

HUTTIG BUILDING PRODUCTS INC  
Form 10-Q  
October 30, 2014

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the quarterly period ended September 30, 2014**  
**Commission file number 1-14982**

**HUTTIG BUILDING PRODUCTS, INC.**  
**(Exact name of registrant as specified in its charter)**

**Delaware**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**43-0334550**  
**(I.R.S. Employer**  
**Identification No.)**

**555 Maryville University Drive**

**Suite 400**

**St. Louis, Missouri**  
**(Address of principal executive offices)**

**(314) 216-2600**

**63141**  
**(Zip code)**

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of Common Stock outstanding on September 30, 2014 was 24,569,920 shares.

**PART I. FINANCIAL INFORMATION**

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**PART 1 FINANCIAL INFORMATION****ITEM 1-FINANCIAL STATEMENTS**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(unaudited)

(In Millions, Except Per Share Data)

|   | Three Months Ended    |          | Nine Months Ended     |          |
|---|-----------------------|----------|-----------------------|----------|
|   | September 30,<br>2014 | 2013     | September 30,<br>2014 | 2013     |
| Net sales   | \$ 174.5              | \$ 153.3 | \$ 478.5              | \$ 426.7 |
| Cost of sales   | 140.6                 | 122.5    | 384.6                 | 343.0    |
| Gross margin  | 33.9                  | 30.8     | 93.9                  | 83.7     |
| Operating expenses  | 29.7                  | 27.0     | 85.8                  | 77.7     |
| Operating income  | 4.2                   | 3.8      | 8.1                   | 6.0      |
| Interest expense, net   | 0.6                   | 0.5      | 1.9                   | 1.9      |
| Income from continuing operations before income taxes             | 3.6                   | 3.3      | 6.2                   | 4.1      |
| Provision for income taxes  |                       | 0.1      |                       | 0.1      |
| Income from continuing operations                                 | 3.6                   | 3.2      | 6.2                   | 4.0      |
| Loss from discontinued operations, net of taxes                   | (0.1)                 | (0.2)    | (3.5)                 | (0.4)    |
| Net income  | \$ 3.5                | \$ 3.0   | \$ 2.7                | \$ 3.6   |
| Net income from continuing operations per share basic and diluted | \$ 0.14               | \$ 0.13  | \$ 0.25               | \$ 0.16  |
| Net loss from discontinued operations per share basic and diluted |                       | (0.01)   | (0.15)                | (0.01)   |
| Net income per share basic and diluted                            | \$ 0.14               | \$ 0.12  | \$ 0.11               | \$ 0.15  |
| Weighted average shares outstanding:                              |                       |          |                       |          |
| Basic shares outstanding  | 23.6                  | 22.9     | 23.5                  | 22.7     |
| Diluted shares outstanding  | 23.6                  | 22.9     | 23.5                  | 22.8     |

*See notes to condensed consolidated financial statements*

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARY****CONDENSED CONSOLIDATED BALANCE SHEETS****(unaudited)****(In Millions)**

|   | <b>September 30,<br/>2014</b> | <b>December 31,<br/>2013</b> | <b>September 30,<br/>2013</b> |
|---|-------------------------------|------------------------------|-------------------------------|
| <b>ASSETS</b>                             |                               |                              |                               |
| <b>CURRENT ASSETS:</b>                    |                               |                              |                               |
| Cash and equivalents                      | \$ 0.9                        | \$ 0.6                       | \$ 3.0                        |
| Trade accounts receivable, net            | 71.1                          | 44.3                         | 60.6                          |
| Inventories                               | 70.6                          | 66.7                         | 61.3                          |
| Other current assets                      | 7.0                           | 7.2                          | 5.6                           |
| <b>Total current assets</b>               | <b>149.6</b>                  | <b>118.8</b>                 | <b>130.5</b>                  |
| <b>PROPERTY, PLANT AND EQUIPMENT:</b>     |                               |                              |                               |
| Land                                      | 4.3                           | 4.3                          | 4.3                           |
| Buildings and improvements                | 25.2                          | 24.2                         | 24.1                          |
| Machinery and equipment                   | 35.5                          | 34.2                         | 33.0                          |
| Gross property, plant and equipment       | 65.0                          | 62.7                         | 61.4                          |
| Less accumulated depreciation             | 48.2                          | 46.1                         | 45.4                          |
| <b>Property, plant and equipment, net</b> | <b>16.8</b>                   | <b>16.6</b>                  | <b>16.0</b>                   |
| <b>OTHER ASSETS:</b>                      |                               |                              |                               |
| Goodwill                                  | 6.3                           | 6.3                          | 6.3                           |
| Other                                     | 2.3                           | 1.9                          | 2.0                           |
| Deferred income taxes                     | 7.5                           | 7.9                          | 7.2                           |
| <b>Total other assets</b>                 | <b>16.1</b>                   | <b>16.1</b>                  | <b>15.5</b>                   |
| <b>TOTAL ASSETS</b>                       | <b>\$ 182.5</b>               | <b>\$ 151.5</b>              | <b>\$ 162.0</b>               |

