CEVA INC Form 10-Q May 09, 2008

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

# FORM 10-Q

(Mark One)

# **b** QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended: March 31, 2008

OR

# • TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the transition period from \_\_\_\_\_\_ to \_\_\_\_

Commission file number: 000-49842

CEVA, Inc. (Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization) 77-0556376 (I.R.S. Employer Identification No.)

2033 Gateway Place, Suite 150, San Jose, California (Address of Principal Executive Offices)

95110-1002 (Zip Code)

(408) 514-2900

# (Registrant s Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o Accelerated filer p Non-accelerated filer o Smaller reporting company o (Do not check if a smaller reporting company) Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No p Indicate the number of shares outstanding of each of the issuer s classes of common stock as of the latest practicable

date: 20,133,417 shares of common stock, \$0.001 par value, as of May 1, 2008.

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# FORWARD-LOOKING STATEMENTS FORWARD-LOOKING STATEMENTS AND INDUSTRY DATA

This Quarterly Report contains forward-looking statements that involve risks and uncertainties, as well as assumptions that if they materialize or prove incorrect, could cause the results of CEVA to differ materially from those expressed or implied by such forward-looking statements and assumptions. All statements other than statements of historical fact are statements that could be deemed forward-looking statements. Forward-looking statements are generally written in the future tense and/or are preceded by words such as will, may, should, could, expect, suggest, believe, intend, plan, or other similar words. Forward-looking statements include the following:

Our belief that given the complexity of applications for DSPs, there is increasingly an industry shift away from the traditional approach of licensing standalone DSPs, and towards licensing highly integrated application platforms incorporating all the necessary hardware and software for their target applications; Our belief that the industry is indicating a continued demand for highly integrated, licensable application platforms incorporating DSP cores and all the necessary hardware and software and that the growth in the demand for these platforms will drive demand for our technology and that we are well positioned to take full advantage of these major industry shifts;

Our belief that the penetration of ultra-low-cost handsets in rural sites could generate future growth for our business;

Our belief that our future solutions will provide the desired flexibility needed for the always-connected Internet trend;

Our belief that our introduction of additional technologies such as advanced DSP cores for the fourth generation handset, and high definition audio or video will contribute to our growth in future periods; Our belief that the devaluation of the US. dollar as compared to the Israeli NIS and Euro will result in an increase in our overall expenses for 2008; and

Our anticipation that our current cash on hand, short term deposits and marketable securities, along with cash from operations, will provide sufficient capital to fund our operations for at least the next 12 months.

Forward-looking statements are not guarantees of future performance and involve risks and uncertainties. The forward-looking statements contained in this report are based on information that is currently available to us and expectations and assumptions that we deem reasonable at the time the statements were made. We do not undertake any obligation to update any forward-looking statements in this report or in any of our other communications, except as required by law. All such forward-looking statements should be read as of the time the statements were made and with the recognition that these forward-looking statements may not be complete or accurate at a later date.

Many factors may cause actual results to differ materially from those expressed or implied by the forward-looking statements contained in this report. These factors include, but are not limited to, market acceptance of third-party semiconductor IP, our OEM relationships and competition, as well as those risks described in Part II Item 1A Risk Factors of this Form 10-Q.

# PART I. FINANCIAL INFORMATION

# Item 1. FINANCIAL STATEMENTS INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS U.S. dollars in thousands, except share and per share data

|   | March 31,<br>2008<br>Unaudited |         | December 31<br>2007<br>Audited |         |
|---|--------------------------------|---------|--------------------------------|---------|
| ASSETS  | -                              |         |                                |         |
| Current assets:   |                                |         |                                |         |
| Cash and cash equivalents   | \$                             | 52,501  | \$                             | 40,697  |
| Short term bank deposits  |                                | 7,216   |                                | 7,130   |
| Marketable securities   |                                | 25,797  |                                | 28,548  |
| Trade receivables (net of allowance for doubtful accounts of \$751 at |                                |         |                                |         |
| March 31, 2008 and \$868 at December 31, 2007)                        |                                | 6,004   |                                | 2,502   |
| Deferred tax assets   |                                | 993     |                                | 861     |
| Prepaid expenses  |                                | 1,633   |                                | 904     |
| Investment in other company, net (see Note 4)                         |                                |         |                                | 4,233   |
| Other current assets  |                                | 1,875   |                                | 2,391   |
| Total current assets  |                                | 96,019  |                                | 87,266  |
| Severance pay fund  |                                | 3,539   |                                | 3,091   |
| Deferred tax assets   |                                | 732     |                                | 455     |
| Property and equipment, net   |                                | 1,558   |                                | 1,626   |
| Goodwill  |                                | 36,498  |                                | 36,498  |
| Other intangible assets, net  |                                | 32      |                                | 53      |
| Total assets  | \$                             | 138,378 | \$                             | 128,989 |
| LIABILITIES AND STOCKHOLDERS EQUITY                                   |                                |         |                                |         |
| Current liabilities:  |                                |         |                                |         |
| Trade payables  | \$                             | 870     | \$                             | 455     |
| Accrued expenses and other payables                                   | Ψ                              | 8,638   | Ψ                              | 8,452   |
| Taxes payable   |                                | 3,391   |                                | 320     |
| Deferred revenues   |                                | 701     |                                | 727     |
|   |                                | 101     |                                |         |
| Total current liabilities   |                                | 13,600  |                                | 9,954   |
| Long term liabilities:  |                                |         |                                |         |
| Accrued severance pay   |                                | 3,724   |                                | 3,141   |
| Accrued liabilities   |                                |         |                                | 1,506   |
| Total long-term liabilities   |                                | 3,724   |                                | 4,647   |
| Stockholders equity:  |                                |         |                                |         |
| Common Stock:   |                                |         |                                |         |
|   |                                | 20      |                                | 20      |
|   |                                |         |                                |         |

| \$0.001 par value: 60,000,000 shares authorized; 20,126,940 and 20,033,897 shares issued and outstanding at March 31, 2008 and December 31, 2007, respectively |                             |                          |
|--|-----------------------------|--------------------------|
| Additional paid in-capital<br>Accumulated other comprehensive income (loss)<br>Accumulated deficit   | 150,973<br>(39)<br>(29,900) | 149,772<br>7<br>(35,411) |
| Total stockholders equity  | 121,054                     | 114,388                  |
| Total liabilities and stockholders equity  | \$<br>138,378               | \$<br>128,989            |

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

# **INTERIM CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS** U.S. dollars in thousands, except per share data

|   | Three months ended<br>March 31, |              |    |         |
|---|---------------------------------|--------------|----|---------|
|   |                                 | 2008         |    | 2007    |
|   | Ur                              | naudited     | Ur | audited |
| Revenues:   | ¢                               | <b>5</b> 000 | ¢  | 4 (20)  |
| Licensing   | \$                              | 5,088        | \$ | 4,639   |
| Royalties   |                                 | 3,733        |    | 1,957   |
| Other revenue   |                                 | 1,246        |    | 1,130   |
| Total revenues  |                                 | 10,067       |    | 7,726   |
| Cost of revenues  |                                 | 1,170        |    | 1,007   |
|   |                                 |              |    |         |
| Gross profit  |                                 | 8,897        |    | 6,719   |
| Operating expenses:   |                                 |              |    |         |
| Research and development, net   |                                 | 5,120        |    | 4,700   |
| Sales and marketing   |                                 | 1,773        |    | 1,555   |
| General and administrative  |                                 | 1,590        |    | 1,246   |
| Amortization of intangible assets   |                                 | 21           |    | 42      |
| Reorganization  |                                 | 3,537        |    |         |
| Total operating expenses  |                                 | 12,041       |    | 7,543   |
| Operating loss  |                                 | (3,144)      |    | (824)   |
| Financial income, net   |                                 | 808          |    | 824     |
| Other income  |                                 | 10,869       |    |         |
| Income before taxes on income   |                                 | 8,533        |    |         |
| Taxes on income   |                                 | 3,022        |    |         |
| Taxes on meonie   |                                 | 5,022        |    |         |
| Net income  | \$                              | 5,511        | \$ |         |
| Basic and diluted net income per share  | \$                              | 0.27         | \$ | 0.00    |
| Weighted-average number of shares of Common Stock used in computation of net income per share (in thousands): |                                 |              |    |         |
| Basic   |                                 | 20,095       |    | 19,420  |
| Diluted   |                                 | 20,724       |    | 19,420  |

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

# INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY (unaudited)

# U.S. dollars in thousands, except share data

|   | Common     | stock  | Additional         | Accumulated<br>other<br>omprehensiv<br>income | _                    | Total<br>stockholders      |
|---|------------|--------|--------------------|---|----------------------|----------------------------|
| Three months ended March 31, 2008   | Shares     | Amount | capital            | (loss)  | deficit              | equity                     |
| Balance as of January 1, 2008<br>Net income<br>Equity-based compensation<br>Unrealized gain from available-for-sale | 20,033,897 | \$ 20  | \$ 149,772<br>578  | \$ 7  | \$ (35,411)<br>5,511 | \$ 114,388<br>5,511<br>578 |
| securities, net   |            |        |                    | 10  |                      | 10                         |
| Unrealized loss from hedging activities<br>Issuance of Common Stock upon  |            |        |                    | (56)  |                      | (56)                       |
| exercise of employee stock options<br>Issuance of Common Stock under  | 15,065     | (*     | <sup>c</sup> ) 116 |   |                      | 116                        |
| employee stock purchase plan  | 77,978     | (*     | <sup>s</sup> ) 507 |   |                      | 507                        |
| Balance as of March 31, 2008  | 20,126,940 | \$ 20  | \$ 150,973         | \$ (39)                                       | \$ (29,900)          | \$ 121,054                 |

| Three months ended March 31, 2007       | Common<br>Shares | stock<br>Amou | _   | A<br>Additional<br>paid-in co<br>capital | othe<br>othe<br>omprehe<br>loss | r<br>ensiy | Aeco | cumulated<br>deficit | Total<br>ckholders<br>equity |
|---|------------------|---------------|-----|--|---------------------------------|------------|------|----------------------|------------------------------|
| ·                                       |                  |               |     | -  | <b>.</b>                        |            |      |                      |                              |
| Balance as of January 1, 2007           | 19,330,144       | \$ 1          | 19  | \$ 142,826                               | \$                              |            | \$   | (36,702)             | \$<br>106,143                |
| Net income<br>Equity-based compensation |                  |               |     | 472                                      |                                 |            |      |                      | 472                          |
| Unrealized loss from available-for-sale |                  |               |     | 472                                      |                                 |            |      |                      | 472                          |
| securities, net                         |                  |               |     |  |                                 | (3)        |      |                      | (3)                          |
| Issuance of Common Stock upon           |                  |               |     |  |                                 | (0)        |      |                      |                              |
| exercise of employee stock options      | 34,843           |               | (*) | 220                                      |                                 |            |      |                      | 220                          |
| Issuance of Common Stock under          |                  |               |     |  |                                 |            |      |                      |                              |
| employee stock purchase plan            | 102,126          |               | (*) | 438                                      |                                 |            |      |                      | 438                          |
| Balance as of March 31, 2007            | 19,467,113       | \$ 1          | 19  | \$ 143,956                               | \$                              | (3)        | \$   | (36,702)             | \$<br>107,270                |

- (\*) Amount less
  - than \$1.

