers of travelers seeking and inquiring about vacation rentals. In addition, from time to time we make changes to the features of listings available for purchase and the pricing for the listings and features of our listings. While such changes may be intended to result in customer satisfaction, there can be no guarantee that owners and managers will react positively to the changes and they may choose not to renew their listings. If owners and managers do not renew their listings or we are forced to accept renewals on less favorable terms, our revenue may decline and our business will suffer. Moreover, some of our owners and managers may live in states or countries that give subscribers the right to cancel their subscription agreements prior to the expiration of the terms of their agreements and receive refunds for the unused portions of their subscriptions, which can adversely affect our cash flows.

We recognize listing revenue ratably over the term of the applicable listing agreement, and the majority of our quarterly revenue represents revenue attributable to listings entered into during previous quarters. As a result, the effect of significant downturns in sales or renewals of listings in a particular quarter may not be fully reflected in our results of operations until future periods. Our business model also makes it difficult for any rapid increase in new or renewed listings to increase our revenue in any one period because revenue from new listings must be recognized over the applicable listing term.

### ***We may be unable to effectively manage our growth.***

Since our inception, we have experienced rapid growth. As our operations have expanded, we have grown from 87 employees at December 31, 2005 to 1,170 employees at September 30, 2012, of whom 448 were located outside the United States. Our business is becoming increasingly complex, especially in light of the number of acquisitions we have integrated and are in the process of integrating, our limited operating history and our reliance on multiple websites and brands that are currently supported on several different technology platforms. This complexity and our rapid growth have demanded, and will continue to demand, substantial resources and attention from our management. We expect to continue to increase headcount and to hire more specialized personnel in the future as we grow our business. We will need to continue to hire, train and manage additional qualified website developers, software engineers, client and account services personnel, and sales and marketing staff and improve and maintain our technology to properly manage our growth. If our new hires perform poorly, if we are unsuccessful in hiring, training, managing and integrating these new employees or if we are not successful in retaining our existing employees, our business may be harmed.

Further, to accommodate our expected growth we must add new hardware and software and improve and maintain our technology, systems and network infrastructure. Failure to effectively upgrade our technology or network infrastructure to support the expected increased listing and traveler traffic volume could result in unanticipated system disruptions, slow response times or poor experiences for owners, managers or travelers. To manage the expected growth of our operations and personnel and to support financial reporting requirements as a public company, we will need to continue to improve our transaction processing and reporting, operational and financial systems, procedures and controls. These improvements will be particularly challenging if we acquire new operations with different systems. Our current and planned personnel, systems, procedures and controls may not be adequate to support our future operations. If we are unable to expand our operations and hire additional qualified personnel in an efficient manner, it could adversely affect owner, manager or traveler satisfaction and cause our expenses to grow disproportionately relative to our revenue.

### ***Our quarterly financial results are subject to fluctuations. As a result, we could fail to meet or exceed our projections or the expectations of analysts or investors, which could cause our stock price to decline.***

Our revenue, expenses, operating results and cash flows have fluctuated from quarter to quarter in the past and are likely to continue to do so in the future. These fluctuations are due to, or may in the future result from, many factors, some of which are outside of our control, including:

the quantity of vacation rental listings on our websites;

changes in cash flow due to the seasonal nature of our listing renewals and new listing acquisition;

## Edgar Filing: HOMEAWAY INC - Form 10-Q

changes by major online search engine companies in their search algorithms, our ability to adapt to these changes and the increased costs of adapting to these changes, which could cause us to spend more on marketing or cause our websites to cease appearing in natural search results completely;

advertising costs for paid search keywords that we deem relevant to our business and the success and costs of our broad reach and online advertising and marketing initiatives;

costs related to acquisitions or licensing of, or investments in, products, services, technologies or other businesses and our ability to successfully integrate and manage these acquisitions;

**Table of Contents**

the amount and timing of operating expenses and capital expenditures related to the expansion of our operations and infrastructure;

the timing of revenue and expenses related to the development or acquisition and integration of technologies, products or businesses;

the timing and success of changes in our pricing or services or the introduction of new services;

the introduction of new services by us or our competitors;

our ability to keep our websites operating without technical difficulties or service interruptions;

development of or increases in the theft of our property owners' or managers' online identities through phishing or other security breaches of the email or other systems of ours or our customers;

declines or disruptions in the travel industry;

economic instability abroad and fluctuations in exchange rates;

changes in the timing of holidays or other vacation events;

litigation and settlement costs, including unforeseen costs;

new accounting pronouncements and changes in accounting standards or practices, particularly any affecting the recognition of listing revenue or accounting for mergers and acquisitions; and

new laws or regulations, or interpretations of existing laws or regulations, that harm our business models or restrict the Internet, e-commerce, online payments, or online communications.

Fluctuations in our quarterly operating results may, particularly if unforeseen, cause us to miss any projections we may have provided or may lead analysts or investors to change their long-term models for valuing our common stock. In addition, such fluctuations may cause us to face short-term liquidity issues, impact our ability to retain or attract key personnel or cause other unanticipated issues. Any of these effects could cause our stock price to decline. As a result of the potential variations in our quarterly revenue and operating results, we believe that quarter-to-quarter comparisons of our revenue and operating results may not be meaningful and the results of any one quarter should not be relied upon as an indication of future performance.

***If the businesses we have acquired do not perform as expected or we are unable to effectively integrate acquired businesses, our operating results and prospects could be harmed.***

We have acquired 18 businesses since our inception. The businesses we have acquired may not perform as well as we expect. Failure to manage and successfully integrate recently acquired businesses and technologies could harm our operating results and our prospects. Our mergers and acquisitions involve numerous risks, including the following:

## Edgar Filing: HOMEAWAY INC - Form 10-Q

difficulties in integrating and managing the combined operations, technologies, technology platforms and products of the acquired companies and realizing the anticipated economic, operational and other benefits in a timely manner, which could result in substantial costs and delays or other operational, technical or financial problems;

failure of the acquired company to achieve anticipated revenue, earnings or cash flow;

diversion of management's attention or other resources from our existing business;

our inability to maintain the key customers and business relationships and the reputations of acquired businesses;

uncertainty of entry into markets in which we have limited or no prior experience or in which competitors have stronger market positions;

our dependence on unfamiliar affiliates and partners of acquired businesses;

unanticipated costs associated with pursuing acquisitions;

responsibility for the liabilities of acquired businesses, including those that were not disclosed to us or exceed our estimates, as well as, without limitation, liabilities arising out of their failure to maintain effective data protection and privacy controls and comply with applicable regulations;

difficulties in assigning or transferring intellectual property licensed by acquired companies from third parties to us or our subsidiaries;

inability to maintain our internal standards, controls, procedures and policies;

potential loss of key employees of the acquired companies;

difficulties in complying with antitrust and other government regulations;

challenges in integrating and auditing the financial statements of acquired companies that have not historically prepared financial statements in accordance with U.S. generally accepted accounting principles;

---

## **Table of Contents**

difficulties in integrating acquired companies' systems, controls, policies and procedures to comply with the internal control over financial reporting requirements of the Sarbanes-Oxley Act of 2002; and

potential accounting charges to the extent intangibles recorded in connection with an acquisition, such as goodwill, trademarks, customer relationships or intellectual property, are later determined to be impaired and written down in value.

