MASCO CORP /DE/ Form 10-Q October 29, 2013 Table of Contents

### **UNITED STATES**

### SECURITIES AND EXCHANGE COMMISSION

### WASHINGTON, D.C. 20549

### FORM 10-Q

### **QUARTERLY REPORT**

# PURSUANT TO SECTION 13 OR 15(d)

### **OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2013

Commission file number: 1-5794

**Masco Corporation** 

(Exact name of Registrant as Specified in its Charter)

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#### (Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes "No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes "No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Non-accelerated filer " (Do not check if a smaller reporting company) Smaller reporting company " Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). "Yes x No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class Common stock, par value \$1.00 per share

Shares Outstanding at October 15, 2013 356,987,300

Delaware (State or Other Jurisdiction	38-1794485 (IRS Employer
of Incorporation)	Identification No.)
1001 Van Born Road, Taylor, Michigan	48180
Address of Principal Executive Offices)	(Zip Code)
(313) 274-7400	` <b>`</b>

Accelerated filer

### MASCO CORPORATION

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### MASCO CORPORATION

# CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

# September 30, 2013 and December 31, 2012

# (In Millions, Except Share Data)

ASSETS      Current assets:    5    1.011    \$    1.040      Cash and cash investments    \$    1.011    \$    1.040      Short-term bank deposits    277    311    Receivables    1.211    933      Prepaid expenses and other    119    107    Assets held for sale    98    100      Inventories:    119    107    Assets held for sale    98    100      Inventories:    1    256    266    266      Work in process    94    92    2      777    726    777    726      Total current assets    3.493    3.217      Property and equipment, net    1.257    1.326      Goodwill    1,900    1.894      Other intangible assets, net    149    151      Other assets    \$    7.059    \$      Total assets    \$    7.059    \$    6.875      Current liabilities:    \$    \$    \$    \$    \$      Notes		-	ember 30, 2013	December 31, 2012		
Cash and cash investments  \$ 1,011  \$ 1,040    Short-term bank deposits  277  311    Receivables  1,211  933    Prepaid expenses and other  119  107    Assets held for sale  98  100    Inventories:	<u>ASSETS</u>					
Short-term bank deposits  277  311    Receivables  1,211  933    Prepaid expenses and other  119  107    Assets held for sale  98  1000    Inventories:  98  100    Finished goods  427  368    Raw material  256  266    Work in process  94  92    777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  94  103    Total assets  \$  7,059  \$    Stassets held for sale  94  103    Total assets  \$  7,059  \$  6,875    LIABILITIES  Urrent liabilities:  1  847  823    Accounts payable  \$  \$  \$  \$  \$  323    Total assets  49  45  3  323  323  324  323  324						
Receivables  1,211  933    Prepaid expenses and other  119  107    Assets held for sale  98  100    Inventories:	Cash and cash investments	\$	1,011	\$	1,040	
Prepaid expenses and other  119  107    Assets held for sale  98  100    Inventories:  98  100    Finished goods  427  368    Raw material  256  266    Work in process  94  92    777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  366  184    Assets held for sale  94  103    Total assets  \$ 7,059  \$ 6,875    Current liabilities:  ILABILITIES  I    Notes payable  \$ 5  \$ 206    Accounts payable  \$ 5  \$ 206    Accounts payable  847  823    Liabilities  49  45    Total current liabilities  1,887  1,862						
Assets held for sale  98  100    Inventories:	Receivables		1,211		933	
Inventories:  427  368    Finished goods  427  368    Raw material  256  266    Work in process  94  92    777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$  7,059  \$  6,875    LIABILITIES    Current liabilities:  \$  \$  \$  \$  \$  \$  \$  206  \$ <td< td=""><td></td><td></td><td>119</td><td></td><td>107</td></td<>			119		107	
Finished goods  427  368    Raw material  256  266    Work in process  94  92    777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$  7,059  \$  6,875    LIABILITIES    Current liabilities:    986  788    Accrued liabilities  847  823  1abilities held for sale  49  45    Total current liabilities  1,887  1,862  1,887  1,862	Assets held for sale		98		100	
