

HAWKINS INC  
Form 10-Q  
January 31, 2013

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE**  
**SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended December 30, 2012**

**Commission file number 0-7647**

**HAWKINS, INC.**

**(Exact name of registrant as specified in its charter)**

**MINNESOTA**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**41-0771293**  
**(I.R.S. Employer**  
**Identification No.)**

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3100 EAST HENNEPIN AVENUE, MINNEAPOLIS, MINNESOTA 55413

(Address of principal executive offices, including zip code)

(612) 331-6910

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Large Accelerated Filer  Accelerated Filer

Non-Accelerated Filer  (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| CLASS                                   | OUTSTANDING AT January 25, 2013 |
|---|---------------------------------|
| Common Stock, par value \$.05 per share | 10,564,395                      |

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HAWKINS, INC.

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**PART I. FINANCIAL INFORMATION**

## ITEM 1. FINANCIAL STATEMENTS

**HAWKINS, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)**

(In thousands, except share data)

|  | December 30,<br>2012 | April 1,<br>2012 |
|--|----------------------|------------------|
| <b>ASSETS</b>  |                      |                  |
| CURRENT ASSETS:  |                      |                  |
| Cash and cash equivalents  | \$ 24,583            | \$ 28,566        |
| Investments available-for-sale   | 18,799               | 12,210           |
| Trade receivables less allowance for doubtful accounts:<br>\$544 as of December 30, 2012 and \$460 as of April 1, 2012 | 35,266               | 38,069           |
| Inventories  | 28,915               | 27,633           |
| Income taxes receivable  | 1,378                | 2,447            |
| Prepaid expenses and other current assets  | 2,888                | 1,930            |
| Total current assets   | 111,829              | 110,855          |
| PROPERTY, PLANT, AND EQUIPMENT   | 146,280              | 127,298          |
| Less accumulated depreciation  | (59,733)             | (54,033)         |
| Property, plant and equipment, net   | 86,547               | 73,265           |
| GOODWILL   | 6,495                | 6,495            |
| INTANGIBLE ASSETS  | 7,831                | 8,186            |
| LONG-TERM INVESTMENTS  | 6,826                | 5,139            |
| OTHER  | 345                  | 141              |
| Total Assets   | \$ 219,873           | \$ 204,081       |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                      |                  |
| CURRENT LIABILITIES:   |                      |                  |
| Accounts payable trade   | \$ 20,604            | \$ 18,623        |
| Dividends payable  |                      | 3,337            |
| Accrued payroll and employee benefits  | 4,849                | 8,481            |
| Deferred income taxes  | 3,261                | 3,170            |
| Other current liabilities  | 3,928                | 2,678            |
| Total current liabilities  | 32,642               | 36,289           |
| PENSION WITHDRAWAL LIABILITY   | 7,210                |                  |
| OTHER LONG-TERM LIABILITIES  | 1,028                | 763              |
| DEFERRED INCOME TAXES  | 10,467               | 10,422           |
| Total liabilities  | 51,347               | 47,474           |
| COMMITMENTS AND CONTINGENCIES  |                      |                  |
| SHAREHOLDERS EQUITY:   |                      |                  |

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|  |            |            |
|--|------------|------------|
| Common stock, par value \$0.05; 10,480,917 shares issued and outstanding as of December 30, 2012 and 10,430,874 shares issued and outstanding as of April 1, 2012. | 524        | 522        |
| Additional paid-in capital   | 47,639     | 45,169     |
| Retained earnings  | 120,401    | 111,039    |
| Accumulated other comprehensive loss   | (38)       | (123)      |
| Total shareholders' equity   | 168,526    | 156,607    |
| Total liabilities and shareholders' equity   | \$ 219,873 | \$ 204,081 |

See accompanying notes to condensed consolidated financial statements.

**HAWKINS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)**

(In thousands, except share and per-share data)

|   | Three Months Ended   |                    | Nine Months Ended    |                    |
|---|----------------------|--------------------|----------------------|--------------------|
|   | December 30,<br>2012 | January 1,<br>2012 | December 30,<br>2012 | January 1,<br>2012 |
| Sales   | \$ 85,527            | \$ 84,160          | \$ 262,786           | \$ 260,624         |
| Cost of sales   | (70,191)             | (68,481)           | (212,947)            | (208,268)          |
| Pension withdrawal                                      | (7,210)              |                    | (7,210)              |                    |
| Gross profit  | 8,126                | 15,679             | 42,629               | 52,356             |
| Selling, general and administrative expenses            | (7,617)              | (7,163)            | (23,299)             | (22,864)           |
| Operating income  | 509                  | 8,516              | 19,330               | 29,492             |
| Investment income                                       | 35                   | 26                 | 99                   | 119                |
| Income from continuing operations before income taxes   | 544                  | 8,542              | 19,429               | 29,611             |
| Income tax provision benefit (expense)                  | 804                  | (3,257)            | (6,486)              | (11,255)           |
| Income from continuing operations                       | 1,348                | 5,285              | 12,943               | 18,356             |
| Income from discontinued operations, net of tax         |                      | 267                | 18                   | 824                |
| Net income  | \$ 1,348             | \$ 5,552           | \$ 12,961            | \$ 19,180          |
| Weighted average number of shares outstanding - basic   | 10,474,214           | 10,332,480         | 10,454,669           | 10,320,810         |
| Weighted average number of shares outstanding - diluted | 10,535,549           | 10,410,533         | 10,528,150           | 10,403,711         |
| <b>Basic earnings per share</b>                         |                      |                    |                      |                    |
| Earnings per share from continuing operations           | \$ 0.13              | \$ 0.51            | \$ 1.24              | \$ 1.78            |
| Earnings per share from discontinued operations         |                      | 0.03               |                      | 0.08               |
| Basic earnings per share                                | \$ 0.13              | \$ 0.54            | \$ 1.24              | \$ 1.86            |
| <b>Diluted earnings per share</b>                       |                      |                    |                      |                    |
| Earnings per share from continuing operations           | \$ 0.13              | \$ 0.51            | \$ 1.23              | \$ 1.76            |
| Earnings per share from discontinued operations         |                      | 0.02               |                      | 0.08               |
| Diluted earnings per share                              | \$ 0.13              | \$ 0.53            | \$ 1.23              | \$ 1.84            |
| Cash dividends declared per common share                | \$                   | \$                 | \$ 0.34              | \$ 0.32            |

See accompanying notes to condensed consolidated financial statements.