Moreover, we rely heavily on the representations and warranties provided to us by the sellers of acquired companies, including as they relate to creation, ownership and rights in intellectual property, existence of open source and compliance with laws and contractual requirements. If any of these representations and warranties are inaccurate or breached, such inaccuracy or breach could result in costly litigation and assessment of liability for which there may not be adequate recourse against such sellers, in part due to contractual time limitations and limitations of liability.

***If we are not able to maintain and enhance our HomeAway brand and the brands associated with each of our websites, our reputation and business may suffer.***

Maintaining and enhancing our HomeAway brand identity and the brand identities we maintain through our other websites are critical to our ability to attract new property owners, managers and travelers to our marketplace, generate advertising revenue and successfully introduce new services and products. We may not be able to successfully build our HomeAway brand identity in the United States and overseas without losing some or all of the value associated with, or decreasing the effectiveness of, our other brand identities. We expect that the promotion of our brands will require us to make substantial investments, and, as our market becomes more competitive, these branding initiatives may become increasingly difficult and expensive. The successful promotion of our brands will depend largely on our marketing and public relations efforts. If we do not successfully maintain and enhance our brands, we could lose traveler traffic, which could, in turn, cause owners and managers of vacation rentals to terminate or elect not to renew their listings with us. Our brand promotion activities may not be successful or may not yield revenue sufficient to offset their cost, which could adversely affect our reputation and business.

***If we are unable to continue to drive visitors to our websites from search engines, then traffic to our websites could decrease, which could negatively impact property and manager satisfaction with our websites and therefore cause our revenue to decrease.***

Many visitors find our websites by searching for vacation rental information through Internet search engines. A critical factor in attracting visitors to our websites is how prominently we are displayed in response to search queries. Accordingly, we utilize search engine marketing as a means to provide a significant portion of our visitor acquisition. Search engine marketing includes both paid visitor acquisition on a cost-per-click basis and visitor acquisition on an unpaid basis, often referred to as organic search.

One method we employ to acquire visitors via organic search is commonly known as search engine optimization, or SEO. SEO involves developing our websites in a way that enables the websites to rank highly for search queries for which our websites' content may be relevant.

The various search engine providers, such as Google and Bing, employ proprietary algorithms and other methods for determining which websites are displayed for a given search query and how highly websites rank. Search engine providers may also launch new features to enhance search results, which may negatively affect the number of visitors to our websites. Search engine algorithms and other methods that determine the display and ranking of results may change from time to time, generally without public announcement or detailed explanation. Therefore, the success of our SEO strategy depends, in part, on our ability to anticipate and respond to such changes in a timely and effective manner through website and content development.

In addition, websites must comply with search engine guidelines and policies. These guidelines and policies are complex and may change at any time. If we fail to follow such guidelines and policies properly, the search engine may cause our content to rank low in search results or could remove the content altogether from its index. If we fail to understand and comply with these guidelines and policies and ensure our websites compliance, our SEO strategy may not be successful.

If we are listed less prominently or fail to appear in search result listings for any reason, including as a result of our failure to successfully execute our SEO strategy, it is likely that we will acquire fewer visitors to our websites, which could adversely impact property owner and manager satisfaction with our websites and, therefore, adversely impact our revenue. We may not be able to replace this traffic with the same volume of visitors or in the same cost-effective manner from other channels, such as cost-per-click search engine marketing or display or other advertising, or at all. An attempt to replace this traffic through other channels may require us to increase our sales and marketing expenditures, which may not be offset by additional revenue, adversely affecting our operating results.



---

**Table of Contents**

*The online vacation rental market is relatively new and is rapidly evolving. If we fail to predict the manner in which our market develops, our business and prospects may suffer materially.*

The market for online vacation rentals is relatively new and unproven with little to no data or research available regarding the market and industry. It is uncertain whether this market will continue to develop or if our services will achieve and sustain a level of demand and market acceptance sufficient for us to generate revenue, net income and free cash flow growth. Our success will depend to a substantial extent on the willingness of property owners and managers to use commercial online rental property listing services. Some property managers have developed and use their own proprietary online listing services and, therefore, may be reluctant or unwilling to migrate to our websites. Furthermore, some travelers and property owners and managers may be reluctant or unwilling to use online listing services because of concerns regarding the security of data, the potential for fraud or phishing activity or the integrity of the online marketplace. If property owners and managers do not perceive the benefits of marketing their properties online, then our market may not develop as we expect, or it may develop more slowly than we expect, either of which would significantly harm our business and operating results. Moreover, our success will depend on travelers' use of our online marketplace to search, locate and rent vacation rentals, which will depend on their willingness to use the Internet and their belief in the integrity of our websites. In addition, since we operate in unproven and unstudied markets, we have limited insight into trends that may develop in those markets and may affect our business. We may make errors in predicting and reacting to other relevant business trends, which could harm our business.

*Unfavorable changes in, or interpretations of, government regulations or taxation of the evolving vacation rental, Internet and e-commerce industries could harm our operating results.*

We operate in markets throughout the world, each of which has its own regulatory and taxation requirements. Since we began our operations in 2005, there have been, and continue to be, regulatory developments that affect the vacation rental industry and the ability of companies like us to list those rentals online. For example, some municipalities have adopted ordinances that limit the ability of property owners to rent certain properties for fewer than 30 consecutive days and other cities have introduced or may introduce similar regulations. Some cities also have fair housing or other laws governing the way properties may be rented, which they assert apply to vacation rentals. Many homeowners, condominium and neighborhood associations have adopted regulations that prohibit or restrict short-term rentals. These and other similar developments could reduce the number of listings on our websites, which could harm our business and operating results.

From time to time, we may become involved in challenges by or disputes with government agencies regarding these regulations. For example, some government agencies have asked us directly to comply with their regulations and provide owner and manager data to assist them in their enforcement and audit efforts. Also, each region in which we operate has different regulations with respect to licensing and other requirements for the listing of vacation rentals. If a governmental entity sought to apply applicable regulations in a manner that would limit or curtail our ability or willingness to list properties in that particular region, there can be no assurance that we would be successful in defending against the application of these laws and regulations. Further, if we were required to comply with regulations and government requests that negatively impact our relations with property owners, managers and travelers, our business, operations and financial results could be adversely impacted.

Compliance with laws and regulations of different jurisdictions imposing different standards and requirements is very burdensome for businesses like ours. Our online marketplace is accessed by owners, managers and travelers in multiple states and foreign jurisdictions. Our business efficiencies and economies of scale depend on generally uniform treatment of owners, managers and travelers across all jurisdictions in which we operate. Compliance requirements that vary significantly from jurisdiction to jurisdiction impose an added cost to our business and increased liability for compliance deficiencies. In addition, laws or regulations that could harm our business could be adopted, or reinterpreted in a manner that affects our activities, by the U.S. government, state governments, and regulatory agencies or by foreign governments or agencies, including but not limited to the regulation of personal and consumer information and real estate licensing requirements. Violations or new interpretations of these laws or regulations may result in penalties, negatively impact our operations and damage our reputation and business.

Additionally, new, changed, modified or newly interpreted or applied tax laws, statutes, rules, regulations or ordinances could increase our owners' and managers' and our compliance, operating and other costs, which could deter owners from renting their vacation properties, negatively affect our new subscription listings and renewals, or increase our cost of doing business. Any or all of these events could adversely impact our business and financial performance.

