

ORION ENERGY SYSTEMS, INC.

Form 10-Q

February 09, 2009

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended December 31, 2008**

**OR**

**☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**Commission file number 001-33887**

**Orion Energy Systems, Inc.**

**(Exact name of Registrant as specified in its charter)**

**Wisconsin**

**39-1847269**

**(State or other jurisdiction of incorporation or  
organization)**

**(I.R.S. Employer Identification number)**

**2001 Mirro Drive, Manitowoc, Wisconsin**

**54220**

**(Address of principal executive offices)**

**(Zip code)**

**Registrant's telephone number, including area code: (920) 892-9340**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐  
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definition of "accelerated filer," "large accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☒ Smaller reporting company ☐

(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

There were 22,648,887 shares of the Registrant's common stock outstanding on February 4, 2009.

**Orion Energy Systems, Inc.**  
**Quarterly Report On Form 10-Q**  
**For The Quarter Ended December 31, 2008**  
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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1: Financial Statements**

**ORION ENERGY SYSTEMS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands, except share and per share amounts)  
(Unaudited)

|                                                                                                                                                                                                                                                                             | <b>March 31,<br/>2008</b> | <b>(Unaudited)<br/>December<br/>31,<br/>2008</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------------------------------------|
| <b>Assets</b>                                                                                                                                                                                                                                                               |                           |                                                  |
| Cash and cash equivalents                                                                                                                                                                                                                                                   | \$ 78,312                 | \$ 24,175                                        |
| Short-term investments                                                                                                                                                                                                                                                      | 2,404                     | 24,692                                           |
| Accounts receivable, net of allowances of \$79 and \$111                                                                                                                                                                                                                    | 17,666                    | 19,144                                           |
| Inventories, net                                                                                                                                                                                                                                                            | 16,789                    | 18,592                                           |
| Deferred tax assets                                                                                                                                                                                                                                                         | 286                       | 472                                              |
| Prepaid expenses and other current assets                                                                                                                                                                                                                                   | 1,439                     | 2,616                                            |
| <br>Total current assets                                                                                                                                                                                                                                                    | <br>116,896               | <br>89,691                                       |
| Property and equipment, net                                                                                                                                                                                                                                                 | 11,539                    | 20,949                                           |
| Patents and licenses, net                                                                                                                                                                                                                                                   | 388                       | 1,400                                            |
| Investment                                                                                                                                                                                                                                                                  | 794                       |                                                  |
| Deferred tax assets                                                                                                                                                                                                                                                         | 1,000                     | 888                                              |
| Other long-term assets                                                                                                                                                                                                                                                      | 85                        | 360                                              |
| <br>Total assets                                                                                                                                                                                                                                                            | <br>\$ 130,702            | <br>\$ 113,288                                   |
| <br><b>Liabilities and Shareholders' Equity</b>                                                                                                                                                                                                                             |                           |                                                  |
| Accounts payable                                                                                                                                                                                                                                                            | \$ 7,521                  | \$ 8,963                                         |
| Accrued expenses                                                                                                                                                                                                                                                            | 4,242                     | 2,614                                            |
| Current maturities of long-term debt                                                                                                                                                                                                                                        | 843                       | 868                                              |
| <br>Total current liabilities                                                                                                                                                                                                                                               | <br>12,606                | <br>12,445                                       |
| Long-term debt, less current maturities                                                                                                                                                                                                                                     | 4,473                     | 3,813                                            |
| Other long-term liabilities                                                                                                                                                                                                                                                 | 433                       | 429                                              |
| <br>Total liabilities                                                                                                                                                                                                                                                       | <br>17,512                | <br>16,687                                       |
| <br>Commitments and contingencies (See Note F)                                                                                                                                                                                                                              |                           |                                                  |
| Shareholders' equity:                                                                                                                                                                                                                                                       |                           |                                                  |
| Preferred stock, \$0.01 par value: Shares authorized: 30,000,000 shares at March 31, 2008 and December 31, 2008                                                                                                                                                             |                           |                                                  |
| Common stock, no par value: Shares authorized: 200,000,000 at March 31, 2008 and December 31, 2008; shares issued: 27,339,414 and 28,253,773 at March 31, 2008 and December 31, 2008; shares outstanding: 26,963,408 and 22,618,553 at March 31, 2008 and December 31, 2008 |                           |                                                  |
| Additional paid-in capital                                                                                                                                                                                                                                                  | 114,090<br>(1,739)        | 118,282<br>(24,180)                              |

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Treasury stock: 376,006 common shares at March 31, 2008 and 5,635,220 at  
December 31, 2008

|                                               |            |            |
|-----------------------------------------------|------------|------------|
| Accumulated other comprehensive (loss) income | (6)        | 13         |
| Retained earnings                             | 845        | 2,486      |
| Total shareholders' equity                    | 113,190    | 96,601     |
| Total liabilities and shareholders' equity    | \$ 130,702 | \$ 113,288 |

The accompanying notes are an integral part of these consolidated statements.

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**ORION ENERGY SYSTEMS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except share and per share amounts)  
(Unaudited)

|                                                                          | <b>Three Months Ended<br/>December 31,</b> |             | <b>Nine Months Ended December<br/>31,</b> |             |
|--------------------------------------------------------------------------|--------------------------------------------|-------------|-------------------------------------------|-------------|
|                                                                          | <b>2007</b>                                | <b>2008</b> | <b>2007</b>                               | <b>2008</b> |
| Product revenue                                                          | \$ 18,934                                  | \$ 20,671   | \$ 47,686                                 | \$ 50,840   |
| Service revenue                                                          | 4,377                                      | 1,704       | 10,751                                    | 6,401       |
| Total revenue                                                            | 23,311                                     | 22,375      | 58,437                                    | 57,241      |
| Cost of product revenue                                                  | 12,224                                     | 13,644      | 31,044                                    | 33,724      |
| Cost of service revenue                                                  | 2,833                                      | 1,311       | 7,214                                     | 4,565       |
| Total cost of revenue                                                    | 15,057                                     | 14,955      | 38,258                                    | 38,289      |
| Gross profit                                                             | 8,254                                      | 7,420       | 20,179                                    | 18,952      |
| Operating expenses:                                                      |                                            |             |                                           |             |
| General and administrative                                               | 3,288                                      | 2,438       | 6,766                                     | 7,946       |
| Sales and marketing                                                      | 2,260                                      | 2,741       | 6,309                                     | 8,164       |
| Research and development                                                 | 454                                        | 347         | 1,334                                     | 1,138       |
| Total operating expenses                                                 | 6,002                                      | 5,526       | 14,409                                    | 17,248      |
| Income from operations                                                   | 2,252                                      | 1,894       | 5,770                                     | 1,704       |
| Other income (expense):                                                  |                                            |             |                                           |             |
| Interest expense                                                         | (648)                                      | (33)        | (1,272)                                   | (141)       |
| Dividend and interest income                                             | 286                                        | 325         | 480                                       | 1,492       |
| Total other income (expense)                                             | (362)                                      | 292         | (792)                                     | 1,351       |
| Income before income tax                                                 | 1,890                                      | 2,186       | 4,978                                     | 3,055       |
| Income tax expense                                                       | 737                                        | 1,032       | 2,023                                     | 1,414       |
| Net income                                                               | 1,153                                      | 1,154       | 2,955                                     | 1,641       |
| Accretion of redeemable preferred stock<br>and preferred stock dividends | (75)                                       |             | (225)                                     |             |
| Participation rights of preferred stock in<br>undistributed earnings     | (264)                                      |             | (775)                                     |             |
| Net income attributable to common<br>shareholders                        | \$ 814                                     | \$ 1,154    | \$ 1,955                                  | \$ 1,641    |
| Basic net income per share attributable to<br>common shareholders        | \$ 0.06                                    | \$ 0.05     | \$ 0.17                                   | \$ 0.06     |
| Weighted-average common shares<br>outstanding                            | 13,889,162                                 | 25,203,827  | 11,774,702                                | 26,398,338  |
|                                                                          | \$ 0.05                                    | \$ 0.04     | \$ 0.14                                   | \$ 0.06     |

Diluted net income per share attributable  
to common shareholders

Weighted-average common shares and  
share equivalents outstanding

22,858,230

26,414,750

20,752,432

28,710,765

The accompanying notes are an integral part of these consolidated statements.

