

Edgar Filing: SYLVAN LEARNING SYSTEMS INC - Form SC 13G

SYLVAN LEARNING SYSTEMS INC  
Form SC 13G  
February 10, 2004

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

SCHEDULE 13G

Under the Securities exchange Act of 1934

SYLVAN LEARNING SYS INC

-----  
(NAME OF ISSUER)

COM

-----  
(TITLE OF CLASS OF SECURITIES)

871399101

-----  
(CUSIP NUMBER)

December 31, 2003

-----  
(Date of event which requires filing of this Statement)

NOTE: A MAJORITY OF THE SHARES REPORTED IN THIS SCHEDULE 13G ARE HELD BY UNAFFILIATED THIRD-PARTY CLIENT ACCOUNTS MANAGED BY ALLIANCE CAPITAL MANAGEMENT L.P., AS INVESTMENT ADVISER. (ALLIANCE CAPITAL MANAGEMENT L.P. IS A MAJORITY-OWNED SUBSIDIARY OF AXA FINANCIAL, INC.)

Check the appropriate box to designate the rule pursuant to which this Schedule is filed:

- X Rule 13d-1(b)
- Rule 13d-1(c)
- Rule 13d-1(d)

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter the disclosures provided in a prior cover page.

The information required in the remainder of this cover page shall not be deemed to be 'filed' for the purpose of Section 18 of the Securities Exchange Act of 1934 ('Act') or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

(CONTINUED ON FOLLOWING PAGE(S))

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CUSIP NO. 871399101

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1. NAME OF REPORTING PERSON

S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

AXA Assurances I.A.R.D. Mutuelle

2. CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*

(A)

(B)

3. SEC USE ONLY

4. CITIZENSHIP OR PLACE OF ORGANIZATION

France

|                                                                                                              |                             |           |
|--------------------------------------------------------------------------------------------------------------|-----------------------------|-----------|
| NUMBER OF SHARES<br>BENEFICIALLY<br>OWNED AS OF<br>December 31, 2003<br>BY EACH<br>REPORTING<br>PERSON WITH: | 5. SOLE VOTING POWER        | 1,808,452 |
|                                                                                                              | 6. SHARED VOTING POWER      | 0         |
|                                                                                                              | 7. SOLE DISPOSITIVE POWER   | 881,000   |
|                                                                                                              | 8. SHARED DISPOSITIVE POWER | 1,483,680 |

9. AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON 2,364,680  
(Not to be construed as an admission of beneficial ownership)

10. CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES \*

11. PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9 5.4%

12. TYPE OF REPORTING PERSON \*  
IC

\* SEE INSTRUCTIONS BEFORE FILLING OUT!

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1. NAME OF REPORTING PERSON

S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

AXA Assurances Vie Mutuelle

2. CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*

(A)

(B)

3. SEC USE ONLY

4. CITIZENSHIP OR PLACE OF ORGANIZATION

France

|                                                                      |                        |           |
|----------------------------------------------------------------------|------------------------|-----------|
| NUMBER OF SHARES<br>BENEFICIALLY<br>OWNED AS OF<br>December 31, 2003 | 5. SOLE VOTING POWER   | 1,808,452 |
|                                                                      | 6. SHARED VOTING POWER | 0         |

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|                                                                                                                                  |    |                                        |           |
|----------------------------------------------------------------------------------------------------------------------------------|----|----------------------------------------|-----------|
| BY EACH REPORTING PERSON WITH:                                                                                                   | 7. | SOLE DISPOSITIVE POWER                 | 881,000   |
|                                                                                                                                  | 8. | SHARED DISPOSITIVE POWER               | 1,483,680 |
| 9. AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON<br>(Not to be construed as an admission of beneficial ownership) |    |                                        | 2,364,680 |
| 10. CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES *                                                       |    |                                        |           |
| 11. PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9                                                                              |    |                                        | 5.4%      |
| 12. TYPE OF REPORTING PERSON *                                                                                                   |    |                                        |           |
| IC                                                                                                                               |    |                                        |           |
|                                                                                                                                  |    | * SEE INSTRUCTIONS BEFORE FILLING OUT! |           |

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|                                                                                                                                  |    |                                        |                    |
|----------------------------------------------------------------------------------------------------------------------------------|----|----------------------------------------|--------------------|
| 1. NAME OF REPORTING PERSON<br>S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON                                                 |    |                                        |                    |
| AXA Courtage Assurance Mutuelle                                                                                                  |    |                                        |                    |
| 2. CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP *                                                                            |    |                                        | (A) [X]<br>(B) [ ] |
| 3. SEC USE ONLY                                                                                                                  |    |                                        |                    |
| 4. CITIZENSHIP OR PLACE OF ORGANIZATION                                                                                          |    |                                        |                    |
| France                                                                                                                           |    |                                        |                    |
| NUMBER OF SHARES BENEFICIALLY OWNED AS OF December 31, 2003                                                                      | 5. | SOLE VOTING POWER                      | 1,808,452          |
|                                                                                                                                  | 6. | SHARED VOTING POWER                    | 0                  |
| BY EACH REPORTING PERSON WITH:                                                                                                   | 7. | SOLE DISPOSITIVE POWER                 | 881,000            |
|                                                                                                                                  | 8. | SHARED DISPOSITIVE POWER               | 1,483,680          |
| 9. AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON<br>(Not to be construed as an admission of beneficial ownership) |    |                                        | 2,364,680          |
| 10. CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES *                                                       |    |                                        |                    |
| 11. PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9                                                                              |    |                                        | 5.4%               |
| 12. TYPE OF REPORTING PERSON *                                                                                                   |    |                                        |                    |
| IC                                                                                                                               |    |                                        |                    |
|                                                                                                                                  |    | * SEE INSTRUCTIONS BEFORE FILLING OUT! |                    |