*The market in which we participate is highly competitive, and we may be unable to compete successfully with our current or future competitors.*

The market to provide listing, search and marketing services for the vacation rental industry is highly competitive and fragmented. All of the services that we provide to property owners, managers and travelers, including listing and search, are provided separately or in combination to our current or potential owners and managers by other companies that compete with us. Our current or new competitors may adopt aspects of our business model, which could reduce our ability to differentiate our services. Furthermore, listings in the vacation rental industry are not

## Edgar Filing: HOMEAWAY INC - Form 10-Q

typically marketed exclusively through any single channel, and our listing agreements are not typically exclusive. Accordingly, our competitors could aggregate a set of listings similar to ours. Increased competition could result in a reduction in our revenue, the rate of our new listing acquisition, or the loss of existing listings or market share.



---

## **Table of Contents**

There are thousands of vacation rental listing websites in the United States and Europe that compete directly with us for listings, travelers, or both, such as FlipKey, @Leisure, InterHome, James Villas, TripAdvisor and Wyndham Worldwide. Many of these websites offer free or heavily discounted listings or focus on a particular geographic location or a specific type of rental property. Some of them also aggregate property listings obtained through various sources, including the websites of property managers some of whom also market their properties on our websites.

Other companies address the fragmented travel lodging market, such as Airbnb, Inc. in the United States and 9Flats.com in Europe, which list rooms to rent or allow advertisers who want to rent their homes occasionally instead of for a vacation season or full time. Some vacation rental property owners also list on these websites, and consequently these companies compete with us to some extent today and could become more significant competitors in the future.

We also compete with online travel websites, such as Expedia, Hotels.com, Kayak, Priceline, Orbitz and Travelocity, which have traditionally provided comprehensive travel services and some of whom are now expanding into the vacation rental category. We also compete with large Internet companies, such as craigslist, eBay, Google, MSN.com and Yahoo!, which provide listing or advertising services in addition to a wide variety of other products or services.

Some of our current or potential competitors are larger and have more resources than we do. Many of our current and potential competitors enjoy substantial competitive advantages, such as greater name recognition in their markets, longer operating histories and larger marketing budgets, as well as substantially greater financial, technical and other resources. In addition, our current or potential competitors may have access to larger property owner, manager or traveler bases. As a result, our competitors may be able to respond more quickly and effectively than we can to new or changing opportunities, technologies, standards or owner, manager or traveler requirements. Furthermore, because of these advantages, existing and potential owners, managers and travelers might accept our competitors' offerings, even if they may be inferior to ours. For all of these reasons, we may not be able to compete successfully against our current and future competitors.

In addition, competitors such as Perfect Places, Inc. and VacationRoost, Inc. serve the professional management marketplace for vacation rentals exclusively, and therefore have the capability of creating more targeted products and features for property manager constituents.

We believe we compete primarily on the basis of the quantity of our listings, the quality of the direct relationships we have with property owners and managers, the volume of travelers who visit our websites, the number of inquiries provided to our property owners and managers, the global diversity of the vacation rentals available on our websites, the quality of our websites, customer service, brand identity, the success of our marketing programs, and price. If current or potential property owners, managers or travelers choose to use any of these competitive offerings in lieu of ours, our revenue could decrease and we could be required to make additional expenditures to compete more effectively. Any of these events or results would harm our business, operating results and financial condition.

***Our long-term success depends, in part, on our ability to expand our owner, manager and traveler bases outside of the United States and, as a result, our business is susceptible to risks associated with international operations.***

As our operations have expanded, we have acquired businesses or established offices around the world. As of September 30, 2012, we maintained offices in the United States, France, the United Kingdom, Germany, Brazil, Switzerland, Spain and Australia. We have limited experience in operating in some foreign jurisdictions and are making significant investments to build our international operations. We plan to continue our efforts to expand globally, including the acquisition of international businesses and establishment of foreign offices in jurisdictions where we do not currently operate. Managing a global organization is difficult, time consuming and expensive and any international expansion efforts that we may undertake may not be successful. In addition, conducting international operations subjects us to risks that we generally do not face in the United States. These risks include:

the cost and resources required to localize our services, which requires the translation of our websites into foreign languages and adaptation for local practices and regulatory requirements;

unexpected and more restrictive laws and regulations, including those laws governing Internet activities, email messaging, collection and use of personal information, ownership of intellectual property and other activities important to our online business practices;

## Edgar Filing: HOMEAWAY INC - Form 10-Q

competition with companies that understand the local market better than we do or who have pre-existing relationships with potential owners, managers and travelers in those markets;

legal uncertainty regarding our liability for the listings and other content provided by property owners and managers, including uncertainty resulting from unique local laws or a lack of clear precedent of applicable law;

lack of familiarity with and the burden of complying with a wide variety of other foreign laws, legal standards and foreign regulatory requirements, which are subject to unexpected changes;

laws and business practices that favor local competitors or prohibit or limit foreign ownership of certain businesses;

**Table of Contents**

challenges associated with joint venture relationships and minority investments, including dependence on our joint venture partners;

adapting to variations in payment forms from property owners, managers and travelers;

difficulties in managing and staffing international operations;

fluctuations in currency exchange rates;

potentially adverse tax consequences, including the complexities of foreign value added tax systems and restrictions on the repatriation of earnings;

increased financial accounting and reporting burdens and complexities and difficulties in implementing and maintaining adequate internal controls;

political, social and economic instability abroad, terrorist attacks and security concerns in general;

the potential failure of financial institutions internationally;

reduced or varied protection for intellectual property rights in some countries; and

higher telecommunications and Internet service provider costs.

Operating in international markets also requires significant management attention and financial resources. We cannot assure you that our international expansion efforts will be successful, and the investment and additional resources required to establish operations and manage growth in other countries may not produce desired levels of revenue or profitability.

***If we are unable to introduce new or upgraded services or features that travelers or property owners and managers recognize as valuable, we may fail to drive additional travelers to our websites or retain existing and attract new property owners and managers. Our efforts to develop new and upgraded services and products could require us to incur significant costs.***

In order to continue to attract travelers to our online marketplace and retain existing and attract new property owners and managers, we will need to continue to invest in the development of new products, services and features that add value for travelers, property owners and managers, and that differentiate us from our competitors. The success of new products, services and features depends on several factors, including the timely completion, introduction and market acceptance of the product, service or feature. Additionally, new products, services or features we develop for individual property owners may be viewed by professional property managers as harmful to their business if, as a result of these new products, services or features, individual property owners would be less likely to use professional property managers to manage their properties. If travelers, property owners or managers do not recognize the value of our new services or features, they may choose not to utilize or list on our online marketplace.

Developing and delivering these new or upgraded products, services or features may increase our expenses, as this process is costly, and we may experience difficulties in developing and delivering these new or upgraded products, services or features. Moreover, we cannot assure that new or upgraded products, services or features will work as intended or provide value to travelers, property owners and managers. In addition, some new or upgraded products, services or features may be complex and challenging for us to market to customers and may also involve new pricing. We cannot guarantee that our property owners and managers will respond favorably.

## Edgar Filing: HOMEAWAY INC - Form 10-Q

In addition, successfully launching and selling a new product, service or feature will require the use of our marketing, sales or customer service resources. Efforts to enhance and improve the ease of use, responsiveness, functionality and features of our existing websites have inherent risks, and we may not be able to manage these product developments and enhancements successfully. If we are unable to continue to develop new or upgraded products, services or features, property owners and managers may choose not to use our online marketplace to market their vacation rentals.

We may choose to license or otherwise integrate applications, content and data from third parties. The introduction of these improvements imposes costs on our business and requires the use of our resources. We may be unable to continue to access these technologies and content on commercially reasonable terms, or at all.