**HAWKINS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)**

(In thousands)

|  | <b>Three Months Ended</b> |                  | <b>Nine Months Ended</b> |                  |
|--|---------------------------|------------------|--------------------------|------------------|
|  | <b>December 30,</b>       | <b>January 1</b> | <b>December 30,</b>      | <b>January 1</b> |
|  | <b>2012</b>               | <b>2012</b>      | <b>2012</b>              | <b>2012</b>      |
| Net income   | \$ 1,348                  | \$ 5,552         | \$ 12,961                | \$ 19,180        |
| Other comprehensive income (loss), net of tax:           |                           |                  |                          |                  |
| Unrealized gain (loss) on available-for-sale investments | 1                         | 5                | 7                        | (11)             |
| Unrealized gain (loss) on post-retirement liability      |                           | (115)            | 78                       | (115)            |
| Total other comprehensive income (loss)                  | 1                         | (110)            | 85                       | (126)            |
| Total comprehensive income                               | \$ 1,349                  | \$ 5,442         | \$ 13,046                | \$ 19,054        |

See accompanying notes to condensed consolidated financial statements.

**HAWKINS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**

(In thousands)

|   | Nine Months Ended    |                    |
|---|----------------------|--------------------|
|   | December 30,<br>2012 | January 1,<br>2012 |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                            |                      |                    |
| Net income  | \$ 12,961            | \$ 19,180          |
| Reconciliation to cash flows:   |                      |                    |
| Depreciation and amortization   | 7,224                | 6,238              |
| Deferred income taxes   | 80                   |                    |
| Stock compensation expense  | 1,235                | 945                |
| Pension withdrawal liability  | 7,210                |                    |
| Loss (gain) from property disposals                                     | 140                  | (17)               |
| Changes in operating accounts providing (using) cash:                   |                      |                    |
| Trade receivables   | 2,803                | 354                |
| Inventories   | (1,281)              | (3,414)            |
| Accounts payable  | 1,711                | (5,616)            |
| Accrued liabilities   | (1,987)              | (1,203)            |
| Income taxes  | 1,070                | 3,526              |
| Other   | (1,162)              | 462                |
| Net cash provided by operating activities                               | 30,004               | 20,455             |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                            |                      |                    |
| Additions to property, plant, and equipment                             | (20,083)             | (13,827)           |
| Purchases of investments  | (16,795)             | (10,735)           |
| Sale and maturities of investments                                      | 8,530                | 11,840             |
| Acquisitions  | (100)                | (1,709)            |
| Proceeds from property disposals  | 160                  | 224                |
| Net cash used in investing activities                                   | (28,288)             | (14,207)           |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                            |                      |                    |
| Cash dividends paid   | (6,936)              | (6,417)            |
| New shares issued   | 500                  | 243                |
| Proceeds from the exercise of stock options                             | 515                  | 190                |
| Excess tax benefit from share-based compensation                        | 222                  | 76                 |
| Net cash used in financing activities                                   | (5,699)              | (5,908)            |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS                    | (3,983)              | 340                |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD                          | 28,566               | 18,940             |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                                | \$ 24,583            | \$ 19,280          |
| <b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>                |                      |                    |
| Cash paid for income taxes  | \$ 5,126             | \$ 8,158           |
| Noncash investing activities - Capital expenditures in accounts payable | \$ 516               | \$ 1,103           |



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See accompanying notes to condensed consolidated financial statements.

**HAWKINS, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****Note 1 Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions for Form 10-Q and, accordingly, do not include all information and footnotes required by generally accepted accounting principles for complete financial statements. These statements should be read in conjunction with the consolidated financial statements and footnotes included in our Annual Report on Form 10-K for the fiscal year ended April 1, 2012, previously filed with the Securities and Exchange Commission ( SEC ). In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments necessary to present fairly our financial position and the results of our operations and cash flows for the periods presented. All adjustments made to the interim condensed consolidated financial statements were of a normal recurring nature. All significant intercompany accounts and transactions have been eliminated in consolidation.

The accounting policies we follow are set forth in Item 8. Financial Statements and Supplementary Data, Note 1 Nature of Business and Significant Accounting Policies to our consolidated financial statements in our Annual Report on Form 10-K for the fiscal year ended April 1, 2012 ( fiscal 2012 ) filed with the SEC on June 1, 2012. There has been no significant change in our accounting policies since the end of fiscal 2012.

The results of operations for the period ended December 30, 2012 are not necessarily indicative of the results that may be expected for the full year.

References to fiscal 2013 refer to the fiscal year ending March 31, 2013 and references to fiscal 2014 refer to the fiscal year ending March 30, 2014.

**Note 2 Earnings per Share**

Basic earnings per share ( EPS ) are computed by dividing net earnings by the weighted-average number of common shares outstanding. Diluted EPS includes the incremental shares assumed to be issued upon the exercise of stock options and the incremental shares assumed to be issued as performance units and restricted stock. Basic and diluted EPS were calculated using the following:

|   | Three months ended   |                   | Nine months ended    |                   |
|---|----------------------|-------------------|----------------------|-------------------|
|   | December 30,<br>2012 | January 1<br>2012 | December 30,<br>2012 | January 1<br>2012 |
| Weighted-average common shares outstanding basic                          | 10,474,214           | 10,332,480        | 10,454,669           | 10,320,810        |
| Dilutive impact of stock options, performance units, and restricted stock | 61,335               | 78,053            | 73,481               | 82,901            |
| Weighted-average common shares outstanding diluted                        | 10,535,549           | 10,410,533        | 10,528,150           | 10,403,711        |

For the periods ended December 30, 2012 and January 1, 2012, there were no shares or stock options excluded from the calculation of weighted-average common shares for diluted EPS.

**Note 3 Discontinued Operations**

In February 2009, we agreed to sell our inventory and entered into a marketing agreement regarding the business of our Pharmaceutical segment, which provided pharmaceutical chemicals to retail pharmacies and small-scale pharmaceutical manufacturers. The agreement provided for annual payments based on a percentage of gross profit on future sales. We have no remaining obligations to fulfill under the agreement. All required payments under the agreement have been received with the final payment of \$1.3 million received in the first quarter of fiscal 2013, generating a nominal gain in that quarter. We recorded a gain of approximately \$0.4 million before taxes for the three months ended January 1, 2012 and approximately \$1.3 million before taxes for the nine months ended January 1, 2012. The results of the Pharmaceutical segment have been reported as discontinued operations for all periods presented.