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- 1. NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

AXA

- 2. CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \* (A) [ ]  
(B) [ ]

- 3. SEC USE ONLY

- 4. CITIZENSHIP OR PLACE OF ORGANIZATION  
France

|                   |    |                          |           |
|-------------------|----|--------------------------|-----------|
| NUMBER OF SHARES  | 5. | SOLE VOTING POWER        | 1,808,452 |
| BENEFICIALLY      |    |                          |           |
| OWNED AS OF       | 6. | SHARED VOTING POWER      | 0         |
| December 31, 2003 |    |                          |           |
| BY EACH           | 7. | SOLE DISPOSITIVE POWER   | 881,000   |
| REPORTING         |    |                          |           |
| PERSON WITH:      | 8. | SHARED DISPOSITIVE POWER | 1,483,680 |

- 9. AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON 2,364,680  
(Not to be construed as an admission of beneficial ownership)

- 10. CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES \* | |

- 11. PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9 5.4%

- 12. TYPE OF REPORTING PERSON \*  
IC

\* SEE INSTRUCTIONS BEFORE FILLING OUT!

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- 1. NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

AXA Financial, Inc. 13-3623351

- 2. CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \* (A) [ ]  
(B) [ ]

- 3. SEC USE ONLY

- 4. CITIZENSHIP OR PLACE OF ORGANIZATION  
State of Delaware

|                   |    |                     |         |
|-------------------|----|---------------------|---------|
| NUMBER OF SHARES  | 5. | SOLE VOTING POWER   | 736,800 |
| BENEFICIALLY      |    |                     |         |
| OWNED AS OF       | 6. | SHARED VOTING POWER | 0       |
| December 31, 2003 |    |                     |         |

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|                                |    |                          |         |
|--------------------------------|----|--------------------------|---------|
| BY EACH REPORTING PERSON WITH: | 7. | SOLE DISPOSITIVE POWER   | 881,000 |
|                                | 8. | SHARED DISPOSITIVE POWER | 0       |

9. AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON 881,000  
(Not to be construed as an admission of beneficial ownership)

10. CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES \* | |

11. PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9 2.0%

12. TYPE OF REPORTING PERSON \*  
HC

\* SEE INSTRUCTIONS BEFORE FILLING OUT!

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Item 1(a) Name of Issuer:  
SYLVAN LEARNING SYS INC

Item 1(b) Address of Issuer's Principal Executive Offices:  
1001 Fleet St.  
Baltimore, MD 21202

Item 2(a) and (b)  
Name of Person Filing and Address of Principal Business Office:

AXA Assurances I.A.R.D Mutuelle, and  
AXA Assurances Vie Mutuelle,  
370, rue Saint Honore  
75001 Paris, France

AXA Courtage Assurance Mutuelle  
26, rue Louis le Grand  
75002 Paris, France

as a group (collectively, the 'Mutuelles AXA').

AXA  
25, avenue Matignon  
75008 Paris, France

AXA Financial, Inc.  
1290 Avenue of the Americas  
New York, New York 10104

(Please contact Dean Dubovy at (212) 314-5528 with any

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Item 2(c) Citizenship:  
Mutuelles AXA and AXA - France

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AXA Financial, Inc. - Delaware

Item 2(d) Title of Class of Securities:

COM

Item 2(e) Cusip Number:

871399101

Item 3. Type of Reporting Person:

AXA Financial, Inc. as a parent holding company,  
in accordance with 240.13d-1(b) (ii) (G).

The Mutuelles AXA, as a group, acting as a parent holding company.

AXA as a parent holding company.

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Item 4. Ownership as of December 31, 2003

(a) Amount Beneficially Owned:

2,364,680 shares of common stock beneficially owned including:

|                                                                                                               | No. of Shares |                             |
|---------------------------------------------------------------------------------------------------------------|---------------|-----------------------------|
|                                                                                                               | -----         |                             |
| The Mutuelles AXA, as a group                                                                                 | 0             |                             |
| AXA                                                                                                           | 0             |                             |
| AXA Entity or Entities                                                                                        |               |                             |
| Common Stock acquired solely for investment purposes:                                                         |               |                             |
| AXA Rosenberg Investment Management LLC                                                                       | 1,483,680     |                             |
| AXA Financial, Inc.                                                                                           | 0             |                             |
| Subsidiaries:                                                                                                 |               |                             |
| Alliance Capital Management L.P.                                                                              |               |                             |
| acquired solely for investment purposes on<br>behalf of client discretionary investment<br>advisory accounts: |               |                             |
| Common Stock                                                                                                  | 820,850       |                             |
|                                                                                                               |               | 820,850                     |
| The Equitable Life Assurance Society of the United States                                                     |               |                             |
| acquired solely for investment purposes:                                                                      |               |                             |
| Common Stock                                                                                                  | 60,150        |                             |
|                                                                                                               |               | 60,150                      |
| Total                                                                                                         |               | -----<br>2,364,680<br>===== |

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Each of the Mutuelles AXA, as a group, and AXA expressly declares that the filing of this Schedule 13G shall not be construed as an admission that it is, for purposes of Section 13(d) of the Exchange Act, the beneficial owner of any securities covered by this Schedule 13G.