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**ORION ENERGY SYSTEMS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(Unaudited)

|                                                                               | <b>Nine Months Ended December</b> |                 |
|-------------------------------------------------------------------------------|-----------------------------------|-----------------|
|                                                                               | <b>31,</b>                        |                 |
|                                                                               | <b>2007</b>                       | <b>2008</b>     |
| <b>Operating activities</b>                                                   |                                   |                 |
| Net income                                                                    | \$ 2,955                          | \$ 1,641        |
| Adjustments to reconcile net income to net cash used in operating activities: |                                   |                 |
| Depreciation and amortization                                                 | 1,089                             | 1,337           |
| Stock-based compensation expense                                              | 929                               | 1,204           |
| Deferred income tax benefit                                                   | 565                               | 1,340           |
| Other                                                                         | 38                                | 78              |
| Changes in operating assets and liabilities:                                  |                                   |                 |
| Accounts receivable                                                           | (3,130)                           | (1,484)         |
| Inventories                                                                   | (7,822)                           | (1,804)         |
| Prepaid expenses and other current assets                                     | (785)                             | (2,473)         |
| Accounts payable                                                              | 2,032                             | 1,442           |
| Accrued expenses                                                              | 2,014                             | (1,749)         |
| <b>Net cash used in operating activities</b>                                  | <b>(2,115)</b>                    | <b>(468)</b>    |
| <b>Investing activities</b>                                                   |                                   |                 |
| Purchase of property and equipment                                            | (1,876)                           | (10,630)        |
| Purchase of short-term investments                                            |                                   | (22,270)        |
| Additions to patents and licenses                                             | (132)                             | (1,090)         |
| Proceeds from sales of long term assets                                       |                                   | 860             |
| Gain on sale of long term investment                                          |                                   | (361)           |
| Net decrease in amount due from shareholder                                   | 187                               |                 |
| <b>Net cash used in investing activities</b>                                  | <b>(1,821)</b>                    | <b>(33,491)</b> |
| <b>Financing activities</b>                                                   |                                   |                 |
| Proceeds from issuance of long-term debt                                      | 11,302                            |                 |
| Payment of long-term debt                                                     | (531)                             | (633)           |
| Repurchase of common stock into treasury                                      |                                   | (22,441)        |
| Proceeds from shareholder notes receivable, net                               | 750                               |                 |
| Net activity in revolving line of credit                                      | (6,064)                           |                 |
| Excess benefit for deferred taxes on stock-based compensation                 | 1,230                             | 1,453           |
| Deferred financing costs and offering costs                                   | (256)                             | 7               |
| Proceeds from initial public offering, net of issuance costs                  | 78,627                            |                 |
| Proceeds from exercise of stock options and warrants                          | 1,888                             | 1,436           |
| <b>Net cash provided by (used in) financing activities</b>                    | <b>86,946</b>                     | <b>(20,178)</b> |
| Net increase (decrease) in cash and cash equivalents                          | 83,010                            | (54,137)        |
| Cash and cash equivalents at beginning of period                              | 285                               | 78,312          |
| Cash and cash equivalents at end of period                                    | \$ 83,295                         | \$ 24,175       |

**Supplemental cash flow information:**

|                            |    |     |    |     |
|----------------------------|----|-----|----|-----|
| Cash paid for interest     | \$ | 914 | \$ | 272 |
| Cash paid for income taxes |    | 379 |    | 121 |

**Supplemental disclosure of non-cash investing and financing activities**

|                                                                                |    |        |    |     |
|--------------------------------------------------------------------------------|----|--------|----|-----|
| Long term note receivable received on sale of investment                       | \$ |        | \$ | 298 |
| Shares surrendered for payment of stock note receivable                        |    | 1,378  |    |     |
| Conversion of debt to common stock                                             |    | 10,762 |    |     |
| Conversion of redeemable preferred stock and accrued dividends to common stock |    | 10,714 |    |     |
| Preferred stock accretion                                                      |    | 225    |    |     |

The accompanying notes are an integral part of these consolidated statements.

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**ORION ENERGY SYSTEMS, INC. AND SUBSIDIARIES**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE A DESCRIPTION OF BUSINESS**

***Organization***

The Company includes Orion Energy Systems, Inc., a Wisconsin corporation, and all consolidated subsidiaries. The Company is a developer, manufacturer and seller of lighting and energy management systems. The corporate offices and manufacturing operations are located in Manitowoc, Wisconsin and operations facilities are located in Plymouth, Wisconsin.

***Initial Public Offering***

In December 2007, the Company completed its initial public offering (IPO) of common stock in which a total of 8,846,154 shares were sold, including 1,997,062 shares sold by selling shareholders, at an issuance price of \$13.00 per share. The Company raised a total of \$89.0 million in gross proceeds from the IPO, or approximately \$78.6 in net proceeds after deducting underwriting discounts and commissions of \$6.2 million and offering costs of approximately \$4.2 million. Concurrent with the closing of the IPO on December 24, 2007, all of the Company's then outstanding Series B preferred stock and Series C preferred stock converted on a one share to one share basis to common stock. The numbers of shares converted were 2,989,830 and 1,818,182 of Series B preferred stock and Series C preferred stock, respectively. On December 24, 2007, the holders of convertible debt converted \$10.8 million of such debt and accreted interest into 2,360,802 shares of the Company's common stock.

**NOTE B SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***Principles of Consolidation***

The condensed consolidated financial statements include the accounts of Orion Energy Systems, Inc. and its wholly-owned subsidiaries. All significant intercompany transactions and balances have been eliminated in consolidation.

***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments, consisting of normal recurring adjustments, considered necessary for a fair presentation have been included. Interim results are not necessarily indicative of results that may be expected for the year ending March 31, 2009 or other interim periods.

The condensed consolidated balance sheet at March 31, 2008 has been derived from the audited consolidated financial statements at that date but does not include all of the information required by GAAP for complete financial statements.

The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2008 filed with the Securities and Exchange Commission on June 27, 2008.

***Use of Estimates***

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during that reporting period. Areas that require the use of significant management estimates include revenue recognition, inventory obsolescence, bad debt reserves, accruals for warranty expenses, income taxes and certain equity transactions. Accordingly, actual results could differ from those estimates.

**Table of Contents*****Cash and cash equivalents***

The Company considers all highly liquid, short-term investments with original maturities of three months or less to be cash equivalents.