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

# **INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS U.S. dollars in thousands**

|   | Three months ended<br>March 31, |          |           |
|---|---------------------------------|----------|-----------|
|   |                                 | 2008     | 2007      |
|   | Un                              | audited  | Unaudited |
| Cash flows from operating activities:                                       | ¢                               | C C 1 1  | ¢         |
| Net income  | \$                              | 5,511    | \$        |
| Adjustments required to reconcile net income to net cash (used in) provided |                                 |          |           |
| by operating activities:<br>Depreciation                                    |                                 | 194      | 246       |
| Amortization of intangible assets   |                                 | 21       | 42        |
| Equity-based compensation   |                                 | 578      | 472       |
| Gain from sale of property and equipment                                    |                                 | (4)      | 772       |
| Gain on marketable securities   |                                 | (14)     | (18)      |
| Accrued interest on short term bank deposits                                |                                 | (86)     | (38)      |
| Unrealized foreign exchange loss  |                                 | 142      | 22        |
| Gain on realization of investment   |                                 | (10,865) |           |
| Trading marketable securities, net  |                                 | (        | 4,535     |
| Changes in operating assets and liabilities:                                |                                 |          | ,         |
| Increase in trade receivables   |                                 | (3,502)  | (242)     |
| Increase in other current assets and prepaid expenses                       |                                 | (208)    | (380)     |
| Increase in deferred income taxes   |                                 | (409)    | (166)     |
| Increase in trade payables  |                                 | 359      | 120       |
| Decrease in deferred revenues   |                                 | (26)     | (21)      |
| Decrease in accrued expenses and other payables                             |                                 | (1,519)  | (98)      |
| Increase in taxes payable   |                                 | 3,071    | 5         |
| Increase (decrease) in accrued severance pay, net                           |                                 | 131      | (2)       |
| Net cash (used in) provided by operating activities                         |                                 | (6,626)  | 4,477     |
| Cash flows from investing activities:                                       |                                 |          |           |
| Purchase of property and equipment  |                                 | (126)    | (481)     |
| Proceeds from sale of property and equipment                                |                                 | 4        |           |
| Investment in available-for-sale marketable securities                      |                                 | (5,422)  | (5,467)   |
| Proceeds from available-for-sale marketable securities                      |                                 | 8,197    |           |
| Transaction cost related to the GPS divestment                              |                                 |          | (36)      |
| Proceeds from realization of investment                                     |                                 | 15,098   |           |
| Net cash provided by (used in) investing activities                         |                                 | 17,751   | (5,984)   |
| Cash flows from financing activities:                                       |                                 |          |           |
| Proceeds from issuance of Common Stock upon exercise of employee stock      |                                 |          |           |
| options   |                                 | 116      | 220       |
| Proceeds from issuance of Common Stock under employee stock purchase        |                                 |          |           |
| plan  |                                 | 507      | 438       |
|   |                                 |          |           |

| Net cash provided by financing activities<br>Effect of exchange rate movements on cash                       | 623<br>56        | 658<br>58       |
|--|------------------|-----------------|
| Increase (decrease) in cash and cash equivalents<br>Cash and cash equivalents at the beginning of the period | 11,804<br>40,697 | (791)<br>37,968 |
| Cash and cash equivalents at the end of the period   | \$<br>52,501     | \$<br>37,177    |

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

# **NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS CONTINUED** (U.S. dollars in thousands, except share and per share amounts)

# **NOTE 1: BUSINESS**

The financial information in this quarterly report includes the results of CEVA, Inc. and its subsidiaries (the Company or CEVA ).

CEVA licenses a family of programmable DSP cores, DSP-based subsystems and application-specific platforms, including video, audio, Voice over Internet Protocol (VoIP), Bluetooth, and Serial ATA (SATA).

CEVA s technology is licensed to leading electronics companies in the form of intellectual property (IP). These electronic companies manufacture, market and sell application-specific integrated circuits (ASICs) and application-specific standard products (ASSPs) based on CEVA s technology to original equipment manufacturer (OEM) companies for incorporation into a wide variety of end products. CEVA s IP is primarily deployed in high volume markets, including handsets (e.g. cellular baseband, ultra-low-cost phones, multimedia phones, smart phones and Bluetooth), portable multimedia (e.g. portable video players, MobileTVs, personal navigation devices and MP3/MP4 players), home entertainment (e.g. DVD/HD DVD/Blu-ray players, game consoles, set-top boxes and Digital TVs), storage (e.g. hard disk drives and Solid Storage Devices (SSD)) and telecommunication devices (e.g. residential gateways, femto cells, VoIP phones and network infrastructure).

#### NOTE 2: BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (including non-recurring adjustments attributable to reorganization and severance and impairment) considered necessary for a fair presentation have been included. Operating results for the three months ended March 31, 2008 are not necessarily indicative of the results that may be expected for the year ending December 31, 2008. For further information, reference is made to the consolidated financial statements and footnotes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2007.

The interim condensed consolidated financial statements incorporate the financial statements of the Company and all of its subsidiaries. All significant intercompany balances and transactions have been eliminated on consolidation.

The significant accounting policies applied in the annual consolidated financial statements of the Company as of December 31, 2007, contained in the Company s Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 14, 2008, have been applied consistently in these unaudited interim condensed consolidated financial statements.

# NOTE 3: FAIR VALUE OF FINANCIAL INSTRUMENTS

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 157 Fair Value Measurements (SFAS No. 157). SFAS No. 157 defines fair value, establishes framework for measuring fair value and expands disclosure of fair value measurements. SFAS No. 157 applies to other accounting pronouncements that require or permit fair value measurements and accordingly, does not require any new fair value measurements. The provisions of SFAS No. 157 were adopted by the Company on January 1, 2008 for financial assets and liabilities, and will be adopted by the Company on January 1, 2009 for non-financial assets and liabilities.

SFAS No. 157 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under SFAS No. 157 are described below:

Level 1 Unadjusted quoted prices in active markets that are accessible on the measurement date for identical, unrestricted assets or liabilities;

Level 2

Quoted prices in markets that are not active, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability; and

Level 3 Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (supported by little or no market activity).

<sup>6</sup> 

# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

#### (U.S. dollars in thousands, except share and per share amounts)

The table below sets forth the Company s financial assets measured at fair value by level within the fair value hierarchy. As required by SFAS No. 157, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

| Description                     | Marc      | ch 31, 2008 | Ι  | Level I | Lev | el II | Level III |
|---------------------------------|-----------|-------------|----|---------|-----|-------|-----------|
| Marketable securities           | \$        | 25,797      | \$ | 25,797  | \$  |       | \$        |
| Derivative assets               | \$        | 9           | \$ |         | \$  | 9     | \$        |
| NOTE 4. INVESTMENT IN OTHER COL | MDANIV NI | יחיי        |    |         |     |       |           |

# NOTE 4: INVESTMENT IN OTHER COMPANY, NET

On June 23, 2006, the Company divested its GPS technology and associated business to GloNav Inc. (GloNav) in return for an equity ownership of 19.9% in GloNav on a fully diluted basis. CEVA s valuation of its equity investment in GloNav was \$5,984 based on an independent expert s valuation in consideration of the assets and cash contributed to GloNav. The determination of the amount of reduction recorded for goodwill and intangible assets for the GPS technology and business was calculated in accordance with paragraph 39 in SFAS No. 142 Goodwill and Other Intangible Assets in consideration of the fair value of the GPS technology and business purchased by GloNav and the fair value of the Company, both based on an independent valuation. The investment in GloNav was recorded as an investment in other company, net on the consolidated balance sheet as of December 31, 2007 and stated at cost given that the Company s equity investment in GloNav represented less than 20% of GloNav s voting stock and in consideration of the guidance provided in Accounting Principles Board Opinion No. 18 The Equity Method of Accounting for Investments in Common Stock, the Company did not have the ability to exercise significant influence

Accounting for investments in Common Stock, the Company did not have the ability to exercise significant influence over operating and financial policies of GloNav. Since GloNav was a highly leveraged entity, and received additional funding to continue its operations, the gain resulting from the divestment of the GPS technology and associated business in the total amount of \$1,751 was deferred and presented in the consolidated balance sheet as of December 31, 2007 as a deduction from investment in other company.

|   | Decem<br>20 | lber 31,<br>107  |
|---|-------------|------------------|
| Investment in other company, net:<br>Investment in other company<br>Deferred gain | \$          | 5,984<br>(1,751) |
| Total investment in other company, net  | \$          | 4,233            |

In January 2008, the Company divested its equity investment in GloNav following GloNav s acquisition by NXP Semiconductors for an initial cash payment of \$85,000, plus up to an additional \$25,000 in cash payable to all of GloNav s stockholders contingent upon GloNav reaching certain revenue and product development milestones within the two years after the acquisition. In February 2008, the Company received its portion of the initial cash payment, less 10% which is being held in escrow to satisfy indemnification claims and less its portion of certain fees and expenses incurred in connection with the transaction. After the deductions, the Company s portion of the initial cash payment totaled \$14,561. In March 2008, the Company received an additional payment of \$537 in connection with GloNav s achievement of its first product development milestone. In total, the Company received \$15,098 in the first quarter of 2008, the Company recorded a capital gain of \$10,865 from the divestment of its equity investment in GloNav (including the deferred gain of \$1,751 resulting from the recognition of the deferred gain, as detailed above), and a tax expense of \$3,105 related to such capital gain.

