

Edgar Filing: AMR CORP - Form 8-K

AMR CORP  
Form 8-K  
January 19, 2005

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

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FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

Date of earliest event  
reported: January 19, 2005

AMR CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware 1-8400 75-1825172  
(State of Incorporation) (Commission File Number) (IRS Employer  
Identification No.)

4333 Amon Carter Blvd. Fort Worth, Texas 76155  
(Address of principal executive offices) (Zip Code)

(817) 963-1234  
(Registrant's telephone number)

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is  
intended to simultaneously satisfy the filing obligation of the  
registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the  
Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the  
Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b)  
under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c)  
under the Exchange Act (17 CFR 240.13e-4(c))

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Item 2.02 Results of Operations and Financial Condition and  
Item 8.01 Other Events

AMR Corporation (the Company) is filing herewith a press release issued on January 19, 2005 by the Company as Exhibit 99.1 which is included herein. This press release was issued to report the Company's fourth quarter and full year 2004 results.

Item 9.01 Financial Statements and Exhibits

(c) Exhibits

Exhibit 99.1 Press Release of AMR dated January 19, 2005

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMR CORPORATION

/s/ Charles D. MarLett  
Charles D. MarLett  
Corporate Secretary

Dated: January 19, 2005

EXHIBIT INDEX

Exhibit	Description
99.1	Press Release

Exhibit 99.1

CONTACT: Al Becker  
Corporate Communications  
Fort Worth, Texas  
817-967-1577  
corp.comm@aa.com

FOR RELEASE: Wednesday, Jan. 19, 2005

Editor's Note: A live Webcast reporting fourth quarter results will be broadcast on the Internet on Jan. 19 at 2 p.m. EST. (Windows Media Player required for viewing.)

AMR CORPORATION REPORTS A FOURTH QUARTER LOSS OF \$387 MILLION -- ENDS QUARTER WITH \$3.4 BILLION IN CASH AND SHORT-TERM INVESTMENTS, INCLUDING A RESTRICTED BALANCE OF \$478 MILLION

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Results Reflect Low-Fare And High Fuel-Price Environment That  
Plagued Entire Industry In 2004

American Continues Intense Focus On Cutting Costs, Increasing Revenues

FORT WORTH, Texas -- AMR Corporation, the parent company of American Airlines, Inc., today reported a net loss of \$387 million in the fourth quarter, or \$2.40 per share. This compares to last year's fourth quarter loss of \$111 million, or \$0.70 per share. For the year, AMR posted a net loss of \$761 million, compared to 2003's loss of \$1.2 billion.

AMR's fourth quarter 2004 and 2003 results include a handful of special items, both gains and losses. Fourth quarter 2004 special items totaled a net gain of \$86 million, or \$0.54 per share, and primarily included a \$146 million gain on the sale of American's interest in Orbitz, \$42 million in severance charges, and \$21 million in aircraft charges. Fourth quarter 2003 special items totaled a net charge of \$16 million, or \$0.11 per share. For the full year, special items totaled a net gain of \$135 million in 2004, and a net gain of \$265 million in 2003.

"As expected, the fourth quarter proved to be a disappointing end to a very difficult year," said AMR Chairman and CEO Gerard Arpey. "AMR's results for the fourth quarter of 2004 reflect the economic woes that plagued the airline industry throughout 2004 - in particular, high fuel prices and a tough revenue environment."

During the quarter, Arpey said, the company paid 59 cents, or 67 percent, more per gallon of fuel than it did during the same period in 2003. That translated into \$477 million in

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incremental fuel costs, which added about one cent to AMR's cost per available seat mile of 10.69 cents. For the entire year, higher fuel prices cost AMR \$1.1 billion. "Unfortunately, low fares and the continuing high price of fuel are masking a lot of the progress we have made in reducing costs," he said.

Meanwhile, American's revenue per available seat mile declined 3.1 percent, driven by a 6.7 percent drop in passenger yield (passenger revenue per passenger mile). "As in the third quarter, low fares were driven by an excess of industry capacity, the continued growth of low cost carriers, and the pricing behavior of distressed competitors," Arpey said. He added that external factors such as these are not an excuse, but rather a reminder that American must sustain its intense focus on reducing costs and increasing revenue wherever and however possible.

