

Eaton Corp plc
Form 10-Q
August 02, 2013
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended June 30, 2013
Commission file number 000-54863

EATON CORPORATION plc
(Exact name of registrant as specified in its charter)

Ireland 98-1059235
(State or other jurisdiction of incorporation or organization) (IRS Employer Identification Number)

70 Sir John Rogerson's Quay, Dublin 2, Ireland -
(Address of principal executive offices) (Zip Code)

+1 (440) 523-5000
(Registrant's telephone number, including area code)

Not applicable
(Former name, former address and former fiscal year if
changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

There were 473.9 million Ordinary Shares outstanding as of June 30, 2013.

Table of Contents

TABLE OF CONTENTS

PART I — FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ITEM 4. CONTROLS AND PROCEDURES

PART II — OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

ITEM 1A. RISK FACTORS

ITEM 6. EXHIBITS

SIGNATURES

Exhibit Index

EX-12

EX-31.1

EX-31.2

EX-32.1

EX-32.2

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 DEFINITION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

Table of Contents

PART I — FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

EATON CORPORATION plc
CONSOLIDATED STATEMENTS OF INCOME

(In millions except for per share data)	Three months ended		Six months ended	
	June 30	June 30	June 30	June 30
	2013	2012	2013	2012
Net sales	\$5,602	\$4,068	\$10,912	\$8,028
Cost of products sold	3,870	2,815	7,605	5,569
Selling and administrative expense	960	690	1,918	1,392
Research and development expense	161	106	313	211
Interest expense - net	71	30	146	58
Other expense (income) - net	6	8	(4) 11
Income before income taxes	534	419	934	787
Income tax expense	37	37	57	94
Net income	497	382	877	693
Less net income for noncontrolling interests	(3) —	(5) —
Net income attributable to Eaton ordinary shareholders	\$494	\$382	\$872	\$693
Net income per ordinary share				
Diluted	\$1.04	\$1.12	\$1.83	\$2.04
Basic	1.04	1.13	1.84	2.06
Weighted-average number of ordinary shares outstanding				
Diluted	476.3	339.5	475.7	339.6
Basic	473.4	337.0	472.6	336.2
Cash dividends declared per ordinary share	\$0.42	\$0.38	\$0.84	\$0.76

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of ContentsEATON CORPORATION plc
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions)	Three months ended		Six months ended	
	June 30		June 30	
	2013	2012	2013	2012
Net income	\$497	\$382	\$877	\$693
Less net income for noncontrolling interests	(3) —	(5) —
Net income attributable to Eaton ordinary shareholders	494	382	872	693
Other comprehensive (loss) income, net of tax				
Currency translation and related hedging instruments	(109) (271) (390) (99
Pensions and other postretirement benefits	36	33	89	71
Cash flow hedges	1	(4) (5) 12
Other comprehensive loss attributable to Eaton ordinary shareholders	(72) (242) (306) (16
Total comprehensive income attributable to Eaton ordinary shareholders	\$422	\$140	\$566	\$677

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of ContentsEATON CORPORATION plc
CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions)	June 30, 2013	December 31, 2012
Assets		
Current assets		
Cash	\$628	\$577
Short-term investments	368	527
Accounts receivable - net	3,820	3,510
Inventory	2,405	2,339
Deferred income taxes	448	442
Prepaid expenses and other current assets	560	429
Total current assets	8,229	7,824
Property, plant and equipment - net	3,749	3,823
Other noncurrent assets		
Goodwill	14,049	14,211
Other intangible assets	7,186	7,468
Deferred income taxes	1,169	1,254
Other assets	875	1,704
Total assets	\$35,257	\$36,284
Liabilities and shareholders' equity		
Current liabilities		
Short-term debt	\$115	\$757
Current portion of long-term debt	575	314
Accounts payable	2,045	1,879
Accrued compensation	368	463
Other current liabilities	1,878	2,057
Total current liabilities	4,981	5,470
Noncurrent liabilities		
Long-term debt	9,069	9,762
Pension liabilities	1,805	2,004
Other postretirement benefits liabilities	736	740
Deferred income taxes	2,301	2,341
Other noncurrent liabilities	934	812
Total noncurrent liabilities	14,845	15,659
Shareholders' equity		
Eaton shareholders' equity	15,388	15,113
Noncontrolling interests	43	42
Total equity	15,431	15,155
Total liabilities and equity	\$35,257	\$36,284

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of ContentsEATON CORPORATION plc
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)	Six months ended	
	June 30	
	2013	2012
Operating activities		
Net income	\$877	\$693
Adjustments to reconcile to net cash provided by operating activities		
Depreciation and amortization	490	278
Pension expense	148	136
Contributions to pension plans	(244)	(355)
Contributions to other postretirement benefits plans	(29)	(35)
Changes in working capital	(647)	(444)
Other - net	114	98
Net cash provided by operating activities	709	371
Investing activities		
Cash paid for acquisitions of businesses	(11)	(365)
Capital expenditures for property, plant and equipment	(251)	(231)
Sales of short-term investments - net	148	35
Proceeds from sale of business	761	3
Other - net	(41)	(24)
Net cash provided by (used in) investing activities	606	(582)
Financing activities		
Proceeds from borrowings	28	600
Payments on borrowings	(977)	(18)
Cash dividends paid	(397)	(255)
Exercise of employee stock options	78	44
Excess tax benefit from equity-based compensation	22	21
Other - net	(4)	(47)
Net cash (used in) provided by financing activities	(1,250)	345
Effect of currency on cash	(14)	6
Total increase in cash	51	140
Cash at the beginning of the period	577	385
Cash at the end of the period	\$628	\$525

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

EATON CORPORATION plc

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Amounts are in millions unless indicated otherwise (per share data assume dilution).

Note 1. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of Eaton Corporation plc (Eaton or Company) have been prepared in accordance with generally accepted accounting principles for interim financial information, the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. However, in the opinion of management, all adjustments (consisting of normal recurring accruals) have been made that are necessary for a fair presentation of the condensed consolidated financial statements for the interim periods. This Form 10-Q should be read in conjunction with the consolidated financial statements and related notes included in Eaton's 2012 Form 10-K. The interim period results are not necessarily indicative of the results to be expected for the full year. Management has evaluated subsequent events through the date this Form 10-Q was filed with the Securities Exchange Commission.

During the first quarter of 2013, Eaton re-segmented certain reportable operating segments due to a reorganization of the Company's businesses. The new reportable business segments include Electrical Products and Electrical Systems and Services (which include legacy Eaton and former Cooper Industries plc (Cooper) electrical businesses), and Vehicle (which includes truck and automotive drivetrain and powertrain systems businesses). See Note 13 for additional information related to these segments.

During the second quarter of 2013, Eaton made adjustments to the purchase price allocation related to the acquisition of Cooper. These adjustments have been reflected in the Condensed Consolidated Balance Sheet at December 31, 2012. The Company did not revise the Consolidated Statement of Income for the year ended December 31, 2012, as any adjustment was considered immaterial. See Note 2 for additional information related to the acquisition Cooper. Certain prior year amounts have been reclassified to conform to the current year presentation.

Note 2. ACQUISITIONS AND SALE OF BUSINESSES

In 2012, Eaton acquired businesses in separate transactions. The Consolidated Statements of Income include the results of these businesses from the dates of the transactions. These transactions and the related annual sales prior to acquisition are summarized below:

Acquired businesses	Date of transaction	Business segment	Annual sales
Cooper Industries plc A diversified global manufacturer of electrical products and systems, with brands including Bussmann electrical and electronic fuses; Crouse-Hinds and CEAG explosion-proof electrical equipment; Halo and Metalux lighting fixtures; and Kyle and McGraw-Edison power systems products.	November 30, 2012	Electrical Products; Electrical Systems and Services	\$5,409 for 2011
Rolec Comercial e Industrial S.A. A Chilean manufacturer of integrated power assemblies and low- and medium-voltage switchgear, and a provider of engineering services serving mining and other heavy industrial applications in Chile and Peru.	September 28, 2012	Electrical Systems and Services	\$85 for the 12 months ended September 30, 2012
Jeil Hydraulics Co., Ltd. A Korean manufacturer of track drive motors, swing drive motors, main control valves and remote control valves for the construction equipment market.	July 6, 2012	Hydraulics	\$189 for 2011

Polimer Kaucuk Sanayi ve Pazarlama A.S.