Raw material  256  266    Work in process  94  92    777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$ 7,059  \$ 6,875    LIABILITIES    Current liabilities:  \$ 5  \$ 206    Accound liabilities  \$ 847  823    Liabilities  847  823    Liabilities held for sale  49  45	Inventories:					
Work in process    94    92      777    726      Total current assets    3,493    3,217      Property and equipment, net    1,257    1,326      Goodwill    1,900    1,894      Other intangible assets, net    149    151      Other assets    166    184      Assets held for sale    94    103      Total assets    \$ 7,059    \$ 6,875      LIABILITIES        Notes payable    \$ 5    \$ 206      Accounts payable    \$ 47    823      Liabilities    847    823      Liabilities held for sale    49    45	Finished goods		427		368	
777  726    Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$  7,059  \$  6,875    LIABILITIES    Current liabilities:  \$  5  \$  206    Accrued liabilities  \$  5  \$  206    Accrued liabilities  \$  49  45    Total current liabilities  \$  49  45	Raw material		256		266	
Total current assets  3,493  3,217    Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$ 7,059  \$ 6,875    LIABILITIES    Current liabilities:  \$ 5  \$ 206    Accounts payable  \$ 5  \$ 206    Accrued liabilities  847  823    Liabilities  49  45    Total current liabilities  1,887  1,862	Work in process		94		92	
Property and equipment, net  1,257  1,326    Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$ 7,059  \$ 6,875    LIABILITIES    Current liabilities:			777		726	
Goodwill  1,900  1,894    Other intangible assets, net  149  151    Other assets  166  184    Assets held for sale  94  103    Total assets  \$ 7,059  \$ 6,875    LIABILITIES    Current liabilities:    Notes payable  \$ 5  \$ 206    Accounts payable  986  788    Accrued liabilities  847  823    Liabilities held for sale  49  45    Total current liabilities  1,887  1,862	Total current assets		3,493		3,217	
Other intangible assets, net149151Other assets166184Assets held for sale94103Total assets $\$$ 7,059 $\$$ 6,875LIABILITIESCurrent liabilities:Notes payable $\$$ 5 $\$$ 206Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862			1,257		1,326	
Other assets166184Assets held for sale94103Total assets\$ 7,059\$ 6,875LIABILITIESCurrent liabilities:Notes payable\$ 5\$ 206Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862	Goodwill		1,900		1,894	
Assets held for sale94103Total assets\$7,059\$6,875LIABILITIESCurrent liabilities:Notes payable\$5\$206Accounts payable\$5\$206Accrued liabilities847823847823Liabilities held for sale4945Total current liabilities1,8871,862	Other intangible assets, net		149		151	
Total assets\$7,059\$6,875LIABILITIESCurrent liabilities:Notes payable\$5\$206Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862	Other assets		166		184	
LIABILITIESCurrent liabilities:Notes payable\$ 5 \$ 206Accounts payable986Accrued liabilities847Accrued liabilities847Liabilities held for sale49Total current liabilities1,887	Assets held for sale		94		103	
Current liabilities:Notes payable\$5\$206Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862	Total assets	\$	7,059	\$	6,875	
Notes payable\$5\$206Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862						
Accounts payable986788Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862						
Accrued liabilities847823Liabilities held for sale4945Total current liabilities1,8871,862	Notes payable	\$		\$	206	
Liabilities held for sale4945Total current liabilities1,8871,862			986		788	
Total current liabilities1,8871,862	Accrued liabilities		847		823	
	Liabilities held for sale		49		45	
	Total current liabilities		1,887		1,862	
	Long-term debt				,	

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Deferred income taxes and other	1,065	1,053
Liabilities held for sale		4
Total liabilities	6,373	6,341
Commitments and contingencies		
EQUITY		
Masco Corporation s shareholders equity:		
Common shares, par value \$1 per share Authorized shares: 1,400,000,000; issued and outstanding: 2013 349,400,000; 2012 349,000,000 Preferred shares authorized: 1,000,000; issued and outstanding: 2013 None; 2012 None	349	349
Paid-in capital	8	16
Retained earnings (deficit)	36	(102)
Accumulated other comprehensive income	81	59
Total Masco Corporation s shareholders equity	474	322
Noncontrolling interest	212	212
Total equity	686	534
Total liabilities and equity	\$ 7,059	\$ 6,875

See notes to condensed consolidated financial statements.