**Note 4 Cash and Cash Equivalents and Investments**

The following table presents information about our financial assets and liabilities that are measured at fair value on a recurring basis, and indicates the fair value hierarchy of the valuation techniques utilized to determine such fair value.

| Description<br>(In thousands) | December 30, |           |         |         |
|-------------------------------|--------------|-----------|---------|---------|
|                               | 2012         | Level 1   | Level 2 | Level 3 |
| <b>Assets:</b>                |              |           |         |         |
| Cash                          | \$ 24,583    | \$ 24,583 | \$      | \$      |
| Certificates of deposit       | 25,625       |           | 25,625  |         |
| Money market securities       |              |           |         |         |

| Description<br>(In thousands) | April 1,  |           |         |         |
|-------------------------------|-----------|-----------|---------|---------|
|                               | 2012      | Level 1   | Level 2 | Level 3 |
| <b>Assets:</b>                |           |           |         |         |
| Cash                          | \$ 28,006 | \$ 28,006 | \$      | \$      |
| Certificates of deposit       | 17,349    |           | 17,349  |         |
| Money market securities       | 560       | 560       |         |         |

Our financial assets that are measured at fair value on a recurring basis are certificates of deposit (CDs), with original maturities ranging from three months to two years which fall within valuation technique Level 2. The CDs are classified as investments in current assets and noncurrent assets on the condensed consolidated balance sheets. As of December 30, 2012, the CDs in current assets had a fair value of \$18.8 million, and in noncurrent assets, the CDs had a fair value of \$6.8 million.

The carrying value of cash and cash equivalents accounts approximates fair value, as original maturities are three months or less. We did not have any financial liability instruments subject to recurring fair value measurements as of December 30, 2012.

**Note 5 Inventories**

Inventories at December 30, 2012 and April 1, 2012 consisted of the following:

| (In thousands)         | December 30,<br>2012 | April 1,<br>2012 |
|------------------------|----------------------|------------------|
| Inventory (FIFO basis) | \$ 36,588            | \$ 35,072        |
| LIFO reserve           | (7,673)              | (7,439)          |
| <b>Net inventory</b>   | <b>\$ 28,915</b>     | <b>\$ 27,633</b> |

The first in, first out (FIFO) value of inventories accounted for under the last in, first out (LIFO) method was \$30.9 million at December 30, 2012 and \$30.6 million at April 1, 2012. The remainder of the inventory was valued and accounted for under the FIFO method.

The LIFO reserve increased \$0.1 million during the three months ended December 30, 2012 compared to a decrease of \$0.6 million during the three months ended January 1, 2012. During the nine months ended December 30, 2012, the LIFO reserve increased \$0.2 million and for the nine months ended January 1, 2012 the LIFO reserve decreased \$0.2 million as a result of the changes in projected inventory costs, mix and volumes. The valuation of LIFO inventory for interim periods is based on our estimates of year-end inventory levels and costs.

**Note 6 Goodwill and Intangible Assets**

The carrying amount of goodwill as of December 30, 2012 and at April 1, 2012 was \$6.5 million.

Intangible assets consist primarily of customer lists, trademarks, trade secrets and non-compete agreements classified as finite life and trade names classified as indefinite life, related to business acquisitions. A summary of our intangible assets as of December 30, 2012 and April 1, 2012 were as follows:

| (In thousands)                             | December 30, 2012     |                          |                 |
|--|-----------------------|--------------------------|-----------------|
|  | Gross Carrying Amount | Accumulated Amortization | Net             |
| <b>Finite-life intangible assets</b>       |                       |                          |                 |
| Customer relationships                     | \$ 5,508              | \$ (912)                 | \$ 4,596        |
| Trademark                                  | 1,240                 | (243)                    | 997             |
| Trade secrets                              | 962                   | (609)                    | 353             |
| Carrier relationships                      | 800                   | (157)                    | 643             |
| Other finite-life intangible assets        | 339                   | (324)                    | 15              |
| <b>Total finite-life intangible assets</b> | <b>8,849</b>          | <b>(2,245)</b>           | <b>6,604</b>    |
| Indefinite-life intangible assets          | 1,227                 |                          | 1,227           |
| <b>Total intangible assets</b>             | <b>\$ 10,076</b>      | <b>\$ (2,245)</b>        | <b>\$ 7,831</b> |

| (In thousands)                             | April 1, 2012         |                          |                 |
|--|-----------------------|--------------------------|-----------------|
|  | Gross Carrying Amount | Accumulated Amortization | Net             |
| <b>Finite-life intangible assets</b>       |                       |                          |                 |
| Customer relationships                     | \$ 5,508              | \$ (706)                 | \$ 4,802        |
| Trademark                                  | 1,240                 | (150)                    | 1,090           |
| Trade secrets                              | 862                   | (521)                    | 341             |
| Carrier relationships                      | 800                   | (96)                     | 704             |
| Other finite-life intangible assets        | 339                   | (317)                    | 22              |
| <b>Total finite-life intangible assets</b> | <b>8,749</b>          | <b>(1,790)</b>           | <b>6,959</b>    |
| Indefinite-life intangible assets          | 1,227                 |                          | 1,227           |
| <b>Total intangible assets</b>             | <b>\$ 9,976</b>       | <b>\$ (1,790)</b>        | <b>\$ 8,186</b> |

**Note 7 Income Taxes**

In the preparation of our condensed consolidated financial statements, management calculates income taxes based upon the estimated effective rate applicable to operating results for the full fiscal year. This includes estimating the current tax liability as well as assessing differences resulting from different treatment of items for tax and book accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded on the condensed consolidated balance sheet. These assets and liabilities are analyzed regularly and management assesses the likelihood that deferred tax assets will be recovered from future taxable income. We record any interest and penalties related to income taxes as income tax expense in the condensed consolidated statements of income. In the third quarter of fiscal 2013, we amended previously filed U.S. federal tax returns due to an increase in the benefits related to the domestic manufacturing deduction and investment tax credits, which positively impacted our effective tax rate.

We recognize the effect of income tax positions only if those positions are more likely than not of being sustained. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs.

We file income tax returns in the U.S. federal jurisdiction and numerous state and local jurisdictions. With few exceptions, we are no longer subject to U.S. federal and state and local income tax examinations by tax authorities for the fiscal year ended March 30, 2008 and earlier

periods, and we are not currently under audit by any jurisdiction.