***If we are unable to successfully operate our property management software business, our results of operations may be harmed.***

In 2010, we acquired the property management software businesses of Escapia, Inc. and Instant Software, Inc., as well as BedandBreakfast.com, Inc., which included reservation management software for innkeepers. Prior to these acquisitions, we did not have any software product or services offerings. We continue to invest in the further development of the software products and services offerings of these businesses and in 2011 we combined our software offerings under our subsidiary, HomeAway Software, Inc. If we are not able to further develop compelling product offerings for property managers and innkeepers and maintain a high level of customer service, we may not be able to keep current software customers or attract new software customers. As a result, our business, financial condition or operating results could be harmed.

---

**Table of Contents**

In addition, some professional property managers have raised concerns that our entrance into the property management software business could make us more directly competitive with their businesses. If we are not able to demonstrate a commitment to our professional property managers, then some may seek alternative software and listing solutions.

*If we are not able to identify and successfully acquire suitable businesses, our operating results and prospects could be harmed.*

We have faced limited competition within our industry for acquisitions of businesses, technologies and assets, but, in the future, such competition may become intense. As such, even if we are able to identify an acquisition that we would like to consummate, we may not be able to complete the acquisition on commercially reasonable terms because the target is acquired by another company. We may expend significant cash or incur substantial debt to finance such acquisitions, which indebtedness could result in restrictions on our business and significant use of available cash to make payments of interest and principal. In addition, we may finance or otherwise complete acquisitions by issuing equity or convertible debt securities, which could result in further dilution of our existing stockholders. We may enter into negotiations for acquisitions that are not ultimately consummated. Those negotiations could result in diversion of management time and significant out-of-pocket costs. If we fail to evaluate and execute acquisitions successfully, we may not be able to realize the benefits of these acquisitions, and our operating results could be harmed. If we are unable to successfully address any of these risks, our business, financial condition or operating results could be harmed.

*Our business depends on retaining and attracting capable management and operating personnel.*

Our success depends in large part on our ability to attract and retain high-quality management and operating personnel. For example, Brian H. Sharples, our Chief Executive Officer, and Carl G. Shepherd, our Chief Strategy and Development Officer, founded our company and have been instrumental in devising and implementing our strategies for growth as well as identifying and securing acquisition targets. Their in-depth knowledge of and deep relationships with the participants in our industry are extremely valuable to us. Our business also requires skilled technical and marketing personnel, who are in high demand and are often subject to competing offers. Competition for qualified employees is intense in our industry, and the loss of even a few qualified employees, or an inability to attract, retain and motivate additional highly skilled employees required for the planned expansion of our business could harm our operating results and impair our ability to grow. To attract and retain key personnel, we use various measures, including an equity incentive program and incentive bonuses for key executive officers and other employees. These measures may not be enough to attract and retain the personnel we require to operate our business effectively.

We also have a number of employees who were granted stock options over the past few years that have an exercise price per share that is significantly lower than the current fair market value of our common stock. These employees may choose to exercise their options and sell the shares, recognizing a substantial gain, and it may be difficult for us to retain these employees. Certain of these employees did choose to leave us in the past year since our initial public offering. While we have taken measures to smooth the transition of the roles of the departed employees, there can be no assurance that we will not experience any disruption in our operations. If we are unable to retain our key personnel and manage employee transitions smoothly, our business, financial condition or operating results could be harmed.

*If we fail to protect confidential information against security breaches, or if property owners and managers or travelers are reluctant to use our online marketplace because of privacy or security concerns, we might face additional costs, and activity on our websites could decline.*

As part of our registration process, we collect and use personally identifiable information, such as email addresses (but not passwords) and phone numbers of property owners, managers and travelers choose to include on our websites. Our servers may be vulnerable to computer viruses or physical or electronic break-ins that our security measures may not detect. In addition, third parties may target users of our websites directly with attempts to breach the security of their email accounts or management systems, such as phishing attacks, which are fraudulent identity theft schemes designed to appear as legitimate emails from us or from our property owners and managers. Such phishing attacks are generally not on our systems, however travelers who are victims may nevertheless seek recovery from us of funds they lost. As a result, we may be required to defend ourselves in costly litigation and may suffer harm to our reputation.

We also may suffer harm from breaches of our own technology systems. Anyone that is able to circumvent our security measures could misappropriate confidential or proprietary information, cause interruption in our operations, damage our computers or those of our users, or otherwise damage our reputation and business. We may need to expend significant resources to protect against security breaches or to address problems caused by breaches. Security breaches could damage our reputation and expose us to a risk of loss or litigation and possible liability under various laws and regulations. In addition, industry-wide incidents or incidents with respect to our websites, including misappropriation of third-party information or security breaches, could deter people from using the Internet or our online marketplace to conduct transactions. Concern among prospective owners, managers and travelers regarding our use of personal information collected on our websites could keep prospective owners, managers and travelers from using our online marketplace.



---

**Table of Contents**

The laws of some states and countries require businesses that maintain personal information about their residents in electronic databases to implement reasonable measures to keep that information secure. Our practice is to encrypt all personal information, but we do not know whether our current practice will be deemed sufficient under these laws. In addition, under certain of these laws, if there is a breach of our computer systems and we know or suspect that unencrypted personal data has been stolen, we are required to inform any user whose data was stolen, which could harm our reputation and business. Complying with the applicable notice requirements in the event of a security breach could result in significant costs. We may also be subject to claims of breach of contract for such disclosure, investigation and penalties by regulatory authorities, and potential claims by persons whose information was disclosed.

Other states and countries have enacted different and often contradictory requirements for protecting personal information collected and maintained electronically. Compliance with numerous and contradictory requirements of the different states and countries is particularly difficult for an online business such as ours, which collects personal information from users in multiple jurisdictions. While we intend to comply fully with these laws, failure on our part to comply with such laws could result in legal liability, cause us to suffer adverse publicity and lose business, traffic and revenue, which could jeopardize our success. If we were required to pay any significant amount of money in satisfaction of claims under these laws, or any similar laws enacted by another jurisdiction, or if we were forced to cease our business operations for any length of time as a result of our inability to comply fully with any such laws, our business, operating results and financial condition could be adversely affected.

In addition, third parties that process credit card transactions between us and property owners and managers maintain personal information collected from these owners and managers, including credit card numbers. Such information could be compromised or accessed as a result of misappropriation or security breaches, and we could be subject to liability as a result. Further, owners and managers may develop a lack of confidence in these third parties or in their ability to securely conduct credit card transactions on our websites or the Internet in general, which would adversely impact our business, revenues and operating results.

***We may be subject to liability for the activities of our property owners and managers, which could harm our reputation and increase our operating costs.***

We periodically receive complaints related to certain activities on our websites, including disputes over the authenticity of the vacation rental listing, unauthorized use of credit card and bank account information and identity theft, phishing attacks, potential breaches of system security, libel and infringement of third-party copyrights, trademarks or other intellectual property rights. We have also experienced fraud by purported owners or managers listing properties which either do not exist or are significantly not as described in the listing. The methods used by perpetrators of fraud constantly evolve and are complex, and our trust and security measures may not detect all fraudulent activity. Consequently, we expect to continue to receive complaints from travelers and requests for reimbursement of their rental fees, as well as actual or threatened legal action against us if no reimbursement is made.