# NOTE 5: GEOGRAPHIC INFORMATION AND MAJOR CUSTOMER DATA

a. Summary information about geographic areas:

The Company manages its business on the basis of one industry segment: the licensing of intellectual property to semiconductor companies and electronic equipment manufacturers (see Note 1 for a brief description of the

Company s business).

# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

(U.S. dollars in thousands, except share and per share amounts)

The following is a summary of operations within geographic areas:

|                                      | Three months ended<br>March 31, |                  |                     |       |  |
|--------------------------------------|---------------------------------|------------------|---------------------|-------|--|
|                                      |                                 | 2008<br>audited) | 2007<br>(unaudited) |       |  |
| Revenues based on customer location: |                                 |                  |                     |       |  |
| United States                        | \$                              | 1,291            | \$                  | 1,633 |  |
| Europe and Middle East               |                                 | 6,149            |                     | 2,462 |  |
| Asia Pacific                         |                                 | 2,627            |                     | 3,631 |  |
|                                      | \$                              | 10,067           | \$                  | 7,726 |  |

Within the Europe and Middle East region, the Company derived approximately 76% of total revenues in that region from two countries during the first quarter of 2008. Within the Asian Pacific region, the Company derived approximately 40% of total revenues in that region from one country and approximately 63% of total revenues in that region from two countries during the first quarter of 2008 and 2007, respectively.

b. Major customer data as a percentage of total revenues:

The following table sets forth the customers that represented 10% or more of the Company s net revenue in each of the periods set forth below.

|            | Three mon<br>Marc |             |
|------------|-------------------|-------------|
|            | 2008              | 2007        |
|            | (unaudited)       | (unaudited) |
| Customer A | 29%               | (*)         |
| Customer B | 12%               |             |
| Customer C | (*)               | 23%         |

(\*) Less than 10%

# NOTE 6: NET INCOME PER SHARE OF COMMON STOCK

Basic net income per share is computed based on the weighted average number of shares of common stock outstanding during each period. Diluted net income per share is computed based on the weighted average number of shares of common stock outstanding during each period, plus potential dilutive shares of common stock considered outstanding during the period, in accordance with Statement of Financial Accounting Standard No. 128, Earnings Per Share.

| Three months ended |
|--------------------|
| March 31,          |

Share based compensation

# Deferred income taxes

|   | 196     |
|---|---------|
|   | 434     |
| Changes in operating assets and liabilities:  |         |
| Finance receivable originations               |         |
| )   | (48,853 |
| X X   | (51,926 |
| )<br>Finance receivable collections           |         |
|   | 30,553  |
|   | 30,330  |
| Accrued interest on finance receivables       |         |
|   | (67     |
| )   |         |
| )   | (52     |
| Inventory                                     |         |
|   | 5,815   |
|   | 2,672   |
| Prepaid expenses and other assets             |         |
| )   | (125    |
|   | (162    |
| )<br>Accounts payable and accrued liabilities | · ·     |
| · ·   | 3,228   |
|   | (215    |
| )<br>Income taxes receivable                  | (       |
|   | 797     |
|   | 121     |

|   | 969    |
|---|--------|
| Net cash provided by (used in) operating activities |        |
|   | 5,757  |
|   | (689   |
|   |        |
| Investing activities:                               |        |
| Purchase of property and equipment                  |        |
| )   | (697   |
|   | (719   |
|   | (11)   |
| Proceeds from sale of property and equipment        |        |
|   | 44     |
|   | 31     |
| Payment for businesses acquired                     |        |
|   | -      |
|   | (460   |
| )<br>Net cash used in investing activities          |        |
|   | (672)  |
| )   | (653   |
|   | (1,148 |
| )   |        |
| Financing activities:                               |        |
| Exercise of stock options and warrants              |        |
|   | -      |
|   | 37     |
|   | 16     |
| Issuance of common stock                            |        |
|   | 39     |
|   |        |

-

# Purchase of common stock

|  | -       |
|--|---------|
| )  | (315    |
| Change in cash overdrafts                                |         |
|  | 1,992   |
|  | (1,153  |
| )<br>Proceeds from notes payable                         |         |
|  |         |
|  | -       |
|  | 11,200  |
| Principal payments on notes payable                      |         |
|  | (180    |
| )  |         |
|  | (122    |
| )<br>Proceeds from revolving credit facilities           |         |
|  | 13,697  |
|  |         |
|  | 17,951  |
| Payments on revolving credit facilities                  |         |
|  | (20,671 |
| )  |         |
|  | (25,709 |
| )<br>Net cash provided by (used in) financing activities |         |
|  | (5,123  |
| )  | (3,123  |
|  | 1,889   |
| Increase (decrease) in cash and cash equivalents         |         |
| Increase (decrease) in cash and cash equivalents         |         |
|  | (19     |

)

|                               |                     | 52  |
|-------------------------------|---------------------|-----|
| Cash and cash equivalents at: | Beginning of period |     |
|                               |                     | 257 |
|                               |                     | 255 |
| End of period                 |                     |     |
| \$                            |                     | 238 |
| \$                            |                     | 307 |
|                               |                     |     |

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements (Unaudited)

#### **A - Organization and Business**

America's Car-Mart, Inc., a Texas corporation (the "Company"), is the largest publicly held automotive retailer in the United States focused exclusively on the "Buy Here/Pay Here" segment of the used car market. References to the Company typically include the Company's consolidated subsidiaries. The Company's operations are principally conducted through its two operating subsidiaries, America's Car-Mart, Inc., an Arkansas corporation ("Car-Mart of Arkansas"), and Colonial Auto Finance, Inc., an Arkansas corporation ("Colonial"). Collectively, Car-Mart of Arkansas and Colonial are referred to herein as "Car-Mart." The Company primarily sells older model used vehicles and provides financing for substantially all of its customers. Many of the Company's customers have limited financial resources and would not qualify for conventional financing as a result of limited credit histories or past credit problems. As of July 31, 2007, the Company operated 92 stores located primarily in small cities throughout the South-Central United States.

#### **B** - Summary of Significant Accounting Policies

#### General

The accompanying unaudited financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and in accordance with the instructions to Form 10-Q in Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months ended July 31, 2007 are not necessarily indicative of the results that may be expected for the year ending April 30, 2008. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the year ended April 30, 2007.

# Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries. All intercompany accounts and transactions have been eliminated.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

# Concentration of Risk

The Company provides financing in connection with the sale of substantially all of its vehicles. These sales are made primarily to customers residing in Arkansas, Oklahoma, Texas, Kentucky and Missouri, with approximately 54% of revenues from customers residing in Arkansas. The Company maintains a security interest in the vehicles sold. Periodically, the Company maintains cash in financial institutions in excess of the amounts insured by the federal government. Car-Mart's revolving credit facilities mature in April 2009. The Company expects that these credit facilities will be renewed or refinanced on or before the scheduled maturity dates.

# Restrictions on Subsidiary Distributions/Dividends

Car-Mart's revolving credit facilities limit distributions from Car-Mart to the Company beyond (i) the repayment of an intercompany loan (\$10.0 million at July 31, 2007), and (ii) dividends equal to 75% of Car-Mart of Arkansas' net income. At July 31, 2007, the Company's assets (excluding its \$112 million equity investment in Car-Mart) consisted of \$70,000 in cash, \$4.4 million in other assets and a \$10.0 million receivable from Car-Mart. Thus, the Company is limited in the amount of dividends or other distributions it can make to its shareholders without the consent of Car-Mart's lender.

# Cash Equivalents

The Company considers all highly liquid debt instruments purchased with maturities of three months or less to be cash equivalents.

#### Finance Receivables, Repossessions and Charge-offs and Allowance for Credit Losses

The Company originates installment sale contracts from the sale of used vehicles at its dealerships. Finance receivables are collateralized by vehicles sold and consist of contractually scheduled payments from installment contracts net of unearned finance charges and an allowance for credit losses. Unearned finance charges represent the balance of interest income remaining from the total interest to be earned over the term of the related installment contract. An account is considered delinquent when a contractually scheduled payment has not been received by the scheduled payment date. At July 31, 2007 and 2006, 4.1% and 5.6%, respectively, of the Company's finance receivable balance were 30 days or more past due.

The Company takes steps to repossess a vehicle when the customer becomes delinquent in his or her payments, and management determines that timely collection of future payments is not probable. Accounts are charged-off after the expiration of a statutory notice period for repossessed accounts, or when management determines that timely collection of future payments is not probable for accounts where the Company has been unable to repossess the vehicle. For accounts where the vehicle has been repossessed, the fair value of the repossessed vehicle is a reduction of the gross finance receivable balance charged-off. On average, accounts are approximately 50 days past due at the time of charge-off. For previously charged-off accounts that are subsequently recovered, the amount of such recovery is credited to the allowance for credit losses.

The Company maintains an allowance for credit losses on an aggregate basis at a level it considers sufficient to cover estimated losses in the collection of its finance receivables. The allowance for credit losses is based primarily upon historical and recent credit loss experience, with consideration given to recent credit loss trends and changes in loan characteristics (i.e., average amount financed and term), delinquency levels, collateral values, economic conditions and underwriting and collection practices. The allowance for credit losses is periodically reviewed by management with any changes reflected in current operations. Although it is at least reasonably possible that events or circumstances could occur in the future that are not presently foreseen which could cause actual credit losses to be materially different from the recorded allowance for credit losses, the Company believes that it has given appropriate consideration to all relevant factors and has made reasonable assumptions in determining the allowance for credit losses.

Beginning May 1, 2007, the Company began offering retail customers in certain states the option of purchasing a payment protection plan product as an add-on to the installment sale contract. This product contractually obligates the Company to cancel the remaining principal outstanding for any loan where the retail customer has totaled the vehicle or the vehicle has been stolen. The Company will periodically evaluate anticipated losses to ensure that if they do exceed deferred payment protection plan revenue, an additional liability is recorded for such difference. No such additional liability is required at July 31, 2007.

#### Inventory

Inventory consists of used vehicles and is valued at the lower of cost or market on a specific identification basis. Vehicle reconditioning costs are capitalized as a component of inventory. Repossessed vehicles are recorded at fair value, which approximates wholesale value. The cost of used vehicles sold is determined using the specific identification method.

#### Good will

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Goodwill reflects the excess of purchase price over the fair value of specifically identified net assets purchased. In accordance with Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangibles" ("SFAS 142"), goodwill and intangible assets deemed to have indefinite lives are not amortized but are subject to annual impairment tests. The impairment tests are based on the comparison of the fair value of the reporting unit to the carrying value of such unit. If the fair value of the reporting unit falls below its carrying value, goodwill is deemed to be impaired and a write-down of goodwill would be recognized. There was no impairment of goodwill during fiscal 2007, and to date, there has been none in fiscal 2008.