A Turkish manufacturer of hydraulic and industrial hose for construction, mining, agriculture, oil and gas, manufacturing, food and beverage, and chemicals markets. This business sells its products under the SEL brand name.

June 1,
2012

Hydraulics

\$335
for 2011

Gycom Electrical Low-Voltage Power Distribution, Control and Automation

A Swedish electrical low-voltage power distribution, control and automation components business.

June 1,
2012

Electrical
Systems and
Services

\$24
for 2011

Table of Contents

Cooper Industries plc

On November 30, 2012, Eaton Corporation acquired Cooper for a purchase price of \$13,192. The acquisition of Cooper has been accounted for using the acquisition method of accounting which requires, among other things, the assets acquired and liabilities assumed be recognized at their respective fair values as of the acquisition date. For accounting purposes, Eaton has been treated as the acquirer in the transaction.

The purchase price allocation below represents Cooper's opening balance sheet on November 30, 2012 which was initially reported in the Form 10-K for the year ended December 31, 2012. During the quarter ended June 30, 2013, opening balance sheet adjustments have been made to update Eaton's preliminary estimates primarily related to intangible assets, goodwill, certain property values and the related deferred tax impact. These adjustments have been reflected in the December 31, 2012 Condensed Consolidated Balance Sheet.

	November 30, 2012 (as previously reported)	Adjustments	November 30, 2012 (as adjusted)
Working capital accounts ⁽¹⁾	\$2,314	\$(10)	\$2,304
Prepaid expenses and other current assets	339	(11)	328
Property, plant and equipment	940	(55)	885
Investment in Apex Tool Group, LLC	800	7	807
Intangible assets	4,577	673	5,250
Other assets	35	—	35
Debt	(1,221)	—	(1,221)
Accounts payable	(519)	—	(519)
Other current liabilities	(634)	(39)	(673)
Deferred taxes and other noncurrent liabilities	(1,943)	(366)	(2,309)
Total identifiable net assets	4,688	199	4,887
Goodwill	8,504	(199)	8,305
Total consideration	\$13,192	\$—	\$13,192

⁽¹⁾ Working capital accounts include Cash, Short-term investments, Accounts receivable and Inventory.

The purchase price allocation for Cooper continues to be evaluated. As the Company finalizes the fair value of assets acquired and liabilities assumed, additional purchase price adjustments will be recorded. Fair value estimates are based on a complex series of judgments about future events and uncertainties and rely heavily on estimates and assumptions. The finalization of the purchase accounting assessment will result in changes in the valuation of assets acquired and liabilities assumed and may have a material impact on the Company's results of operations and financial position.

Goodwill has been allocated to the Electrical Products and Electrical Systems and Services segments. The goodwill recognized is calculated as the excess of the consideration transferred over the net assets recognized and represents the expected revenue and cost synergies of the combined company and assembled workforce. Goodwill recognized as a result of the acquisition is not deductible for tax purposes. See Note 4 for additional information about goodwill.

Sale of Apex Tool Group, LLC

In July 2010, Cooper formed a joint venture, named Apex Tool Group, LLC (Apex), with Danaher Corporation (Danaher). Apex was formed by combining Cooper's tools business with certain tools businesses from Danaher's Tools and Components segment. Cooper and Danaher each owned a 50% interest in the joint venture, had equal representation on its board of directors and had a 50% voting interest in the joint venture.

On October 10, 2012, Cooper and Danaher announced they had entered into a definitive agreement to sell Apex to Bain Capital for approximately \$1.6 billion subject to post-closing adjustments. On February 1, 2013, the sale of Apex was completed.

Table of Contents

Note 3. ACQUISITION INTEGRATION AND RESTRUCTURING CHARGES

Eaton incurs integration charges and transaction costs related to acquired businesses. A summary of these charges follows:

	Three months ended		Six months ended	
	June 30		June 30	
	2013	2012	2013	2012
Acquisition integration charges				
Electrical Products	\$12	\$—	\$15	\$—
Electrical Systems and Services	11	5	16	7
Hydraulics	8	3	20	4
Total business segments	31	8	51	11
Corporate	6	1	12	1
Total acquisition integration charges	\$37	\$9	\$63	\$12
Transaction costs				
Corporate	\$2	\$7	\$7	\$7
Total transaction costs	\$2	\$7	\$7	\$7
Total acquisition integration charges and transaction costs before income taxes	\$39	\$16	\$70	\$19
Total after income taxes	\$25	\$10	\$47	\$12
Per ordinary share - diluted	\$0.05	\$0.03	\$0.10	\$0.04

Business segment integration charges in 2013 were related primarily to the integrations of Cooper, Polimer Kaucuk Sanayi ve Pazarlama, Jeil Hydraulics and Rolec Comercial e Industrial. Business segment integration charges in 2012 were related primarily to the integrations of E. Begerow GmbH & Co. KG and Internormen Technology Group. These charges were included in Cost of products sold or Selling and administrative expense, as appropriate. In Business Segment Information the charges reduced Operating profit of the related business segment.

Corporate integration charges in 2013 and 2012 were related primarily to the integration of Cooper. These charges were included in Selling and administrative expense. In Business Segment Information the charges were included in Other corporate expense - net.

Acquisition-related transaction costs, such as investment banking, legal, and other professional fees are not included as a component of consideration transferred in an acquisition but are expensed as incurred. Acquisition related transaction costs in 2013 and 2012 were related to the acquisition of Cooper. These charges were included in Selling and administrative expense, Interest expense - net and Other corporate expense - net, as appropriate. In Business Segment Information the charges were included in Interest expense - net and Other corporate expense - net.

See Note 2 for additional information about business acquisitions.

Restructuring Charges

During the fourth quarter of 2012, Eaton undertook restructuring activities to improve the efficiency of certain businesses. These actions resulted in a charge in the fourth quarter of 2012 of \$50, comprised of severance costs totaling \$34 and other non-cash expenses totaling \$16.

During the first half of 2013, Eaton undertook restructuring activities related to the acquisition and integration of Cooper in an effort to gain efficiencies in selling, marketing, traditional back-office functions and manufacturing and distribution. These actions resulted in charges totaling \$17, comprised primarily of severance costs, and are included in the table above in acquisition integration charges. These restructuring initiatives are expected to continue through the second half of 2013.

Restructuring charges were included in Cost of products sold or Selling and administrative expense, as appropriate. In Business Segment Information, the charges reduced Operating profit of the related business segment. See Note 13 for additional information about business segments. As of June 30, 2013, the liabilities related to restructuring actions totaled \$36.

Table of Contents

Note 4. GOODWILL

A summary of goodwill follows:

	June 30, 2013	December 31, 2012
Electrical Products	\$5,787	\$5,874
Electrical Systems and Services	5,486	5,531
Hydraulics	1,383	1,404
Aerospace	1,038	1,045
Vehicle	355	357
Total goodwill	\$14,049	\$14,211

During the second quarter ended June 30, 2013, purchase price allocation adjustments related to the acquisition of Cooper resulted in retrospective adjustments to goodwill for Electrical Products and Electrical Systems and Services at December 31, 2012. See Note 2 for additional information related to purchase price allocation adjustments.

The decrease in total goodwill in 2013 was related to the impact of currency translation.

Note 5. DEBT

On November 30, 2012, the closing date of the acquisition of Cooper, Eaton borrowed \$1,669 on a \$6.75 billion, 364-day bridge facility (the Facility) which was obtained on May 21, 2012. The Facility was obtained to finance a portion of the cash paid to acquire Cooper and was available in a single draw on the closing date of the acquisition. On February 1, 2013, Eaton repaid the outstanding balance on the Facility.