***Short-term investments available for sale***

The amortized cost and fair value of marketable securities, with gross unrealized gains and losses, as of December 31, 2008 and March 31, 2008 were as follows (in thousands):

| <b>December 31, 2008</b>      |                  |                   |                   |              |                    |                    |
|-------------------------------|------------------|-------------------|-------------------|--------------|--------------------|--------------------|
|                               | <b>Amortized</b> | <b>Unrealized</b> | <b>Unrealized</b> |              | <b>Cash and</b>    | <b>Short</b>       |
|                               | <b>Cost</b>      | <b>Gains</b>      | <b>Losses</b>     | <b>Fair</b>  | <b>Cash</b>        | <b>Term</b>        |
|                               |                  |                   |                   | <b>Value</b> | <b>Equivalents</b> | <b>Investments</b> |
| Money market funds            | \$ 17,318        | \$                | \$                | \$ 17,318    | \$ 17,318          | \$                 |
| Bank certificate of deposit   | 7,000            |                   |                   | 7,000        | 700                | 6,300              |
| Commercial paper              | 6,596            | 83                |                   | 6,679        | 3,000              | 3,679              |
| Corporate obligations         | 2,257            |                   | (11)              | 2,246        |                    | 2,246              |
| Government agency obligations | 14,501           | 24                |                   | 14,525       | 2,058              | 12,467             |
| Total                         | \$ 47,672        | \$ 107            | \$ (11)           | \$ 47,768    | \$ 23,076          | \$ 24,692          |

| <b>March 31, 2008</b>         |                  |                   |                   |              |                    |                    |
|-------------------------------|------------------|-------------------|-------------------|--------------|--------------------|--------------------|
|                               | <b>Amortized</b> | <b>Unrealized</b> | <b>Unrealized</b> |              | <b>Cash and</b>    | <b>Short</b>       |
|                               | <b>Cost</b>      | <b>Gains</b>      | <b>Losses</b>     | <b>Fair</b>  | <b>Cash</b>        | <b>Term</b>        |
|                               |                  |                   |                   | <b>Value</b> | <b>Equivalents</b> | <b>Investments</b> |
| Money market funds            | \$ 63,356        | \$                | \$                | \$ 63,356    | \$ 63,356          | \$                 |
| Commercial paper              | 14,466           | 7                 |                   | 14,473       | 14,473             |                    |
| Government agency obligations | 2,410            |                   | (6)               | 2,404        |                    | 2,404              |
| Total                         | \$ 80,232        | \$ 7              | \$ (6)            | \$ 80,233    | \$ 77,829          | \$ 2,404           |

Effective April 1, 2008, the Company adopted Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* (SFAS No. 157). In February 2008, The Financial Accounting Standards Board (FASB) issued FASB Staff Position No. 157-2, *Effective Date of FASB Statement No. 157*, which provides a one year deferral of the effective date of SFAS 157 for non-financial assets and non-financial liabilities, except those that are recognized or disclosed in the financial statements at fair value at least annually. Therefore, the Company has adopted the provisions of SFAS No. 157 with respect to its financial assets and liabilities only. SFAS No. 157 defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles and enhances disclosures about fair value measurements. Fair value is defined under SFAS No. 157 as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value under SFAS No. 157 must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered

observable and the last unobservable, that may be used to measure fair value which are the following:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The adoption of SFAS No. 157 did not have a material impact on the Company's results of operations or financial position. As of December 31, 2008, the Company's financial assets were measured at fair value in accordance with SFAS No. 157 employing level 1 inputs.

***Fair value of financial instruments***

The carrying amounts of the Company's financial instruments, which include cash and cash equivalents, short-term investments,

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accounts receivable, and accounts payable, approximate their respective fair values due to the relatively short-term nature of these instruments. Based upon interest rates currently available to the Company for debt with similar terms, the carrying value of the Company's long-term debt is also approximately equal to its fair value.

***Accounts receivable***

The majority of the Company's accounts receivable are due from companies in the commercial, industrial and agricultural industries, and wholesalers. Credit is extended based on an evaluation of a customer's financial condition. Generally, collateral is not required for end users; however, the payment of certain trade accounts receivable from wholesalers is secured by irrevocable standby letters of credit. Accounts receivable are due within 30-60 days. Accounts receivable are stated at the amount the Company expects to collect from outstanding balances. The Company provides for probable uncollectible amounts through a charge to earnings and a credit to an allowance for doubtful accounts based on its assessment of the current status of individual accounts. Balances that are still outstanding after the Company has used reasonable collection efforts are written off through a charge to the allowance for doubtful accounts and a credit to accounts receivable.

Included in accounts receivable are amounts due from a third party finance company to which the Company has sold, without recourse, the future cash flows from lease arrangements entered into with customers. Such receivables are recorded at the present value of the future cash flows discounted at 10.25%. As of December 31, 2008 the following amounts were due from the third party finance company in future periods (in thousands):

|                                    |        |
|------------------------------------|--------|
| 2009                               | \$ 140 |
| 2010                               | 33     |
| Total gross receivable             | 173    |
| Less: amount representing interest | (9)    |
| Net contracts receivable           | \$ 164 |

***Inventories***

Inventories consist of raw materials and components, such as ballasts, metal sheet and coil stock and molded parts; work in process inventories, such as frames and reflectors; and finished goods, including completed fixtures or systems and accessories, such as lamps, meters and power supplies. All inventories are stated at the lower of cost or market value with cost determined using the first-in, first-out (FIFO) method. The Company reduces the carrying value of its inventories for differences between the cost and estimated net realizable value, taking into consideration usage in the preceding 12 months, expected demand, and other information indicating obsolescence. The Company records as a charge to cost of product revenue the amount required to reduce the carrying value of inventory to net realizable value. As of March 31, 2008 and December 31, 2008, the Company had inventory obsolescence reserves of \$530,000 and \$617,000.

Costs associated with the procurement and warehousing of inventories, such as inbound freight charges and purchasing and receiving costs, are also included in cost of product revenue.

Inventories were comprised of the following (in thousands):

|                              | <b>March 31,<br/>2008</b> | <b>December<br/>31,<br/>2008</b> |
|------------------------------|---------------------------|----------------------------------|
| Raw materials and components | \$ 9,948                  | \$ 10,630                        |
| Work in process              | 680                       | 1,024                            |
| Finished goods               | 6,161                     | 6,938                            |
|                              | \$ 16,789                 | \$ 18,592                        |

***Property and Equipment***

Property and equipment were comprised of the following (in thousands):

|                                                 | <b>March 31,<br/>2008</b> | <b>December<br/>31,<br/>2008</b> |
|-------------------------------------------------|---------------------------|----------------------------------|
| Land and land improvements                      | \$ 703                    | \$ 822                           |
| Buildings                                       | 4,803                     | 5,390                            |
| Furniture, fixtures and office equipment        | 2,256                     | 2,591                            |
| Plant equipment                                 | 4,543                     | 6,568                            |
| Construction in progress                        | 2,918                     | 10,104                           |
|                                                 | 15,223                    | 25,475                           |
| Less: accumulated depreciation and amortization | (3,684)                   | (4,526)                          |
| Net property and equipment                      | \$ 11,539                 | \$ 20,949                        |

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Equipment included above under capital leases was as follows (in thousands):

|                                | March<br>31,<br>2008 | December<br>31,<br>2008 |
|--------------------------------|----------------------|-------------------------|
| Equipment                      | \$ 1,206             | \$ 1,154                |
| Less: accumulated amortization | (433)                | (493)                   |
| Net equipment                  | \$ 773               | \$ 661                  |

The Company capitalized \$90,000 and \$186,000 of interest for construction in progress for the three and nine months ended December 31, 2008. There was no interest capitalized for the three and nine months ended December 31, 2007.

### Patents and Licenses

In April 2008, the Company entered into a new employment agreement with the Company's CEO, Neal Verfuert, which superceded and terminated Mr. Verfuert's former employment agreement with the Company. Under the former agreement, Mr. Verfuert was entitled to initial ownership of any intellectual work product he made or developed, subject to the Company's option to acquire, for a fee, any such intellectual work product. The Company made payments to Mr. Verfuert totaling \$144,000 per year in exchange for the rights to eight issued and pending patents. Pursuant to the new employment agreement, in exchange for a lump sum payment of \$950,000, Mr. Verfuert terminated the former agreement and irrevocably transferred ownership of his current and future intellectual property rights to the Company as the Company's exclusive property. This amount was capitalized in fiscal 2009 and is being amortized over the estimated future useful lives (ranging from 10 to 17 years) of the property rights.

### Investment

In June 2008, the Company sold its long-term investment consisting of 77,000 shares of preferred stock of a manufacturer of specialty aluminum products. The investment was originally acquired in July 2006 by exchanging products with a fair value of \$794,000. The Company received cash proceeds from the sale in the amount of \$986,000, which included accrued dividends of \$128,000, and also received a promissory note in the amount of \$298,000.