*See notes to condensed consolidated financial statements*

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARY****CONDENSED CONSOLIDATED BALANCE SHEETS****(unaudited)****(In Millions, Except Share Data)**

|  | September 30,<br>2014 | December 31,<br>2013 | September 30,<br>2013 |
|--|-----------------------|----------------------|-----------------------|
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                       |                      |                       |
| <b>CURRENT LIABILITIES:</b>  |                       |                      |                       |
| Current maturities of long-term debt   | \$ 0.6                | \$ 1.2               | \$ 0.3                |
| Trade accounts payable   | 51.1                  | 40.8                 | 50.9                  |
| Deferred income taxes  | 7.5                   | 7.9                  | 7.2                   |
| Accrued compensation   | 4.3                   | 3.5                  | 3.9                   |
| Other accrued liabilities  | 13.4                  | 13.1                 | 13.0                  |
| Total current liabilities  | 76.9                  | 66.5                 | 75.3                  |
| <b>NON-CURRENT LIABILITIES:</b>  |                       |                      |                       |
| Long-term debt, less current maturities  | 75.7                  | 60.8                 | 62.1                  |
| Other non-current liabilities  | 4.0                   | 1.3                  | 1.5                   |
| Total non-current liabilities  | 79.7                  | 62.1                 | 63.6                  |
| <b>SHAREHOLDERS EQUITY:</b>  |                       |                      |                       |
| Preferred shares; \$.01 par (5,000,000 shares authorized)  |                       |                      |                       |
| Common shares; \$.01 par (50,000,000 shares authorized;<br>24,569,920; 24,317,192; and 24,314,942 shares issued at<br>September 30, 2014, December 31, 2013 and September 30,<br>2013, respectively) | 0.2                   | 0.2                  | 0.2                   |
| Additional paid-in capital   | 40.1                  | 39.8                 | 39.6                  |
| Accumulated deficit  | (14.4)                | (17.1)               | (16.7)                |
| Total shareholders equity  | 25.9                  | 22.9                 | 23.1                  |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>   | <b>\$ 182.5</b>       | <b>\$ 151.5</b>      | <b>\$ 162.0</b>       |

*See notes to condensed consolidated financial statements*

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited)

(In Millions)

|   | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |               |
|---|-------------------------------------|---------------|------------------------------------|---------------|
|   | 2014                                | 2013          | 2014                               | 2013          |
| <b>Cash Flows From Operating Activities:</b>  |                                     |               |                                    |               |
| Net income  | \$ 3.5                              | \$ 3.0        | \$ 2.7                             | \$ 3.6        |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |                                     |               |                                    |               |
| Net loss from discontinued operations   | 0.1                                 | 0.2           | 3.5                                | 0.4           |
| Depreciation and amortization   | 0.8                                 | 0.7           | 2.3                                | 2.1           |
| Non-cash interest expense   | 0.1                                 | 0.1           | 0.3                                | 0.2           |
| Stock-based compensation  | 0.3                                 | 0.3           | 1.0                                | 0.8           |
| Changes in operating assets and liabilities:  |                                     |               |                                    |               |
| Trade accounts receivable   | (1.7)                               | (1.1)         | (26.8)                             | (18.5)        |
| Inventories   | 6.8                                 | (2.6)         | (3.9)                              | (6.3)         |
| Trade accounts payable  | (0.9)                               | 6.5           | 10.3                               | 19.3          |
| Other   | 2.2                                 | 2.4           | 0.3                                | (0.7)         |
| <b>Total cash provided by (used in) operating activities</b>                                | <b>11.2</b>                         | <b>9.5</b>    | <b>(10.3)</b>                      | <b>0.9</b>    |
| <b>Cash Flows From Investing Activities:</b>  |                                     |               |                                    |               |
| Capital expenditures  | (0.6)                               | (0.2)         | (1.5)                              | (1.5)         |
| <b>Total cash used in investing activities</b>  | <b>(0.6)</b>                        | <b>(0.2)</b>  | <b>(1.5)</b>                       | <b>(1.5)</b>  |
| <b>Cash Flows From Financing Activities:</b>  |                                     |               |                                    |               |
| (Payments) borrowings of debt, net  | (13.2)                              | (7.7)         | 12.9                               | 1.7           |
| Repurchase shares of common stock   |                                     |               | (0.8)                              | (0.4)         |
| <b>Total cash (used in) provided by financing activities</b>                                | <b>(13.2)</b>                       | <b>(7.7)</b>  | <b>12.1</b>                        | <b>1.3</b>    |
| <b>Net (decrease) increase in cash and equivalents</b>                                      | <b>(2.6)</b>                        | <b>1.6</b>    | <b>0.3</b>                         | <b>0.7</b>    |
| Cash and equivalents, beginning of period   | 3.5                                 | 1.4           | 0.6                                | 2.3           |
| <b>Cash and equivalents, end of period</b>  | <b>\$ 0.9</b>                       | <b>\$ 3.0</b> | <b>\$ 0.9</b>                      | <b>\$ 3.0</b> |
| <b>Supplemental Disclosure of Cash Flow Information:</b>                                    |                                     |               |                                    |               |
| Interest paid   | \$ 0.5                              | \$ 0.5        | \$ 1.7                             | \$ 1.7        |
| Income taxes paid   |                                     |               | 0.1                                | 0.1           |

*See notes to condensed consolidated financial statements*





**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(unaudited)****1. BASIS OF PRESENTATION**

The unaudited interim condensed consolidated financial statements of Huttig Building Products, Inc. and Subsidiary (the Company or Huttig) were prepared in accordance with U.S. generally accepted accounting principles (GAAP) and reflect all adjustments (including normal recurring accruals) which, in the opinion of management, are considered necessary for the fair presentation of the results for the periods presented. These statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

The condensed consolidated results of operations and resulting cash flows for the interim periods presented are not necessarily indicative of the results that might be expected for the full year. Due to the seasonal nature of Huttig's business, operating profitability is usually lower in the Company's first and fourth quarters than in the second and third quarters.