Note 6. RETIREMENT BENEFITS PLANS

The components of retirement benefits expense follow:

	Three months ended June 30					
	United States		Non-United States		Other postretirement	
	pension benefit expense	pension benefit expense	pension benefit expense	pension benefit expense	benefits expense	benefits expense
	2013	2012	2013	2012	2013	2012
Service cost	\$32	\$29	\$15	\$12	\$5	\$4
Interest cost	37	33	19	19	8	10
Expected return on plan assets	(56)	(45)	(21)	(19)	(1)	(2)
Amortization	33	29	7	4	4	3
	46	46	20	16	16	15
Settlement loss	10	5	—	—	—	—
Total expense	\$56	\$51	\$20	\$16	\$16	\$15
	Six months ended June 30					
	United States		Non-United States		Other postretirement	
	pension benefit expense	pension benefit expense	pension benefit expense	pension benefit expense	benefits expense	benefits expense
	2013	2012	2013	2012	2013	2012
Service cost	\$64	\$58	\$30	\$24	\$10	\$8
Interest cost	74	67	39	38	17	19
Expected return on plan assets	(113)	(90)	(42)	(38)	(3)	(3)
Amortization	66	58	14	8	7	7
	91	93	41	32	31	31
Settlement loss	16	9	—	2	—	—
Total expense	\$107	\$102	\$41	\$34	\$31	\$31

Table of Contents

Note 7. LEGAL CONTINGENCIES

Eaton is subject to a broad range of claims, administrative and legal proceedings such as lawsuits that relate to contractual allegations, tax audits, patent infringement, personal injuries (including asbestos claims), antitrust matters and employment-related matters. Although it is not possible to predict with certainty the outcome or cost of these matters, the Company believes they will not have a material adverse effect on the consolidated financial statements. In December 2010, a Brazilian court held that a judgment obtained by a Brazilian company, Raysul, against another Brazilian company, Saturnia, which was sold by Eaton in 2006, could be enforced against Eaton Ltda. This judgment is based on an alleged violation of an agency agreement between Raysul and Saturnia. At June 30, 2013, the Company has a total accrual of 71 Brazilian Reais related to this matter (\$32 based on current exchange rates), comprised of 60 Brazilian Reais recognized in the fourth quarter of 2010 (\$27 based on current exchange rates) with an additional 11 Brazilian Reais recognized through June 30, 2013 (\$5 based on current exchange rates). In 2010, Eaton filed motions for clarification with the Brazilian court of appeals which were denied on April 6, 2011. Eaton Holding and Eaton Ltda. filed appeals on various issues to the Superior Court of Justice in Brasilia. In April 2013, the Superior Court of Justice ruled in favor of Raysul. Additional motions for clarification have been filed with the Superior Court of Justice in Brasilia and an additional appeal is being considered. The Company expects that any sum it may be required to pay in connection with this matter will not exceed the amount of the recorded liability.

On October 5, 2006, ZF Meritor LLC and Meritor Transmission Corporation (collectively, Meritor) filed an action against Eaton in the United States District Court for Delaware. The action sought damages, which would be trebled under United States antitrust laws, as well as injunctive relief and costs. The suit alleged that Eaton engaged in anti-competitive conduct against Meritor in the sale of heavy-duty truck transmissions in North America. Following a four week trial on liability only, on October 8, 2009, the jury returned a verdict in favor of Meritor. Eaton firmly believes that it competes fairly and honestly for business in the marketplace, and that at no time did it act in an anti-competitive manner. During an earlier stage in the case, the judge concluded that damage estimates contained in a report filed by Meritor were not based on reliable data and the report was specifically excluded from the case. On November 3, 2009, Eaton filed a motion for judgment as a matter of law and to set aside the verdict. That motion was denied on March 10, 2011. On March 14, 2011, Eaton filed a motion for entry of final judgment of liability, zero damages and no injunctive relief. That motion was denied on June 9, 2011. On August 19, 2011, the Court entered final judgment of liability but awarded zero damages to plaintiffs. The Court also entered an injunction prohibiting Eaton from offering rebates or other incentives based on purchasing targets but stayed the injunction pending appeal. Eaton appealed the liability finding and the injunction to the Third Circuit Court of Appeals. Meritor cross-appealed the finding of zero damages. On September 28, 2012, the Court of Appeals affirmed the District Court's denial of Eaton's motion for judgment as a matter of law, and let stand the jury verdict in favor of Meritor. The Third Circuit also ruled that the plaintiffs' damages report was properly excluded, but reversed the judgment of zero damages and ordered that the District Court must allow plaintiffs a limited opportunity to amend the damages report, which may be re-considered for reliability and admissibility. Injunctive relief also was vacated. An estimate of any potential loss related to this action cannot be made at this time.

Note 8. INCOME TAXES

The effective income tax rate for the second quarter of 2013 was 7.0% compared to 8.7% for the second quarter of 2012 and 6.1% for the first six months of 2013 compared to 11.9% for the first six months of 2012. The lower effective tax rate in the second quarter of 2013 was primarily attributable to the reinstatement in 2013 of the U.S. research and experimentation credit, and the effects of the Cooper transaction and integration. The lower effective tax rate in the first six months of 2013 was attributable to the items noted above, the recording of the entire 2012 U.S. research and experimentation credit in the first quarter of 2013, and enhanced utilization of foreign tax credits in the U.S.

At the end of the fourth quarter of 2011, the IRS issued a Statutory Notice of Deficiency (Notice) for Eaton's 2005 and 2006 tax years. The Notice proposes assessments of \$75 in additional taxes plus \$52 in penalties related primarily to transfer pricing adjustments for products manufactured in the Company's facilities in Puerto Rico and the Dominican Republic and sold to affiliated companies located in the U.S., net of agreed credits and deductions. The Company has

set its transfer prices for products sold between these affiliates at the same prices that the Company sells such products to third parties. The Notice was issued despite the IRS having previously recognized the validity of the Company's transfer pricing methodology by entering into two successive binding Advance Pricing Agreements (APAs) that approved and, in fact, required the application of the Company's transfer pricing methodology for the ten year period of 2001 through 2010. For the years 2001 through 2004, the IRS had previously accepted the transfer pricing methodology related to these APAs after a comprehensive review conducted in two separate audit cycles. On December 16, 2011, immediately prior to the Notice being issued, the IRS sent a letter stating that it was canceling the APAs.

Table of Contents

The Company firmly believes that the proposed assessments are without merit. The Company also believes that it was in full compliance with the terms of the two APAs, and that the IRS's unilateral attempt to retroactively cancel these two binding contracts is also without merit, and represents a breach of the two contracts. On February 29, 2012, the Company filed a Petition with the U.S Tax Court in which it asserted that the transfer pricing established in the two APA contracts meets the arms-length standard set by the U.S. income tax laws, and accordingly, that the two APA contracts should be enforced in accordance with their terms. On June 11, 2012, the Company filed a motion for partial summary judgment with the U.S. Tax Court, asking the U.S. Tax Court to find that the APAs are binding contracts and that the IRS has the burden of proof to substantiate cancellation of the APAs. On June 26, 2013, the U.S. Tax Court ruled that the IRS has the discretion to unilaterally cancel an APA and that the taxpayer bears the burden of proving that the IRS abused that discretion. While the Company disagrees with the Tax Court's ruling, the Company remains confident that it will be able to demonstrate that it was in full compliance with the APAs and that the IRS abused its discretion in canceling the APAs after their terms expired. In addition, the Company continues to believe the transfer pricing methodology contained in the APAs is correct. The Company believes that the ultimate resolution of this matter will not have a material impact on the consolidated financial statements.