### Other Long-Term Assets

Other long-term assets include \$62,000 and \$34,000 of deferred financing costs as of March 31, 2008 and December 31, 2008 and \$298,000 of a note receivable as of December 31, 2008. Upon the sales of the long-term investment noted above, the Company received a promissory note. The note provides for interest only payments at 7% for the first year and 15% for the second year and thereafter. The full principal amount of the note is due in June 2011. The note is secured by a personal guarantee from the CEO of the specialty aluminum products company.

### Accrued Expenses

Accrued expenses include warranty accruals, accrued wages, accrued vacation, sales tax payable and other various unpaid expenses. Accrued subcontractor fees were \$916,000 and accrued bonus costs were \$968,000 as of March 31, 2008. No accrued costs exceeded 5% of current liabilities as of December 31, 2008.

The Company generally offers a limited warranty of one year on its products in addition to those standard warranties offered by major original equipment component manufacturers. The manufacturers' warranties cover lamps and ballasts, which are significant components in the Company's products.

Changes in the Company's warranty accrual were as follows (in thousands):

|                              | Three Months Ended<br>December 31, |       | Nine Months Ended<br>December 31, |       |
|------------------------------|------------------------------------|-------|-----------------------------------|-------|
|                              | 2007                               | 2008  | 2007                              | 2008  |
| Beginning of period          | \$ 187                             | \$ 46 | \$ 45                             | \$ 69 |
| Provision to cost of revenue | 2                                  | 10    | 233                               | 35    |
| Charges                      | (95)                               | (1)   | (184)                             | (49)  |

|               |       |       |       |       |
|---------------|-------|-------|-------|-------|
| End of period | \$ 94 | \$ 55 | \$ 94 | \$ 55 |
|---------------|-------|-------|-------|-------|

### ***Revenue Recognition***

The Company recognizes revenue in accordance with Staff Accounting Bulletin (SAB) No. 104, *Revenue Recognition*. Based upon SAB 104, revenue is recognized when the following four criteria are met:

persuasive evidence of an arrangement exists;

delivery has occurred and title has passed to the customer;

the sales price is fixed and determinable and no further obligation exists; and

collectability is reasonably assured

These four criteria are met for the Company's product only revenue upon delivery of the product and title passing to the customer. At that time, the Company provides for estimated costs that may be incurred for product warranties and sales returns. Revenues are presented net of sales tax and other sales related taxes.

For sales contracts consisting of multiple elements of revenue, such as a combination of product sales and services, the Company determines revenue by allocating the total contract revenue to each element based on the relative fair values in accordance with Emerging Issues Task Force (EITF) No. 00-21, *Revenue Arrangements With Multiple Deliverables*.

Services other than installation and recycling that are completed prior to delivery of the product are recognized upon shipment and

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are included in product revenue as evidence of fair value does not exist. These services include comprehensive site assessment, site field verification, utility incentive and government subsidy management, engineering design, and project management.

Service revenue includes revenue earned from installation, which includes recycling services. Service revenue is recognized when services are complete and customer acceptance has been received. The Company primarily contracts with third-party vendors for the installation services provided to customers and, therefore, determines fair value based upon negotiated pricing with such third-party vendors. Recycling services provided in connection with installation entail disposal of the customer's legacy lighting fixtures.

In October 2008, the Company introduced a new financing program for a customer's purchase of the Company's energy management systems called the Orion Virtual Power Plant (OVPP). The OVPP is structured as a supply contract in which the Company delivers a defined amount of energy savings at a fixed rate over the life of the contract, typically 60 months. Revenue is recognized on a monthly basis over the life of the contract upon successful installation of the system and customer acknowledgement that the product is operating as specified.

Costs of products delivered, and services performed, that are subject to additional performance obligations or customer acceptance are deferred and recorded in Prepaid Expenses and Other Current Assets on the Consolidated Balance Sheet. These deferred costs are expensed at the time the related revenue is recognized. Deferred costs amounted to \$82,000 and \$567,000 as of March 31, 2008 and December 31, 2008.

Deferred revenue relates to an obligation to provide maintenance on certain sales and is classified as a liability on the Balance Sheet. The fair value of the maintenance is readily determinable based upon pricing from third-party vendors. Deferred revenue is recognized when the services are delivered, which occurs in excess of a year after the original contract.

Deferred revenue was comprised of the following (in thousands):

|                                        | <b>March<br/>31,<br/>2008</b> | <b>December<br/>31,<br/>2008</b> |
|----------------------------------------|-------------------------------|----------------------------------|
| Deferred revenue – current liability   | \$ 134                        | \$ 116                           |
| Deferred revenue – long term liability | 41                            | 32                               |
| Total deferred revenue                 | \$ 175                        | \$ 148                           |

***Income Taxes***

The Company accounts for income taxes in accordance with SFAS 109, *Accounting for Income Taxes* and FIN 48, *Accounting for Uncertainty in Income Taxes – an Interpretation of FASB Statement No. 109*. SFAS 109 requires recognition of deferred tax assets and liabilities for the future tax consequences of temporary differences between financial reporting and income tax basis of assets and liabilities and are measured using the enacted tax rates and laws expected to be in effect when the temporary differences will reverse. Deferred income taxes also arise from the future tax benefits of operating loss and tax credit carryforwards. A valuation allowance is established when management determines that it is more likely than not that all or a portion of a deferred tax asset will not be realized.

FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. For those benefits to be recognized, a tax position must be more-likely-than-not to be sustained upon examination. The Company has classified the amounts recorded for uncertain tax benefits in the balance sheet as other liabilities (non-current) to the extent that payment is not anticipated within one year. The Company recognizes penalties and interest related to uncertain tax liabilities in income tax expense. Penalties and interest are immaterial as of the date of adoption and are included in the unrecognized tax benefits.

**Nine Months  
Ended**

|                                                                          |    | <b>December 31,<br/>2008</b> |
|--------------------------------------------------------------------------|----|------------------------------|
| Unrecognized tax benefits upon adoption on March 31, 2008                | \$ | 392                          |
| Decreases relating to settlements with tax authorities                   |    | (5)                          |
| Additions based on tax positions related to the current period positions |    | 10                           |
| Unrecognized tax benefits as of December 31, 2008                        | \$ | 397                          |

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The income tax provision for the nine months ended December 31, 2008 was determined by applying an estimated annual effective tax rate of 46.30% to income before taxes. The estimated effective income tax rate was determined by applying statutory tax rates to pretax income adjusted for certain permanent book to tax differences and tax credits.

Below is a reconciliation of the statutory federal income tax rate and the effective income tax rate:

|                            | <b>Year Ended<br/>March 31,<br/>2008</b> | <b>Nine Months<br/>Ended<br/>December 31,<br/>2008</b> |
|----------------------------|------------------------------------------|--------------------------------------------------------|
| Statutory federal tax rate | 34.00%                                   | 34.00%                                                 |
| State taxes, net           | 4.20%                                    | 5.89%                                                  |
| Incentive stock options    | 2.70%                                    | 6.05%                                                  |
| Federal tax credit         | (1.50)%                                  | (0.77)%                                                |
| State tax credit           | (1.00)%                                  | 0.00%                                                  |
| Other, net                 | (0.30)%                                  | 1.13%                                                  |
| Effective income tax rate  | 38.10%                                   | 46.30%                                                 |

The Company is eligible for tax benefits associated with the excess of the tax deduction available for exercises of non-qualified stock options over the amount recorded at grant. The amount of the benefit is based on the ultimate deduction reflected in the applicable income tax return. The current benefit of \$3.1 million was recorded as a reduction in taxes payable and a credit to additional paid-in capital based on the amount that was utilized year to date. As of December 31, 2008, the Company has approximately \$2.8 million of net operating losses that resulted from the exercise of non-qualified stock options in the current and prior years that have not been recognized as a reduction to current income taxes payable.