#### Property and Equipment

Property and equipment are stated at cost. Expenditures for additions, renewals and improvements are capitalized. Costs of repairs and maintenance are expensed as incurred. Leasehold improvements are amortized over the shorter of the estimated life of the improvement or the lease term. The lease term includes the primary lease term plus any extensions that are reasonably assured. Depreciation is computed principally using the straight-line method generally over the following estimated useful lives:

| Furniture, fixtures |                |
|---------------------|----------------|
| and equipment       | 3 to 7 years   |
| Leasehold           |                |
| improvements        | 5 to 15 years  |
| Buildings and       |                |
| improvements        | 18 to 39 years |
|                     |                |

Property and equipment are reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying values of the impaired assets exceed the fair value of such assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

# Cash Overdraft

The Company's primary disbursement bank account is set up to operate with a fixed \$100,000 cash balance. As checks are presented for payment, monies are automatically drawn against cash collections for the day and, if necessary, are drawn against one of its revolving credit facilities. The cash overdraft balance principally represents outstanding checks, net of any deposits in transit that as of the balance sheet date had not yet been presented for payment.

# Deferred Sales Tax

Deferred sales tax represents a sales tax liability of the Company for vehicles sold on an installment basis in the State of Texas. Under Texas law, for vehicles sold on an installment basis, the related sales tax is due as the payments are collected from the customer, rather than at the time of sale.

# Income Taxes

Income taxes are accounted for under the liability method. Under this method, deferred tax assets and liabilities are determined based on differences between financial reporting and tax bases of assets and liabilities, and are measured using the enacted tax rates expected to apply in the years in which these temporary differences are expected to be recovered or settled.

From time to time, the Company is audited by taxing authorities. These audits could result in proposed assessments of additional taxes. The Company believes that its tax positions comply in all material respects with applicable tax law. However, tax law is subject to interpretation, and interpretations by taxing authorities could be different from those of the Company, which could result in the imposition of additional taxes.

# Revenue Recognition

Revenues are generated principally from the sale of used vehicles, which in most cases includes a service contract, interest income and late fees earned on finance receivables, and revenues generated from the payment protection plan product, sold in certain states.

Revenues from the sale of used vehicles are recognized when the sales contract is signed, the customer has taken possession of the vehicle and, if applicable, financing has been approved. Revenues from the sale of service contracts are recognized ratably over the five-month service contract period. Service contract revenues are included in sales and the related expenses are included in cost of sales. Payment protection plan revenue is initially deferred and then recognized to income using the "Rule of 78's" interest method over the life of the loan so that revenues are recognized in proportion to the amount of cancellation protection provided. Payment protection plan revenues are included in sales and related losses are included in cost of sales. Interest income is recognized on all active finance receivable accounts using the interest method. Late fees are recognized when collected and are included in interest income. Active accounts include all accounts except those that have been paid-off or charged-off. At July 31, 2007 and 2006, finance receivables more than 90 days past due were approximately \$342,000 and \$877,000, respectively.

## Earnings per Share

Basic earnings per share are computed by dividing net income by the average number of common shares outstanding during the period. The calculation of diluted earnings per share takes into consideration the potentially dilutive effect of common stock equivalents, such as outstanding stock options and warrants, which if exercised or converted into common stock would then share in the earnings of the Company. In computing diluted earnings per share, the Company utilizes the treasury stock method and anti-dilutive securities are excluded.

#### Stock-based compensation

The Company recorded compensation cost for stock-based employee awards of \$232,000 (\$146,000 after tax effects) and \$219,000 (\$138,000 after tax effects) during the three months ended July 31, 2007 and 2006, respectively. The pretax amounts for both fiscal periods include \$89,000 for restricted shares issued on May 1, 2006. The Company had not previously issued restricted shares. Tax benefits were recognized for these costs at the Company's overall effective tax rate.

The fair value of options granted is estimated on the date of grant using the Black-Scholes option pricing model based on the assumptions in the table below.

|                         | July 31,<br>2007 | July 31,<br>2006 |
|-------------------------|------------------|------------------|
| Expected term (years)   | 5.0              | 5.0              |
| Risk-free interest rate | 5.02%            | 5.11%            |
| Volatility              | 80%              | 60%              |
| Dividend yield          |                  |                  |

The expected term of the options is based on evaluations of historical and expected future employee exercise behavior. The risk-free interest rate is based on the U.S. Treasury rates at the date of grant with maturity dates approximately equal to the expected life at the grant date. Volatility is based on historical volatility of the Company's stock. The Company has not historically issued any dividends and does not expect to do so in the foreseeable future.

#### Stock Options

The shareholders of the Company have approved three stock option plans, including the 1986 Incentive Stock Option Plan ("1986 Plan"), the 1991 Non-Qualified Stock Option Plan ("1991 Plan") and the 1997 Stock Option Plan ("1997 Plan"). No additional option grants may be made under the 1986 and 1991 Plans. The 1997 Plan set aside 1,500,000 shares of the Company's common stock for grants to employees, directors and certain advisors of the Company at a price not less than the fair market value of the stock on the date of grant and for periods not to exceed ten years. The options vest upon issuance. At April 30, 2007 there were 28,558, shares of common stock available for grant under the 1997 Plan. The 1997 Plan expired in July, 2007. Outstanding options granted under the Company's stock option plans expire in the calendar years 2008 through 2016.

|   |          | Plan     |                 |
|---|----------|----------|-----------------|
|   | 1986     | 1991     | 1997            |
| Minimum exercise price as a percentage of fair market value at date of grant                | 100%     | 100%     | 100%<br>July 2, |
| Last expiration date for outstanding options<br>Shares available for grant at July 31, 2007 | N/A<br>0 | N/A<br>0 | 2017<br>0       |

The following is a summary of the changes in outstanding options for the three months ended July 31, 2007:

Weighted

|                                    | Shares  | Weighted<br>Average<br>Exercise<br>Price | Average<br>Remaining<br>Contractual<br>Life |
|------------------------------------|---------|--|---|
| Outstanding at beginning of period | 274,545 | \$<br>10.59                              | 50.3<br>Months                              |
| Granted<br>Exercised               | 15,000  | \$<br>13.37                              | 119.15<br>Months<br>                        |
| Outstanding at end of period       | 289,545 | \$<br>10.73                              | 51 Months                                   |

The grant-date fair value of options granted during the first three months of fiscal 2007 and 2006 was \$135,300 and \$130,000, respectively. The aggregate intrinsic value of outstanding options at July 31, 2007 is \$1,523,670.

There were no options exercised during the first three months of fiscal year 2008. The Company received cash from options exercised during the first three months of fiscal year 2007 of \$36,667. The impact of these cash receipts is included in financing activities in the accompanying Consolidated Statements of Cash Flows.

## Warrants

As of July 31, 2007, the Company had outstanding stock purchase warrants outstanding to purchase 18,750 shares at prices ranging from \$11.83 to \$18.23 per share (weighted average exercise price of \$13.11). All of the warrants are presently exercisable and expire between 2007 and 2009. The warrants have a weighted average remaining contractual life of 12.9 months at July 31, 2007. There were no exercises of warrants during the three months ended July 31, 2007 or 2006. The aggregate intrinsic value of all outstanding warrants at July 31, 2007 is \$17,650.

#### Stock Incentive Plan

The Company has a stock incentive plan wherein a total of 39,728 shares were available for award at July 31, 2007. The associated compensation expense is spread equally over the vesting periods established at award date and is subject to the employee's continued employment by the Company. During the first quarter of fiscal 2008, no restricted shares were granted. During the first quarter of fiscal 2007, 57,500 restricted shares were granted with a fair value of \$20.07 per share, the market price of the Company's stock on grant date. These restricted shares had a weighted average vesting period of 3.35 years and began vesting on April 30, 2007.

The Company recorded a pre-tax expense of \$89,000 related to the stock incentive plan during the three months ended July 31, 2007 and 2006.

There have been no modifications to any of the Company's outstanding share-based payment awards during the first quarter of fiscal 2008.

As of July 31, 2007, the Company has \$707,000 of total unrecognized compensation cost related to unvested awards granted under the Company's stock incentive plan, which the Company expects to recognize over a weighted-average remaining period of 2.1 years.

#### Treasury Stock

The Company did not purchase any of its shares of common stock for the first three months of fiscal 2008. For the three-month period ended July 31, 2006, the Company purchased 20,000 shares of its common stock to be held as treasury stock for a total cost of \$314,970. Treasury stock may be used for issuances under the Company's stock-based compensation plans or for other general corporate purposes.

#### **Recent Accounting Pronouncements**

From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board ("FASB") or other standard setting bodies which the Company adopts as of the specified effective date. Unless otherwise discussed, the Company believes the impact of recently issued standards which are not yet effective will not have a material impact on our consolidated financial statements upon adoption.

The Company adopted the provisions of FASB Interpretation 48, *Accounting for Uncertainty in Income Taxes*, on May 1, 2007. Previously, the Company had accounted for tax contingencies in accordance with Statement of Financial Accounting Standards 5, *Accounting for Contingencies*. As required by Interpretation 48, which clarifies Statement 109, *Accounting for Income Taxes*, the Company recognizes the financial statement benefit of a tax position only after determining that the relevant tax authority would more likely than not sustain the position following an audit. For tax positions meeting the more-likely-than-not threshold, the amount recognized in the financial statements is the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement with the relevant tax authority. At the adoption date, the Company applied Interpretation 48 to all tax positions for which the statute of limitations remained open. The Company had no adjustments or unrecognized tax benefits as a result of the

implementation of Interpretation 48.

The Company is subject to income taxes in the U.S. federal jurisdiction and various state jurisdictions. Tax regulations within each jurisdiction are subject to the interpretation of the related tax laws and regulations and require significant judgment to apply. With few exceptions, the Company is no longer subject to U.S. federal, state and local income tax examinations by tax authorities for the years before 2004.

The Company's policy is to recognize accrued interest related to unrecognized tax benefits in interest expense and penalties in operating expenses. The Company had no accrued penalties and/or interest as of July 31, 2007 or 2006.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, "Fair Value Measurements" ("SFAS 157"), which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS 157 does not require any new fair value measurements, but provides guidance on how to measure fair value by providing a fair value hierarchy used to classify the source of the information. The Company will be required to adopt this standard in the first quarter of the fiscal year ending April 30, 2009. The Company is in the process of evaluating the anticipated effect of SFAS 157 on its consolidated financial statements and is not currently in a position to determine such effects.