"The issues we are grappling with are not new to us, and in fact, in 2004 we made a lot of headway in addressing them," Arpey said. "The productivity of our people, and of our fleet, is higher than it has ever been. We are running a smarter, more efficient airline than we were a year ago. We have improved our performance relative to the rest of the industry on both the revenue and cost sides of the ledger."

While these accomplishments were not enough to overcome a difficult environment, they did enable American to finish 2004 with more than \$3.4 billion in total cash and short-term investments (including \$478 million in restricted cash and short-term investments), Arpey said. American continued to make payments to all of its pension programs in 2004, contributing \$461 million to its defined benefit plans. These payments, on top of those made in recent years, have helped improved the

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funded level of the defined benefit plans from a low of 72 percent in 2002 to about 80 percent at the end of 2004. Since the beginning of 2005, American has contributed a further \$42 million to its defined benefit pension programs.

Arpey said he expects 2005 to be another very difficult year. However, the company does anticipate positive impacts from many initiatives announced or launched in 2004. These include reductions in domestic capacity, additional seats on the airline's MD80, 737, 767 and 777 fleets, several new international routes, a simplified domestic operation and various revenue-producing initiatives.

Several fleet decisions will be particularly helpful to the company going forward, Arpey said. These include decisions to withdraw from American's fleet in 2005 the equivalent of 15 mainline jet aircraft; to forgo delivery of 18 regional jets for the American Eagle affiliate, and to

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defer the delivery of 54 of 56 mainline jets from Boeing. The arrangement with Boeing allows American to postpone \$1.4 billion in capital spending previously planned for 2005 through 2007 and a total of \$2.7 billion in capital spending through 2010.

The workforce reductions American instituted last year, though difficult to make, also will help the company as it works to meet continuing financial challenges in 2005, Arpey said. The reductions resulted from a combination of factors, including fleet decisions, capacity adjustments and steps to simplify operations. Although the full extent of the reductions is still being determined, Arpey said the total impact currently stands at 3,200 jobs.

Despite much progress, AMR anticipates a loss during the first quarter of 2005. "This simply means our work is not done," Arpey said. "We must continue to focus on finding creative ways to lower costs, increase revenue and provide our customers with the kind of service they value."

Editor's Note: AMR's Chairman, President and Chief Executive Officer, Gerard Arpey, and its Chief Financial Officer, James Beer, will make a presentation to analysts during a teleconference on Wednesday, Jan. 19, from 2 p.m. to 2:45 p.m. EST. Following the analyst call, they will hold a question-and-answer conference call for media from 3 p.m. to 3:45 p.m. EST. Reporters interested in listening to the presentation or participating in the media Q&A should call 817-967-1577 for details.

Statements in this news release contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this news release, the words "expects," "plans," "anticipates," "indicates," "believes," "forecast," "guidance," "outlook" and similar expressions are intended to identify forward-looking statements. Forward-looking statements include, without limitation, the Company's expectations concerning operations and financial conditions, including changes in capacity, revenues, and costs, future financing plans and needs, overall economic conditions, plans and objectives for future operations, and the impact on the Company of its results of operations in recent years and the sufficiency of its financial resources to absorb that impact. Other forward-looking statements include statements

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which do not relate solely to historical facts, such as, without limitation, statements which discuss the possible future effects of current known trends or uncertainties, or which indicate that the future effects of known trends or uncertainties cannot be predicted, guaranteed or assured. All forward-looking statements in this release are based upon information available to the Company on the date of this release. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Forward-looking statements are subject to a number of risk factors that could cause actual results to differ materially from our expectations. The following factors, in addition to other possible factors not listed, could cause the Company's actual results to differ materially from those expressed in forward-looking statements: changes in economic, business and financial conditions; the Company's substantial indebtedness; continued high fuel prices and the availability of fuel; further increases in the price of fuel; the impact of events in Iraq; conflicts in the Middle East or elsewhere; the highly competitive business environment faced by the Company, with increasing competition from low cost carriers and financially distressed carriers; historically low fare levels and fare simplification initiatives (both of which could result in a further