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### MASCO CORPORATION

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

### For the Three and Nine Months Ended September 30, 2013 and 2012

### (In Millions, Except Per Common Share Data)

	S	Three Months Ended September 30, 2013 2012				Nine Months End September 30, 2013 201			
Net sales	\$ 2	2,150	<b>\$</b> 1	1,913	\$	6,175	\$ 5	5,664	
Cost of sales	1	,543	]	1,413		4,451	2	4,159	
Gross profit		607		500		1,724	1	1,505	
Selling, general and administrative expenses		395		391		1,192	]	1,160	
Charge for litigation settlements, net				1				74	
Operating profit		212		108		532		271	
Other income (expense), net:									
Interest expense		(58)		(62)		(178)		(194)	
Other, net				5		10		22	
		(58)		(57)		(168)		(172)	
Income from continuing operations before income taxes		154		51		364		99	
Income taxes		38		16		91		54	
Income from continuing operations		116		35		273		45	
Loss from discontinued operations		(2)		(11)		(16)		(44)	
Net income		114		24		257		1	
Less: Net income attributable to noncontrolling interest		11		9		30		28	
Net income (loss) attributable to Masco Corporation	\$	103	\$	15	\$	227	\$	(27)	
Income (loss) per common share attributable to Masco Corporation:									
Basic:									
Income from continuing operations	\$	.29	\$	.07	\$	.68	\$	.04	

(.01)

(.03)

(.04)

Loss from discontinued operations

(.12)

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Net income (loss)	\$ .29	\$ .04	\$ .64	\$ (.08)
Diluted:				
Income from continuing operations	\$ .29	\$ .07	\$ .67	\$ .04
Loss from discontinued operations	(.01)	(.03)	(.04)	(.12)
Net income (loss)	\$ .29	\$ .04	\$ .63	\$ (.08)
Amounts attributable to Masco Corporation:				
Income from continuing operations	\$ 105	\$ 26	\$ 243	\$ 17
Loss from discontinued operations	(2)	(11)	(16)	(44)
Net income (loss)	\$ 103	\$ 15	\$ 227	\$ (27)

See notes to condensed consolidated financial statements.

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# MASCO CORPORATION

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Unaudited)

# For the Three and Nine Months Ended September 30, 2013 and 2012

(In Millions)

	Three Months EndedSeptember 30,20132012					nded 30, 012		
Net income	\$	114	\$	24	\$	257	\$	1
Less: Net income attributable to noncontrolling interest		11		9		30		28
Net income (loss) attributable to Masco Corporation	\$	103	\$	15	\$	227	\$	(27)
Other comprehensive income, net of tax (see Note L):								
Cumulative translation adjustment		37		42		11		15
Interest rate swaps				1		1		1
Unrecognized pension prior service cost and net loss		5		3		14		11
Other comprehensive income		42		46		26		27
Less: Other comprehensive income attributable to noncontrolling interest		8		8		4		4
Other comprehensive income attributable to Masco Corporation	\$	34	\$	38	\$	22	\$	23
Total comprehensive income	\$	156	\$	70	\$	283	\$	28
Less: Total comprehensive income attributable to the noncontrolling interest		19		17		34		32
Total comprehensive income (loss) attributable to Masco Corporation	\$	137	\$	53	\$	249	\$	(4)

See notes to condensed consolidated financial statements.

### MASCO CORPORATION

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

# For the Nine Months Ended September 30, 2013 and 2012

(In Millions)

	Nine Mon Septem 2013	
CASH FLOWS FROM (FOR) OPERATING ACTIVITIES:		
Cash provided by operations	\$ 489	\$ 191
Increase in receivables	(302)	(245)
Increase in inventories	(40)	(58)
Increase in accounts payable and accrued liabilities, net	203	202
Net cash from operating activities CASH FLOWS FROM (FOR) FINANCING ACTIVITIES:	350	90
	(01)	(00)
Cash dividends paid	(81)	(80)
Dividend payment to noncontrolling interest	(34)	(40)
Purchase of Company common stock	(35)	(8)
Credit Agreement costs	(4)	
Issuance of Notes, net of issuance costs		396
Retirement of Notes		