**Note 8 Accumulated Other Comprehensive Loss**

Components of accumulated other comprehensive loss were as follows:

| (In thousands)                       | December 30,<br>2012 | April 1,<br>2012 |
|--------------------------------------|----------------------|------------------|
| Unrealized gain (loss) on:           |                      |                  |
| Available-for-sale investments       | \$ 6                 | \$ (1)           |
| Post-retirement plan liability       | (44)                 | (122)            |
| Accumulated other comprehensive loss | \$ (38)              | \$ (123)         |

**Note 9 Share-Based Compensation**

*Stock Option Awards.* The following table represents the stock option activity for the nine months ended December 30, 2012:

|                                    | Outstanding<br>Shares | Weighted-<br>Average<br>Exercise<br>Price | Exercisable<br>Shares | Weighted-<br>Average<br>Exercise<br>Price |
|------------------------------------|-----------------------|---|-----------------------|---|
| Outstanding at beginning of period | 46,665                | \$ 19.01                                  | 9,333                 | \$ 15.43                                  |
| Granted                            |                       |   |                       |   |
| Vested                             |                       |   | 37,332                | 19.90                                     |
| Exercised                          | (27,999)              | 18.41                                     | (27,999)              | 18.41                                     |
| Forfeited or expired               |                       |   |                       |   |
| Outstanding at end of period       | 18,666                | \$ 19.90                                  | 18,666                | \$ 19.90                                  |

Compensation expense for the three and nine months ended December 30, 2012 and January 1, 2012 related to stock options was not material.

*Performance-Based Restricted Stock Units.* Our Board of Directors ( the Board ) approved a performance-based equity compensation arrangement for our executive officers during the first quarters of each of fiscal 2013 and 2012. These performance-based arrangements provide for the grant of performance-based restricted stock units that represent a possible future issuance of restricted shares of our common stock based on our pre-tax income target for the applicable fiscal year. The actual number of restricted shares to be issued to each executive officer will be determined when our final financial information becomes available after the applicable fiscal year and will be between zero shares and 53,193 shares in the aggregate for fiscal 2013. The restricted shares issued will fully vest two years after the last day of the fiscal year on which the performance is based. We are recording the compensation expense for the outstanding performance share units and then-converted restricted stock over the life of the awards.

The following table represents the restricted stock activity for the nine months ended December 30, 2012:

|                                    | Shares | Weighted-<br>Average Grant<br>Date Fair Value |
|------------------------------------|--------|---|
| Outstanding at beginning of period | 33,321 | \$ 35.39                                      |
| Granted                            | 29,923 | 33.01   |
| Vested                             |        |   |
| Forfeited or expired               |        |   |
| Outstanding at end of period       | 63,244 | \$ 34.26                                      |

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We recorded compensation expense of \$0.3 million and \$0.8 million related to performance share units and restricted stock for the three and nine months ended December 30, 2012, respectively. We recorded compensation expense of \$0.2 million and \$0.6 million related to performance share units and restricted stock for the three and nine months ended January 1, 2012, respectively. Substantially all of the compensation expense was recorded in selling, general and administrative expenses in the Condensed Consolidated Statements of Income.



*Restricted Stock Awards.* As part of their retainer, each non-employee director receives an annual grant of restricted stock for their Board services. The restricted stock awards are expensed over the requisite vesting period, which is one year from the date of issuance, based on the market value on the date of grant. The following table represents the Board's restricted stock activity for the nine months ended December 30, 2012:

|                                    | Shares  | Weighted-Average Grant Date Fair Value |
|------------------------------------|---------|--|
| Outstanding at beginning of period | 6,120   | \$ 34.31                               |
| Granted                            | 5,724   | 36.65                                  |
| Vested                             | (6,120) | 34.31                                  |
| Forfeited or expired               |         |  |
| Outstanding at end of period       | 5,724   | \$ 36.65                               |

Compensation expense for the three months ended December 30, 2012 and January 1, 2012 related to restricted stock awards to the Board was \$0.1 million. Compensation expense for the nine months ended December 30, 2012 and January 1, 2012 related to restricted stock awards to the Board was \$0.2 million.

#### **Note 10 Employee Pension Plans**

*Multiemployer pension plan.* We participate in the Central States, Southeast and Southwest Areas Pension Fund (CSS or the plan), a collectively bargained multiemployer pension plan. Our participation in the plan is pursuant to two collective bargaining agreements that each expire on February 28, 2013. Our contributions to the plan are determined in accordance with the provisions of the collective bargaining agreements and have been based on a fixed payment per employee for each week worked. In accordance with the accounting rules, we have recorded the required cash contributions to the CSS as an expense in the period incurred.

The risks of participating in a multiemployer pension plan are different from the risks of participating in a single-employer plan in the following respects: (1) assets contributed to a multiemployer fund by each employer are commingled with the assets contributed by other employers and are used to finance the benefits to employees of all participating employers; (2) to the extent that the assets of the fund are insufficient to meet the fund's obligations to all of the employees whose accrued benefits are vested, the plan accrues an unfunded vested liability; (3) if a participating employer withdraws from the fund (for example, stops contributing to the plan), the fund is required by law to charge a proportional share of the unfunded vested liability to the withdrawing employer. This is referred to as a withdrawal liability. As a result of the extent to which CSS is underfunded, CSS is considered to be in critical status as defined by the Pension Protection Act of 2006. Based upon the most recent information available from the trustees of CSS, our withdrawal liability (that is, our share of plan's unfunded vested benefit liability) was estimated to be approximately \$10.0 million if the withdrawal had occurred in calendar year 2012, an increase from an estimate of approximately \$7.9 million if the withdrawal had occurred in calendar year 2011. The plan has not yet estimated our withdrawal liability if we withdraw in 2013 or thereafter.

Management commenced negotiations in the third quarter of fiscal 2013 to modify the collective bargaining agreements when they expire. Subject to our good-faith bargaining obligations and based on our negotiations undertaken to date, we believe it is probable that we will withdraw from CSS for both bargaining units, thus completely discontinuing our participation in CSS. As a replacement for CSS, we have offered to provide defined-contribution retirement benefits to our union employees that are similar to those benefits currently offered to our non-union employees.

Under the accounting rules for multiemployer pension plans, a withdrawal liability should be recorded if circumstances that give rise to an obligation become probable and estimable. As a result of the actions noted above, in the third quarter of fiscal 2013 we recorded a pre-tax charge of \$7.2 million (approximately \$4.5 million after tax or \$0.43 per share, fully diluted). This charge represents the discounted value of our estimated withdrawal payment obligation and has been recorded as a charge in our Industrial segment.

Payment of our share of the unfunded vested benefit liability may be made over 20 years and is subject to a cap. At the end of the 20-year period we would have no further liability, even if our share of the unfunded vested benefit liability had not yet been paid in full. The annual payment amount is determined based on (1) the average number of work hours reported to the pension plan trust during the three consecutive years with the highest number of contribution work weeks in the 10-year period prior to the withdrawal, multiplied by (2) the highest hourly contribution rate during the 10-year period. We estimate the aggregate cash payments to be made to total approximately \$9.3 million, or \$467,000 per year beginning some time in fiscal 2014. We have accrued the discounted value of that payment obligation in the Pension withdrawal line item on the condensed consolidated statements of income for the three and nine months ended December 30, 2012.