We may further be subject to claims of liability based on events that occur during travelers' stays at the vacation rentals of our property owners and managers, such as for robbery, accidental injury or death or other similar incidents. These incidents may subject us to liability, which would increase our operating costs and adversely affect our business and results of operations. Even if these claims do not result in liability to us, we could incur significant costs in investigating and defending against them. Although the terms and conditions of use of our websites, which are available on all of our websites, state that we are not a party to any rental transaction and specifically exempt us from any liability to travelers in the event of a fraudulent listing, a property not being significantly as described or any other claim by travelers relating to their vacation rental, the enforceability of these terms varies from jurisdiction to jurisdiction, and the laws in this area are consistently evolving. If we are subject to liability or claims of liability relating to the acts of our property owners or managers, or due to fraudulent listings, we may be subject to negative publicity, incur additional expenses and be subject to liability, which could harm our business and our operating results.

***If we are unable to adapt to changes in technology, our business could be harmed.***

Because owners, managers and travelers can access our websites on a variety of network hardware and software platforms using a standard browser, we will need to continuously modify and enhance our service to keep pace with changes in Internet-related hardware, software, communication, browser and database technologies. We may not be successful in either developing these modifications and enhancements or in timely bringing them to market. Furthermore, uncertainties about the timing and nature of new network platforms or technologies, or modifications to existing platforms or technologies, could increase our research and development expenses more than we have currently planned. Any failure of our online marketplace to operate effectively with future network platforms and technologies could result in dissatisfaction from travelers, property owners, managers and advertisers and harm our business.

---

## **Table of Contents**

***Loss or material modification of our credit card acceptance privileges would have a material adverse effect on our business and operating results.***

A significant percentage of our property owners and managers pay for their listings by credit card because it simplifies and expedites the payment process and is typically a secure form of payment. The loss of our credit card acceptance privileges would significantly limit our ability to renew listings with these owners and managers or secure new owners and managers.

Most of our owners and managers purchase an annual listing, for which payment is made at the beginning of the listing term. In addition, many of our listing renewals are paid by auto-renewal charging the renewal listing fee to the property owner's or manager's credit card. There is a risk that, if we fail to fully perform our obligations under the listing terms or the property owner or manager objects to the auto-renewal payment made by credit card, the credit card companies could be obligated to reimburse these owners and managers for all or a portion of the listing fee. We would be obligated to pay all such amounts under our agreements under which we have obtained our credit card acceptance privileges. As a result of this risk, credit card companies may require us to set aside additional cash reserves, may not renew our acceptance privileges or may increase the transaction fees they charge us for these privileges.

The card networks, such as Visa, MasterCard and American Express, have adopted rules and regulations that apply to all merchants who process and accept credit cards and include the Payment Card Industry Data Security Standards, or the PCI DSS. Under the PCI DSS, we are required to adopt and implement internal controls over the use, storage and security of card data to help prevent credit card fraud. We assess our compliance with the PCI DSS on a periodic basis and make necessary improvements to our internal controls. If we fail to comply with the rules and regulations adopted by the card networks, including the PCI DSS, we would be in breach of our contractual obligations to payment processors and merchant banks. Such failure to comply may subject us to fines, penalties, damages and civil liability and could eventually prevent us from processing or accepting credit cards. Further, there is no guarantee that, even if we comply with the rules and regulations adopted by the card networks, we will be able to maintain our compliance. We also cannot guarantee that such compliance will prevent illegal or improper use of our payments systems or the theft, loss or misuse of the credit card data of customers or participants.

The loss of, or the significant modification of, the terms under which we obtain credit card acceptance privileges would have a material adverse effect on our business, revenue and operating results.

***Our revenue, expenses and operating results could be affected by changes in travel, real estate and vacation rental markets, as well as general economic conditions.***

Our business is particularly sensitive to trends in the travel, real estate and vacation rental markets, which are unpredictable, as well as trends in the general economy. Therefore, our operating results, to the extent they reflect changes in the broader travel, real estate and vacation rental industries, may be subject to significant fluctuations.

For example, changes in the travel industry, such as disruptions caused by war, terrorist attacks or natural disasters, could significantly reduce the willingness of potential travelers to plan vacation and other travel. Downturns in real estate markets may result in decreased new building rates and increases in foreclosures, which could result in fewer vacation rentals available for listing on our websites. Also, since vacation travel is generally dependent on discretionary spending, negative general economic conditions could significantly reduce the overall amount that travelers spend on, and the frequency of, leisure travel, including vacation property rentals. Additionally, property owners may choose or be forced to sell their vacation rentals during periods of economic slowdown or recession. Any or all of these factors could reduce the demand for vacation property rentals and our services, reducing our revenues and could increase our need to make significant expenditures to continue to attract property owners, managers and travelers to our websites.

***Seasonal fluctuations in listing renewals or new listing acquisitions could adversely affect our cash flows.***

Our cash flows from operations could vary from quarter to quarter due to the seasonal nature of our listing renewals and new listing acquisitions resulting from seasonality in the vacation rental industry. To date, this effect may have been masked by our rapid growth and the effect of our acquisitions, which have significantly increased our revenue growth. While, as a result of our subscription model, this seasonality generally does not have an immediate effect on our revenue, our operating cash flows could fluctuate materially from period to period as a result.

***Vacation rentals are often located in popular vacation destinations around the world and utilized on a seasonal basis. Factors influencing the desirability of vacation rentals in a particular region or season could adversely affect our ability to obtain new listings and retain existing listings.***



## Edgar Filing: HOMEAWAY INC - Form 10-Q

Vacation rentals are often located in popular vacation destinations and utilized on a seasonal basis. As a result, our listings involve properties that are often concentrated in particular regions, and our revenue is dependent upon our ability or willingness to list properties in those regions. Each region has its own commercial and regulatory requirements related to the listing of vacation rentals. If we became unable or unwilling to list properties in a particular region, our listings in the region could decline or cease to grow, and revenue and results of operations could be adversely impacted.

---

**Table of Contents**

In addition, factors influencing the desirability of vacation rentals in a particular region or during a specific season could adversely affect our ability to obtain new listings and retain existing listings. For example, a significant number of the vacation rentals listed on our websites are located in Florida. Following the oil spill in April 2010 along the Gulf Coast, some of our property owners and managers with vacation rentals in the Gulf Coast area reported to us that their bookings declined. While we are uncertain of the impact of the oil spill on the decisions of our property owners and managers to renew their listings on our websites, the occurrence of this type of event or a significant natural disaster, political turmoil or other regional disturbance could reduce the number of available vacation rentals in that area, reducing our listing base and our revenue. In addition, if we do not have sufficient property listings in a newly popular vacation destination, we could fail to attract travelers to our websites and property owners and managers may opt to list their properties with a competitor having a greater presence in that area.

***We could face liability for information on or accessible through our online marketplace.***

A significant portion of the information available through our online marketplace, including listing data and photographs, is submitted by property owners and managers and third parties. We also allow third parties to advertise their products and services on our websites and include links to third-party websites. We could be exposed to liability with respect to this information. Owners and managers could assert that information concerning them on our websites contains errors or omissions and third parties could seek damages from us for losses incurred if they rely upon incorrect information provided by our owners, managers or advertisers. We could also be subject to claims that the persons posting information on our websites do not have the right to post such information or are infringing the rights of third parties, such as copyrights in photographs and privacy and publicity rights. Among other things, we might be subject to claims that by directly or indirectly providing links to websites operated by third parties, we are liable for wrongful actions by the third parties operating those websites. Even if these claims do not result in liability to us, we could incur significant costs in investigating and defending against these claims.