In February 2007, the FASB issued Statement 159, "The Fair Value Option for Financial Assets and Financial Liabilities - Including an Amendment of FASB Statement 115." The statement permits entities to choose to measure certain financial instruments and other items at fair value. The objective is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. Unrealized gains and losses on any items for which Car-Mart elects the fair value measurement option would be reported in earnings. Statement 159 is effective for fiscal years beginning after November 15, 2007. However, early adoption is permitted for fiscal years beginning on or before November 15, 2007, provided Car-mart also elects to apply the provisions of Statement 157, "Fair Value Measurements," at the same time. Car-Mart is currently assessing the effect, if any, the adoption of Statement 159 will have on its financial statements and related disclosures.

# Reclassifications

Certain prior year amounts in the accompanying financial statements have been reclassified to conform to the fiscal 2008 presentation. Cash overdrafts have been classified as financing cash flows. Proceeds from and repayments of the revolving credit facility have been presented on a gross basis in the financing activities section of the statements of cash flows.

# **C** - Finance Receivables

The Company originates installment sale contracts from the sale of used vehicles at its dealerships. These installment sale contracts typically include interest rates ranging from 6% to 19% per annum, are collateralized by the vehicle sold and provide for payments over periods ranging from 12 to 36 months. The components of finance receivables are as follows:

| (In thousands)   | J  | uly 31,<br>2007                               | April 30,<br>2007                          |
|--|----|---|--|
| Gross contract amount<br>Unearned finance charges<br>Principal balance<br>Less allowance for credit losses | \$ | 202,093 \$<br>(21,292)<br>180,801<br>(39,313) | 199,677<br>(21,158)<br>178,519<br>(39,325) |
|  | \$ | 141,488 \$                                    | 139,194                                    |

Changes in the finance receivables, net balance for the three months ended July 31, 2007 and 2006 are as follows:

|                                 | Three Months Ended July 31, |      |          |  |
|---------------------------------|-----------------------------|------|----------|--|
| (In thousands)                  | 2007                        | 2006 |          |  |
|                                 |                             |      |          |  |
| Balance at beginning of period  | \$<br>139,194               | \$   | 149,379  |  |
| Finance receivable originations | 48,853                      |      | 51,926   |  |
| Finance receivables from        |                             |      |          |  |
| acquisition of business         | -                           |      | 353      |  |
| Finance receivable collections  | (30,553)                    |      | (30,330) |  |
| Provision for credit losses     | (11,519)                    |      | (12,655) |  |
| Inventory acquired in           |                             |      |          |  |
| repossession                    | (4,487)                     |      | (4,375)  |  |
| Balance at end of period        | \$<br>141,488               | \$   | 154,298  |  |

Changes in the finance receivables allowance for credit losses for the three months ended July 31, 2007 and 2006 are as follows:

|                                |              | Months H<br>July 31, | Ended    |
|--------------------------------|--------------|----------------------|----------|
| (In thousands)                 | 2007         | uly 51,              | 2006     |
| Balance at beginning of period | \$<br>39,325 | \$                   | 35,864   |
| Provision for credit losses    | 11,519       |                      | 12,655   |
| Allowance related to business  |              |                      |          |
| acquisition, net change        | (38)         |                      | 236      |
| Net charge-offs                | (11,493)     |                      | (11,566) |

| Balance at end of period | \$ | 39,313 | \$ | 37,189 |
|--------------------------|----|--------|----|--------|
|--------------------------|----|--------|----|--------|

# **D** - Property and Equipment

A summary of property and equipment is as follows:

| (In thousands)                | July 31,<br>2007 | April 30,<br>2007 |
|-------------------------------|------------------|-------------------|
| Land                          | \$<br>5,515 \$   | 5,221             |
| Buildings and improvements    | 5,879            | 5,890             |
| Furniture, fixtures and       |                  |                   |
| equipment                     | 4,018            | 4,000             |
| Leasehold improvements        | 4,877            | 4,588             |
| Less accumulated depreciation |                  |                   |
| and amortization              | (3,074)          | (2,816)           |
|                               |                  |                   |
|                               | \$<br>17,215 \$  | 16,883            |
|                               |                  |                   |

# **E** - Accrued Liabilities

A summary of accrued liabilities is as follows:

| (In thousands)            | July 31,<br>2007 | April 30,<br>2007 |
|---------------------------|------------------|-------------------|
| Compensation              | \$<br>2,742 \$   | 1,970             |
| Cash overdraft            | 1,992            | -                 |
| Deferred service contract |                  |                   |
| revenue                   | 1,816            | 1,812             |
| Deferred sales tax        | 891              | 928               |
| Subsidiary redeemable     |                  |                   |
| preferred stock           | 500              | 500               |
| Interest                  | 250              | 286               |
| Other                     | 770              | 737               |
|                           |                  |                   |
|                           | \$<br>8,961 \$   | 6,233             |

# **F** - Debt Facilities

A summary of revolving credit facilities is as follows:

**Revolving Credit Facilities** 

| Primary Lender   | ggregate<br>Amount    | Interest<br>Rate | Maturity    | Balance at<br>11y 31, 2007 | Aj | pril 30, 2007 |
|------------------|-----------------------|------------------|-------------|----------------------------|----|---------------|
| Bank of Oklahoma | \$<br>50.0<br>million | Prime<br>+/-     | Apr<br>2009 | \$<br>23,336,992           | \$ | 30,311,142    |

On April 28, 2006, Car-Mart and its lenders amended the credit facilities. The amended facilities set total borrowings allowed on the revolving credit facilities at \$50 million and established a new \$10 million term loan. The term loan was funded in May 2006 and called for 120 consecutive and substantially equal installments beginning June 1, 2006. The interest rate on the term loan is fixed at 8.08%. The principal balance on the term loan was \$9.2 million at July 31, 2007. The interest rate on the term loan could decrease to as low as 7.33% in the future if funded debt to EBITDA, as defined, is below 2.25 to 1.00. The combined total for the Company's credit facilities is \$60 million. On March 12, 2007 (effective December 31, 2006) Car-Mart and its lenders again amended the credit facilities. The March 12, 2007 amendments served to change the Company's financial covenant requirements and to adjust the Company's interest rate pricing grid on its revolving credit facilities. The pricing grid is based on funded debt to EBITDA, as defined, and the interest rate on the revolving credit facilities can range from prime minus .25 or LIBOR plus 2.75 to prime plus 1.00 or LIBOR plus 4.00.

The facilities are collateralized by substantially all the assets of Car-Mart including finance receivables and inventory. Interest is payable monthly under the revolving credit facilities at the bank's prime lending rate plus .75% per annum at July 31, 2007 (9.0%) and at the bank's prime lending rate less .25% per annum at July 31, 2006 (8.0%). The interest rate on the revolving credit facilities increased between years due to increases in the prime rate and to the Company's financial performance. The facilities contain various reporting and performance covenants including (i) maintenance

of certain financial ratios and tests, (ii) limitations on borrowings from other sources, (iii) restrictions on certain operating activities, and (iv) limitations on the payment of dividends or distributions to the Company. The Company was in compliance with the covenants at July 31, 2007. The amount available to be drawn under the facilities is a function of eligible finance receivables and inventory. Based upon eligible finance receivables and inventory at July 31, 2007, Car-Mart could have drawn an additional \$26.7 million under its facilities.

The Company also has a \$1.2 million term loan secured by the corporate aircraft. The term loan is payable over ten years and has a fixed interest rate of 6.87%. The principal balance on this loan was \$1.1 million at July 31, 2007.

# **G** - Weighted Average Shares Outstanding

Weighted average shares outstanding, which are used in the calculation of basic and diluted earnings per share, are as follows:

|   | Three Months Ended<br>July 31, |                       |  |  |
|---|--------------------------------|-----------------------|--|--|
|   | 2007                           | 2006                  |  |  |
| Weighted average shares outstanding-basic<br>Dilutive options and warrants        | 11,875,782<br>91,908           | 11,850,796<br>132,732 |  |  |
| Weighted average shares outstanding-diluted                                       | 11,967,690                     | 11,983,528            |  |  |
| Antidilutive securities not included:<br>Options and warrants<br>Restricted stock | 93,228<br>39,667               | 96,000<br>57,500      |  |  |

## **H** - Supplemental Cash Flow Information

Supplemental cash flow disclosures are as follows:

|                                    | Three Months Ended<br>July 31, |       |    |       |  |
|------------------------------------|--------------------------------|-------|----|-------|--|
| (In thousands)                     | 2                              | 2006  |    |       |  |
| Supplemental disclosures:          |                                |       |    |       |  |
| Interest paid                      | \$                             | 845   | \$ | 846   |  |
| Income taxes paid, net             |                                | 239   |    | 1,043 |  |
| Non-cash transactions:             |                                |       |    |       |  |
| Inventory acquired in repossession |                                | 4,487 |    | 4,375 |  |

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the Company's consolidated financial statements and notes thereto appearing elsewhere in this report.

#### **Forward-Looking Information**

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for certain forward-looking statements. Certain information included in this Quarterly Report on Form 10-Q contains, and other materials filed or to be filed by the Company with the Securities and Exchange Commission (as well as information included in oral statements or other written statements made or to be made by the Company or its management) contain or will contain, forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. The words "believe," "expect," "anticipate," "estimate," "proje

and similar expressions identify forward-looking statements, which speak only as of the date the statement was made. The Company undertakes no obligation to publicly update or revise any forward-looking statements. Such forward-looking statements are based upon management's current plans or expectations and are subject to a number of uncertainties and risks that could significantly affect current plans, anticipated actions and the Company's future financial condition and results. As a consequence, actual results may differ materially from those expressed in any forward-looking statements made by or on behalf of the Company as a result of various factors. Uncertainties and risks related to such forward-looking statements include, but are not limited to, those relating to the continued availability of lines of credit for the Company's business, the Company's ability to underwrite and collect its finance receivables effectively, assumptions relating to unit sales and gross margins, changes in interest rates, competition, dependence on existing management, adverse economic conditions (particularly in the State of Arkansas), changes in tax laws or the administration of such laws and changes in lending laws or regulations. Any forward-looking statements are made pursuant to the Private Securities Litigation Reform Act of 1995 and, as such, speak only as of the date made.