The ultimate amount of the discounted withdrawal liability assessed by CSS could be impacted by a number of factors, including, among other things, when we actually withdraw, a mass withdrawal (generally a withdrawal of substantially all contributing employers), the number of work weeks reported to CSS by us, the hourly contribution rate paid by us, the continued participation of other employers in CSS, financial difficulty of other participating employers in the plan (including bankruptcy), investment returns, benefit levels, and interest rates. Any assessment in excess of our accrual could impact our results of operations and financial condition.

#### Note 11 Litigation, Commitments and Contingencies

**Litigation** We are a party from time to time in litigation arising in the ordinary course of our business. Legal fees associated with such matters are expensed as incurred.

In the first quarter of fiscal 2013, we entered into a settlement agreement with ICL Performance Products LP ( ICL ), a chemical supplier to us, pursuant to which we mutually resolved the previously disclosed litigation and all disputes among us. The settlement agreement provides for a cash payment by us to ICL and provides that both parties will enter into new contracts for the supply by ICL of certain chemicals to us. Our obligations under the settlement agreement resulted in a \$3.2 million charge to pretax income recorded in cost of sales (approximately \$2.0 million or \$0.19 per share, fully diluted, after tax) for the fiscal quarter ended July 1, 2012 which was recorded in our Industrial segment.

#### Note 12 Segment Information

We have two reportable segments: Industrial and Water Treatment. The accounting policies of the segments are the same as those described in the summary of significant accounting policies as disclosed in our fiscal 2012 Annual Report on Form 10-K. Product costs and expenses for each segment are based on actual costs incurred along with cost allocation of shared and centralized functions. We evaluate performance based on profit or loss from operations before income taxes not including nonrecurring gains and losses. Reportable segments are defined by product and type of customer. Segments are responsible for the sales, marketing and development of their products and services. The segments do not have separate accounting, administration, customer service or purchasing functions. There are no intersegment sales and no operating segments have been aggregated. Given our nature, it is not practical to disclose revenues from external customers for each product or each group of similar products. No customer represents ten percent or more of our revenue. Sales are primarily within the United States and all assets are located within the United States.

| Reportable Segments<br>(In thousands) | Industrial | Water<br>Treatment | Total      |
|---------------------------------------|------------|--------------------|------------|
| Three months ended December 30, 2012: |            |                    |            |
| Sales                                 | \$ 63,109  | \$ 22,418          | \$ 85,527  |
| Gross profit                          | 2,627      | 5,499              | 8,126      |
| Operating income                      | (2,104)    | 2,613              | 509        |
| Three months ended January 1, 2012:   |            |                    |            |
| Sales                                 | \$ 63,741  | \$ 20,419          | \$ 84,160  |
| Gross profit                          | 10,213     | 5,466              | 15,679     |
| Operating income                      | 5,716      | 2,800              | 8,516      |
| Nine months ended December 30, 2012:  |            |                    |            |
| Sales                                 | \$ 182,474 | \$ 80,312          | \$ 262,786 |
| Gross profit                          | 19,992     | 22,637             | 42,629     |
| Operating income                      | 5,731      | 13,599             | 19,330     |
| Nine months ended January 1, 2012:    |            |                    |            |
| Sales                                 | \$ 188,646 | \$ 71,978          | \$ 260,624 |
| Gross profit                          | 31,786     | 20,570             | 52,356     |
| Operating income                      | 17,143     | 12,349             | 29,492     |

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is a discussion and analysis of our financial condition and results of operations for the three and nine months ended December 30, 2012 as compared to January 1, 2012. This discussion should be read in conjunction with the Condensed Consolidated Financial Statements and Notes to Condensed Consolidated Financial Statements included in this Form 10-Q and Item 8 of our Annual Report on Form 10-K for the fiscal year ended April 1, 2012 ( fiscal 2012 ). References to fiscal 2013 refer to the fiscal year ending March 31, 2013 and references to fiscal 2014 refer to the fiscal year ending March 30, 2014.

*Overview*

We derive substantially all of our revenues from the sale of bulk and specialty chemicals to our customers in a wide variety of industries. We began our operations primarily as a distributor of bulk chemicals with a strong customer focus. Over the years we have maintained our strong customer focus and have expanded our business by increasing our sales of value-added specialty chemical products, including repackaging, blending and manufacturing certain products. In recent years, we expanded the sales of our higher-margin blended and manufactured products.

We have continued to invest in growing our business. During fiscal 2012, we purchased a 28-acre parcel of land in Rosemount, Minnesota and began construction of a new facility on the site, which is expected to be operational by the end of fiscal 2013. The site provides capacity for future business growth and lessens our dependence on our flood-prone sites on the Mississippi River. While we expect to transfer some blending and manufacturing activity to the Rosemount site, we do not intend to close any sites we currently operate. We expect to incur incremental cash and non-cash expenses beginning in fiscal 2013 and fiscal 2014 as we ramp up staffing and production at the new facility.

We seek to maintain relatively constant gross profit dollars on each of our products as the cost of our raw materials increase or decrease. Since we expect that we will continue to experience fluctuations in our raw material costs and resulting prices in the future, we believe that gross profit dollars is the best measure of our profitability from the sale of our products. If we maintain relatively stable profit dollars on each of our products, our reported gross profit percentage will decrease when the cost of the product increases and will increase when the cost of the product decreases.

In the third quarter of fiscal 2013, we recorded a pre-tax charge of \$7.2 million in our Industrial segment (approximately \$4.5 million after tax or \$0.43 per share, fully diluted). This charge represents the discounted value of our estimated withdrawal payment obligation from the Central States, Southeast and Southwest Areas Pension Fund ( CSS or the plan ), a collectively bargained multiemployer pension plan. Our participation in the plan is pursuant to two collective bargaining agreements that each expire on February 28, 2013. Management commenced negotiations in the third quarter of fiscal 2013 to modify the collective bargaining agreements when they expire. Subject to our good-faith bargaining obligations and based on our negotiations undertaken to date, we believe it is probable that we will withdraw from CSS for both bargaining units, thus completely discontinuing our participation in CSS. As a replacement for CSS, we have offered to provide defined-contribution retirement benefits to our union employees that are similar to those benefits currently offered to our non-union employees.

We estimate the aggregate cash payments to be made to total approximately \$9.3 million, or \$467,000 per year beginning some time in fiscal 2014. We have accrued the discounted value of that payment obligation in the Pension withdrawal line item on the condensed consolidated statements of income for the three and nine months ended December 30, 2012.