Note 9. EQUITY

The changes in Shareholders' equity follow:

	Eaton shareholders' equity	Noncontrolling interests	Total equity
Balance at December 31, 2012	\$15,113	\$42	\$15,155
Net income	872	5	877
Other comprehensive loss	(306)) —	(306)
Cash dividends paid	(397)) (4)	(401)
Issuance of shares under equity-based compensation plans - net	106	—	106
Balance at June 30, 2013	\$15,388	\$43	\$15,431

The changes in Accumulated other comprehensive loss follow:

	Currency translation and related hedging instruments	Pensions and other postretirement benefits	Cash flow hedges	Total
Balance at December 31, 2012	\$(367)) \$(1,599)) \$2	\$(1,964)
Other comprehensive (loss) income before reclassifications	(390)) 23	(6)	(373)
Amounts reclassified from Accumulated other comprehensive (loss) income	—	66	1	67
Net current-period other comprehensive (loss) income	(390)) 89	(5)	(306)
Balance at June 30, 2013	\$(757)) \$(1,510)) \$(3)	\$(2,270)

Table of Contents

The reclassifications out of Accumulated other comprehensive loss follow:

	Six months ended June 30, 2013	Consolidated Statements of Income classification
Amortization of defined benefit pension items		
Actuarial loss	\$(103)	¹
	(103)	
Tax benefit	37	
Total, net of tax	(66)	
Gains and losses on cash flow hedges		
Floating-to-fixed interest rate swaps	(1)	Interest expense - net
Currency exchange contracts	1	Cost of products sold
Commodity contracts	(1)	Cost of products sold
	(1)	
Tax expense	—	
Total, net of tax	(1)	
Total reclassifications for the period	\$(67)	

¹ These components of Accumulated other comprehensive loss are included in the computation of net periodic pension cost. See Note 6 for additional information about defined benefit pension items.

Net Income per Ordinary Share

A summary of the calculation of net income per ordinary share attributable to shareholders follows:

	Three months ended		Six months ended	
	June 30		June 30	
(Shares in millions)	2013	2012	2013	2012
Net income attributable to Eaton ordinary shareholders	\$494	\$382	\$872	\$693
Weighted-average number of ordinary shares outstanding - diluted	476.3	339.5	475.7	339.6
Less dilutive effect of equity-based compensation	2.9	2.5	3.1	3.4
Weighted-average number of ordinary shares outstanding - basic	473.4	337.0	472.6	336.2
Net income per ordinary share				
Diluted	\$1.04	\$1.12	\$1.83	\$2.04
Basic	1.04	1.13	1.84	2.06

For the second quarter and the first six months of 2013, 0.2 million and 0.1 million stock options, respectively, were excluded from the calculation of diluted net income per ordinary share because the exercise price of the options exceeded the average market price of the ordinary shares during the period and their effect, accordingly, would have been antidilutive. For the second quarter and the first six months of 2012, 2.4 million and 1.7 million stock options, respectively, were excluded from the calculation of diluted net income per ordinary share because the exercise price of the options exceeded the average market price of the ordinary shares during the period and their effect, accordingly, would have been antidilutive.

Table of Contents

Note 10. FAIR VALUE MEASUREMENTS

Fair value is measured based on an exit price, representing the amount that would be received to sell an asset or paid to satisfy a liability in an orderly transaction between market participants. Fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, a fair value hierarchy is established, which categorizes the inputs used in measuring fair value as follows: (Level 1) observable inputs such as quoted prices in active markets; (Level 2) inputs, other than the quoted prices in active markets, that are observable either directly or indirectly; and (Level 3) unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

A summary of financial instruments recognized at fair value, and the fair value measurements used, follows:

	Total	Quoted prices in active markets for identical assets (Level 1)	Other observable inputs (Level 2)	Unobservable inputs (Level 3)
June 30, 2013				
Cash	\$628	\$628	\$—	\$—
Short-term investments	368	368	—	—
Net derivative contracts	(13)) —	(13) —
Long-term debt converted to floating interest rates by interest rate swaps - net	(1) —	(1) —
December 31, 2012				
Cash	\$577	\$577	\$—	\$—
Short-term investments	527	527	—	—
Net derivative contracts	83	—	83	—
Long-term debt converted to floating interest rates by interest rate swaps - net	87	—	87	—

Eaton values its financial instruments using an industry standard market approach, in which prices and other relevant information is generated by market transactions involving identical or comparable assets or liabilities. No financial instruments were recognized using unobservable inputs.

Other Fair Value Measurements

Long-term debt and the current portion of long-term debt had a carrying value of \$9,644 and fair value of \$9,821 at June 30, 2013 compared to \$10,076 and \$10,793, respectively, at December 31, 2012. The fair value of Eaton's debt instruments was estimated using prevailing market interest rates on debt with similar creditworthiness, terms and maturities and is considered a Level 2 fair value measurement.

Table of Contents

Note 11. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

In the normal course of business, Eaton is exposed to certain risks related to fluctuations in interest rates, currency exchange rates and commodity prices. The Company uses various derivative and non-derivative financial instruments, primarily interest rate swaps, currency forward exchange contracts, currency swaps and, to a lesser extent, commodity contracts, to manage risks from these market fluctuations. The instruments used by Eaton are straightforward, non-leveraged instruments. The counterparties to these instruments are financial institutions with strong credit ratings. Eaton maintains control over the size of positions entered into with any one counterparty and regularly monitors the credit rating of these institutions. Such instruments are not purchased and sold for trading purposes.

Derivative financial instruments are accounted for at fair value and recognized as assets or liabilities in the Condensed Consolidated Balance Sheets. Accounting for the gain or loss resulting from the change in the fair value of the derivative financial instrument depends on whether it has been designated, and is effective, as part of a hedging relationship and, if so, as to the nature of the hedging activity. Eaton formally documents all relationships between derivative financial instruments accounted for as designated hedges and the hedged item, as well as its risk-management objective and strategy for undertaking the hedge transaction. This process includes linking derivative financial instruments to a recognized asset or liability, specific firm commitment, forecasted transaction, or net investment in a foreign operation. These financial instruments can be designated as:

- Hedges of the change in the fair value of a recognized fixed-rate asset or liability, or the firm commitment to acquire such an asset or liability (a fair value hedge); for these hedges, the gain or loss from the derivative financial instrument, as well as the offsetting loss or gain on the hedged item attributable to the hedged risk, are recognized in income during the period of change in fair value.

Hedges of the variable cash flows of a recognized variable-rate asset or liability, or the forecasted acquisition of such an asset or liability (a cash flow hedge); for these hedges, the effective portion of the gain or loss from the derivative financial instrument is recognized in Accumulated other comprehensive income (loss) and reclassified to income in the same period when the gain or loss on the hedged item is included in income.

Hedges of the currency exposure related to a net investment in a foreign operation (a net investment hedge); for these hedges, the effective portion of the gain or loss from the derivative financial instrument is recognized in Accumulated other comprehensive income (loss) and reclassified to income in the same period when the gain or loss related to the net investment in the foreign operation is included in income.

The gain or loss from a derivative financial instrument designated as a hedge that is effective is classified in the same line of the Consolidated Statements of Income as the offsetting loss or gain on the hedged item. The change in fair value of a derivative financial instrument that is not effective as a hedge is immediately recognized in income.

For derivatives that are not designated as a hedge, any gain or loss is immediately recognized in income. The majority of derivatives used in this manner relate to risks resulting from assets or liabilities denominated in a currency and certain commodity contracts that arise in the normal course of business. Gains and losses associated with commodity hedge contracts are classified in Cost of products sold.

Eaton uses certain of its debt denominated in various currencies to hedge portions of its net investments in foreign operations against currency exposure (net investment hedges). Debt denominated in various currencies and designated as non-derivative net investment hedging instruments was \$101 and \$116 at June 30, 2013 and December 31, 2012, respectively.