# Overview

America's Car-Mart, Inc., a Texas corporation (the "Company"), is the largest publicly held automotive retailer in the United States focused exclusively on the "Buy Here/Pay Here" segment of the used car market. References to the Company typically include the Company's consolidated subsidiaries. The Company's operations are principally conducted through its two operating subsidiaries, America's Car-Mart, Inc., an Arkansas corporation ("Car-Mart of Arkansas"), and Colonial Auto Finance, Inc., an Arkansas corporation ("Colonial"). Collectively, Car-Mart of Arkansas and Colonial are referred to herein as "Car-Mart". The Company primarily sells older model used vehicles and provides financing for substantially all of its customers. Many of the Company's customers have limited financial resources and would not qualify for conventional financing as a result of limited credit histories or past credit problems. As of July 31, 2007, the Company operated 92 stores located primarily in small cities throughout the South-Central United States.

Car-Mart has been operating since 1981. Car-Mart has grown its revenues between 3% and 21% per year over the last ten fiscal years. Growth results from same store revenue growth and the addition of new stores. Revenue declined during the first three months of fiscal 2008 (5.6%) as compared to the first quarter of fiscal 2007 due to a 14.9% decrease in retail units sold, offset by a 6.2% increase in the average retail sales price and an increase in wholesale sales levels. Interest income for the quarter was down .2% when compared to the first quarter of fiscal 2007.

The Company's primary focus is on collections. Each store handles its own collections with supervisory involvement of the corporate office. Over the last six full fiscal years, Car-Mart's credit losses as a percentage of sales have ranged between approximately 19% and 29% (average of 21.6%). Credit losses as a percentage of sales were 29.1% for fiscal year 2007. Credit losses in the first three months of fiscal 2008 were 21.8% of sales compared to 22.5% for the first quarter of fiscal 2007. Management invested considerable time and effort on improving underwriting and collections during the latter part of fiscal 2007 and throughout the first quarter of fiscal 2008 which resulted in the decrease in credit losses when compared to the credit loss results for fiscal 2007. Credit losses, on a percentage basis, tend to be higher at new and developing stores than at mature stores. Generally, this is the case because the store management at new and developing stores tends to be less experienced (in making credit decisions and collecting customer accounts) and the customer base is less seasoned. Generally, older stores have more repeat customers. On average, repeat customers are a better credit risk than non-repeat customers. Due to the rate of the Company's growth, the percentage of new and developing stores as a percentage of total stores has been increasing over the last few years. The Company believes the most significant factor affecting credit losses is the proper execution (or lack thereof) of its business practices. The Company also believes that higher energy and fuel costs, increasing interest rates, general inflation and personal discretionary spending levels affecting customers have had a negative impact on recent collection results. At July 31, 2007, 4.1% of the Company's finance receivable balances were over 30 days past due, compared to 5.6% at July 31, 2006.

The Company's gross margins as a percentage of sales have been fairly consistent from year to year. Over the last ten full fiscal years, Car-Mart's gross margins as a percentage of sales have ranged between approximately 42% and 48%. Gross margins as a percentage of sales in the first three months of fiscal 2008 were 40.3%, down from 44.4% in the same period of the prior fiscal year. The Company's retail gross margins are set based upon the cost of the vehicle purchased, with lower-priced vehicles generally having higher gross margin percentages. Discretionary adjustments to the retail pricing guide, within a range, can and are routinely made by lot managers. The increase in vehicle costs and to a lesser extent, discretionary pricing adjustments have lead to reduced gross margin percentages for the first quarter of fiscal 2008. The Company's gross margins have also been negatively affected by higher operating costs, mostly related to increased vehicle repair costs as well as increased volumes and prices associated with wholesale vehicles, which relate for the most part to repossessed vehicles sold at or near cost. The effect of the increase in wholesale volumes is more pronounced for the first quarter of fiscal 2008 because of the overall retail sales decline for the period. The Company's new payment protection plan product had a positive effect on gross profit percentages for the quarter when compared to the first quarter of fiscal 2007. The Company expects that its gross margin percentage will

improve during the balance of fiscal 2008 from its current level.

Hiring, training and retaining qualified associates are critical to the Company's success. The rate at which the Company increases its revenue line, which may include the addition of new stores, is limited by the number of trained managers the Company has at its disposal. Excessive turnover, particularly at the Store Manager level, could impact the Company's ability to increase revenues. Over the last several fiscal years, the Company has added resources to train and develop personnel. In fiscal 2008 and for the foreseeable future, the Company expects to continue to invest in the development of its workforce.

## Consolidated Operations (Operating Statement Dollars in Thousands)

|   | Three Months Ended<br>July 31, |    | % Change<br>2007<br>vs. | As a % of Sales<br>Three Months Ended<br>July 31, |        |        |
|---|--------------------------------|----|-------------------------|---|--------|--------|
|   | 2007                           |    | 2006                    | 2006  | 2007   | 2006   |
| Revenues:   |                                |    |                         |   |        |        |
| Sales   | \$<br>52,863                   | \$ | 56,338                  | (6.2%)  | 100.0% | 100.0% |
| Interest income   | 5,844                          |    | 5,853                   | (0.2)   | 11.1   | 10.4   |
| Total   | 58,707                         |    | 62,191                  | (5.6)   | 111.1  | 110.4  |
| Costs and expenses:   |                                |    |                         |   |        |        |
| Cost of sales   | 31,538                         |    | 31,336                  | .6%   | 59.7   | 55.6   |
| Selling, general and  |                                |    |                         |   |        |        |
| administrative  | 11,195                         |    | 10,470                  | 6.9   | 21.2   | 18.6   |
| Provision for credit losses                                 | 11,519                         |    | 12,655                  | (9.0)   | 21.8   | 22.5   |
| Interest expense  | 810                            |    | 902                     | (10.2)  | 1.5    | 1.6    |
| Depreciation and  |                                |    |                         |   |        |        |
| amortization  | 274                            |    | 232                     | 18.1  | .5     | .4     |
| Total   | 55,336                         |    | 55,595                  | (0.5)   | 104.7  | 98.7   |
| Pretax income   | \$<br>3,371                    | \$ | 6,596                   |   | 6.4    | 11.7   |
| Operating Data:   |                                |    |                         |   |        |        |
| Retail units sold   | 5,847                          |    | 6,867                   | (14.9%)   |        |        |
| Average stores in operation<br>Average units sold per store | 92.0                           |    | 86.7                    | 6.1   |        |        |
| per month   | 21.2                           |    | 26.3                    | (19.4)  |        |        |
| Average retail sales price                                  | \$<br>8,407                    | \$ | 7,913                   | 6.2   |        |        |
| Same store revenue change                                   | (8.3%                          | )  | 1.9%                    |   |        |        |
| Period End Data:  |                                |    |                         |   |        |        |
| Stores open   | 92                             |    | 88                      | 4.5%  |        |        |
| Accounts over 30 days past                                  |                                |    |                         |   |        |        |
| due   | 4.1%                           |    | 5.6%                    |   |        |        |
| 13  |                                |    |                         |   |        |        |

## Three Months Ended July 31, 2007 vs. Three Months Ended July 31, 2006

Revenues declined by \$3.5 million, or 5.6%, for the three months ended July 31, 2007 as compared to the same period in the prior fiscal year. The decrease was principally the result of (i) revenue decrease from stores that operated a full three months in both periods (\$5.1 million, or 8.3%), (ii) revenue growth from stores opened during the three months ended July 31, 2006 or stores that opened or closed a satellite location after April 30, 2006 (\$.7million), and (iii) revenues from stores opened after July 31, 2006 (\$.9 million).

Cost of sales as a percentage of sales increased 4.1% to 59.7% for the three months ended July 31, 2007 from 55.6% in the same period of the prior fiscal year. The increase in vehicle costs and to a lesser extent, discretionary retail pricing adjustments have lead to reduced gross margin percentages for the first quarter of fiscal 2008. The Company's gross margins have also been negatively affected by higher operating costs, mostly related to increased vehicle repair costs as well as increased volumes and prices associated with wholesale vehicles, which relate for the most part to repossessed vehicles sold at or near cost. The effect of the increase in wholesale volumes is more pronounced for the first quarter of fiscal 2008 because of the overall retail sales decline for the period. The Company's new payment protection plan product had a positive effect on gross profit percentages for the quarter when compared to the first quarter of fiscal 2007. The Company expects that its gross margin percentage will improve during the balance of fiscal 2008 from its current level.

Selling, general and administrative expense as a percentage of sales was 21.2% for the three months ended July 31, 2007, an increase of 2.6% from the same period of the prior fiscal year. Selling, general and administrative expenses are, for the most part, more fixed in nature. The overall dollar expense met plan for the quarter; however, on a percentage basis fell short due to sales being lower than forecasted. The dollar increase between periods relates to 1) a 6% increase in the number of retail locations and the associated incremental costs for those locations, 2) increased advertising expenditures, and 3) slightly higher payroll costs including costs associated with strengthening controls and improving efficiencies for corporate functions to allow for future growth.

Provision for credit losses as a percentage of sales decreased .7% to 21.8% for the three months ended July 31, 2007 from 22.5% in the same period of the prior fiscal year. The decrease is largely attributable to lower losses experienced in across most of the store locations during the quarter. Credit losses, on a percentage basis, tend to be higher at new and developing stores than at mature stores. Generally, this is the case because the store management at new and developing stores tends to be less experienced (in making credit decisions and collecting customer accounts) and the customer base is less seasoned. Generally, older stores have more repeat customers. On average, repeat customers are a better credit risk than non-repeat customers. Due to the rate of the Company's growth, the percentage of new and developing stores as a percentage of total stores has been increasing over the last few years. The Company believes the most significant factor affecting credit losses is the proper execution (or lack thereof) of its business practices. The Company also believes that higher energy and fuel costs, increasing interest rates, general inflation and personal discretionary spending levels affecting customers have had a negative impact on recent collection results. The Company intends to continue to increase the focus of store management on credit quality and collections, particularly at those stores under six years of age.