The ultimate amount of the withdrawal liability assessed by CSS could be impacted by a number of factors, including, among other things, when we actually withdraw, a mass withdrawal (generally a withdrawal of substantially all contributing employers), the number of work weeks reported to CSS by us, the hourly contribution rate paid by us, the continued participation of other employers in CSS, financial difficulty of other participating employers in the plan (including bankruptcy), investment returns, benefit levels, and interest rates. Any assessment in excess of our accrual could impact our future results of operations and financial condition.

During the first quarter of fiscal 2013 we entered into a settlement agreement with ICL Performance Products LP ( ICL ), a chemical supplier to us, pursuant to which we mutually resolved the previously disclosed litigation and all disputes among us. The settlement agreement provides for a cash payment by us to ICL and provides that both parties will enter into new contracts for the supply by ICL of certain chemicals to us. Our obligations under the settlement agreement resulted in a \$3.2 million charge to pretax income recorded in cost of sales (approximately \$2.0 million after tax or \$0.19 per share, fully diluted) for the fiscal quarter ended July 1, 2012.

We use the last in, first out ( LIFO ) method for valuing substantially all of our inventory, which causes the most recent product costs to be recognized in our income statement. The valuation of LIFO inventory for interim periods is based on our estimates of fiscal year-end inventory levels and costs. The LIFO inventory valuation method and the resulting cost of sales are consistent with our business practices of pricing to current commodity chemical raw material prices. We recorded a \$0.1 million increase in our LIFO reserve for the three months ended December 30, 2012 and \$0.2 million increase for the nine months ended December 30, 2012, which decreased our gross profit in those periods by those amounts. We recorded a \$0.6 million decrease in our LIFO reserve for the three months ended January 1, 2012, and \$0.2 million decrease for the nine months ended January 1, 2012, which increased our gross profit in those periods by those amounts.

### Results of Operations

The following table sets forth the percentage relationship of certain items to sales for the period indicated:

|   | Three months ended   |                    | Nine months ended    |                    |
|---|----------------------|--------------------|----------------------|--------------------|
|   | December 30,<br>2012 | January 1,<br>2012 | December 30,<br>2012 | January 1,<br>2012 |
| Sales   | 100.0%               | 100.0%             | 100.0%               | 100.0%             |
| Cost of sales   | (82.1)               | (81.4)             | (81.0)               | (79.9)             |
| Pension withdrawal                                    | (8.4)                |                    | (2.7)                |                    |
| Gross profit  | 9.5                  | 18.6               | 16.3                 | 20.1               |
| Selling, general and administrative expenses          | (8.9)                | (8.5)              | (8.9)                | (8.8)              |
| Operating income                                      | 0.6                  | 10.1               | 7.4                  | 11.3               |
| Investment income                                     |                      |                    |                      |                    |
| Income from continuing operations before income taxes | 0.6                  | 10.1               | 7.4                  | 11.3               |
| Income tax provision benefit (expense)                | 1.0                  | (3.8)              | (2.5)                | (4.2)              |
| Income from continuing operations                     | 1.6                  | 6.3                | 4.9                  | 7.1                |
| Income from discontinued operations, net of tax       |                      | 0.3                |                      | 0.3                |
| Net income  | 1.6%                 | 6.6%               | 4.9%                 | 7.4%               |

### Three Months Ended December 30, 2012 Compared to the Three Months Ended January 1, 2012

#### Sales

Sales increased \$1.3 million, or 1.6%, to \$85.5 million for the three months ended December 30, 2012 as compared to \$84.2 million in the same period of the prior year. Sales of bulk chemicals, including caustic soda, were approximately 24% of sales during the three months ended December 30, 2012 as compared to 23% during the same period of the prior year.

*Industrial Segment.* Industrial segment sales decreased \$0.7 million, or 1.0%, to \$63.1 million for the three months ended December 30, 2012 as compared to the same period of the prior year. The decrease in sales was primarily due to a shift in product mix to more bulk products, which generally carry lower per-unit selling prices.

*Water Treatment Segment.* Water Treatment segment sales increased \$2.0 million, or 9.8%, to \$22.4 million for the three months ended December 30, 2012 as compared to the same period of the prior year. The increase in sales was primarily due to volume growth of lower-priced commodity products.

#### Gross Profit

Gross profit was \$8.1 million, or 9.5% of sales, for the three months ended December 30, 2012, as compared to \$15.7 million, or 18.6% of sales, for the same period of the prior year. Gross profit was negatively impacted by the \$7.2 million charge resulting from the CSS pension withdrawal liability, which charge constituted 8.4% of sales for the quarter. The LIFO method of valuing inventory decreased gross profit by \$0.1 million for the three months ended December 30, 2012 whereas it increased gross profit by \$0.6 million for the three months ended

January 1, 2012.

*Industrial Segment.* Gross profit for the Industrial segment was \$2.6 million, or 4.2% of sales, for the three months ended December 30, 2012, as compared to \$10.2 million, or 16.0% of sales, for the same period of the prior year. Gross profit for this segment was negatively impacted by the \$7.2 million charge resulting from the CSS pension withdrawal liability, which charge constituted 11.4% of sales for this segment for the quarter. The LIFO method of valuing inventory decreased gross profit in this segment by \$0.1 million for the three months ended December 30, 2012 while it increased gross profit by \$0.3 million for the three months ended January 1, 2012. Gross profit for the three months ended December 30, 2012 was also reduced by incremental expenses of \$0.3 million related to the new Rosemount facility.

*Water Treatment Segment.* Gross profit for the Water Treatment segment was \$5.5 million, or 24.5% of sales, for the three months ended December 30, 2012, as compared to \$5.5 million, or 26.8% of sales, for the same period in the prior year. The LIFO Method of valuing inventory had a negligible impact on gross profit for this segment for the three months ended December 30, 2012 while it increased gross profit for this segment by \$0.3 million for the three months ended January 1, 2012. Gross profit as a percentage of sales for this segment was negatively impacted by a shift in product mix to sales of more lower-margin commodity products.

#### *Selling, General and Administrative Expenses*

Selling, general and administrative expenses were \$7.6 million, or 8.9% of sales, for the three months ended December 30, 2012 as compared to \$7.2 million, or 8.5% of sales, for the three months ended January 1, 2012. Selling expenses increased by \$0.6 million while administrative expenses decreased by \$0.2 million. Selling expenses increased primarily as a result of additional sales staff expenses.

#### *Operating Income*

Operating income was \$0.5 million for the three months ended December 30, 2012 and \$8.5 million for the three months ended January 1, 2012. Operating income for the Industrial segment decreased \$7.8 million primarily related to the \$7.2 million charge resulting from the CSS pension withdrawal liability, and operating income for the Water Treatment segment decreased \$0.2 million.