In addition, our services feature a property review platform, which allows travelers to post property reviews and other information about properties, property owners and managers. Although this feedback is generated by users and not by us, claims of defamation or other injury have been made against other Internet service providers offering similar forums and may be made against us for content posted in this forum. Our potential liability for information on our websites or distributed by us to others and for the activities of our owners, managers or travelers could require us to implement additional measures to reduce our exposure to such liability, which may require us to expend substantial resources and limit the attractiveness of our online marketplace to users. Our general liability insurance may not cover all potential claims to which we are exposed and may not be adequate to indemnify us for all liability that may be imposed.

***Property owner, manager or traveler complaints or negative publicity about our company, our services or our business activities could diminish use of our online marketplace.***

Property owner, manager or traveler complaints or negative publicity about our company, our services or our business activities could severely diminish consumer confidence in and use of our online marketplace. Measures we sometimes take to combat risks of fraud and breaches of privacy and security, such as removing suspected fraudulent listings or listings repeatedly reported by travelers to be significantly not as described, can damage relations with our owners and managers. These measures heighten the need for prompt and accurate customer service to resolve irregularities and disputes. Effective customer service requires significant personnel expense, and this expense, if not managed properly, could significantly impact our profitability. Failure to manage or train our customer service representatives properly could compromise our ability to handle owner, manager and traveler complaints effectively. If we do not handle these complaints effectively, our reputation may suffer, and we may lose our owners', managers' and travelers' confidence. We may also be the subject of blog or forum postings that include inaccurate statements and create negative publicity. As a result of these complaints or negative publicity, property owners and managers of vacation rentals may discontinue their listing with us or travelers may discontinue their use of our websites, and our business and results of operations could be adversely impacted.

***Our failure to achieve and maintain effective internal controls could adversely affect our financial position and lower our stock price.***

We are a newly publicly traded company. Since our initial public offering closed on July 5, 2011, we have been subject to reporting and other obligations under the Securities Exchange Act of 1934, including the requirements of Section 404 of Sarbanes-Oxley, and starting for our fiscal year ending December 31, 2012, these provisions will require annual management assessments of the effectiveness of our internal controls over financial reporting and a report by our independent registered public accounting firm addressing our assessments. We also operate in a complex environment and expect that these obligations, together with our rapid growth and expansion through acquisitions, place significant demands on our management and administrative resources, including accounting and tax resources. Although we have expanded the size and depth of the finance and accounting staff in our U.S. and European headquarters, we may need to hire additional personnel. If we are unable to conclude that our internal control over financial reporting is effective, or if our independent registered public accounting firm is unable to attest that our management's report is fairly stated or they are unable to express an opinion on our management's assessment or on the effectiveness of our internal control over financial reporting, our investors could lose confidence in the accuracy and completeness of our financial reports.



## **Table of Contents**

In connection with the preparation of our financial statements for the year ended December 31, 2010, we and our independent auditors identified a significant deficiency relating to our internal control over income taxes. We believe we have remediated this deficiency by hiring additional personnel with tax and accounting expertise in the United States and Europe, and by completing implementation of new software tools to facilitate preparation of our tax accounting. Despite taking these measures, our internal resources and personnel may in the future be insufficient to avoid accounting errors and there can be no assurance that we will not have deficiencies in the future. Any failure to maintain adequate controls or to adequately implement required new or improved controls could harm our operating results or cause us to fail to meet our reporting obligations.

### ***Changes in our effective tax rate could harm our future operating results.***

We are subject to federal and state income taxes in the United States and various foreign jurisdictions. Our effective tax rate is affected by changes in the mix of earnings and losses in jurisdictions with differing statutory tax rates, certain non-tax deductible expenses, including those arising from the requirement to expense stock options and our ability to utilize our net operating losses and other deferred tax assets. In addition, the manner in which we conduct our operations may impact our effective tax rate. For example, we are in the process of a global restructuring plan to streamline our European operations and improve our internal controls, which we believe will result in a reduced overall effective tax rate. We may not be able to establish efficient operations, hire personnel, complete transfer pricing studies, or otherwise execute our restructuring plan in the timeframe or at the cost currently contemplated by us, which could negatively affect our effective tax rate.

In addition, current applicable U.S. and foreign tax rules and regulations and any changes to those rules and regulations could adversely affect our effective tax rate. Recently enacted changes in U.S. tax laws and regulations include limitations on the ability to claim and utilize foreign tax credits and deferral of interest expense deductions until non-U.S. earnings are repatriated to the United States. These and other changes in applicable tax rules and regulations and our ability to effectively execute our restructuring plan, could cause our effective tax rate to be higher than expected, which could harm our operating results.

### ***We are exposed to fluctuations in currency exchange rates.***

Because we conduct a significant portion of our business outside the United States but report our results in U.S. dollars, we face exposure to adverse movements in currency exchange rates, which may cause our revenue and operating results to differ materially from expectations. In addition, the results of operations of many of our internationally focused websites are exposed to foreign exchange rate fluctuations as the financial results of the applicable subsidiaries are translated from the local currency into U.S. dollars upon consolidation. A decline in the U.S. dollar relative to foreign currencies would increase our non-U.S. revenue, when translated into U.S. dollars. Conversely, if the U.S. dollar strengthens relative to foreign currencies, our revenue would be adversely affected. Our operating results could be negatively impacted depending on the amount of expense denominated in foreign currencies. Revenue in the three and nine months ended September 30, 2012 was negatively impacted by foreign currency translation of approximately \$2.6 million and \$6.0 million, respectively, while revenue in the three and nine months ended September 30, 2011 was positively impacted by foreign currency translation of approximately \$1.8 million and \$4.4 million, respectively. As exchange rates vary, revenue, cost of revenue, operating expenses and other operating results, when translated, may differ materially from expectations. In addition, our revenue and operating results are subject to fluctuation if our mix of U.S. and foreign currency denominated transactions and expenses changes in the future. In addition, we maintain intercompany loans and payables which are subject to translation losses due to foreign exchange fluctuation. We may enter into hedging arrangements in order to manage foreign currency translation but such activity may not completely eliminate fluctuations in our operating results.

### ***If we do not adequately protect our intellectual property, our ability to compete could be impaired.***

Our intellectual property includes the content of our websites, our registered domain names, our registered and unregistered trademarks and our patents and patent applications. We believe that our intellectual property is an essential asset of our business and that our HomeAway.com, VRBO.com, VacationRentals.com, Homelidays.com, HomeAway.co.uk, Abritel.fr, Fewo-Direkt.de, AlugueTemporada.com.br, BedandBreakfast.com, Escapia.com, InstantSoftware.com and other domain names and our technology infrastructure currently give us a competitive advantage in the online market for vacation rental listings. If we do not adequately protect our intellectual property, our brand and reputation could be harmed, property owners, managers and travelers could devalue the content of the websites comprising our online marketplace, and our ability to compete effectively would be impaired.

To protect our intellectual property we rely on a combination of copyright, trademark, patent and trade secret laws, contractual provisions and our user policy and restrictions on disclosure. Upon discovery of potential infringement of our intellectual property, we promptly take action we deem appropriate to protect our rights. We regularly deliver cease and desist letters to parties who misappropriate our trademarks or content, such as aggregators of vacation rental listing content who use automated technology to download content from our online marketplace and display it on their websites without our permission. We also enter into confidentiality agreements with our employees and consultants and seek to control access to and distribution of our proprietary information in a commercially prudent manner. The efforts we have taken to protect our

## Edgar Filing: HOMEAWAY INC - Form 10-Q

intellectual property may not be sufficient or effective, and, despite these precautions, it may be possible for other parties to copy or otherwise obtain and use the content of our

---

## **Table of Contents**

websites without authorization. We may be unable to prevent competitors from acquiring domain names or trademarks that are similar to, infringe upon or diminish the value of our domain names, service marks and our other proprietary rights. Even if we do detect violations and decide to enforce our intellectual property rights, litigation may be necessary to enforce our rights, and any enforcement efforts we undertake could be time-consuming and expensive, could divert our management's attention and may result in a court determining that our intellectual property rights are unenforceable. A failure to protect our intellectual property in a cost-effective and meaningful manner could have a material adverse effect on our ability to compete.