Certain items in the 2013 financial statements have been reclassified to conform to the current year presentation.

**2. RECENT ACCOUNTING STANDARDS OR UPDATES NOT YET EFFECTIVE**

On May 28, 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue for which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in GAAP when it becomes effective. The new standard is effective for the Company on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it determined the effect of the standard on its ongoing financial reporting.

**3. COMPREHENSIVE INCOME**

Comprehensive income refers to net income adjusted by gains and losses that in conformity with GAAP are excluded from net income. Other comprehensive items are amounts that are included in shareholders' equity in the condensed consolidated balance sheets. The Company has no comprehensive income (loss) items and therefore the comprehensive net income (loss) is equal to net income (loss) for all periods presented.

**4. DEBT**

Debt consisted of the following (in millions):

|                           | September 30,<br>2014 | December 31,<br>2013 | September 30,<br>2013 |
|---------------------------|-----------------------|----------------------|-----------------------|
| Revolving credit facility | \$ 74.3               | \$ 59.8              | \$ 61.5               |
| Other obligations         | 2.0                   | 2.2                  | 0.9                   |

|                      |         |         |         |
|----------------------|---------|---------|---------|
| Total debt           | 76.3    | 62.0    | 62.4    |
| Less current portion | 0.6     | 1.2     | 0.3     |
| Long-term debt       | \$ 75.7 | \$ 60.8 | \$ 62.1 |

**Credit Agreement** In May 2014, the Company amended and extended its asset-based senior secured revolving credit facility ( credit facility ) to, among other things, extend the term for five years, increase the commitment from \$120.0 million to \$160.0 million, reduce the applicable margin to calculate the interest rate and modify the sole financial covenant. Additionally, the amendment provided the Company with additional flexibility with respect to permitted acquisitions, purchase money indebtedness, capital lease obligations, share repurchase and dividends.

Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. The real estate component of the borrowing base amortizes monthly over 12.5 years on a straight-line basis. Borrowings under the credit facility are collateralized by substantially all of the Company's assets and are subject to certain operating limitations applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions, dispositions of assets, cash dividends and transactions with affiliates. The entire unpaid balance under the credit facility is due and payable on May 28, 2019.

At September 30, 2014, under the credit facility, the Company had revolving credit borrowings of \$74.3 million outstanding at a weighted average interest rate of 2.26% per annum, letters of credit outstanding totaling \$3.5 million, primarily for health and workers' compensation insurance and \$55.5 million of additional committed borrowing capacity. The Company pays an unused commitment fee of 0.25% per annum. In addition, the Company had \$2.0 million of capital lease and other obligations outstanding at September 30, 2014.

The sole financial covenant in the credit facility is the fixed charge coverage ratio ( FCCR ) of 1.05:1.00 and must be tested by the Company if the excess borrowing availability falls below a range of \$12.5 million to \$20.0 million, depending on the Company's borrowing base, and must also be tested on a pro forma basis prior to consummation of certain significant business transactions outside the Company's ordinary course of business, as defined in the agreement.

The Company believes that cash generated from its operations and funds available under the credit facility will provide sufficient funds to meet the operating needs of the Company for at least the next twelve months. However, if the Company's availability falls below the required threshold and the Company does not meet the minimum FCCR, its lenders would have the right to terminate the loan commitments and accelerate the repayment of the entire amount outstanding under the credit facility. The lenders could also foreclose on the Company's assets that secure the credit facility. In that event, the Company would be forced to seek alternative sources of financing, which may not be available on terms acceptable to it, or at all.

## 5. CONTINGENCIES

The Company carries insurance policies on insurable risks with coverage and other terms that it believes to be appropriate. The Company generally has self-insured retention limits and has obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued for when it is probable that future costs will be incurred and can be reasonably estimated.

In 1995, Huttig was identified as a potentially responsible party in connection with the cleanup of contamination at a formerly owned property in Montana that was used for the manufacture and treatment of wood windows. The facility was closed in 1996 and was formerly owned by Missoula White Pine Sash Company which was acquired by Huttig in 1971. Since being identified as a potentially responsible party in 1995, Huttig has been remediating this property under the oversight of, and in cooperation with, the Montana Department of Environmental Quality ( DEQ ) and has generally complied with a 1995 unilateral administrative order of the DEQ to complete a remedial investigation and feasibility study. The remedial investigation was completed by Huttig and was approved in 1998 by the DEQ, which has also issued its final risk assessment of this property. Since 1998 Huttig has remained in active discussions with the DEQ, expanded the remedial investigation where warranted, implemented interim clean-up actions, conducted pilot tests and tested remedial technologies in the field. During the first quarter of 2014 the DEQ issued its initial proposed plan for the final clean-up of the Montana Property in its report titled *Proposed Final Cleanup for the Missoula White Pine Sash State Superfund Facility* ( Proposed Plan ). Under the preferred remedy set forth in the Proposed Plan, the DEQ estimated total costs to remediate the property at \$7.9 million. The DEQ sought public comment on the Proposed Plan through April 14, 2014. Huttig's comments, along with other public comments on the Proposed Plan, are currently being evaluated by the DEQ. After consideration of public comments, the DEQ is expected to publish a record of decision ( ROD ) outlining the final remedy for the site. The DEQ is then expected to negotiate with Huttig for an administrative order of consent related to Huttig's role in the implementation of the final remedy. According to previous DEQ disclosures, the ROD was expected to be issued in the third quarter of 2014; however, it has not been issued as of the date of this report. Based on the DEQ's recent disclosures, the ROD is currently expected to be issued by the end of the fourth quarter of 2014. Based on the Company's review of the Proposed Plan, including discussions with third-party specialists, the Company recorded a charge of \$3.1 million in the first quarter of 2014, which was reflected in discontinued operations, increasing the total accrual for reasonably estimable remediation costs to \$3.7