Interest expense as a percentage of sales decreased .1% to 1.5% for the three months ended July 31, 2007 from 1.6% for the same period of the prior fiscal year. The increase was attributable to lower average borrowings during the three months ended July 31, 2007 (approximately \$35.6 million) as compared to the same period in the prior fiscal year (approximately \$46.3 million), offset by an increase in the rate charged during the three months ended July 31, 2007 (average rate of 8.8% per annum) as compared to the same period in the prior fiscal year (average rate of 7.8% per annum). The decrease in our average borrowings resulted from the lower sales levels and higher collection rates including higher down-payments on new loan originations, all of which contributed to \$5.8 million in cash provided by operating activities for the quarter. Most of this cash was used to pay down the revolving lines of credit. The increase in interest rates is primarily attributable to increases in the prime interest rate of the Company's lender as the

Company's revolving credit facilities fluctuate with the prime interest rate of its lender.

## **Financial Condition**

The following table sets forth the major balance sheet accounts of the Company as of the dates specified (in thousands):

|  | July 31,<br>2007 |         | April 30,<br>2007 |         |
|--|------------------|---------|-------------------|---------|
| Assets:                                  |                  |         |                   |         |
| Finance receivables, net                 | \$               | 141,488 | \$                | 139,194 |
| Inventory                                |                  | 12,354  |                   | 13,682  |
| Property and equipment, net              |                  | 17,215  |                   | 16,883  |
| Liabilities:                             |                  |         |                   |         |
| Accounts payable and accrued liabilities |                  | 13,925  |                   | 8,706   |
| Debt facilities                          |                  | 33,676  |                   | 40,829  |

Historically, finance receivables have tended to grow slightly faster than revenue growth. This has historically been due, to a large extent, to an increasing average term necessitated by increases in the average retail sales price. In fiscal 2007, revenues increased 2.6% while finance receivables decreased 3.6% due to higher charge offs experienced for the year. In fiscal 2006, finance receivables grew 21.6% compared to revenue growth of 14.4%. It is anticipated that the historical experience of finance receivables growing slightly faster than revenues for the full fiscal year will again be the trend in the near term. Average months to maturity for the portfolio of finance receivables was 16 months at July 31, 2007.

In the first quarter of fiscal 2008, inventory decreased by 10% as sales in July were higher than in April leaving fewer vehicles on the lots at July 31, 2007 compared to April 30, 2007. Recently, inventory has grown at a faster pace than revenues as a result of the Company's decision to increase the level of inventory it carries at many of its stores to facilitate sales growth and meet competitive demands.

Property and equipment, net increased \$.3 million during the three months ended July 31, 2007 as the Company completed improvements at existing properties.

Accounts payable and accrued liabilities increased \$2.9 million during the three months ended July 31, 2007. The increase was largely due to an increase in accrued compensation related to the timing of payroll (\$.8 million) and a \$1.99 million increase in cash overdraft. Cash overdraft fluctuates based upon the day of the week and the level of checks that are outstanding at any point in time. Deferred payment protection plan revenue was \$2.3 million at July 31, 2007. This product was introduced in May, 2007.

Borrowings on the Company's revolving credit facilities fluctuate based upon a number of factors including (i) net income, (ii) finance receivables growth, (iii) capital expenditures, and (iv) stock repurchases.

#### Liquidity and Capital Resources

The following table sets forth certain summarized historical information with respect to the Company's statements of cash flows (in thousands):

Three Months Ended July 31, 2007 2006

Operating activities:

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| Net Income                               | \$<br>2,141 | \$<br>4,155 |
|--|-------------|-------------|
| Provision for credit losses              | 11,519      | 12,655      |
| Finance receivable originations          | (48,853)    | (51,926)    |
| Finance receivable collections           | 30,553      | 30,330      |
| Inventory                                | 5,815       | 2,672       |
| Accounts payable and accrued liabilities | 3,228       | (215)       |
| Income taxes payable                     | 797         | 969         |
| Other                                    | 557         | 671         |
| Total                                    | 5,757       | (689)       |
| Investing activities:                    |             |             |
| Purchase of property and equipment       | (697)       | (719)       |
| Sale of property and equipment           | 44          | 31          |
| Payment for business acquired            |             | (460)       |
| Total                                    | (653)       | (1,148)     |
| Financing activities:                    |             |             |
| Debt facilities, net                     | (7,154)     | 3,320       |
| Change in cash overdrafts                | 1,992       | (1,153)     |
| Issuance of common stock                 | 39          | -           |
| Purchase of common stock                 | -           | (315)       |
| Issuance of stock options and warrants   | -           | 37          |
| Total                                    | (5,123)     | 1,889       |
| Increase (decrease) in Cash              | \$<br>(19)  | \$<br>52    |

The Company generates cash flow from net income from operations. Most or all of this cash has historically been used to fund finance receivables growth. To the extent finance receivables growth exceeds net income from operations, generally the Company increases borrowings under its credit facilities.

The Company has had a tendency to lease the majority of the properties where its stores are located. As of July 31, 2007, the Company leased approximately 75% of its store properties. The Company expects to continue to lease the majority of the properties where its stores are located. In general, in order to preserve capital and maintain flexibility, the Company prefers to lease its store locations. However, the Company does periodically purchase the real property where its stores are located, particularly if the Company expects to be in that location for 10 years or more.

The Company's credit facilities with its primary lender total \$60 million and consist of a combined \$50 million revolving line of credit and a \$10 million term loan. The facilities limit distributions from Car-Mart to the Company beyond (i) the repayment of an intercompany loan (\$10.0 million at July 31, 2006), and (ii) dividends equal to 75% of Car-Mart of Arkansas' net income. At July 31, 2007, the Company's assets (excluding its \$112 million equity investment in Car-Mart) consisted of \$69,000 in cash, \$3.8 million in other assets and a \$10.0 million receivable from Car-Mart. Thus, the Company is limited in the amount of dividends or other distributions it can make to its shareholders without the consent of Car-Mart's lender. Beginning in February 2003, Car-Mart assumed substantially all of the operating costs of the Company. The Company was in compliance with loan covenants at July 31, 2007.

At July 31, 2007 the Company had \$0.2 million of cash on hand and an additional \$18.5 million of availability under the revolving credit facilities. On a short-term basis, the Company's principal sources of liquidity include income from operations and borrowings under the revolving credit facilities. On a longer-term basis, the Company expects its principal sources of liquidity to consist of income from continuing operations and borrowings under revolving credit facilities and/or fixed interest term loans. Further, while the Company has no present plans to issue debt or equity securities, the Company believes, if necessary, it could raise additional capital through the issuance of such securities.

The Company expects to use cash to grow its finance receivables portfolio and to purchase property and equipment in the amount of approximately \$2 million in the next 12 months in connection with refurbishing existing stores. In addition, from time to time the Company may use cash to repurchase its common stock.

The revolving credit facilities mature in April 2009. The \$10 million term loan is payable in 120 consecutive and substantially equal installments beginning June 1, 2006. The interest rate on the term loan is currently fixed at 8.08%. The Company expects that it will be able to renew or refinance the revolving credit facilities on or before the date they mature. The Company believes it will have adequate liquidity to satisfy its capital needs for the foreseeable future.

# **Contractual Payment Obligations**

There have been no material changes outside of the ordinary course of business in the Company's contractual payment obligations from those reported at April 30, 2007 in the Company's Annual Report on Form 10-K.

## **Off-Balance Sheet Arrangements**

The Company has entered into operating leases for approximately 75% of its store and office facilities. Generally these leases are for periods of three to five years and usually contain multiple renewal options. The Company expects to continue to lease the majority of its store and office facilities under arrangements substantially consistent with the past.

Other than its operating leases, the Company is not a party to any off-balance sheet arrangement that management believes is reasonably likely to have a current or future effect on the Company's financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

# **Related Finance Company Contingency**

Car-Mart of Arkansas and Colonial do not meet the affiliation standard for filing consolidated income tax returns, and as such they file separate federal and state income tax returns. Car-Mart of Arkansas routinely sells its finance receivables to Colonial at what the Company believes to be fair market value, and is able to take a tax deduction at the time of sale for the difference between the tax basis of the receivables sold and the sales price. These types of transactions, based upon facts and circumstances, are permissible under the provisions of the Internal Revenue Code ("IRC") as described in the Treasury Regulations. For financial accounting purposes, these transactions are eliminated in consolidation, and a deferred tax liability has been recorded for this timing difference. The sale of finance receivables from Car-Mart of Arkansas to Colonial provides certain legal protection for the Company's finance receivables and, principally because of certain state apportionment characteristics of Colonial, also has the effect of reducing the Company's overall effective state income tax rate by approximately 240 basis points. The actual interpretation of the Regulations is in part a facts and circumstances matter. The Company believes it satisfies the provisions of the Regulations in all material respects. Failure to satisfy those provisions could result in the loss of a tax deduction at the time the receivables are sold, and have the effect of increasing the Company's overall effective income tax rate as well as the timing of required tax payments.

By letter dated August 21, 2007, the Internal Revenue Service ("IRS") formally concluded its examinations of the Company's tax returns for fiscal 2002 and certain items in subsequent years. The notification from the IRS indicated that the Company would not be assessed any additional taxes, penalties or interest related to the examinations. The examinations focused on whether or not the Company satisfied the provisions of the Treasury Regulations which would entitle Car-Mart of Arkansas to a tax deduction at the time it sells its finance receivables to Colonial.

## **Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the Company to make estimates and assumptions in determining the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the Company's estimates. The Company believes the most significant estimate made in the preparation of the accompanying consolidated financial statements relates to the determination of its allowance for credit losses, which is discussed below. The Company's accounting policies are discussed in Note B to the accompanying consolidated financial statements.

The Company maintains an allowance for credit losses on an aggregate basis at a level it considers sufficient to cover estimated losses in the collection of its finance receivables. The allowance for credit losses is based primarily upon historical credit loss experience, with consideration given to recent credit loss trends and changes in loan characteristics (i.e., average amount financed and term), delinquency levels, collateral values, economic conditions, underwriting and collection practices, and management's expectation of future credit losses. The allowance for credit losses is periodically reviewed by management with any changes reflected in current operations. Although it is at least reasonably possible that events or circumstances could occur in the future that are not presently foreseen which could cause actual credit losses to be materially different from the recorded allowance for credit losses, the Company believes that it has given appropriate consideration to all relevant factors and has made reasonable assumptions in determining the allowance for credit losses.

#### **Recent Accounting Pronouncements**

From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board ("FASB") or other standard setting bodies which the Company adopts as of the specified effective date. Unless otherwise discussed, the Company believes the impact of recently issued standards which are not yet effective will not have a material impact on our consolidated financial statements upon adoption.