The Company has issued incentive stock options for which stock compensation expense is not deductible currently for tax purposes. The non-deductible expense is considered permanent in nature. A disqualifying disposition occurs when a shareholder sells shares from an option exercise within 12 months of the exercise date or within 24 months of the option grant date. In the event of a disqualifying disposition, the option and related stock compensation expense take on the characteristics of a non-qualified stock option grant, and is deductible for income tax purposes. This deduction is a permanent tax rate differential. The Company could incur significant changes in its effective tax rate in future periods based upon incentive stock option compensation expense and disqualifying disposition events. Since July 30, 2008, all stock option grants have been issued as non-qualified stock options.

**Stock Option Plans**

The fair value of each option grant for the three and nine months ended December 31, 2007 and 2008 was determined using the assumptions in the following table:

|                                | <b>Three months Ended<br/>December 31,</b> |             | <b>Nine months Ended<br/>December 31,</b> |             |
|--------------------------------|--------------------------------------------|-------------|-------------------------------------------|-------------|
|                                | <b>2007</b>                                | <b>2008</b> | <b>2007</b>                               | <b>2008</b> |
| Weighted average expected term | N/A                                        | 5.2 years   | 6.6 years                                 | 5.6 years   |
| Risk-free interest rate        | N/A                                        | 2.19%       | 4.66%                                     | 3.15%       |
| Expected volatility            | N/A                                        | 60%         | 60%                                       | 60%         |
| Expected forfeiture rate       | N/A                                        | 2%          | 6%                                        | 2%          |
| Expected dividend yield        | N/A                                        | 0%          | 0%                                        | 0%          |

**Net Income per Common Share**

Basic net income per common share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding for the period and does not consider common stock equivalents.

Prior to the Company's IPO on December 24, 2007, all series of the Company's preferred stock participated in all undistributed earnings with the common stock. The Company allocated earnings to the common shareholders and participating preferred shareholders under the two-class method as required by EITF 03-6, *Participating Securities and the Two-Class Method under FASB Statement No. 128*. The two-class method is an earnings allocation method under which basic net income per share is calculated for the Company's common stock and participating preferred stock considering both accrued preferred stock dividends and participation rights in undistributed earnings as if all such earnings had been distributed during the year. Since the Company's participating preferred stock was not contractually required to share in the Company's losses, in applying the two-class method to compute basic net income per common share, no allocation was made to the preferred stock if a net loss existed or if an undistributed net loss resulted from reducing net income by the accrued preferred stock dividends. All preferred stock outstanding as of the IPO was automatically converted to common stock upon closing of the IPO.

Diluted net income per common share reflects the dilution that would have occurred if preferred stock was converted, warrants and

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employee stock options were exercised, and shares issued per exercise of stock options for which the exercise price was paid by a non-recourse loan from the Company were outstanding. In the computation of diluted net income per common share, the Company uses the if converted method for preferred stock and restricted stock, and the treasury stock method for outstanding options and warrants. In addition, in computing the dilutive effect of the convertible notes, the numerator is adjusted to add back the after-tax amount of interest recognized in the period.

The net income per share of common stock for the three and nine months ended December 31, 2007 and 2008 was as follows:

| (in thousands except share amounts)                                                                                                  | Three Months Ended<br>December 31, |            | Nine Months Ended<br>December 31, |            |
|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------|-----------------------------------|------------|
|                                                                                                                                      | 2007                               | 2008       | 2007                              | 2008       |
| <b>Numerator:</b>                                                                                                                    |                                    |            |                                   |            |
| Net income                                                                                                                           | \$ 1,153                           | \$ 1,154   | \$ 2,955                          | \$ 1,641   |
| Accretion of redeemable preferred stock and preferred stock dividends                                                                | (75)                               |            | (225)                             |            |
| Participation rights of preferred stock in undistributed earnings                                                                    | (264)                              |            | (775)                             |            |
| Numerator for basic net income per common share                                                                                      | 814                                | 1,154      | 1,955                             | 1,641      |
| Adjustment for interest, net of income tax effect                                                                                    | 89                                 |            | 149                               |            |
| Preferred stock dividends and participation rights of preferred stock                                                                | 334                                |            | 1,000                             |            |
| Numerator for diluted net income per common share                                                                                    | \$ 1,237                           | \$ 1,154   | \$ 3,104                          | \$ 1,641   |
| <b>Denominator:</b>                                                                                                                  |                                    |            |                                   |            |
| Weighted-average common shares outstanding                                                                                           | 13,889,162                         | 25,203,827 | 11,774,702                        | 26,398,338 |
| Weighted-average effect of preferred stock, restricted stock, convertible notes and assumed conversion of stock options and warrants | 8,969,068                          | 1,210,923  | 8,977,730                         | 2,312,427  |
| Weighted-average common shares and common share equivalents outstanding                                                              | 22,858,230                         | 26,414,750 | 20,752,432                        | 28,710,765 |

**Concentration of Credit Risk and Other Risks and Uncertainties**

The Company's cash is deposited with two financial institutions. At times, deposits in these institutions exceed the amount of insurance provided on such deposits. The Company has not experienced any losses in such accounts and believes that it is not exposed to any significant risk on these balances.

The Company currently depends on one supplier for a number of components necessary for its products, including ballasts and lamps. If the supply of these components were to be disrupted or terminated, or if this supplier were unable to supply the quantities of components required, the Company may have short-term difficulty in locating alternative suppliers at required volumes. Purchases from this supplier accounted for 17% and 19% of total cost of revenue for the three months ended December 31, 2007 and 2008 and 35% and 21% of total cost of revenue for nine months ended December 31, 2007 and 2008.

For the three and nine months ended December 31, 2007, one customer accounted for 12% and 17% of revenue. For the three and nine months ended December 31, 2008, no customers accounted for more than 10% of revenue.

One customer accounted for 19% of accounts receivable as of March 31, 2008. As of December 31, 2008, no customer accounted for more than 10% of the accounts receivable balance.

***Segment Information***

The Company has determined that it operates in only one segment in accordance with SFAS 131, *Disclosures about Segments of an Enterprise and Related Information*, as it does not disaggregate profit and loss information on a segment basis for internal management reporting purposes to its chief operating decision maker.

The Company's revenue and long-lived assets outside the United States are insignificant.

***Recent Accounting Pronouncements***

In February 2008, the FASB issued FASB Staff Position No. 157-2 ( FSP 157-2 ), which delayed the effective date by which companies must adopt certain of the provisions of SFAS 157. FSP 157-2 defers the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years. The adoption of this standard is not anticipated to have a material impact on our financial position, results of operations, or cash flows.

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In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements – An Amendment to ARB No. 51* ( SFAS 160 ). The objective of this statement is to improve the relevance, comparability and transparency of the financial information that a reporting entity provides in its consolidated financial statements by establishing accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. SFAS 160 requires reclassifying noncontrolling interests, also referred to as minority interest, to the equity section of the consolidated balance sheet presented upon adoption. This pronouncement is effective for fiscal years beginning after December 15, 2008. The Company has determined that there would be no current impact of adopting SFAS 160.

In April 2008, the FASB issued FASB Staff Position ( FSP ) FAS 142-3, *Determination of Useful Life of Intangible Assets* ( FSP FAS 142-3 ), which amends the factors that should be considered in developing the renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS 142, *Goodwill and Other Intangible Assets*. FSP FAS 142-3 also requires expanded disclosure related to the determination of intangible asset useful lives. FSP FAS 142-3 is effective for fiscal years beginning after December 15, 2008. The Company is currently evaluating the potential impact, if any, of the adoption of FSP FAS 142-3 on its financial position and results of operations.