million, which the Company believes is a reasonable estimate. The Company's estimate is based on the preferred remedy of the Proposed Plan; however, it takes into consideration alternative remediation treatments and underlying cost estimates. The Proposed Plan, as well as the Company's estimate of remediation costs, may change when the ROD is issued or at other times when relevant circumstances change, depending on a number of factors. Factors impacting the Company's estimate include, among other things, the final remedy sought by the DEQ in the ROD as compared to the preferred remedy set forth in the Proposed Plan, associated clean-up standards, alternative remediation methods, potential indemnification or other claims Huttig may be able to assert against third parties, discussions with the DEQ and the availability of insurance coverage. Huttig is reviewing whether insurance coverage is available to it with respect to any remediation costs incurred for this property. At this

time Huttig has not recognized any recovery due to the uncertain nature of these claims. The ultimate amount of remediation expenditures is difficult to estimate because of the uncertainty relating to the final remedy to be selected by the DEQ in its ROD as well as alternative means of remediation, which may or may not be available. As of September 30, 2014, management believes the accrual represents a reasonable estimate, based on current facts and circumstances, of the expected costs of remediation to Huttig. Until the DEQ selects a final remedy and issues the ROD, and until alternative means of remediation can be evaluated, management cannot estimate the top end of the range of potential cost to Huttig. As a result, the amount of expenses ultimately incurred by Huttig with respect to this property could exceed the amount accrued as of September 30, 2014 by a material amount and which could have a material adverse effect on Huttig's future liquidity, financial condition or operating results in any period in which any such additional expenses are incurred.

In addition, some of the Company's current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which it, among others, could be held responsible. The Company currently believes that there are no material environmental liabilities at any of its distribution center locations.

The Company accrues expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which the Company has made accruals include environmental, product liability and other legal matters. It is possible, however, that actual expenses could exceed our accrual by a material amount which could have a material adverse effect on Huttig's future liquidity, financial condition or operating results in the period in which any such additional expenses are incurred.

## 6. EARNINGS PER SHARE

The Company calculates its basic income per share by dividing net income allocated to common shares outstanding by the weighted average number of common shares outstanding. Holders of unvested shares of restricted stock participate in dividends on the same basis as common shares. As a result, these share-based awards meet the definition of participating securities and the Company applies the two-class method to compute earnings per share. The two-class method is an earnings allocation formula that treats participating securities as having rights to earnings that would otherwise have been available to common stockholders. In periods in which the Company has net losses, the losses are not allocated to participating securities because the participating security holders are not obligated to share in such losses. The following table presents the number of participating securities and earnings allocated to those securities (in millions).

|  | Three Months Ended September 30, |        | Nine Months Ended September 30, |        |
|--|----------------------------------|--------|---------------------------------|--------|
|  | 2014                             | 2013   | 2014                            | 2013   |
| Earnings allocated to participating shareholders | \$ 0.2                           | \$ 0.2 | \$ 0.3                          | \$ 0.3 |
| Number of participating securities               | 1.2                              | 1.7    | 1.3                             | 1.7    |

The diluted earnings per share calculations include the effect of the assumed exercise using the treasury stock method for both stock options and unvested restricted stock units, except when the effect would be anti-dilutive. The following table presents the number of common shares used in the calculation of net income per share from continuing operations (in millions).

|  | Three Months Ended September 30, |      | Nine Months Ended September 30, |      |
|--|----------------------------------|------|---------------------------------|------|
|  | 2014                             | 2013 | 2014                            | 2013 |

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|   |      |      |      |      |
|---|------|------|------|------|
| Weighted-average number of common shares-basic    | 23.6 | 22.9 | 23.5 | 22.7 |
| Dilutive potential common shares                  |      |      |      | 0.1  |
| Weighted-average number of common shares-dilutive | 23.6 | 22.9 | 23.5 | 22.8 |

The calculation of diluted earnings per common share for the periods ended September 30, 2014 and September 30, 2013 excludes the impact of antidilutive stock options and restricted stock units. The Company has 0.1 million stock options outstanding at September 30, 2014 which were all antidilutive.

## 7. INCOME TAXES

Huttig recognized no income tax expense or benefit in the nine-month period ended September 30, 2014 and recognized \$0.1 million in income tax expense for the nine-month period ended September 30, 2013. At September 30, 2014, the Company had gross deferred tax assets of \$38.1 million and a valuation allowance of \$29.7 million netting to deferred tax assets of \$8.4 million.

The Company had deferred tax liabilities of \$8.4 million at September 30, 2014. After classifying \$0.9 million of short-term deferred tax assets with short-term deferred tax liabilities, the Company had current net deferred tax liabilities of \$7.5 million, as well as long-term deferred tax assets of \$7.5 million at September 30, 2014. The Company expects its deferred tax liabilities to be settled with utilization of its deferred tax assets. The deferred tax liabilities enable the Company to partially utilize the deferred tax assets at September 30, 2014, and the balance of the deferred tax assets are covered by the Company's valuation allowance. The Company is not relying on future pre-tax income at September 30, 2014 to support the utilization of the deferred tax assets.