Table of Contents

Derivative Financial Statement Impacts

The fair value of derivative financial instruments recognized in the Condensed Consolidated Balance Sheets follows:

	Notional amount	Other current assets	Other long-term assets	Other current liabilities	Other long-term liabilities	Type of hedge	Term
June 30, 2013							
Derivatives designated as hedges							
Fixed-to-floating interest rate swaps	\$ 2,390	\$ 2	\$ 43	\$—	\$ 46	Fair value	9 months to 21 years
Floating-to-fixed interest rate swaps	300	—	—	1	—	Cash flow	1 year
Currency exchange contracts	442	4	—	9	—	Cash flow	12 to 36 months
Commodity contracts	1	—	—	—	—	Cash flow	12 months
Total		\$ 6	\$ 43	\$ 10	\$ 46		
Derivatives not designated as hedges							
Currency exchange contracts	\$ 4,165	\$ 29		\$ 35			12 months
Commodity contracts	2	—		—			12 months
Total		\$ 29		\$ 35			
December 31, 2012							
Derivatives designated as hedges							
Fixed-to-floating interest rate swaps	\$ 1,290	\$ 2	\$ 85	\$—	\$—	Fair value	6 months to 21 years
Floating-to-fixed interest rate swaps	300	—	—	—	2	Cash flow	1 year
Currency exchange contracts	451	9	—	4	—	Cash flow	12 to 36 months
Commodity contracts	17	—	—	—	—	Cash flow	12 months
Total		\$ 11	\$ 85	\$ 4	\$ 2		
Derivatives not designated as hedges							
Currency exchange contracts	\$ 4,997	\$ 23		\$ 31			12 months
Commodity contracts	19	1		—			12 months
Total		\$ 24		\$ 31			

The currency exchange contracts shown in the table above as derivatives not designated as hedges are primarily contracts entered into to manage currency volatility or exposure on intercompany sales and loans. While Eaton does not elect hedge accounting treatment for these derivatives, Eaton targets managing 100% of the intercompany balance sheet exposure to minimize the effect of currency volatility related to the movement of goods and services in the normal course of its operations. This activity represents the great majority of these currency exchange contracts.

Table of Contents

Amounts recognized in Accumulated other comprehensive income (loss) follow:

	Three months ended June 30 2013		2012	
	Gain (loss) recognized in Accumulated other comprehensive income (loss)	Gain (loss) reclassified from Accumulated other comprehensive income (loss)	Gain (loss) recognized in Accumulated other comprehensive income (loss)	Gain (loss) reclassified from Accumulated other comprehensive income (loss)
Derivatives designated as cash flow hedges				
Floating-to-fixed interest rate swaps	\$—	\$ (1)	\$ (1)	\$ (1)
Currency exchange contracts	1	—	(3)	1
Commodity contracts	(1)	(1)	(4)	(2)
Total	\$—	\$ (2)	\$ (8)	\$ (2)

	Six months ended June 30 2013		2012	
	Gain (loss) recognized in Accumulated other comprehensive income (loss)	Gain (loss) reclassified from Accumulated other comprehensive income (loss)	Gain (loss) recognized in Accumulated other comprehensive income (loss)	Gain (loss) reclassified from Accumulated other comprehensive income (loss)
Derivatives designated as cash flow hedges				
Floating-to-fixed interest rate swaps	\$—	\$ (1)	\$ (2)	\$ (1)
Foreign currency exchange contracts	(8)	1	6	(1)
Commodity contracts	(1)	(1)	—	(4)
Total	\$ (9)	\$ (1)	\$ 4	\$ (6)

Gains and losses reclassified from Accumulated other comprehensive income (loss) to the Consolidated Statements of Income were recognized in Cost of products sold.				
Amounts recognized in net income follow:				

Gains and losses reclassified from Accumulated other comprehensive income (loss) to the Consolidated Statements of Income were recognized in Cost of products sold.

Amounts recognized in net income follow:

	Three months ended June 30		Six months ended June 30	
	2013	2012	2013	2012
Derivatives designated as fair value hedges				
Fixed-to-floating interest rate swaps	\$ (80)	\$ 24	\$ (88)	\$ 14
Related long-term debt converted to floating interest rates by interest rate swaps	80	(24)	88	(14)
	\$—	\$—	\$—	\$—

Gains and losses described above were recognized in Interest expense - net.

Table of Contents

Note 12. INVENTORY

The components of inventory follow:

	June 30, 2013	December 31, 2012
Raw materials	\$978	\$919
Work-in-process	421	424
Finished goods	1,127	1,129
Inventory at FIFO	2,526	2,472
Excess of FIFO over LIFO cost	(121) (133
Total inventory	\$2,405	\$2,339

Note 13. BUSINESS SEGMENT INFORMATION

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated on a regular basis by the chief operating decision maker, or decision making group, in deciding how to allocate resources to an individual segment and in assessing performance.

During the first quarter of 2013, Eaton re-segmented certain reportable operating segments due to a reorganization of the Company's businesses. The new reportable business segments are Electrical Products and Electrical Systems and Services (which include legacy Eaton and former Cooper electrical businesses), and Vehicle (which includes truck and automotive drivetrain and powertrain systems businesses). Previously reported segment financial information has been updated for all periods reported.

Electrical Products consists of electrical components, industrial controls, residential products, single phase power quality, emergency lighting, fire detection, wiring devices, structural support systems, circuit protection, and lighting products.

Electrical Systems and Services consists of power distribution and assemblies, three phase power quality, hazardous duty electrical equipment, intrinsically safe explosion-proof instrumentation, utility power distribution, power reliability equipment, and services.

Table of Contents

	Three months ended		Six months ended	
	June 30		June 30	
	2013	2012	2013	2012
Net sales				
Electrical Products	\$1,758	\$903	\$3,418	\$1,789
Electrical Systems and Services	1,624	913	3,145	1,765
Hydraulics	772	769	1,528	1,504
Aerospace	446	436	880	866
Vehicle	1,002	1,047	1,941	2,104
Total net sales	\$5,602	\$4,068	\$10,912	\$8,028
Segment operating profit				
Electrical Products	\$272	\$151	\$513	\$290
Electrical Systems and Services	227	91	437	167
Hydraulics	104	123	182	232
Aerospace	67	59	129	119
Vehicle	172	168	304	328
Total segment operating profit	842	592	1,565	1,136
Corporate				
Amortization of intangible assets	(108) (42) (215) (84
Interest expense - net	(71) (30) (146) (58
Pension and other postretirement benefits expense	(43) (39) (81) (80
Inventory step-up adjustment	(1) (1) (34) (3
Other corporate expense - net	(85) (61) (155) (124
Income before income taxes	534	419	934	787
Income tax expense	37	37	57	94
Net income	497	382	877	693
Less net income for noncontrolling interests	(3) —	(5) —
Net income attributable to Eaton ordinary shareholders	\$494	\$382	\$872	\$693
Business segment operating profit was reduced by acquisition integration charges as follows:				
	Three months ended		Six months ended	
	June 30		June 30	
	2013	2012	2013	2012
Electrical Products	\$12	\$—	\$15	\$—
Electrical Systems and Services	11	5	16	7
Hydraulics	8	3	20	4
Total	\$31	\$8	\$51	\$11

Corporate acquisition integration charges totaled \$6 and \$12 for the second quarter and the first six months of 2013, respectively, and \$1 for both the second quarter and the first six months of 2012. Corporate acquisition integration charges related primarily to the acquisition of Cooper and are included above in Other corporate expense - net.

Acquisition-related transaction costs, such as investment banking, legal and other professional fees are included above in Interest expense - net and Other corporate expense - net and are related to the acquisition of Cooper. These charges totaled \$2 and \$7 for the second quarter and the first six months of 2013, respectively, and \$7 for both the second quarter and the first six months of 2012. See Note 3 for additional information about acquisition integration charges and transaction costs.

For additional information regarding Eaton's business segments, see Note 14 to the Consolidated Financial Statements contained in the 2012 Form 10-K.

Table of ContentsITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF
2. OPERATIONS.

Amounts are in millions of dollars or shares unless indicated otherwise (per share data assume dilution).

COMPANY OVERVIEW

Eaton Corporation plc (Eaton or Company) is a diversified power management company providing energy-efficient solutions that help its customers effectively manage electrical, hydraulic and mechanical power. With 2012 net sales of \$16.3 billion, the Company is a global technology leader in electrical products, systems and services for power quality, distribution and control, power transmission, lighting and wiring products; hydraulics components, systems and services for industrial and mobile equipment; aerospace fuel, hydraulics and pneumatic systems for commercial and military use; and truck and automotive drivetrain and powertrain systems for performance, fuel economy and safety. Eaton has approximately 102,000 employees in over 60 countries, and sells products to customers in more than 175 countries.