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deterioration of the revenue environment); the ability of the Company to reduce its costs further without adversely affecting operational performance and service levels; uncertainties with respect to the Company's international operations; changes in the Company's business strategy; actions by U.S. or foreign government agencies; the possible occurrence of additional terrorist attacks; another outbreak of a disease (such as SARS) that affects travel behavior; uncertainties with respect to the Company's relationships with unionized and other employee work groups; the ability of the Company to satisfy existing financial or other covenants in certain of its credit agreements; the availability and terms of future financing; the ability of the Company to reach acceptable agreements with third parties; and increased insurance costs and potential reductions of available insurance coverage. Additional information concerning these and other factors is contained in the Company's Securities and Exchange Commission filings, including but not limited to the Form 10-K for the year ended Dec. 31, 2003.

Detailed financial information follows:

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Three Months Ended December 31, 2004	2003	Percent Change
Revenues			

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Passenger - American Airlines	\$3,610	\$ 3,589	0.6
- Regional Affiliates	463	407	13.8
Cargo	173	149	16.1
Other revenues	295	246	19.9
Total operating revenues	4,541	4,391	3.4
Expenses			
Wages, salaries and benefits	1,680	1,604	4.7
Aircraft fuel	1,188	695	70.9
Depreciation and amortization	329	350	(6.0)
Other rentals and landing fees	286	282	1.4
Commissions, booking fees and credit card expense	244	267	(8.6)
Maintenance, materials and repairs	230	219	5.0
Aircraft rentals	151	155	(2.6)
Food service	137	151	(9.3)
Other operating expenses	591	565	4.6
Special charges	60	330	(81.8)
Total operating expenses	4,896	4,618	6.0
Operating Loss	(355)	(227)	56.4
Other Income (Expense)			
Interest income	19	14	35.7
Interest expense	(223)	(123)	81.3
Interest capitalized	20	17	17.6
Miscellaneous - net	152	128	18.8
	(32)	36	*
Loss Before Income Taxes	(387)	(191)	*
Income tax benefit **	-	(80)	*
Net Loss	\$ (387)	\$ (111)	*

Continued on next page

\* Greater than 100%

\*\* The company did not record a net tax benefit associated with its 2004 or 2003 losses due to the company providing a valuation allowance. However, in 2003, the company reached an agreement with the IRS covering tax years 1990 through 1995 and as a result recorded an \$80 million tax benefit to reduce previously accrued income tax liabilities.

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED)  
(in millions, except per share amounts)  
(Unaudited)

	Three Months Ended December 31,	
	2004	2003
Basic and Diluted Loss Per Share	\$ (2.40)	\$ (0.70)
Number of Shares Used in Computation		
Basic and Diluted	161	160

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Impact of Fuel Price Variance

Average fuel price per gallon (cents)		
Three months ended December 31, 2004	147.7	
Three months ended December 31, 2003	88.4	
Change in price (cents)	59.3	
2004 consumption (gallons, in millions)	x 805	
Impact of fuel price variance (in millions)	\$ 477	

AMR Corporation

Impact of Fuel Price Variance

Average fuel price per gallon (cents)		
Twelve months ended December 31, 2004	121.6	
Twelve months ended December 31, 2003	87.7	
Change in price (cents)	33.9	
2004 consumption (gallons, in millions)	x 3,264	
Impact of fuel price variance (in millions)	\$ 1,106	

AMR CORPORATION  
OPERATING STATISTICS  
(Unaudited)

	Three Months Ended		Percent Change
	December 31, 2004	2003	
American Airlines, Inc. Mainline Jet Operations			
Revenue passenger miles (millions)	31,893	29,592	7.8
Available seat miles (millions)	42,906	41,348	3.8
Cargo ton miles (millions)	586	532	10.2
Passenger load factor	74.3%	71.6%	2.7 pts.
Passenger revenue yield per passenger mile (cents)	11.32	12.13	(6.7)
Passenger revenue per available seat mile (cents)	8.41	8.68	(3.1)
Cargo revenue yield per ton mile (cents)	29.56	27.91	5.9
Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1)	10.25	10.25	-
Special charges per available seat mile (cents)	0.14	0.80	(82.5)
Fuel consumption (gallons, in millions)	738	732	0.8
Fuel price per gallon (cents)	147.4	88.1	67.3

Regional Affiliates



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Revenue passenger miles (millions)	1,928	1,499	28.6
Available seat miles (millions)	2,877	2,311	24.5
Passenger load factor	67.0%	64.9%	2.1 pts.