## **8. STOCK-BASED EMPLOYEE COMPENSATION**

The Company recognized \$1.0 million and \$0.8 million in non-cash stock-based compensation expense in each of the nine-month periods ended September 30, 2014 and September 30, 2013, respectively. During the first nine months of 2014, the Company granted an aggregate of 456,253 shares of restricted stock at a fair market value of \$3.81 per share under its 2005 Executive Incentive Compensation Plan. The restricted shares vest in three equal installments on the first, second and third anniversaries of the grant date. During the first nine months of 2014, the Company granted 20,688 restricted stock units ( RSUs ) under its 2005 Non-Employee Directors' Restricted Stock Plan at a fair market value of \$4.35 per RSU. The RSUs vest on the date of the 2015 Annual Meeting. The unearned compensation expense is being amortized into expense on a straight-line basis over the requisite service period for the entire award. As of September 30, 2014 and 2013, the total compensation expense not yet recognized related to all outstanding restricted stock/unit awards was approximately \$2.1 million and \$1.6 million, respectively.

## ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Overview

Huttig is a distributor of a broad array of building material products used principally in new residential construction, home improvement, and remodeling and repair projects. We distribute our products through 27 distribution centers serving 41 states and sell primarily to building materials dealers, national buying groups, home centers and industrial users, including makers of manufactured homes.

The following table sets forth our sales by product classification as a percentage of total sales:

|                         | Three Months Ended September 30, |      | Nine Months Ended September 30, |      |
|-------------------------|----------------------------------|------|---------------------------------|------|
|                         | 2014                             | 2013 | 2014                            | 2013 |
| Millwork(1)             | 47%                              | 49%  | 48%                             | 48%  |
| Building Products(2)    | 41%                              | 39%  | 40%                             | 40%  |
| Wood Products(3)        | 12%                              | 12%  | 12%                             | 12%  |
| Total Net Product Sales | 100%                             | 100% | 100%                            | 100% |

- (1) Millwork generally includes exterior and interior doors, pre-hung door units, windows, mouldings, frames, stair parts and columns.
- (2) Building products generally include composite decking, connectors, fasteners, housewrap, siding, roofing products, insulation and other miscellaneous building products.
- (3) Wood products generally include engineered wood products and other wood products, such as lumber and panels.

### Industry Conditions

New housing activity in the United States has shown modest improvement each year since 2009. However, 2014 activity is still below the historical average of total housing starts from 1959 to 2013 of approximately 1.5 million starts based on statistics tracked by the United States Census Bureau. Total housing starts were approximately 0.9 million in 2013. Through September 30, 2014, based on the most recent data provided by the United States Census Bureau, total new housing starts were approximately 9% above 2013 levels for the corresponding nine-month period.

Various factors historically have caused our results of operations to fluctuate from period to period. These factors include levels of construction, home improvement and remodeling activity, weather, prices of commodity wood and steel products, interest rates, competitive pressures, availability of credit and other local, regional and national economic conditions. Many of these factors are cyclical or seasonal in nature. We anticipate that further fluctuations in operating results from period to period will continue in the future. Our first quarter and fourth quarter are generally adversely affected by winter weather patterns in the Midwest, Northeast and Northwest, which typically result in seasonal decreases in levels of construction activity in these areas. Because much of our overhead and expenses remain relatively fixed throughout the year, our operating profits tend to be lower during the first and fourth quarters.

We believe we have the product offerings, distribution channels, personnel, systems infrastructure and financial and competitive resources necessary for continued operations. Our future revenues, costs and profitability, however, are all likely to be influenced by a number of risks and uncertainties, including those discussed under Cautionary Statement below.



### **Critical Accounting Policies**

We prepare our condensed consolidated financial statements in accordance with U.S. generally accepted accounting principles, which require management to make estimates and assumptions. Management bases these estimates and assumptions on historical results and known trends as well as management forecasts. Actual results could differ from these estimates and assumptions and these differences may be material. For a discussion of our significant accounting policies and estimates, see our Annual Report on Form 10-K for the year ended December 31, 2013 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Critical Accounting Policies. During the nine months ended September 30, 2014, there were no material changes to the critical accounting policies and estimates discussed in our Annual Report on Form 10-K for the year ended December 31, 2013.

## Results of Operations

### Three Months Ended September 30, 2014 Compared to Three Months Ended September 30, 2013

Net sales were \$174.5 million in 2014, which was \$21.2 million, or approximately 14%, higher than in 2013. The increase was primarily due to the addition of new product lines and higher levels of construction activity.

Sales increased in all major product categories in 2014 compared to 2013. Millwork sales increased approximately 9% in 2014 to \$82.0 million. Building products sales, impacted by new product lines, increased approximately 20% in 2014 to \$70.6 million. Wood product sales increased approximately 16% in 2014 to \$21.9 million primarily due to an increase in demand in engineered wood products.

Gross margin increased approximately 10% to \$33.9 million in 2014 as compared to \$30.8 million in 2013. As a percentage of sales, gross margin decreased to 19.4% in 2014 from 20.1% in 2013. The decrease in gross margin percentage was primarily due to product mix, including the impact from new product lines. In addition, the pricing environment remains very competitive which has had a mitigating effect on margins.

Operating expenses increased \$2.7 million to \$29.7 million in 2014, compared to \$27.0 million in 2013. The increase was primarily due to higher personnel costs as a result of general widespread wage increases related to reinstatement of previous wage reductions and the hiring of additional personnel, as well as expenses associated with bringing on new product lines and higher variable costs associated with increased sales. As a percentage of sales, operating expenses decreased to 17.0% in 2014 from 17.6% in 2013 due to leveraging of expenses.