In 2012, Eaton acquired certain businesses that affect comparability on a year over year basis, the most substantial of which was Cooper Industries plc (Cooper). Cooper was acquired November 30, 2012 for a purchase price of \$13,192. See Note 2 in the 2012 Form 10-K for additional information on the acquisition of Cooper. The Consolidated Statements of Income include the results of these businesses from the dates of the transactions or formation. For a complete list of business acquisitions impacting the comparative periods, see Note 2 to the Condensed Consolidated Financial Statements.

The acquisition of Cooper has significantly transformed Eaton's mix of businesses. As a result, during the first quarter of 2013, Eaton re-segmented certain reportable operating segments due to a reorganization of the Company's businesses. The new reportable business segments are Electrical Products and Electrical Systems and Services (which include legacy Eaton and former Cooper electrical businesses), and Vehicle (which includes truck and automotive drivetrain and powertrain systems businesses). For those reportable segments that were re-segmented, previously reported segment financial information has been updated for all periods reported in 2012 and 2011. See Note 13 to the Condensed Consolidated Financial Statements contained in the Form 10-Q for the quarterly period ending March 31, 2013. For additional information regarding the re-segmentation, see Note 13 to the Condensed Consolidated Financial Statements. The re-segmentation did not impact previously reported consolidated results of operations. For additional information regarding Eaton's business segments, see Note 14 to the Consolidated Financial Statements contained in the 2012 Form 10-K.

Summary of Results of Operations

A summary of Eaton's Net sales, Net income attributable to Eaton ordinary shareholders, and Net income per ordinary share-diluted follows:

	Three months ended		Six months ended	
	June 30		June 30	
	2013	2012	2013	2012
Net sales	\$5,602	\$4,068	\$10,912	\$8,028
Net income attributable to Eaton ordinary shareholders	494	382	872	693
Net income per ordinary share-diluted	\$1.04	\$1.12	\$1.83	\$2.04

RESULTS OF OPERATIONS

The following discussion of Consolidated Financial Results and Business Segment Results of Operations includes certain non-GAAP financial measures. These financial measures include operating earnings, operating earnings per ordinary share, and operating profit before acquisition integration charges for each business segment, as well as corporate expense, each of which excludes amounts that differ from the most directly comparable measure calculated in accordance with generally accepted accounting principles (GAAP). A reconciliation of each of these financial measures to the most directly comparable GAAP measure is included in the table below and in the discussion of the operating results of each business segment. Management believes that these financial measures are useful to investors

because they exclude transactions of an unusual nature, allowing investors to more easily compare Eaton's financial performance period to period. Management uses this information in monitoring and evaluating the on-going performance of Eaton and each business segment. For additional information on acquisition integration charges, see Note 3 to the Condensed Consolidated Financial Statements.

Table of Contents

Consolidated Financial Results

	Three months ended			Increase (decrease)	Six months ended			Increase (decrease)
	June 30				June 30			
	2013	2012		2013	2012			
Net sales	\$5,602	\$4,068	38	%	\$10,912	\$8,028	36	%
Gross profit	1,732	1,253	38	%	3,307	2,459	34	%
Percent of net sales	30.9	% 30.8	%		30.3	% 30.6	%	
Income before income taxes	534	419	27	%	934	787	19	%
Net income	\$497	\$382	30	%	\$877	\$693	27	%
Less net income for noncontrolling interests	(3) —			(5) —		
Net income attributable to Eaton ordinary shareholders	494	382	29	%	872	693	26	%
Excluding acquisition integration charges and transaction costs (after-tax)	25	10			47	12		
Operating earnings	\$519	\$392	32	%	\$919	\$705	30	%
Net income per ordinary share-diluted	\$1.04	\$1.12	(7)%	\$1.83	\$2.04	(10)%
Excluding per share impact of acquisition integration charges and transaction costs (after-tax)	0.05	0.03			0.10	0.04		
Operating earnings per ordinary share	\$1.09	\$1.15	(5)%	\$1.93	\$2.08	(7)%

Net Sales

Net sales in the second quarter of 2013 increased 38% compared to the second quarter of 2012 due to an increase of 40% from the acquisition of businesses, partially offset by a decrease of 2% in core sales. Net sales in the first six months of 2013 increased 36% compared to the first six months of 2012 due to an increase of 40% from the acquisitions of businesses, partially offset by a decrease of 3% in core sales and a decrease of 1% from the impact of currency translation. The decrease in core sales in both the second quarter and the first six months of 2013 reflects soft end markets due to a continuation of the subdued global economic conditions experienced during the second half of 2012 and the first quarter of 2013. Eaton now anticipates that its end markets for 2013 will grow 1%.

Gross Profit

The gross profit margin remained relatively consistent for the second quarter and the first six months of 2013 as compared to the same periods of 2012 due to productivity efficiencies, offset by lower core sales due to continued subdued global economic conditions, as noted above.

Income Taxes

The effective income tax rate for the second quarter of 2013 was 7.0% compared to 8.7% for the second quarter of 2012 and 6.1% for the first six months of 2013 compared to 11.9% for the first six months of 2012. The lower effective tax rate in the second quarter of 2013 was primarily attributable to the reinstatement in 2013 of the U.S. research and experimentation credit, and the effects of the Cooper transaction and integration. The lower effective tax rate in the first six months of 2013 was attributable to the items noted above, the recording of the entire 2012 U.S. research and experimentation credit in the first quarter, and enhanced utilization of foreign tax credits in the U.S.

Table of Contents

Net Income

Net income attributable to Eaton ordinary shareholders of \$494 in the second quarter of 2013 increased 29% compared to Net income attributable to Eaton ordinary shareholders of \$382 in the second quarter of 2012. Net income per ordinary share of \$1.04 in the second quarter of 2013 decreased 7% from Net income per ordinary share of \$1.12 in the second quarter of 2012. Net income attributable to Eaton ordinary shareholders of \$872 in the first six months of 2013 increased 26% compared to Net income of \$693 in the first six months of 2012. Net income per ordinary share of \$1.83 in the first six months of 2013 decreased 10% from Net income per ordinary share of \$2.04 in the first six months of 2012. The increase in Net income attributable to Eaton ordinary shareholders in both the second quarter and the first six months of 2013 was primarily due to higher sales volumes resulting from the acquisition of businesses, the most substantial of which was Cooper, and a lower effective tax rate. The decrease in Net income per ordinary share in both the second quarter and the first six months of 2013 reflects the impact of the incremental shares issued in the acquisition of Cooper and purchase price accounting charges resulting from the transaction.

Business Segment Results of Operations

The following is a discussion of Net sales, operating profit and operating margin by business segment, which includes a discussion of operating profit and operating profit margin before acquisition integration charges. For additional information related to acquired businesses and acquisition integration charges, see Note 2 and Note 3 to the Condensed Consolidated Financial Statements, respectively.

Electrical Products

	Three months ended			Increase	Six months ended			Increase
	June 30		2012		June 30		2012	
	2013	2012			2013	2012		
Net sales	\$1,758	\$903	95	%	\$3,418	\$1,789	91	%
Operating profit	272	151	80	%	513	290	77	%
Operating margin	15.5	% 16.7	%		15.0	% 16.2	%	
Acquisition integration charges	\$12	\$—			\$15	\$—		
Before acquisition integration charges								
Operating profit	\$284	\$151	88	%	\$528	\$290	82	%
Operating margin	16.2	% 16.7	%		15.4	% 16.2	%	

Net sales increased 95% in the second quarter of 2013 compared to the second quarter of 2012 due to the acquisition of businesses. Net sales increased 91% in the first six months of 2013 compared to the first six months of 2012 due to an increase of 94% from the acquisition of businesses, partially offset by a decrease in core sales of 3%. Core sales in the second quarter of 2013 and the first six months of 2013 reflect continued strength in the U.S., Middle East and Latin America offset by weakness in Asia Pacific and Europe. Eaton now anticipates its Electrical Products markets will grow 1.5% for all of 2013.