In May 2008, the FASB issued SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles*. SFAS No. 162 defines the order in which accounting principles that are generally accepted should be followed. SFAS No. 162 is effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board ( PCAOB ) amendments to AU Section 411, *The Meaning of Presented Fairly in Conformity with Generally Accepted Accounting Principles*. The Company does not expect the adoption of SFAS No. 162 to have a material impact on the consolidated financial statements.

In December 2008, the FASB issued FASB Staff Position ( FSP ) No. 140-4 and FIN 46R-8 ( FSP 140-4 and FIN 46R-8 ), *Disclosures by Public Entities (Enterprises) about Transfers of Financial Assets and Interests in Variable Interest Entities*. FSP 140-4 and FIN 46R-8 require additional disclosures about transfers of financial assets and involvement with variable interest entities. The requirements apply to transferors, sponsors, services, primary beneficiaries and holders of significant variable interests in a variable interest entity or qualifying special purpose entity. The FSP is effective for reporting periods that end after December 15, 2008. Because FSP 140-4 and FIN 46R-8 only require additional disclosures, the adoption did not impact the Company's consolidated financial results.

### **NOTE C RELATED PARTY TRANSACTIONS**

As of March 31, 2007, the Company had non-interest bearing advances of \$157,000 to a shareholder, and also held an unsecured, 1.46% note receivable due from the same shareholder in the amount of \$67,000, including interest receivable. These advances and this note were repaid on August 2, 2007. For the nine months ended December 31, 2007, the Company forgave \$37,000 of shareholder advances as part of a contractual employment relationship.

The Company incurred fees of \$24,000 for the nine months ended December 31, 2007 paid to a shareholder as consideration for guaranteeing notes payable and certain accounts payable. These guarantees were released in fiscal 2008.

The Company incurred fees of \$77,000 and \$12,000 for the nine months ended December 31, 2007 and 2008 respectively, which were for intellectual property fees paid to an executive pursuant to an employment agreement. In April 2008, the intellectual property rights were purchased from the executive for a cash payment of \$950,000. Please refer to *Patents and Licenses* under footnote B for additional disclosure.

The Company leases, on a month-to-month basis, an aircraft owned by an entity controlled by a former director. Amounts paid for the nine months ended December 31, 2007 and 2008 were \$36,000 and \$20,000. The terms and conditions of such relationship are believed to be not materially more favorable to the Company or the entity than could be obtained from an independent third party.

During the nine months ended December 31, 2007 and 2008, the Company recorded revenue of \$125,000 and \$24,000 for products and services sold to an entity for which the Company's Chairman of the Board was the executive chairman. During the nine months ended December 31, 2007 and 2008, the Company purchased goods and services from the same entity in the amounts of \$0 and \$125,000. The terms and conditions of such relationship are believed to be not materially more favorable to the Company or the entity than could be obtained from an independent third party.

During the nine months ended December 31, 2007 and 2008, the Company recorded revenue of \$0 and \$57,000 for products and services sold to an entity for which a member of the board of directors serves as an executive vice president. The terms and conditions

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of such relationship are believed to be not materially more favorable to the Company or the entity than could be obtained from an independent third party.

During the nine months ended December 31, 2007 and 2008, the Company recorded revenue of \$289,000 and \$102,000 for products and services sold to an entity for which a member of the board of directors serves as the chief executive officer. During the nine months ended December 31, 2007 and 2008, the Company purchased goods and services from the same entity in the amounts of \$278,000 and \$79,000. The terms and conditions of such relationship are believed to be not materially more favorable to the Company or the entity than could be obtained from an independent third party.

**NOTE D LONG-TERM DEBT**

Long-term debt as of March 31, 2008 and December 31, 2008 consisted of the following (in thousands):

|                                             | <b>March<br/>31,<br/>2008</b> | <b>December<br/>31,<br/>2008</b> |
|---------------------------------------------|-------------------------------|----------------------------------|
| Term note                                   | \$ 1,440                      | \$ 1,288                         |
| First mortgage note payable                 | 1,045                         | 1,007                            |
| Debenture payable                           | 922                           | 895                              |
| Lease obligations                           | 536                           | 302                              |
| Other long-term debt                        | 1,373                         | 1,189                            |
| <br>Total long-term debt                    | <br>5,316                     | <br>4,681                        |
| Less current maturities                     | (843)                         | (868)                            |
| <br>Long-term debt, less current maturities | <br>\$ 4,473                  | <br>\$ 3,813                     |

***Revolving Credit Agreement***

On March 18, 2008, the Company entered into a credit agreement ( Credit Agreement ) to replace a previous agreement between the Company and Wells Fargo Bank, N.A. The Credit Agreement provides for a revolving credit facility ( Line of Credit ) that matures on August 31, 2010. The initial maximum aggregate amount of availability under the Line of Credit is \$25.0 million. The Company has a one-time option to increase the maximum aggregate amount of availability under the Line of Credit to up to \$50.0 million, although any advance from the Line of Credit over \$25.0 million is discretionary to Wells Fargo even if no event of default has occurred. Borrowings are limited to a percentage of eligible trade accounts receivables and inventories, less any borrowing base reserve that may be established from time to time. In December 2008, the Company briefly drew \$4.0 million on the line of credit due to the timing of treasury repurchases and funds available in the Company's operating account. As of December 31, 2008, the borrowings had been repaid and there was no balance due on the Line of Credit. Borrowings allowed under the Line of Credit as of December 31, 2008 were \$20.2 million based upon available working capital, as defined. The Company must pay a fee of 0.20% on the average daily unused amount of the Line of Credit and fees upon the issuance of each letter of credit equal to 1.25% per annum of the principal amount thereof.

The Credit Agreement provides that the Company has the option to select the interest rate applicable to all or a portion of the outstanding principal balance of the Line of Credit either (i) at a fluctuating rate per annum one percent (1.00%) below the prime rate in effect from time to time, or (ii) at a fixed rate per annum determined by Wells Fargo to be one and one quarter percent (1.25%) above LIBOR. Interest is payable on the last day of each month.

The Credit Agreement is secured by a first lien security interest in all of the Company's accounts receivable, general intangibles and inventory, and a second lien priority in all of the Company's equipment and fixtures and contains certain financial covenants including minimum net income requirements and requirements that the Company maintain net worth and fixed charge coverage ratios at prescribed levels. The Credit Agreement also contains certain restrictions on the ability of the Company to make capital or lease expenditures over prescribed limits, incur additional indebtedness, consolidate or merge, guarantee obligations of third parties, make loans or advances, declare or pay any

dividend or distribution on its stock, redeem or repurchase shares of its stock, or pledge assets. As of December 31, 2008 the Company was in compliance with all covenant provisions.

**NOTE E INCOME TAXES**

As of December 31, 2008, the Company had Federal net operating loss carryforwards of approximately \$2.8 million that are

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associated with the exercise of non-qualified stock options that have not yet been recognized by the Company in its financial statements. The Company also has state net operating loss carryforwards of approximately \$3.0 million, of which \$2.1 million are associated with the exercise of non-qualified stock options. The Company also has federal and state tax credit carryforwards of approximately \$296,000 and \$472,000 as of March 31, 2008. Both the net operating losses and tax credit carryforwards expire between 2016 and 2027.

In fiscal 2007 and prior to its IPO, the Company's past issuances and transfers of stock caused an ownership change for certain tax purposes. When certain ownership changes occur, tax laws require that a calculation be made to establish a limitation on the use of net operating loss carryforwards created in periods prior to such ownership change. For the fiscal year ended March 31, 2008, utilization of the federal loss carryforwards was limited to \$3.0 million. For the fiscal year 2009, there is only \$1.8 million of net operating loss carryforward remaining from periods prior to the ownership change, however, if there were more net operating loss available from those time periods, the Company believes that utilization of the federal loss carryforwards would again be limited to \$3.0 million.