#### *Investment Income*

Investment income was not material during the three months ended December 30, 2012 and January 1, 2012.

#### *Provision for Income Taxes*

In the current quarter, we have recorded an income tax benefit primarily as a result of a \$0.8 million non-recurring increase in the benefits recorded related to the domestic manufacturing deduction and investment tax credits. As a result, the computation of our effective income tax rate is not meaningful for the three months ended December 30, 2012, while it was 38.1% for the three months ended January 1, 2012. The effective tax rate is generally impacted by projected levels of taxable income, permanent items, and state taxes.

#### ***Nine Months Ended December 30, 2012 Compared to the Nine Months Ended January 1, 2012***

##### *Sales*

Sales increased \$2.2 million, or 0.8%, to \$262.8 million for the nine months ended December 30, 2012 as compared to \$260.6 million in the same period of the prior year. Sales of bulk chemicals, including caustic soda, were approximately 23% of sales during the nine months ended December 30, 2012 as compared to 22% during the same period of the prior year.

*Industrial Segment.* Industrial segment sales decreased \$6.1 million, or 3.3%, to \$182.5 million for the nine months ended December 30, 2012 as compared to the same period of the prior year. The decrease in sales was primarily due to reduced volumes and a shift in product mix to more bulk products, which generally carry lower per-unit selling prices.

*Water Treatment Segment.* Water Treatment segment sales increased \$8.3 million, or 11.6%, to \$80.3 million for the nine months ended December 30, 2012 as compared to the same period of the prior year. The increase in sales was primarily due to favorable weather conditions in the first two quarters of fiscal 2013 and volume growth of lower-priced commodity products.

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*Gross Profit*

Gross profit was \$42.6 million, or 16.2% of sales, for the nine months ended December 30, 2012, as compared to \$52.4 million, or 20.1% of sales, for the same period of the prior year. Gross profit was negatively impacted by the \$7.2 million CSS pension withdrawal during the third quarter and the \$3.2 million charge resulting from the ICL litigation settlement in the first quarter of the current fiscal year, which charges together constituted 4.0% of sales for the nine month period. The LIFO method of valuing inventory decreased gross profit by \$0.2 million for the nine months ended December 30, 2012 and increased gross profit by \$0.2 million for the same period of the prior year.

*Industrial Segment.* Gross profit for the Industrial segment was \$20.0 million, or 11.0% of sales, for the nine months ended December 30, 2012, as compared to \$31.8 million, or 16.8% of sales, for the same period of the prior year. Gross profit for this segment was negatively impacted by the \$7.2 million CSS pension withdrawal charge and the \$3.2 million charge resulting from the ICL litigation settlement, which charges together constituted 5.7% of sales for this segment for the nine month period. The LIFO method of valuing inventory decreased gross profit in this segment by \$0.2 million for the nine months ended December 30, 2012 while it had a minimal impact on gross profit for the same period of the prior year. The remainder of the decline was primarily due to reduced volumes and pricing pressures which led to lower per-unit profits and \$0.6 million of incremental expenses related to the new Rosemount facility.

*Water Treatment Segment.* Gross profit for the Water Treatment segment was \$22.6 million, or 28.2% of sales, for the nine months ended December 30, 2012, as compared to \$20.6 million, or 28.6% of sales, for the same period in the prior year. The increase in gross profit was primarily due to increased volumes, partially due to favorable weather conditions during the first two quarters of fiscal 2013, and higher per-unit margins across most product lines. These increases were partially offset by a shift in product mix to sales of more lower-margin commodity products. The LIFO method of valuing inventory decreased gross profit in this segment nominally for the nine months ended December 30, 2012 while increasing gross profit by \$0.2 million for the same period of the prior year.

*Selling, General and Administrative Expenses*

Selling, general and administrative expenses were \$23.3 million, or 8.9% of sales, for the nine months ended December 30, 2012 as compared to \$22.9 million, or 8.8% of sales, for the nine months ended January 1, 2012 with higher selling costs due to additional sales staffing offset by lower administration expenses in the period.

*Operating Income*

Operating income was \$19.3 million for the nine months ended December 30, 2012 and \$29.5 million for the nine months ended January 1, 2012. Operating income for the Industrial segment decreased \$11.4 million, primarily due to the \$7.2 million CSS pension withdrawal charge and the \$3.2 million charge resulting from the ICL litigation settlement recorded within that segment. Operating income for the Water Treatment segment increased \$1.2 million for the nine months ended December 30, 2012, as compared to the same period of the prior year due to increased volumes and higher per-unit margins.

*Investment Income*

Investment income was \$0.1 for the nine month periods ended December 30, 2012 and January 1, 2012.

*Provision for Income Taxes*

Our effective income tax rate was 33.4% for the nine months ended December 30, 2012, compared to 38.0% for the nine months ended January 1, 2012. The effective tax rate is generally impacted by projected levels of taxable income, permanent items, and state taxes. The reduction in our effective tax rate in the current fiscal year is primarily due to a \$0.8 million non-recurring increase in the benefits recorded related to the domestic manufacturing deduction and investment tax credits.



### ***Liquidity and Capital Resources***

Cash provided by operating activities for the nine months ended December 30, 2012 was \$30.0 million compared to \$20.5 million for the nine months ended January 1, 2012. The increase in cash provided by operating activities was primarily due to reduced cash used to fund working capital, including the timing of inventory purchases and other trade payables. Due to the nature of our operations, which includes purchases of large quantities of bulk chemicals, timing of purchases can result in significant changes in working capital investment and the resulting operating cash flow. Historically, our cash requirements increase during the period from April through November as caustic soda inventory levels increase as the majority of barges are received during this period. Additionally, due to the seasonality of the water treatment business, our accounts receivable balance generally increases during the period of April through September.

Cash and investments available-for-sale of \$50.2 million at December 30, 2012 increased by \$4.3 million as compared with the \$45.9 million available as of April 1, 2012, primarily due to cash flows generated from operations, partially offset by capital expenditures and dividends paid.

We expect cash balances and our cash flows from operations will be sufficient to fund our cash requirements in fiscal 2013.

### ***Capital Expenditures***

Capital expenditures were \$20.1 million for the nine months ended December 30, 2012 compared to \$13.8 million in the same period in the prior fiscal year. Significant capital expenditures during the nine months ended December 30, 2012 consisted of approximately \$14.9 million related to business expansion and process improvement projects including the new facility in Rosemount, Minnesota, compared to \$8.2 million spent for expansion and process improvements during the same period in fiscal 2012. Other capital spending was related to regulatory, safety, and facility improvements and replacement trucks for the Water Treatment segment.