Net interest expense was \$0.6 million in 2014, compared to \$0.5 million in 2013. The increase was generally due to higher debt level which was partially offset by lower interest rates in the third quarter of 2014.

No income tax expense or benefit was recognized in the third quarter of 2014. Income tax expense of \$0.1 million was recognized in the third quarter of 2013.

If, in the future, we generate sufficient earnings in federal and state tax jurisdictions in which we have recorded valuation allowances, our conclusion regarding the need for a valuation allowance in these tax jurisdictions could change. Accordingly, it is reasonably possible we could have a reduction of some or a significant portion of our recorded valuation allowance of \$29.7 million. This determination would be dependent on a number of factors which would include, but not be limited to, our expectation of future taxable income.

As a result of the foregoing factors, we generated income from continuing operations of \$3.6 million in 2014 compared to \$3.2 million in 2013.

### Nine Months Ended September 30, 2014 Compared to Nine Months Ended September 30, 2013

Net sales were \$478.5 million in 2014, which was \$51.8 million, or approximately 12%, higher than in 2013. The increase was primarily due to the addition of new product lines and higher levels of construction activity.

Sales increased in all major product categories in 2014 from 2013. Millwork sales increased approximately 11% in 2014 to \$230.0 million. Building product sales, impacted by new product lines, increased approximately 15% in 2014 to \$192.8 million. Wood products sales increased approximately 6% in 2014 to \$55.7 million primarily due to an increase in demand in engineered wood products.

Gross margin increased approximately 12% to \$93.9 million in 2014 as compared to \$83.7 million of sales, in 2013. As a percentage of sales, gross margin was 19.6% in both 2014 and 2013. Our gross margin percentage was mitigated

by changes in product mix, including the impact from new product lines. In addition, the pricing environment remains very competitive.

Operating expenses increased \$8.1 million to \$85.8 million in 2014, compared to \$77.7 million in 2013. The increase was primarily due to higher personnel costs as a result of general widespread wage increases related to reinstatement of previous wage reductions and the hiring of additional personnel, as well as expenses associated with bringing on new product lines and higher variable costs associated with increased sales. As a percentage of sales, operating expenses decreased to 17.9% in 2014 from 18.2% in 2013, due to leveraging of expenses.

Net interest expense was \$1.9 million in both 2014 and 2013.

No income tax expense or benefit was recognized in the nine-month period ended September 30, 2014. Income tax expense of \$0.1 million was recognized in the nine-month period ended September 30, 2013.

As a result of the foregoing factors, we reported income from continuing operations of \$6.2 million in 2014 as compared to income of \$4.0 million in 2013.

### **Discontinued Operations**

The loss from discontinued operations primarily related to a \$3.1 million change in estimate associated with the future remediation and monitoring activities at the formerly owned property in Montana recorded in the first quarter of 2014. In total, we recorded a \$3.5 million after-tax loss from discontinued operations in the first nine months of 2014. We recorded a \$0.4 million after-tax loss the first nine months of 2013. See further discussion under *Contingencies* below.

### **Liquidity and Capital Resources**

We depend on cash flow from operations and funds available under our revolving credit facility to finance our operations, including seasonal working capital needs, capital expenditures and other capital needs. Our working capital requirements are generally greatest in the second and third quarters, which reflect the seasonal nature of our business. The second and third quarters are also typically our strongest operating quarters, largely due to more favorable weather throughout many of our markets compared to the first and fourth quarters. We typically generate cash from working capital reductions in the fourth quarter of the year and typically use cash as we build working capital during the first quarter in preparation for our second and third quarters. We also maintain significant inventories to meet the rapid delivery requirements of our customers and to enable us to obtain favorable pricing, delivery and service terms with our suppliers. Accounts receivable also typically increase during peak periods commensurate with the sales increase. At September 30, 2014 and September 30, 2013, inventories and accounts receivable constituted approximately 78% and 75% of our total assets, respectively. We also closely monitor operating expenses and inventory levels during seasonally affected periods and, to the extent possible, manage variable operating costs to minimize seasonal effects on our profitability.

**Operations.** Cash used in operating activities increased by \$11.2 million to \$10.3 million in the first nine months of 2014, compared to cash provided by operating activities of \$0.9 million in the first nine months of 2013. In 2014, our net income declined by \$0.9 million to \$2.7 million compared to net income of \$3.6 million in 2013. Accounts receivable increased by \$26.8 million during 2014, compared to an increase of \$18.5 million a year ago. The increase in accounts receivable over the first nine months of the year was commensurate with sales activity including the seasonality of our sales. Days sales outstanding increased to 37.2 days at September 30, 2014 as compared to 36.1 days at September 30, 2013 based on annualized third quarter sales and quarter-end accounts receivable balances for the respective periods. Inventory increased by \$3.9 million in the first nine months of 2014 compared to an increase of \$6.3 million in the corresponding period of 2013. The increase in inventories over the first nine months of the year represented normal seasonal build as well as investments made to carry new product lines. Our inventory turns decreased to 7.6 turns in 2014 from 8.2 turns in 2013 based on annualized third quarter costs of goods sold and average inventory balances for the respective quarters. Accounts payable increased by \$10.3 million in the first nine months of 2014, compared to a \$19.3 million increase in the corresponding year-ago period. The increase was primarily a result of our inventory build. Days payable outstanding decreased to 33.2 days at September 30, 2014 from 37.9 days at September 30, 2013 based on annualized third quarter costs of goods sold and quarter end accounts payable balances for the respective periods. The decrease in days payable outstanding is partially due to discount terms taken on new product lines.