## **NOTE F COMMITMENTS AND CONTINGENCIES**

### ***Operating Leases and Purchase Commitments***

The Company leases vehicles and equipment under operating leases. Rent expense under operating leases was \$192,000 and \$263,000 for the three months ended December 31, 2007 and 2008; and \$635,000 and \$802,000 for the nine months ended December 31, 2007 and 2008. Total annual commitments under non-cancelable operating leases as of December 31, 2008 were \$1.1 million. In addition, the Company enters into non-cancellable purchase commitments for certain inventory items in order to secure better pricing and ensure materials on hand, as well as for capital expenditures. As of December 31, 2008, the Company had entered into \$5.5 million of purchase commitments related to fiscal 2009, including \$1.7 million related to the remaining capital committed for construction of its technology center and manufacturing and system improvements and \$3.8 million for inventory purchases.

### ***Litigation***

In February and March 2008, three class action lawsuits were filed in the United States District Court for the Southern District of New York against the Company, several of its officers, all members of the then existing board of directors, and certain underwriters relating to the Company's December 2007 IPO. The plaintiffs claim to represent those persons who purchased shares of the Company's common stock from December 18, 2007 through February 6, 2008. The plaintiffs allege, among other things, that the defendants made misstatements and failed to disclose material information in the Company's IPO registration statement and prospectus. The complaints allege various claims under the Securities Act of 1933, as amended. The complaints seek, among other relief, class certification, unspecified damages, fees, and such other relief as the court may deem just and proper.

On August 1, 2008, the court-appointed lead plaintiff filed a consolidated amended complaint in the United States District Court for the Southern District of New York. On September 15, 2008, the Company and the other director and officer defendants filed a brief in support of their motion to dismiss the consolidated complaint. On November 13, 2008, the lead plaintiff filed a brief in opposition to the motion to dismiss. On December 15, 2008, the Company and the other director and officer defendants, filed a reply brief in support of their motion to dismiss. Having been fully briefed, the motion to dismiss is awaiting the court's review and decision.

The Company believes that it and the other defendants have substantial legal and factual defenses to the claims and allegations contained in the consolidated complaint, and the Company intends to pursue these defenses vigorously. There can be no assurance, however, that the Company will be successful, and an adverse resolution of the lawsuit could have a material adverse effect on the Company's consolidated financial position; results of operations and cash flow. In addition, although the Company carries insurance for these types of claims, a judgment significantly in excess of the Company's insurance coverage or a judgment which is not covered by insurance, could materially and adversely affect the Company's financial condition, results of operations and cash flows. The Company is not presently able to reasonably estimate potential losses, if any, related to the lawsuit.

## **NOTE G SHAREHOLDERS' EQUITY**

### ***Share Repurchase Program***

In July 2008, the Company's board of directors approved a share repurchase program authorizing the Company to repurchase in the aggregate up to a maximum of \$20 million of the Company's outstanding common stock. In

December 2008, the Company's board of directors supplemented the share repurchase program authorizing the Company to repurchase up to an additional \$10 million of the Company's outstanding common stock. As of December 31, 2008, the Company had repurchased 5,259,214 shares of common stock at a cost of \$22.4 million under the program.

**Table of Contents****NOTE H STOCK OPTIONS AND WARRANTS**

The Company grants stock options and restricted stock awards under its 2003 Stock Option and 2004 Stock and Incentive Awards Plans (the Plans). Under the terms of the Plans, the Company has reserved 9,000,000 shares for issuance to key employees, consultants and directors. The options generally vest and become exercisable ratably between one month and five years although longer vesting periods have been used in certain circumstances. Exercisability of the options granted to employees are contingent on the employees' continued employment and non-vested options are subject to forfeiture if employment terminates for any reason. Options under the Plans have a maximum life of ten years. In the past, the Company has granted both incentive stock options and non-qualified stock options, although in July 2008, the Company adopted a policy of only granting non-qualified stock options. Restricted stock awards have no vesting period and have been issued to certain non-employee directors pursuant to elections made under the non-employee director compensation plan, which became effective upon the closing of the Company's IPO. The Plans also provide to certain employees accelerated vesting in the event of certain changes of control of the Company. In December 2007, upon the closing of our IPO, an additional 1,500,000 shares were made available for grant under our 2004 Stock and Incentive Awards Plan.

Prior to the Company's IPO, certain non-employee directors elected to receive stock awards in lieu of cash compensation under the non-employee director compensation plan which became effective upon the closing of the Company's IPO. The Company granted 5,000 shares from the 2004 Stock Incentive Awards Plan to non-employee directors as compensation for the three months ended December 31, 2008. The shares were issued in November 2008 and valued at the market price as of the grant date of \$3.00 per share.

In accordance with SFAS 123(R), the following amounts of stock-based compensation were recorded (in thousands):

|                            | <b>Three months ended<br/>December 31,</b> |             | <b>Nine months ended<br/>December 31,</b> |             |
|----------------------------|--------------------------------------------|-------------|-------------------------------------------|-------------|
|                            | <b>2007</b>                                | <b>2008</b> | <b>2007</b>                               | <b>2008</b> |
| Cost of product revenue    | \$ 24                                      | \$ 68       | \$ 68                                     | \$ 198      |
| General and administrative | 185                                        | 121         | 565                                       | 546         |
| Sales and marketing        | 157                                        | 157         | 267                                       | 428         |
| Research and development   | 13                                         | 12          | 29                                        | 32          |
| Total                      | \$ 379                                     | \$ 358      | \$ 929                                    | \$ 1,204    |

As of December 31, 2008, compensation cost related to non-vested common stock-based compensation amounted to \$5.1 million over a remaining weighted average expected term of 6.4 years.

The following table summarizes information with respect to the Plans:

|                                                 | <b>Shares<br/>Available<br/>for<br/>Grant</b> | <b>Number<br/>of Shares</b> | <b>Options Outstanding<br/>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Options Outstanding<br/>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term (in<br/>years)</b> | <b>Aggregate<br/>Intrinsic<br/>value</b> |
|-------------------------------------------------|-----------------------------------------------|-----------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------|
| <b>(In thousands, except per share amounts)</b> |                                               |                             |                                                                            |                                                                                                           |                                          |
| Balance at March 31, 2008                       | 1,482                                         | 4,716                       | \$2.30                                                                     |                                                                                                           |                                          |
| Granted                                         | (634)                                         | 634                         | \$8.04                                                                     |                                                                                                           |                                          |
| Cancelled or expired                            | 290                                           | (290)                       | \$6.17                                                                     |                                                                                                           |                                          |
| Exercised                                       |                                               | (827)                       | \$1.53                                                                     |                                                                                                           |                                          |
| Balance at December 31, 2008                    | 1,138                                         | 4,233                       | \$3.05                                                                     | 6.4                                                                                                       | \$12,141                                 |

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|                                  |       |        |     |          |
|----------------------------------|-------|--------|-----|----------|
| Exercisable at December 31, 2008 | 2,093 | \$1.74 | 4.6 | \$ 7,688 |
|----------------------------------|-------|--------|-----|----------|

The aggregate intrinsic value represents the total pre-tax intrinsic value, which is calculated as the difference between the exercise price of the underlying stock options and the fair value of the Company's closing common stock price of \$5.41 as of December 31, 2008.

A summary of the status of the Company's outstanding non-vested stock options as of December 31, 2008 is as follows (in thousands):

|                              |       |
|------------------------------|-------|
| Non-vested at March 31, 2008 | 2,307 |
| Granted                      | 634   |
| Vested                       | (528) |
| Forfeited                    | (273) |

|                                 |       |
|---------------------------------|-------|
| Non-vested at December 31, 2008 | 2,140 |
|---------------------------------|-------|

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Prior to the Company's IPO, the Company issued warrants in connection with various stock offerings and services rendered. The warrants granted the holder the option to purchase common stock at specified prices for a specified period of time. No warrants were issued in fiscal 2008 or for the nine months ended December 31, 2008.