As of September 30, 2012, we had six patent applications and no issued patents, and no patents may issue with respect to our current or potential patent applications. Any future patents issued to us may be challenged, invalidated or circumvented, may not provide sufficiently broad protection or may not prove to be enforceable in actions against alleged infringers. Furthermore, effective patent, trademark, copyright and trade secret protection may not be available in every country in which our products are available over the Internet. In addition, the legal standards relating to the validity, enforceability and scope of protection of intellectual property rights are uncertain and still evolving.

***We may be subject to claims that we violated intellectual property rights of others, which are extremely costly to defend and could require us to pay significant damages and limit our ability to operate.***

Companies in the Internet and technology industries, and other patent and trademark holders seeking to profit from royalties in connection with grants of licenses, own large numbers of patents, copyrights, trademarks and trade secrets and frequently enter into litigation based on allegations of infringement or other violations of intellectual property rights. We have received in the past and may in the future receive notices that claim we have misappropriated or misused other parties' intellectual property rights. There may be intellectual property rights held by others, including issued or pending patents and trademarks, that cover significant aspects of our technologies, content, branding or business methods. Any intellectual property claim against us, regardless of merit, could be time-consuming and expensive to settle or litigate and could divert our management's attention and other resources. These claims also could subject us to significant liability for damages and could result in our having to stop using technology, content, branding or business methods found to be in violation of another party's rights. We might be required or may opt to seek a license for rights to intellectual property held by others, which may not be available on commercially reasonable terms, or at all. Even if a license is available, we could be required to pay significant royalties, which would increase our operating expenses. We may also be required to develop alternative non-infringing technology, content, branding or business methods, which could require significant effort and expense and make us less competitive in the online vacation rental market. If we cannot license or develop technology, content, branding or business methods for any allegedly infringing aspect of our business, we may be unable to compete effectively. Any of these results could harm our operating results.

***We currently rely on a small number of third-party service providers to host and deliver a significant portion of our services, and any interruptions or delays in services from these third parties could impair the delivery of our services and harm our business.***

We use a combination of third-party data centers located in the United States and the United Kingdom and a third-party co-location hosting center located in the United States to host our websites and core services. We do not control the operation of any of the third-party data center facilities we use. These facilities, including our co-location hosting center, may be subject to break-ins, computer viruses, denial-of-service attacks, sabotage, acts of vandalism and other misconduct. They are also vulnerable to damage or interruption from power loss, telecommunications failures, fires, floods, earthquakes, hurricanes, tornadoes and similar events. We currently do not have a comprehensive disaster recovery plan in place nor do our systems provide complete redundancy of data storage or processing. As a result, the occurrence of any of these events, a decision by our third-party service providers to close their data center facilities without adequate notice or other unanticipated problems could result in loss of data as well as a significant interruption in our services and harm to our reputation and brand. Additionally, our third-party data center facility agreements are of limited durations, and our third-party data center facilities have no obligation to renew their agreements with us on commercially reasonable terms, or at all. If we are unable to renew our agreements with these facilities on commercially reasonable terms, we may experience delays in the provisioning of our services until an agreement with another data center facility can be arranged. This shift to alternate data centers could take more than 24 hours depending on the nature of the event.

Furthermore, we depend on continuous and uninterrupted access to the Internet through third-party bandwidth providers to operate our business. If we lose the services of one or more of our bandwidth providers for any reason or if their services are disrupted, for example due to viruses or denial-of-service or other attacks on their systems, we could experience disruption in our services or we could be required to retain the services of a replacement bandwidth provider, which could harm our business and reputation.

Our operations are dependent on the availability of electricity, which also comes from third-party providers. If we or the third-party data center facilities that we use to deliver our services were to experience a major power outage, it could result in disruption of our services and harm to our business.



---

## **Table of Contents**

Any errors, defects, disruptions or other performance problems with our services could harm our reputation and may damage our property owners and managers rental businesses. Interruptions in our services would likely reduce our revenue, require us to issue credits to our owners and managers, could cause owners and managers to terminate their listings with us and could adversely affect our renewal rates. Our business and results of operations would be harmed if our current and potential owners and managers believe our services are unreliable.

*We will incur increased costs and demands upon management as a result of complying with the laws and regulations affecting public companies, which could harm our operating results.*

As a public company, we have incurred and will incur significant legal, accounting, investor relations and other expenses that we did not incur as a private company, including costs associated with public company reporting requirements. We also have incurred and will incur costs associated with current corporate governance requirements, including requirements under Section 404 and other provisions of the Sarbanes-Oxley Act, as well as rules implemented by the Securities and Exchange Commission, or SEC, and The Nasdaq Global Select Market, or NASDAQ. We expect these rules and regulations to substantially increase our legal and financial compliance costs and to make some activities more time-consuming and costly. We continue to be unable to currently estimate these costs with any degree of certainty. We also expect that, as a public company, it will continue to be more difficult and more expensive for us to obtain director and officer liability insurance, and we may be required to incur substantially higher costs to obtain coverage or to accept reduced policy limits and coverage. As a result, it may be more difficult for us to attract and retain qualified individuals to serve on our board of directors or as our executive officers.

*We might require additional capital to support business growth, and this capital might not be available.*

We intend to continue to make investments to support our business growth and may require additional funds to respond to business challenges, including the need to develop new products or services or enhance our existing products or services, enhance our operating infrastructure and acquire complementary businesses and technologies. Accordingly, we may need to engage in equity or debt financings to secure additional funds. If we raise additional funds through further issuances of equity or convertible debt securities, our existing stockholders could suffer significant dilution, and any new equity securities we issue could have rights, preferences and privileges superior to those of holders of our common stock. Any debt financing secured by us in the future could involve restrictive covenants relating to our capital raising activities and other financial and operational matters, which may make it more difficult for us to obtain additional capital and to pursue business opportunities, including potential acquisitions. In addition, we may not be able to obtain additional financing on terms favorable to us, if at all. If we are unable to obtain adequate financing or financing on terms satisfactory to us, when we require it, our ability to continue to support our business growth and to respond to business challenges could be significantly limited.

### **Risks Related to the Ownership of our Common Stock**

*Our stock price may be volatile.*

The market price of our common stock is likely to be highly volatile and could be subject to wide fluctuations in response to, among other things, the risk factors described in this section of this Quarterly Report on Form 10-Q, and other factors beyond our control. Factors affecting the trading price of our common stock could include:

variations in our operating results;

variations in operating results of similar companies;

changes in the estimates of our operating results or changes in recommendations by any securities analysts that elect to follow our common stock;

changes in our outlook for future operating results which are communicated to investors and analysts;



## Edgar Filing: HOMEAWAY INC - Form 10-Q

announcements of technological innovations, new products, services or service enhancements, strategic alliances or agreements by us or by our competitors;

marketing and advertising initiatives by us or our competitors;

the gain or loss of listings and advertising;

threatened or actual litigation;

major changes in our management;

recruitment or departures of key personnel;

market conditions in our industry, the travel industry and the economy as a whole;

the overall performance of the equity markets;

sales of shares of our common stock by existing stockholders;

the reports of industry research analysts who cover our competitors and us;

stock-based compensation expense under applicable accounting standards; and

adoption or modification of regulations, policies, procedures or programs applicable to our business.