Operating margin before acquisition integration charges decreased 0.5 percentage points from 16.7% in the second quarter of 2012 to 16.2% in the second quarter of 2013. Operating margin before acquisition integration charges decreased 0.8 percentage points from 16.2% in the first six months of 2012 to 15.4% in the first six months of 2013. The decrease in operating margin in both the second quarter and the first six months of 2013 was primarily due to the changed mix of products in the segment as a result of the acquisitions and lower core sales, as noted above.

Table of Contents

Electrical Systems and Services

	Three months ended			Increase	Six months ended				
	June 30		2012		June 30		2012	Increase	
	2013				2013				
Net sales	\$1,624	\$913		78	% \$3,145	\$1,765		78	%
Operating profit	227	91		149	% 437	167		162	%
Operating margin	14.0	% 10.0	%		13.9	% 9.5	%		
Acquisition integration charges	\$11	\$5			\$16	\$7			

Before acquisition integration charges

Operating profit	\$238	\$96		148	% \$453	\$174		160	%
Operating margin	14.7	% 10.5	%		14.4	% 9.9	%		

Net sales increased 78% in the second quarter of 2013 compared to the second quarter of 2012 primarily due to an increase of 78% from the acquisition of businesses and an increase in core sales of 1%, partially offset by a decrease of 1% from the impact of currency translation. Net sales increased 78% in the first six months of 2013 compared to the first six months of 2012 due to an increase of 79% from the acquisition of businesses, partially offset by a decrease of 1% from the impact of currency translation. Core sales in both the second quarter and the first six months of 2013 reflect continued strength in the U.S., Middle East and Latin America, offset by weakness in Asia Pacific and Europe. Eaton now anticipates its Electrical Systems and Services markets will grow 1% for all of 2013.

Operating margin before acquisition integration charges increased 4.2 percentage points from 10.5% in the second quarter of 2012 to 14.7% in the second quarter of 2013. Operating margin before acquisition integration charges increased 4.5 percentage points from 9.9% for the first six months of 2012 to 14.4% for the first six months of 2013. The increase in operating margin in both the second quarter and the first six months of 2013 was primarily due to the changed mix of products in the segment as a result of the acquisitions.

Hydraulics

	Three months ended			Increase (decrease)	Six months ended				
	June 30		2012		June 30		2012	Increase (decrease)	
	2013				2013				
Net sales	\$772	\$769		—	% \$1,528	\$1,504		2	%
Operating profit	104	123		(15))% 182	232		(22))%
Operating margin	13.5	% 16.0	%		11.9	% 15.4	%		
Acquisition integration charges	\$8	\$3			\$20	\$4			

Before acquisition integration charges

Operating profit	\$112	\$126		(11))% \$202	\$236		(14))%
Operating margin	14.5	% 16.4	%		13.2	% 15.7	%		

Net sales in the second quarter of 2013 were similar with the second quarter of 2012 due to an increase of 10% from the acquisition of businesses, offset by a decrease in core sales of 9% and a decrease of 1% from the impact of currency translation. Net sales increased 2% in the first six months of 2013 compared to the first six months of 2012 due to an increase of 12% from the acquisition of businesses, partially offset by a decrease in core sales of 9% and a decrease of 1% from the impact of currency translation. The decrease in core sales in both the second quarter and the first six months of 2013 primarily reflects lower demand, particularly in the U.S. and Asia Pacific. Eaton now anticipates its Hydraulics markets will decline 5% for all of 2013.

Table of Contents

Operating margin before acquisition integration charges decreased 1.9 percentage points from 16.4% in the second quarter of 2012 to 14.5% in the second quarter of 2013. Operating margin before acquisition integration charges decreased 2.5 percentage points from 15.7% for the first six months of 2012 to 13.2% for the first six months of 2013. The decrease in operating margin in both the second quarter and the first six months of 2013 was primarily due to lower core sales, as noted above.

Aerospace

	Three months ended			Increase	Six months ended			Increase
	June 30		2013		June 30		2012	
	2013	2012			2013	2012		
Net sales	\$446	\$436	2	%	\$880	\$866	2	%
Operating profit	67	59	14	%	129	119	8	%
Operating margin	15.0	% 13.5	%		14.7	% 13.7	%	

Net sales in the second quarter of 2013 increased 2% compared to the second quarter of 2012 due to an increase in core sales of 3%, partially offset by a 1% decrease from the impact of currency translation. Net sales increased 2% in the first six months of 2013 compared to the first six months of 2012 due to an increase in core sales. The increase in core sales in the second quarter and the first six months of 2013 was primarily due to higher sales in the commercial OEM market. Eaton now anticipates its Aerospace markets will grow 3% for all of 2013.

Operating margin increased 1.5 percentage points from 13.5% in the second quarter of 2012 to 15.0% in the second quarter of 2013. Operating margin increased 1.0 percentage points from 13.7% for the first six months of 2012 to 14.7% for the first six months of 2013. The increase in operating margin in both the second quarter and the first six months of 2013 was primarily due to higher sales volumes and improved productivity.

Vehicle

	Three months ended			Increase (decrease)	Six months ended			Increase (decrease)
	June 30		2013		June 30		2012	
	2013	2012			2013	2012		
Net sales	\$1,002	\$1,047	(4)%	\$1,941	\$2,104	(8)%
Operating profit	172	168	2	%	304	328	(7)%
Operating margin	17.2	% 16.0	%		15.7	% 15.6	%	

Net sales decreased 4% in the second quarter of 2013 compared to the second quarter of 2012 due to a decrease in core sales of 3% and a decrease of 1% from the impact of currency translation. Net sales decreased 8% in the first six months of 2013 compared to the first six months of 2012 due to a decrease in core sales of 6% and a decrease of 2% from the impact of currency translation. Core sales in both the second quarter and the first six months of 2013 were primarily impacted by lower sales volumes in the NAFTA Class 8 truck market, partially offset by higher sales in South America and Asia Pacific vehicle markets. Eaton now anticipates its Vehicle markets will grow 1% for all of 2013.

Operating margin increased 1.2 percentage points from 16.0% in the second quarter of 2012 to 17.2% in the second quarter of 2013. Operating margin increased 0.1 percentage point from 15.6% for the first six months of 2012 to 15.7% for the first six months of 2013. The increase in operating margin in the second quarter was primarily due to the changed mix of products and improved productivity.

Table of Contents

Corporate Expense

	Three months ended			Six months ended			
	June 30		Increase	June 30		Increase	
	2013	2012		2013	2012		
Amortization of intangible assets	\$108	\$42	157 %	\$215	\$84	156 %	
Interest expense - net	71	30	137 %	146	58	152 %	
Pension and other postretirement benefits expense	43	39	10 %	81	80	1 %	
Inventory step-up adjustment	1	1	— %	34	3	NM	
Other corporate expense - net	85	61	39 %	155	124	25 %	
Total corporate expense	\$308	\$173	78 %	\$631	\$349	81 %	

Total Corporate expense increased 78% in the second quarter of 2013 to \$308 from \$173 in the second quarter of 2012 primarily due to the acquisition of Cooper. The acquisition of Cooper resulted in an increase of 157% in Amortization of intangible assets and an increase of 137% in Interest expense - net, primarily related to financing activities in conjunction with the acquisition.

Total Corporate expense increased 81% in the first six months of 2013 to \$631 from \$349 in the first six months of 2012 primarily due to the acquisition of Cooper. The acquisition of Cooper resulted in an increase of 156% in Amortization of intangible assets and an increase of 152% in Interest expense - net, primarily related to financing activities in conjunction with the acquisition.

For additional information regarding the acquisition of Cooper, see Note 2 to the Consolidated Financial Statements contained in the 2012 Form 10-K.