The Company adopted the provisions of FASB Interpretation 48, *Accounting for Uncertainty in Income Taxes*, on May 1, 2007. Previously, the Company had accounted for tax contingencies in accordance with Statement of Financial Accounting Standards 5, *Accounting for Contingencies*. As required by Interpretation 48, which clarifies Statement 109, *Accounting for Income Taxes*, the Company recognizes the financial statement benefit of a tax position only after determining that the relevant tax authority would more likely than not sustain the position following an audit. For tax positions meeting the more-likely-than-not threshold, the amount recognized in the financial statements is the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement with the relevant tax authority. At the adoption date, the Company applied Interpretation 48 to all tax positions for which the statute of limitations remained open. The Company had no adjustments or unrecognized tax benefits as a result of the implementation of Interpretation 48.

The Company is subject to income taxes in the U.S. federal jurisdiction and various state jurisdictions. Tax regulations within each jurisdiction are subject to the interpretation of the related tax laws and regulations and require significant judgment to apply. With few exceptions, the Company is no longer subject to U.S. federal, state and local income tax examinations by tax authorities for the years before 2004.

The Company's policy is to recognize accrued interest related to unrecognized tax benefits in interest expense and penalties in operating expenses. The Company had no accrued penalties and/or interest as of July 31, 2007 or 2006.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, "Fair Value Measurements" ("SFAS 157"), which defines fair value, establishes a framework for measuring fair value in generally accepted

accounting principles, and expands disclosures about fair value measurements. SFAS 157 does not require any new fair value measurements, but provides guidance on how to measure fair value by providing a fair value hierarchy used to classify the source of the information. The Company will be required to adopt this standard in the first quarter of the fiscal year ending April 30, 2009. The Company is in the process of evaluating the anticipated effect of SFAS 157 on its consolidated financial statements and is not currently in a position to determine such effects.

In February 2007, the FASB issued Statement 159, "The Fair Value Option for Financial Assets and Financial Liabilities - Including an Amendment of FASB Statement 115." The statement permits entities to choose to measure certain financial instruments and other items at fair value. The objective is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. Unrealized gains and losses on any items for which Car-Mart elects the fair value measurement option would be reported in earnings. Statement 159 is effective for fiscal years beginning after November 15, 2007. However, early adoption is permitted for fiscal years beginning on or before November 15, 2007, provided Car-Mart also elects to apply the provisions of Statement 157, "Fair Value Measurements," at the same time. Car-Mart is currently assessing the effect, if any, the adoption of Statement 159 will have on its financial statements and related disclosures.

#### Seasonality

The Company's automobile sales and finance business is seasonal in nature. The Company's third fiscal quarter (November through January) has historically been the slowest period for car and truck sales. Many of the Company's operating expenses such as administrative personnel, rent and insurance are fixed and cannot be reduced during periods of decreased sales. Conversely, the Company's fourth fiscal quarter (February through April) is historically the busiest time for car and truck sales as many of the Company's customers use income tax refunds as a down payment on the purchase of a vehicle. Further, the Company's first and fourth fiscal quarters have historically tended to have lower credit losses, while its second and third fiscal quarters have tended to have higher credit losses.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

The Company is exposed to market risk on its financial instruments from changes in interest rates. In particular, the Company has exposure to changes in the federal primary credit rate and the prime interest rate of its lender. The Company does not use financial instruments for trading purposes or to manage interest rate risk. The Company's earnings are impacted by its net interest income, which is the difference between the income earned on interest-bearing assets and the interest paid on interest-bearing notes payable. As described below, a decrease in market interest rates would generally have an adverse effect on the Company's profitability.

The Company's financial instruments consist of fixed rate finance receivables and variable rate notes payable. The Company's finance receivables generally bear interest at fixed rates ranging from 6% to 19%. These finance receivables generally have remaining maturities from one to 36 months. Certain of the Company's borrowings contain variable interest rates that fluctuate with market interest rates (i.e., the rate charged on the revolving credit facilities fluctuates with the prime interest rate of its lender). However, interest rates charged on finance receivables originated in the State of Arkansas are limited to the federal primary credit rate (6.25% at July 31, 2007) plus 5.0%. Typically, the Company charges interest on its Arkansas loans at or near the maximum rate allowed by law. Thus, while the interest rates charged on the Company's loans do not fluctuate once established, new loans originated in Arkansas are set at a spread above the federal primary credit rate which does fluctuate. At July 31, 2007, approximately 58% of the Company's finance receivables were originated in Arkansas. Assuming that this percentage is held constant for future loan originations, the long-term effect of decreases in the federal primary credit rate would generally have a negative effect on the profitability of the Company. This is the case because the amount of interest income lost on Arkansas originated loans would likely exceed the amount of interest expense saved on the Company's variable rate borrowings (assuming the prime interest rate of its lender decreases by the same percentage as the decrease in the federal primary credit rate). The initial impact on profitability resulting from a decrease in the federal primary credit rate and the rate charged on its variable interest rate borrowings would be positive, as the immediate interest expense savings would outweigh the loss of interest income on new loan originations. However, as the amount of new loans originated at the lower interest rate increases to an amount in excess of the amount of variable interest rate borrowings, the effect on profitability would become negative.

The table below illustrates the estimated impact that hypothetical changes in the federal primary credit rate would have on the Company's continuing pretax earnings. The calculations assume (i) the increase or decrease in the federal primary credit rate remains in effect for two years, (ii) the increase or decrease in the federal primary credit rate results in a like increase or decrease in the rate charged on the Company's variable rate borrowings, (iii) the principal amount of finance receivables (\$181 million) and variable interest rate borrowings (\$23.3 million), and the percentage of Arkansas originated finance receivables (58%), remain constant during the periods, and (iv) the Company's historical collection and charge-off experience continues throughout the periods.

|             | Year 1             |       | Year 2             |        |
|-------------|--------------------|-------|--------------------|--------|
| Increase    |                    |       |                    |        |
| (Decrease)  | Increase (Deci     | ease) | Increase (Dec      | rease) |
| In Interest |                    |       |                    |        |
| Rates       | in Pretax Earnings |       | in Pretax Earnings |        |
|             | (in thousands)     |       | (in thousands)     | )      |
| +200 basis  |                    |       |                    |        |
| points      | \$                 | 346   | \$                 | 1,361  |
| +100 basis  |                    |       |                    |        |
| points      |                    | 173   |                    | 681    |
| - 100 basis |                    |       |                    |        |
| points      |                    | -173  |                    | -681   |
|             |                    | -346  |                    | -1,361 |

# - 200 basis points

A similar calculation and table was prepared at April 30, 2007. The calculation and table was comparable with the information provided above.

#### **Item 4. Controls and Procedures**

a) Evaluation of Disclosure Controls and Procedures

We completed an evaluation, under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-15(e) and 15d-15(e) as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in applicable rules and forms, and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely discussions regarding required disclosures.

b) Changes in Internal Control Over Financial Reporting

During the last fiscal quarter, there have been no changes in our internal controls over financial reporting or in other factors that have materially affected, or are reasonably likely to materially affect, these controls subsequent to the date of the evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

#### **Item 4T. Controls and Procedures**

Not applicable

## PART II

#### Item 1A. Risk Factors

Information regarding risk factors appears under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations- Forward Looking Information" in Part I, Item 2 of this report under the heading "Risk Factors" and in Part I, Item 1A of the Company's Fiscal 2007 Form 10-K.

The following is an update to the risk factor since the filing of the Fiscal 2007 Form 10-K.

An unfavorable determination by the Internal Revenue Service in connection with a pending tax audit could have a material adverse effect on the Company's financial results and condition.

Car-Mart of Arkansas and Colonial do not meet the affiliation standard for filing consolidated income tax returns, and as such they file separate federal and state income tax returns. Car-Mart of Arkansas routinely sells its finance receivables to Colonial at what the Company believes to be fair market value, and is able to take a tax deduction at the time of sale for the difference between the tax basis of the receivables sold and the sales price. These types of transactions, based upon facts and circumstances, are permissible under the provisions of the Internal Revenue Code ("IRC") as described in the Treasury Regulations. For financial accounting purposes, these transactions are eliminated in consolidation, and a deferred tax liability has been recorded for this timing difference. The sale of finance receivables from Car-Mart of Arkansas to Colonial provides certain legal protection for the Company's finance receivables and,

principally because of certain state apportionment characteristics of Colonial, also has the effect of reducing the Company's overall effective state income tax rate by approximately 240 basis points. The actual interpretation of the Regulations is in part a facts and circumstances matter. The Company believes it satisfies the provisions of the Regulations in all material respects. Failure to satisfy those provisions could result in the loss of a tax deduction at the time the receivables are sold, and have the effect of increasing the Company's overall effective income tax rate as well as the timing of required tax payments.

By letter dated August 21, 2007, the Internal Revenue Service ("IRS") formally concluded its examinations of the Company's tax returns for fiscal 2002 and certain items in subsequent years. The notification from the IRS indicated that the Company would not be assessed any additional taxes, penalties or interest related to the examinations. The examinations focused on whether or not the Company satisfied the provisions of the Treasury Regulations which would entitle Car-Mart of Arkansas to a tax deduction at the time it sells its finance receivables to Colonial.

# Item 6. Exhibits

| Exhibit<br>Number<br>3.1 | <b>Description of Exhibit</b><br>Articles of Incorporation of the Company (formerly SKAI, Inc.), as amended, incorporated by<br>reference from the Company's Registration Statement on Form S-8 as filed with the Securities and<br>Exchange Commission on November 16, 2005, File No. 333-129727, exhibits 4.1 through 4.8. |
|--------------------------|--|
| 3.2                      | By-Laws dated August 24, 1989, incorporated by reference from the Company's Registration Statement on Form S-8 as filed with the Securities and Exchange Commission on November 16, 2005, File No. 333-129727, exhibit 4.9.  |
| 31.1                     | Rule 13a-14(a) certification.  |
| 31.2                     | Rule 13a-14(a) certification.  |
| 32.1                     | Section 1350 certification.  |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

#### America's Car-Mart, Inc.

<u>\s\ Tilman J. Falgout, III</u> Tilman J. Falgout, III *Chief Executive Officer* (Principal Executive Officer)

By:

By:

<u>\s\ Jeffrey A. Williams</u> Jeffrey A. Williams Chief Financial Officer and Secretary (Principal Financial and Accounting Officer)

Dated: September 10, 2007

# **Exhibit Index**

- 31.1 Rule 13a-14(a) certification.
- 31.2 Rule 13a-14(a) certification.
- 32.1 Section 1350 certification.