---

## **Table of Contents**

Furthermore, the stock markets have experienced price and volume fluctuations that have affected and continue to affect the market prices of equity securities of many companies. These fluctuations often have been unrelated or disproportionate to the operating performance of those companies. These broad market and industry fluctuations and general economic, political and market conditions, such as recessions, interest rate changes or international currency fluctuations, may negatively affect the market price of our common stock regardless of our actual operating performance. Each of these factors, among others, could harm the value of our common stock.

In the past, many companies that have experienced volatility in the market price of their stock have been subject to securities class action litigation. We may be the target of this type of litigation in the future. Securities litigation against us, regardless of the merits or outcome, could result in substantial costs and divert our management's attention from other business concerns, which could materially harm our business.

***If securities analysts do not continue to publish research or publish negative research about our business, our stock price and trading volume could decline.***

The trading market for our common stock depends in part on the research and reports that securities analysts publish about us or our business. If one or more of the analysts who covers us downgrades our stock or publishes negative research about our business, our stock price would likely decline. If one or more of these analysts ceases coverage of our company or fails to publish reports on us regularly, we could lose visibility in the market for our stock and demand for our stock could decrease, which could cause our stock price or trading volume to decline.

***The concentration of our capital stock ownership with insiders will likely limit your ability to influence corporate matters.***

As of September 30, 2012, our executive officers, directors, current five percent or greater stockholders and affiliated entities together beneficially own approximately 54.2% of our common stock outstanding. As a result, these stockholders, acting together, may be able to control our management and affairs and matters requiring stockholder approval, including the election of directors and approval of significant corporate transactions, such as mergers, consolidations or the sale of substantially all of our assets. Consequently, this concentration of ownership could limit other stockholders' ability to influence corporate matters and may have the effect of delaying or preventing a change of control, including a merger, consolidation or other business combination involving us, or discouraging a potential acquirer from making a tender offer or otherwise attempting to obtain control, even if such a change of control would benefit our other stockholders. This significant concentration of share ownership may adversely affect the trading price for our common stock because investors often perceive disadvantages in owning stock in companies with controlling stockholders.

***We do not anticipate paying any dividends on our common stock.***

We do not anticipate paying any cash dividends on our common stock in the foreseeable future. If we do not pay cash dividends, our stockholders could receive a return on their investment in our common stock only if the market price of our common stock has increased when they sell their shares.

***Our charter documents and Delaware law could prevent a takeover that stockholders consider favorable and could also reduce the market price of our stock.***

Our amended and restated certificate of incorporation and our amended and restated bylaws contain provisions that could delay or prevent a change in control of our company. These provisions could also make it more difficult for stockholders to elect directors and take other corporate actions. These provisions include:

creating a classified board of directors whose members serve staggered three-year terms;

not providing for cumulative voting in the election of directors;

authorizing our board of directors to issue, without stockholder approval, preferred stock with rights senior to those of our common stock;

## Edgar Filing: HOMEAWAY INC - Form 10-Q

prohibiting stockholder action by written consent; and

requiring advance notification of stockholder nominations and proposals.

Certain provisions under Delaware law, the provisions listed above, and other provisions included in our amended and restated certificate of incorporation and our amended and restated bylaws could discourage potential takeover attempts, reduce the price that investors might be willing to pay in the future for shares of our common stock and result in the market price of our common stock being lower than it would be without these provisions.

---

**Table of Contents**

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

***(a) Sales of Unregistered Securities***

None.

***(b) Use of Proceeds from Initial Public Offering of Common Stock***

On July 5, 2011, the Company completed its initial public offering ( IPO ) of 9,200,000 shares of common stock, at \$27.00 per share, before underwriting discounts and commissions. The Company sold 5,931,335 shares and existing stockholders sold an aggregate of 3,268,665 shares, including 1,200,000 shares as a result of the underwriters' exercise of their over-allotment option to purchase additional shares. The offer and sale of all of the shares in the IPO were registered under the Securities Act pursuant to a registration statement on Form S-1 (File No. 333-172783), which was declared effective by the SEC on June 28, 2011. The offering commenced as of June 28, 2011 and did not terminate before all of the securities registered in the registration statement were sold. Morgan Stanley & Co. LLC, Deutsche Bank Securities Inc., Goldman, Sachs & Co., J.P. Morgan Securities LLC, Stifel, Nicolaus & Company, Incorporated and Pacific Crest Securities LLC acted as the underwriters. The initial public offering generated net proceeds to the Company of approximately \$148.9 million, after deducting underwriting discounts. Expenses incurred by the Company for the sale of common stock were approximately \$2.7 million and will be recorded against the proceeds received from the sale of common stock. No payments were made by us to directors, officers or persons owning ten percent or more of our common stock or to their associates, or to our affiliates, other than payments in the ordinary course of business to officers for salaries, or as a result of sales of shares of common stock by selling stockholders in the offering.

There have been no material changes in the planned use of proceeds from the Company's IPO from that described in the final prospectus filed with the SEC pursuant to Rule 424(b) on June 28, 2011. With the proceeds of the offering, the Company redeemed its outstanding shares of Series A and B preferred stock for \$55.8 million and \$9.2 million, respectively, as well as paid in full all accrued but unpaid dividends on its outstanding shares of Series C preferred stock, which totaled \$32.9 million. In addition, during the nine months ended September 30, 2012, the Company invested \$16.1 million, net of cash acquired, for the acquisition of Top Rural S.L. in Spain and \$6.4 million for a non-controlling equity investment in a private company in China.

**Item 3. Defaults Upon Senior Securities**

Not applicable.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

Not applicable.

**Item 6. Exhibits**

See the Exhibit Index immediately following the signature page of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

**Table of Contents**

**HomeAway, Inc.**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**HOMEAWAY, INC.**

Dated: November 7, 2012

By: /s/ Lynn Atchison  
Lynn Atchison  
*Chief Financial Officer and Secretary*

58

**Table of Contents****EXHIBIT INDEX**

Exhibit Number	Exhibit Description	Form	Incorporated by Reference		
			File No.	Exhibit	Filing Date
3.1	Amended and Restated Certificate of Incorporation, as currently in effect	S-1	333-172178	3.2	March 11, 2011
3.2	Amended and Restated Bylaws, as currently in effect	S-1	333-172178	3.4	March 11, 2011
31.1*	Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				
31.2*	Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				
32.1*	Certifications of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002				
32.2*	Certifications of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002				
101.INS**	XBRL Instance Document				
101.SCH**	XBRL Taxonomy Extension Schema Document				
101.CAL**	XBRL Taxonomy Extension Calculation Linkbase Document				
101.DEF**	XBRL Taxonomy Extension Definition Linkbase Document				
101.LAB**	XBRL Taxonomy Extension Label Linkbase Document				
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase Document				

\* Furnished herewith.

\*\* XBRL information is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933 and Section 18 of the Securities Exchange Act of 1934, and is not subject to liability under those sections, is not part of any registration statement or prospectus to which it relates and is not incorporated or deemed to be incorporated by reference into any registration statement, prospectus or other document.