LIQUIDITY, CAPITAL RESOURCES AND CHANGES IN FINANCIAL CONDITION

Financial Condition and Liquidity

Eaton's objective is to finance its business through operating cash flow and an appropriate mix of equity and long-term and short-term debt. By diversifying its debt maturity structure, Eaton reduces liquidity risk. The Company maintains access to the commercial paper markets through a commercial paper program, which is supported by credit facilities in the aggregate principal amount of \$2,000. There were no borrowings outstanding under these revolving credit facilities at June 30, 2013. Over the course of a year, cash, short-term investments and short-term debt may fluctuate in order to manage global liquidity. Eaton believes it has the operating flexibility, cash flow, cash and short-term investment balances, and access to capital markets in excess of the liquidity necessary to meet future operating needs of the business.

Eaton was in compliance with each of its debt covenants as of June 30, 2013 and for all periods presented.

Undistributed Assets of Non-U.S. Subsidiaries

At June 30, 2013, approximately 87% of the Company's consolidated cash and short-term investments resided in non-U.S. locations. These funds are considered permanently reinvested to be used to expand operations either organically or through acquisitions outside the U.S. The largest growth areas that are expected to require capital are in developing markets. The Company's U.S. operations generate cash flow sufficient to satisfy U.S. operating requirements and service its debt. The Company does not intend to repatriate any significant amounts of cash to the U.S. in the foreseeable future.

Sources and Uses of Cash Flow

Operating Cash Flow

Net cash provided by operating activities was \$709 in the first six months of 2013, an increase of \$338 compared to \$371 in the first six months of 2012. Higher operating cash flow in the first six months of 2013 compared to the first six months of 2012 was due primarily to higher net income and lower contributions to defined benefits plans, partially offset by higher working capital requirements due to the acquisition of Cooper.

Table of Contents

Investing Cash Flow

Net cash provided by investing activities was \$606 in the first six months of 2013, an increase of \$1,188 compared to a use of cash of \$582 in the first six months of 2012. Investing cash flows in 2013 were primarily impacted by the proceeds from the sale of Apex Tool Group, LLC (Apex) totaling \$761 and a decrease in cash paid for acquisitions of businesses from \$365 in the first six months of 2012 to \$11 in the first six months of 2013. For additional information on the sale of Apex and business acquisitions, see Note 2 to the Condensed Consolidated Financial Statements.

Financing Cash Flow

Net cash used in financing activities was \$1,250 in the first six months of 2013, a decrease of \$1,595 compared to a source of cash of \$345 in the first six months of 2012. The decrease was primarily due to higher payments on debt borrowings, higher cash dividends and lower borrowings. Higher debt repayments included \$669 on the bridge facility and \$300 on notes that matured in May 2013. Cash dividends to ordinary shareholders increased \$142 in the first six months of 2013. Proceeds from borrowings decreased from \$600 in the first six months of 2012 to \$28 in the first six months of 2013. The proceeds from borrowings in the first six months of 2012 related to the private debt issuance that was completed during the second quarter of 2012.

FORWARD-LOOKING STATEMENTS

This Form 10-Q Report contains forward-looking statements. These statements may discuss goals, intentions and expectations as to future trends, plans, events, results of operations or financial condition, or state other information relating to Eaton, based on current beliefs of management as well as assumptions made by, and information currently available to, management. Forward-looking statements generally will be accompanied by words such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “forecast,” “guidance,” “intend,” “may,” “possible,” “potential,” “predict,” “project” words, phrases or expressions. These statements should be used with caution and are subject to various risks and uncertainties, many of which are outside Eaton’s control. The following factors could cause actual results to differ materially from those in the forward-looking statements: unanticipated changes in the markets for the Company’s business segments; unanticipated downturns in business relationships with customers or their purchases from us; the availability of credit to customers and suppliers; competitive pressures on sales and pricing; increases in the cost of material and other production costs, or unexpected costs that cannot be recouped in product pricing; the introduction of competing technologies; unexpected technical or marketing difficulties; unexpected claims, charges, litigation or dispute resolutions; strikes or other labor unrest; the impact of acquisitions and divestitures; unanticipated difficulties integrating acquisitions; new laws and governmental regulations; interest rate changes; tax rate changes or exposure to additional income tax liability; stock market and currency fluctuations; and unanticipated deterioration of economic and financial conditions in the United States and around the world. Eaton does not assume any obligation to update these forward-looking statements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

There have been no material changes in exposures to market risk since December 31, 2012.

ITEM 4. CONTROLS AND PROCEDURES.

Pursuant to Rule 13a-15 under the Securities Exchange Act of 1934 (the Exchange Act), an evaluation was performed, under the supervision and with the participation of Eaton’s management, including Alexander M. Cutler, Principal Executive Officer, and Richard H. Fearon, Principal Financial Officer, of the effectiveness of the design and operation of Eaton’s disclosure controls and procedures. Based on that evaluation, management concluded that Eaton’s disclosure controls and procedures were effective as of June 30, 2013.

Disclosure controls and procedures are designed to ensure that information required to be disclosed in Eaton’s reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in Eaton’s reports filed under the Exchange Act is accumulated and communicated to management, including Eaton’s Principal Executive Officer and Principal Financial Officer, to allow timely decisions regarding required disclosure.

There were no changes in Eaton's internal control over financial reporting that materially affected, or is reasonably likely to materially affect, Eaton's internal control over financial reporting.

Table of Contents

PART II — OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

Information regarding the Company's current legal proceedings is presented in Note 7 and Note 8 of the Notes to the Condensed Consolidated Financial Statements.

ITEM 1A. RISK FACTORS.

“Item 1A. Risk Factors” in Eaton's 2012 Form 10-K includes a discussion of the Company's risk factors. There have been no material changes from the risk factors described in the 2012 Form 10-K.

ITEM 6. EXHIBITS.

Exhibits — See Exhibit Index attached.

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

EATON CORPORATION plc
Registrant

Date: August 2, 2013

By: /s/ Richard H. Fearon
Richard H. Fearon
Principal Financial Officer
(On behalf of the registrant and as Principal Financial Officer)

Table of Contents

Eaton Corporation plc

Second Quarter 2013 Report on Form 10-Q

Exhibit Index

3 (a)	Certificate of Incorporation - Incorporated by reference to the Form S-8 filed November 30, 2012
3 (b)	Amended and restated Memorandum and Articles of Incorporation - Incorporated by reference to the Form 10-Q Report for the three months ended September 30, 2012
4	Pursuant to Regulation S-K Item 601(b)(4), Eaton agrees to furnish to the SEC, upon request, a copy of the instruments defining the rights of holders of its other long-term debt
12	Ratio of Earnings to Fixed Charges — Filed in conjunction with this Form 10-Q Report *
31.1	Certification of Principal Executive Officer (Pursuant to Rule 13a-14(a)) — Filed in conjunction with this Form 10-Q Report *
31.2	Certification of Principal Financial Officer (Pursuant to Rule 13a-14(a)) — Filed in conjunction with this Form 10-Q Report *
32.1	Certification of Principal Executive Officer (Pursuant to Rule 13a-14(b) as adopted pursuant to Section 906 of the Sarbanes-Oxley Act) — Filed in conjunction with this Form 10-Q Report *
32.2	Certification of Principal Financial Officer (Pursuant to Rule 13a-14(b) as adopted pursuant to Section 906 of the Sarbanes-Oxley Act) — Filed in conjunction with this Form 10-Q Report *
101.INS	XBRL Instance Document *
101.SCH	XBRL Taxonomy Extension Schema Document *
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document *
101.DEF	XBRL Taxonomy Extension Label Definition Document *
101.LAB	XBRL Taxonomy Extension Label Linkbase Document *
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document *

* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Statements of Income for the three months ended June 30, 2013 and 2012, (ii) Consolidated Statements of Income for the six months ended June 30, 2013 and 2012, (iii) Consolidated Statements of Comprehensive Income for the three months ended June 30, 2013 and 2012, (iv) Consolidated Statements of Comprehensive Income for the six months ended June 30, 2013 and 2012, (v) Condensed Consolidated Balance Sheets at June 30, 2013 and December 31, 2012, (vi) Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2013 and 2012 and (vii) Notes to Condensed Consolidated Financial Statements for the six months ended June 30, 2013.

In accordance with Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed to be “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, and shall not be part of any registration statement or other document filed under

the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.