**Investing.** Net cash used in investing activities was \$1.5 million in both 2014 and 2013. The Company invested \$1.5 million in machinery and equipment at various locations in both 2014 and 2013.

**Financing.** Cash provided from financing activities of \$12.1 million in 2014 reflected net borrowings of \$12.9 million offset by the Company's repurchase of 0.2 million shares of its common stock for \$0.8 million. The repurchased shares were retired. Cash provided from financing activities of \$1.3 million in the first nine months of 2013 reflected net borrowings of \$1.7 million offset by the Company's repurchase of 0.2 million shares of its common stock for \$0.4 million. The repurchased shares were retired. The increase in net borrowings was primarily due to higher working capital levels.

**Credit Agreement.** In May 2014, we amended and extended our asset based senior secured revolving credit facility ( credit facility ) to, among other things, extend the term for five years, increase the commitment from \$120.0 million to \$160.0 million, reduce the applicable margin to calculate the interest rate and modify the sole financial covenant. Additionally, the amendment provided us with additional flexibility with respect to permitted acquisitions, purchase money indebtedness, capital lease obligations, share repurchase and dividends.

Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. The real estate component of the borrowing base amortizes monthly over 12.5 years on a straight-line basis. Borrowings under the credit facility are collateralized by substantially all of our assets and are subject to certain operating limitations applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions, dispositions of assets, cash dividends and transactions with affiliates. The entire unpaid balance under the credit facility is due and payable on May 28, 2019, the maturity date of the credit facility.

At September 30, 2014, under the credit facility, we had revolving credit borrowings of \$74.3 million outstanding at a weighted average interest rate of 2.26% per annum, letters of credit outstanding totaling \$3.5 million, primarily for health and workers compensation insurance and \$55.5 million of additional committed borrowing capacity. We pay an unused commitment fee of 0.25% per annum. In addition, we had \$2.0 million of capital lease and other obligations outstanding at September 30, 2014.

The sole financial covenant in the credit facility is the fixed charge coverage ratio ( FCCR ) of 1.05:1.00 and must be tested by us if the excess borrowing availability falls below a range of \$12.5 million to \$20.0 million depending on our borrowing base and must also be tested on a pro forma basis prior to consummation of certain significant business transactions outside our ordinary course of business, as defined in the agreement.

We believe that cash generated from our operations and funds available under the credit facility will provide sufficient funds to meet the operating needs of the business for at least the next twelve months. However, if availability would have fallen below the required threshold and we do not meet the minimum FCCR, the lenders would have the right to terminate the loan commitments and accelerate the repayment of the entire amount outstanding under the credit facility. The lenders could also foreclose on our assets that secure the credit facility. In that event, we would be forced to seek alternative sources of financing, which may not be available on terms acceptable to us, or at all.

### **Off-Balance Sheet Arrangements**

In addition to funds available from operating cash flows and the credit facility as described above, we use operating leases as a principal off-balance sheet financing technique. Operating leases are employed as an alternative to purchasing certain property, plant and equipment. For a discussion of our off-balance sheet arrangements, see our Annual Report on Form 10-K for the year ended December 31, 2013 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Commitments and Contingencies. During the nine months ended September 30, 2014, there were no material changes to our off-balance sheet arrangements discussed in our Annual Report on Form 10-K for the year ended December 31, 2013.

### **Contingencies**

We carry insurance policies on insurable risks with coverage and other terms that we believe to be appropriate. We generally have self-insured retention limits and have obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued for when it is probable that future costs will be incurred and can be reasonably estimated.

In 1995, Huttig was identified as a potentially responsible party in connection with the cleanup of contamination at a formerly owned property in Montana that was used for the manufacture and treatment of wood windows. The facility was closed in 1996 and was formerly owned by Missoula White Pine Sash Company which was acquired by Huttig in 1971. Since being identified as a potentially responsible party in 1995, we have been remediating this property under the oversight of, and in cooperation with,