### AMR Corporation

#### Average Equivalent Number of Employees

American Airlines	77,500	78,900
Other	13,200	11,700
Total	90,700	90,600

- (1) Excludes \$561 million and \$451 million of expense incurred related to Regional Affiliates in 2004 and 2003, respectively.

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Twelve Months Ended December 31,		Percent
	2004	2003	Change
<b>Revenues</b>			
Passenger - American Airlines	\$15,021	\$ 14,332	4.8
- Regional Affiliates	1,876	1,519	23.5
Cargo	625	558	12.0
Other revenues	1,123	1,031	8.9
Total operating revenues	18,645	17,440	6.9
<b>Expenses</b>			
Wages, salaries and benefits	6,719	7,264	(7.5)
Aircraft fuel	3,969	2,772	43.2
Depreciation and amortization	1,292	1,377	(6.2)
Other rentals and landing fees	1,187	1,173	1.2
Commissions, booking fees and credit card expense	1,107	1,063	4.1
Maintenance, materials and repairs	971	860	12.9
Aircraft rentals	609	687	(11.4)
Food service	558	611	(8.7)
Other operating expenses	2,366	2,428	(2.6)
Special charges	11	407	(97.3)
U.S. government grant	-	(358)	*
Total operating expenses	18,789	18,284	2.8
Operating Loss	(144)	(844)	(82.9)
<b>Other Income (Expense)</b>			
Interest income	66	55	20.0
Interest expense	(871)	(703)	23.9
Interest capitalized	80	71	12.7
Miscellaneous - net	108	113	(4.4)
	(617)	(464)	33.0
Loss Before Income Taxes	(761)	(1,308)	(41.8)
Income tax benefit **	-	(80)	*
Net Loss	\$ (761)	\$ (1,228)	(38.0)

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\* Greater than 100%

\*\* The company did not record a net tax benefit associated

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with its 2004 or 2003 losses due to the company providing a valuation allowance. However, in 2003, the company reached an agreement with the IRS covering tax years 1990 through 1995 and as a result recorded an \$80 million tax benefit to reduce previously accrued income tax liabilities.

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED)  
(in millions, except per share amounts)  
(Unaudited)

	Twelve Months Ended December 31,	
	2004	2003
Basic and Diluted Loss Per Share	\$ (4.74)	\$ (7.76)
Number of Shares Used in Computation		
Basic and Diluted	161	158

AMR CORPORATION  
OPERATING STATISTICS  
(Unaudited)

	Twelve Months Ended		
	December 31,		
	2004	2003	Percent Change
American Airlines, Inc. Mainline Jet Operations			
Revenue passenger miles (millions)	130,164	120,328	8.2
Available seat miles (millions)	174,015	165,209	5.3
Cargo ton miles (millions)	2,203	2,000	10.2
Passenger load factor	74.8%	72.8%	2.0 pts.
Passenger revenue yield per passenger mile (cents)	11.54	11.91	(3.1)
Passenger revenue per available seat mile (cents)	8.63	8.67	(0.5)
Cargo revenue yield per ton mile (cents)	28.36	27.87	1.8
Operating expenses per available seat mile, excluding Regional Affiliates (cents)(1)	9.73	10.15	(4.1)

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Special charges and U.S. government grant per available seat mile (cents)	0.01	0.05	(80.0)
Fuel consumption (gallons, in millions)	3,014	2,956	2.0
Fuel price per gallon (cents)	121.2	87.5	38.5

### Regional Affiliates

Revenue passenger miles (millions)	7,283	5,516	32.0
Available seat miles (millions)	10,835	8,597	26.0
Passenger load factor	67.2%	64.2%	3.0 pts.