### ***Critical Accounting Policies***

Our significant accounting policies are set forth in Note 1 to our consolidated financial statements in our Annual Report on Form 10-K for the fiscal year ended April 1, 2012. The accounting policies used in preparing our interim fiscal 2013 condensed consolidated financial statements are the same as those described in our Annual Report.

### ***Forward-Looking Statements***

The information presented in this Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). These forward-looking statements have been made pursuant to the provisions of the Private Securities Litigation Reform Act of 1995. These statements are not historical facts, but rather are based on our current expectations, estimates and projections, and our beliefs and assumptions. We intend words such as anticipate, expect, intend, plan, believe, estimate, will and similar expressions to identify forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. These factors could cause actual results to differ materially from those expressed or forecasted in the forward-looking statements. Additional information concerning potential factors that could affect future financial results is included in our Annual Report on Form 10-K for the fiscal year ended April 1, 2012. We caution you not to place undue reliance on these forward-looking statements, which reflect our management's view only as of the date of this Quarterly Report on Form 10-Q. We are not obligated to update these statements or publicly release the result of any revisions to them to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q or to reflect the occurrence of unanticipated events.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

At December 30, 2012, our investment portfolio included \$25.6 million of certificates of deposit classified as fixed income securities and cash and cash equivalents of \$24.6 million. The fixed income securities, like all fixed income instruments, are subject to interest rate risks and will decline in value if market interest rates increase. However, while the value of the investment may fluctuate in any given period, we intend to hold our fixed income investments until recovery. Consequently, we would not expect to recognize an adverse impact on net income or cash flows during the holding period. We adjust the carrying value of our investments if impairment occurs that is other than temporary.

We are subject to the risk inherent in the cyclical nature of commodity chemical prices. However, we do not currently purchase forward contracts or otherwise engage in hedging activities with respect to the purchase of commodity chemicals. We attempt to pass changes in material prices on to our customers, however, there are no assurances that we will be able to pass on cost increases in the future as our pricing must be competitive.

**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of disclosure controls and procedures**

As of the end of the period covered by this Quarterly Report on Form 10-Q, we conducted an evaluation, under supervision and with the participation of management, including the chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rules 13a-15 and 15d-15 of the Exchange Act. Based upon that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective. Disclosure controls and procedures are defined by Rules 13a-15(e) and 15d-15(e) of the Exchange Act as controls and other procedures that are designed to ensure that information required to be disclosed by us in reports filed with the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in reports filed under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, or person performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

**Changes in Internal Control**

There was no change in our internal control over financial reporting during the third quarter of fiscal 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

As previously reported in our quarterly report on Form 10-Q for the quarterly period ended July 1, 2012, on June 15, 2012, we entered into a settlement agreement with ICL Performance Products LP ( ICL ), a chemical supplier to us, pursuant to which we mutually resolved the previously disclosed litigation and all disputes among us. The settlement agreement provides for a cash payment by us to ICL and provides that both parties will enter into new contracts for the supply by ICL of certain chemicals to us. Our obligations under the settlement agreement resulted in a \$3.2 million charge to pretax income recorded in cost of sales (approximately \$2.0 million after tax) for our fiscal quarter ended July 1, 2012.

We are a party from time to time in other legal proceedings arising in the ordinary course of our business. To date, none of the litigation has had a material effect on us.

**ITEM 1A. RISK FACTORS**

There have been no material changes to our risk factors from those disclosed in our Annual Report on Form 10-K for the fiscal year ended April 1, 2012.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

We did not sell or repurchase any shares of our common stock during the third quarter of fiscal 2013.

ITEM 6. EXHIBITS

Exhibit Index

| Exhibit | Description   | Method of Filing          |
|---------|---|---------------------------|
| 3.1     | Amended and Restated Articles of Incorporation. (1)   | Incorporated by Reference |
| 3.2     | Amended and Restated By-Laws. (2)   | Incorporated by Reference |
| 31.1    | Certification by Chief Executive Officer pursuant to Rule 13a-14(a) of the Exchange Act.  | Filed Electronically      |
| 31.2    | Certification by Chief Financial Officer pursuant to Rule 13a-14(a) of the Exchange Act.  | Filed Electronically      |
| 32.1    | Section 1350 Certification by Chief Executive Officer.  | Filed Electronically      |
| 32.2    | Section 1350 Certification by Chief Financial Officer.  | Filed Electronically      |
| 101     | Financial statements from the Quarterly Report on Form 10-Q of Hawkins, Inc. for the period ended December 30, 2012, filed with the SEC on January 31, 2013, formatted in Extensible Business Reporting Language (XBRL); (i) the Condensed Consolidated Balance Sheets at December 30, 2012 and April 1, 2012, (ii) the Condensed Consolidated Statements of Income for the Three and Nine Months Ended December 30, 2012 and January 1, 2012, (iii) the Condensed Consolidated Statements of Comprehensive Income for the Three and Nine Months Ended December 30, 2012 and January 1, 2012, (iv) the Condensed Consolidated Statements of Cash Flows for the Nine Months Ended December 30, 2012 and January 1, 2012, and (v) Notes to Condensed Consolidated Financial Statements. | Filed Electronically      |

- (1) Incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2010, filed on July 29, 2010.
- (2) Incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K dated October 28, 2009 and filed November 3, 2009.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HAWKINS, INC.

By: */s/ Kathleen P. Pepsi*  
Kathleen P. Pepsi  
Vice President, Chief Financial Officer, and Treasurer  
(On behalf of the Registrant and as principal financial officer)

Dated: January 31, 2013

**Exhibit Index**

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| 32.1    | Section 1350 Certification by Chief Executive Officer.  | Filed Electronically      |
| 32.2    | Section 1350 Certification by Chief Financial Officer.  | Filed Electronically      |
| 101     | Financial statements from the Quarterly Report on Form 10-Q of Hawkins, Inc. for the period ended December 30, 2012, filed with the SEC on January 31, 2013, formatted in Extensible Business Reporting Language (XBRL); (i) the Condensed Consolidated Balance Sheets at December 30, 2012 and April 1, 2012, (ii) the Condensed Consolidated Statements of Income for the Three and Nine Months Ended December 30, 2012 and January 1, 2012, (iii) the Condensed Consolidated Statements of Comprehensive Income for the Three and Nine Months Ended December 30, 2012 and January 1, 2012, (iv) the Condensed Consolidated Statements of Cash Flows for the Nine Months Ended December 30, 2012 and January 1, 2012, and (v) Notes to Condensed Consolidated Financial Statements. | Filed Electronically      |