the Montana Department of Environmental Quality ( DEQ ) and have generally complied with a 1995 unilateral administrative order of the DEQ to complete a remedial investigation and feasibility study. The remedial investigation was completed by Huttig and was approved in 1998 by the DEQ, which has also issued its final risk assessment of this property. Since 1998 we have remained in active discussions with the DEQ, expanded the remedial investigation where warranted, implemented interim clean-up actions, conducted pilot tests and tested remedial technologies in the field. During the first quarter of 2014 the DEQ issued its initial proposed plan for the final clean-up of the Montana Property in its report titled *Proposed Final Cleanup for the Missoula White Pine Sash State Superfund Facility* ( Proposed Plan ). Under the preferred remedy set forth in the Proposed Plan, the DEQ estimated total costs to remediate the property at \$7.9 million. The DEQ sought public comment on the Proposed Plan through April 14, 2014. Our comments, along with other public comments on the Proposed Plan, are currently being evaluated by the DEQ. After consideration of public comments, the DEQ is expected to publish a record of decision ( ROD ) outlining the final remedy for the site. The DEQ is then expected to negotiate with Huttig for an administrative order of consent related to our role in the implementation of the final remedy. According to previous DEQ disclosures, the ROD was expected to be issued in the third quarter of 2014; however, it has not been issued as of the date of this report. Based on the DEQ s recent disclosures, the ROD is currently expected to be issued by the end of the fourth quarter of 2014. Based on our review of the Proposed Plan, including discussions with third-party specialists, we recorded a charge of \$3.1 million in the first quarter of 2014, which was reflected in discontinued operations, increasing the total accrual for reasonably estimable remediation costs to \$3.7 million, which management believes is a reasonable estimate. Our estimate is based on the preferred remedy of the Proposed Plan; however, it takes into consideration alternative remediation treatments and underlying cost estimates. The Proposed Plan, as well as our estimate of remediation costs, may change when the ROD is issued or at other times when relevant circumstances change, depending on a number of factors. Factors impacting our estimate include, among other things, the final remedy sought by the DEQ in the ROD as compared to the preferred remedy set forth in the Proposed Plan, associated clean-up standards, alternative remediation methods, potential indemnification or other claims Huttig may be able to assert against third parties, discussions with the DEQ and the availability of insurance coverage. We are reviewing whether insurance coverage is available to it with respect to any remediation costs incurred for this property. At this time we have not recognized any recovery due to the uncertain nature of these claims. The ultimate amount of remediation expenditures is difficult to estimate because of the uncertainty relating to the final remedy to be selected by the DEQ in its ROD as well as alternative means of remediation, which may or may not be available. As of September 30, 2014, we believe the accrual represents a reasonable estimate, based on current facts and circumstances, of the expected costs of remediation to Huttig. Until the DEQ selects a final remedy and issues the ROD, and until alternative means of remediation can be evaluated, we cannot estimate the top end of the range of potential cost to Huttig. As a result, the amount of expenses ultimately incurred by us with respect to this property could exceed the amount accrued as of September 30, 2014 by a material amount and which could have a material adverse effect on our future liquidity, financial condition or operating results in any period in which any such additional expenses are incurred.

In addition, some of our current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which we, among others, could be held responsible. We currently believe that there are no material environmental liabilities at any of our distribution center locations.

We accrue expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which we have made accruals include environmental, product liability and other legal matters. It is possible, however, that actual expenses could exceed our accrual by a material amount which could have a material adverse effect on our future liquidity, financial condition or operating results in the period in which any such additional expenses are incurred.

#### **Recent Accounting Standards or Updates Not Yet Effective**



On May 28, 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue for which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for the Company on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it determined the effect of the standard on its ongoing financial reporting.

**Cautionary Statement Relevant to Forward-looking Information for the Purpose of Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995**

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995. The words or phrases will likely result, are expected to, will continue, is anticipated, believe, estimate, project or similar expressions may identify forward-looking statements although not all forward-looking statements contain such words. Statements made in this Quarterly Report on Form 10-Q and our annual report to stockholders looking forward in time, including, but not limited to, statements regarding the Company's current views with respect to financial performance, future growth in the housing market, distribution channels, sales, favorable supplier relationships, inventory levels, the ability to meet customer needs, enhanced competitive posture, obligations with respect to environmental remediation and financial impact of litigation or contingences, are included pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.

These statements present management's expectations, beliefs, plans and objectives regarding our future business and financial performance. These forward-looking statements are based on current projections, estimates, assumptions and judgments, and involve known and unknown risks and uncertainties. We disclaim any obligation to publicly update or revise any of these forward-looking statements, whether as a result of new information, future events or otherwise. There are a number of factors that could cause our actual results to differ materially from those expressed or implied in the forward-looking statements. These factors include, but are not limited to those set forth under Item 1A- Risk Factors in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

#### **ITEM 4 CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures** As required by Rule 13a-15 under the Securities and Exchange Act of 1934, as amended, the Company, under the supervision and with the participation of our Disclosure Committee and management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities and Exchange Act of 1934, as amended). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective as of September 30, 2014.

**Changes in Internal Control of Financial Reporting** There have been no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2014, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **PART II OTHER INFORMATION**

##### **ITEM 1 LEGAL PROCEEDINGS**

See Note 5 Contingencies of the Notes to Condensed Consolidated Financial Statements (unaudited) in Item 1 for information on legal proceedings in which the Company is involved. See also Part I, Item 3- Legal Proceedings in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

**ITEM 6 EXHIBITS**

| <b>Exhibit Number</b> | <b>Description</b>  |
|-----------------------|---|
| 3.1                   | Restated Certificate of Incorporation of the Company (Incorporated by reference to Exhibit 3.1 to the Form 10 filed with the Securities and Exchange Commission on September 21, 1999).                   |
| 3.2                   | Amended and Restated Bylaws of the Company (as of September 26, 2007) (Incorporated by reference to Exhibit 3.1 to the Form 8-K filed with the Securities and Exchange Commission on September 28, 2007). |
| 31.1                  | Certification by Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                  | Certification by Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1                  | Certification by Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.                                     |
| 101.INS               | XBRL Instance Document  |
| 101.SCH               | XBRL Taxonomy Extension Scheme Document   |
| 101.CAL               | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.DEF               | XBRL Taxonomy Extension Definition Linkbase Document  |
| 101.LAB               | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE               | XBRL Taxonomy Extension Presentation Linkbase Document  |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HUTTIG BUILDING PRODUCTS, INC.

*/s/ JON P. VRABELY*

Date: October 30, 2014

Jon P. Vrabely  
President and Chief Executive Officer  
(Principal Executive Officer)

HUTTIG BUILDING PRODUCTS, INC.

*/s/ PHILIP W. KEIPP*

Date: October 30, 2014

Philip W. Keipp  
Vice President and Chief Financial Officer  
(Principal Financial and Accounting Officer)

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