(1) Excludes \$2,104 million and \$1,757 million of expense incurred related to Regional Affiliates in 2004 and 2003, respectively.

### AMERICAN AIRLINES, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (in millions) (Unaudited)

	Three Months Ended December 31, 2004	2003	Percent Change
<b>Revenues</b>			
Passenger - American Airlines	\$3,610	\$3,589	0.6
- Regional Affiliates	463	407	13.8
Cargo	173	149	16.1
Other revenues	285	238	19.7
Total operating revenues	4,531	4,383	3.4
<b>Expenses</b>			
Wages, salaries and benefits	1,554	1,496	3.9
Aircraft fuel	1,088	645	68.7
Regional carrier payments	504	401	25.7
Depreciation and amortization	286	309	(7.4)
Other rentals and landing fees	255	262	(2.7)
Commissions, booking fees and credit card expense	244	268	(9.0)
Maintenance, materials and repairs	190	179	6.1
Aircraft rentals	145	151	(4.0)
Food service	135	150	(10.0)
Other operating expenses	497	498	(0.2)
Special charges	59	330	(82.1)
Total operating expenses	4,957	4,689	5.7
Operating Loss	(426)	(306)	39.2
<b>Other Income (Expense)</b>			
Interest income	19	14	35.7
Interest expense	(165)	(74)	*
Interest capitalized	21	16	31.3
Related party interest - net	(1)	-	*
Miscellaneous - net	151	130	16.2
	25	86	(70.9)
Loss Before Income Taxes	(401)	(220)	82.3
Income tax benefit **	-	(91)	*
Net Loss	\$(401)	\$(129)	*

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\* Greater than 100%

\*\* The company did not record a net tax benefit associated with its 2004 or 2003 losses due to the company providing a valuation allowance. However, in 2003, the company reached an agreement with the IRS covering tax years 1990 through 1995 and as a result recorded a \$91 million tax benefit to reduce previously accrued income tax liabilities.

AMERICAN AIRLINES, INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions) (Unaudited)

	Twelve Months Ended December 31, 2004	2003	Percent Change
<b>Revenues</b>			
Passenger - American Airlines	\$15,021	\$14,332	4.8
- Regional Affiliates	1,876	1,519	23.5
Cargo	625	558	12.0
Other revenues	1,086	994	9.3
Total operating revenues	18,608	17,403	6.9
<b>Expenses</b>			
Wages, salaries and benefits	6,224	6,831	(8.9)
Aircraft fuel	3,653	2,586	41.3
Regional payments	1,869	1,550	20.6
Depreciation and amortization	1,124	1,213	(7.3)
Other rentals and landing fees	1,066	1,084	(1.7)
Commissions, booking fees and credit card expense	1,107	1,064	4.0
Maintenance, materials and repairs	821	714	15.0
Aircraft rentals	588	666	(11.7)
Food service	552	606	(8.9)
Other operating expenses	2,015	2,126	(5.2)
Special charges	10	407	(97.5)
U.S. government grant	-	(315)	*
Total operating expenses	19,029	18,532	2.7
<b>Operating Loss</b>	<b>(421)</b>	<b>(1,129)</b>	<b>(62.7)</b>
<b>Other Income (Expense)</b>			
Interest income	64	54	18.5
Interest expense	(650)	(524)	24.0
Interest capitalized	77	66	16.7
Related party interest - net	(2)	7	*
Miscellaneous - net	111	117	(5.1)
	(400)	(280)	42.9
<b>Loss Before Income Taxes</b>	<b>(821)</b>	<b>(1,409)</b>	<b>(41.7)</b>
Income tax benefit **	-	(91)	*
<b>Net Loss</b>	<b>\$ (821)</b>	<b>\$ (1,318)</b>	<b>(37.7)</b>

\* Greater than 100%

\*\* The company did not record a net tax benefit associated with its 2004 or 2003 losses due to the company providing a valuation allowance. However, in 2003, the company

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reached an agreement with the IRS covering tax years 1990 through 1995 and as a result recorded a \$91 million tax benefit to reduce previously accrued income tax liabilities.

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Current AMR Corp. news releases can be accessed via the Internet.  
The address is <http://www.aa.com>