Each of the above subsidiaries of AXA Financial, Inc. operates under independent management and makes independent decisions.

(b) Percent of Class: 5.4%  
=====

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ITEM 4. Ownership as of December 31, 2003 (CONT.)

(c) Deemed Voting Power and Disposition Power:

|                                                          | (i)<br>Deemed<br>to have<br>Sole Power<br>to Vote<br>or to<br>Direct<br>the Vote | (ii)<br>Deemed<br>to have<br>Shared Power<br>to Vote<br>or to<br>Direct<br>the Vote | (iii)<br>Deemed<br>to have<br>Sole Power<br>to Dispose<br>or to<br>Direct the<br>Disposition | (iv)<br>Deemed<br>to have<br>Shared Power<br>to Dispose<br>or to<br>Direct the<br>Disposition |
|----------------------------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| The Mutuelles AXA,<br>as a group                         | 0                                                                                | 0                                                                                   | 0                                                                                            | 0                                                                                             |
| AXA                                                      | 0                                                                                | 0                                                                                   | 0                                                                                            | 0                                                                                             |
| AXA Entity or Entities:                                  |                                                                                  |                                                                                     |                                                                                              |                                                                                               |
| AXA Rosenberg<br>Investment Management<br>LLC            | 1,071,652                                                                        | 0                                                                                   | 0                                                                                            | 1,483,680                                                                                     |
| AXA Financial, Inc.                                      | 0                                                                                | 0                                                                                   | 0                                                                                            | 0                                                                                             |
| Subsidiaries:                                            |                                                                                  |                                                                                     |                                                                                              |                                                                                               |
| -----<br>Alliance Capital<br>Management L.P.             | 676,650                                                                          | 0                                                                                   | 820,850                                                                                      | 0                                                                                             |
| The Equitable Life<br>Assurance Society<br>of the United | 60,150                                                                           | 0                                                                                   | 60,150                                                                                       | 0                                                                                             |
|                                                          | -----<br>1,808,452<br>=====                                                      | -----<br>0<br>=====                                                                 | -----<br>881,000<br>=====                                                                    | -----<br>1,483,680<br>=====                                                                   |

Each of the above subsidiaries of AXA Financial, Inc. operates under independent management and makes independent voting and investment decisions.

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Item 5. Ownership of Five Percent or Less of a Class:

If this statement is being filed to report the fact that as of the  
( )

Item 6. Ownership of More than Five Percent on behalf of Another Person. N/A

Item 7. Identification and Classification of the Subsidiary which Acquired the Security Being Reporting on by the Parent Holding Company:

This Schedule 13G is being filed by AXA Financial, Inc.; AXA, which owns AXA Financial, Inc.; and the Mutuelles AXA, which as a group control AXA:

(X) in the Mutuelles AXAs' capacity, as a group, acting as a parent holding company with respect to the holdings of the following AXA entity or entities:

(X) in AXA's capacity as a parent holding company with respect to the holdings of the following AXA entity or entities:

AXA Rosenberg Investment Management LLC

(X) in AXA Financial, Inc.'s capacity as a parent holding company with respect to the holdings of the following subsidiaries:

(X) Alliance Capital Management L.P.  
(13-3434400), an investment adviser registered under Section 203 of the Investment Advisers Act of 1940.

(X) The Equitable Life Assurance Society of the United States  
(13-5570651), an insurance company and an investment adviser registered under Section 203 of the Investment Advisers Act of 1940.

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Item 8. Identification and Classification of Members of the Group. N/A

Item 9. Notice of Dissolution of Group: N/A

Item 10. Certification:

By signing below I certify that to the best of my knowledge and belief, the securities referred to above were acquired in the ordinary course of business and were not acquired for the purpose of and do not have the effect of changing or influencing the control of the issuer of such securities and were not acquired in connection with or as a participant in any transaction having such purposes or effect.

Signature

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.



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Date: February 13, 2004

AXA FINANCIAL, INC.\*

/s/ Alvin H. Fenichel

Alvin H. Fenichel  
Senior Vice President  
and Controller

\*Pursuant to the Joint Filing Agreement with respect to Schedule 13G attached hereto as Exhibit I, among AXA Financial, Inc., AXA Assurances I.A.R.D Mutuelle, AXA Assurances Vie Mutuelle, AXA Courtage Assurance Mutuelle, and AXA, this statement Schedule 13G is filed on behalf of each of them.