Outstanding warrants are comprised of the following:

|                              | <b>Number of<br/>Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> |
|------------------------------|-----------------------------|----------------------------------------------------|
| Balance at March 31, 2008    | 578,788                     | \$2.31                                             |
| Issued                       |                             |                                                    |
| Exercised                    | (73,580)                    | 2.33                                               |
| Cancelled                    |                             |                                                    |
| Balance at December 31, 2008 | 505,208                     | \$2.31                                             |

A summary of outstanding warrants at December 31, 2008 follows:

| <b>Exercise Price</b> | <b>Number of<br/>Warrants</b> | <b>Expiration</b> |
|-----------------------|-------------------------------|-------------------|
| \$2.25                | 38,980                        | Fiscal<br>2014    |
| \$2.30                | 428,968                       | Fiscal<br>2010    |
| \$2.50                | 37,260                        | Fiscal<br>2011    |
| Total                 | 505,208                       |                   |

**NOTE I SUBSEQUENT EVENTS****Shareholder Rights Plan**

On January 7, 2009, the Company's Board of Directors adopted a shareholder rights plan pursuant to which it declared and will pay a dividend of one common share purchase right (a "Right") for each outstanding share of the Company's common stock. The dividend will be paid on February 15, 2009 to shareholders of record on February 1, 2009. Each Right will entitle the registered holder to purchase from the Company one share of the Company's common stock at a price of \$30.00 per share, subject to adjustment.

The Rights will not be exercisable (and will be transferable only with the Company's common stock) until a Distribution Date occurs (or the Rights are earlier redeemed or expire). A Distribution Date generally will occur on the earlier of a public announcement that a person or group of affiliated or associated persons (an "Acquiring Person") has acquired beneficial ownership of 20% or more of the Company's outstanding common stock or 10 business days after the commencement of, or the announcement of an intention to make, a tender offer or exchange offer that would result in any such person or group of persons acquiring such beneficial ownership.

If a person becomes an Acquiring Person, holders of Rights will be entitled to purchase shares of the Company's common stock for one-half its then-current market price, as defined in the shareholder rights plan, and all Rights beneficially owned by an Acquiring Person, or by certain related parties or transferees, will be null and void. If, after there is an Acquiring Person, the Company is acquired in a merger or other business combination transaction or 50% or more of its consolidated assets or earning power are sold, proper provision will be made so that each holder of a Right (except as otherwise provided in the shareholder rights plan) will thereafter have the right to receive shares of the acquiring company's common stock at a price of one-half the then-current market price of that stock.

Until a Right is exercised, the holder thereof, as such, will have no rights as a shareholder of the Company. At any time prior to a person becoming an Acquiring Person, the Board of Directors of the Company may redeem the Rights in whole, but not in part, at a price of \$0.001 per Right. The Rights will expire on January 7, 2019.

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### **Wisconsin Department of Commerce loan and grant agreement**

In January 2009, the Company entered into a grant and loan agreement with the State of Wisconsin Department of Commerce relating to the Company's investments and work in developing and implementing its integrated energy management systems at project locations within the State. The agreement provides for funding in the aggregate amount of \$420,000, comprised of a low-interest loan in the amount of \$200,000 and grant funding in the amount of \$220,000, with a match funding requirement on the part of the Company in the amount of \$420,000. The loan bears annual interest at a rate of 2%, with monthly payments of \$3,400 commencing in August 2010 and with the final balance due and payable not later than November 1, 2015. Grant funds must be drawn upon by December 31, 2009 based upon project costs incurred between April 1, 2008 and December 31, 2009. To date, no grant or loan funding has been disbursed.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion and analysis of our financial condition and results of operations should be read together with our unaudited condensed consolidated financial statements and related notes included elsewhere in the Form 10-Q. It should also be read in conjunction with our audited consolidated financial statements and related notes included in our Annual Report on Form 10-K for the year ended March 31, 2008.*

### **Cautionary Note Regarding Forward-Looking Statements**

Any statements in this Quarterly Report on Form 10-Q about our expectations, beliefs, plans, objectives, prospects, financial condition, assumptions or future events or performance are not historical facts and are forward-looking statements as that term is defined under the Federal securities laws. These statements are often, but not always, made through the use of words or phrases such as believe, anticipate, should, intend, plan, will, expects, estimate, positioned, strategy, outlook and similar words. You should read the statements that contain these types of words carefully. Such forward-looking statements are subject to a number of risks, uncertainties and other factors that could cause actual results to differ materially from what is expressed or implied in such forward-looking statements. There may be events in the future that we are not able to predict accurately or over which we have no control. Potential risks and uncertainties include, but are not limited to, those discussed in Part I, Item 1A. Risk Factors in our 2008 Annual Report filed on Form 10-K for the year ended March 31, 2008, our Form 10-Q for the quarter ended September 30, 2008 and elsewhere in this Quarterly Report. We urge you not to place undue reliance on these forward-looking statements, which speak only as the date of this report. We do not undertake any obligation to release publicly any revisions to such forward-looking statements to reflect events or uncertainties after the date hereof or to reflect the occurrence of unanticipated events.

### **Overview**

We design, manufacture and implement energy management systems consisting primarily of high-performance, energy-efficient lighting systems, controls and related services.

We currently generate the substantial majority of our revenue from sales of high intensity fluorescent, or HIF, lighting systems and related services to commercial and industrial customers. We typically sell our HIF lighting systems in replacement of our customers' existing high intensity discharge, or HID, fixtures. We call this replacement process a retrofit. We frequently engage our customers' existing electrical contractor to provide installation and project management services. We also sell our HIF lighting systems on a wholesale basis, principally to electrical contractors and value-added resellers to sell to their own customer bases.

We have sold and installed more than 1,419,000 of our HIF lighting systems in over 4,300 facilities from December 1, 2001 through December 31, 2008. We have sold our products to 114 Fortune 500 companies, many of which have installed our HIF lighting systems in multiple facilities. Our top direct customers by revenue in fiscal 2008 included Coca-Cola Enterprises Inc., Kraft Foods Inc., Sherwin Williams Co., Kroger Co., SYSCO Corp. and Anheuser-Busch Companies, Inc. Our top direct customers by revenue for the nine months ended December 31, 2008 included Coca-Cola Enterprises Inc., Anheuser-Busch Companies, Inc., SYSCO Corp., Ben E. Keith Co., Kraft Foods Inc., and U.S. Foodservice.

Our fiscal year ends on March 31. We call our prior fiscal year which ended on March 31, 2008, fiscal 2008. We call our current fiscal year, which will end on March 31, 2009, fiscal 2009. Our fiscal first quarter ends on June 30, our

fiscal second quarter ends on September 30, our fiscal third quarter ends on December 31 and our fiscal fourth quarter ends on March 31.

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### **Revenue and Expense Components**

*Revenue.* We sell our energy management products and services directly to commercial and industrial customers, and indirectly to end users through wholesale sales to electrical contractors and value-added resellers. We currently generate the substantial majority of our revenue from sales of HIF lighting systems and related services to commercial and industrial customers. While our services include comprehensive site assessment, site field verification, utility incentive and government subsidy management, engineering design, project management, installation and recycling in connection with our retrofit installations, we separately recognize service revenue only for our installation and recycling services. Except for our installation and recycling services, all other services historically have been completed prior to product shipment and revenue from such services was included in product revenue because evidence of fair value for these services did not exist. We are continuing to increase our selling efforts through our contractor and value-added reseller channels with increased marketing through mass mailings, participating in national trade organizations and providing training to channel partners on our sales methodologies. These wholesale channels accounted for approximately 25% of our total revenue volume in fiscal 2008 and 43% of our total revenue for the first nine months of fiscal 2009. The increase in wholesale revenue was due to our marketing and training efforts within this channel, and we expect that revenue from these channels will be approximately 40% of our total revenue in fiscal 2009.

In October 2008, we introduced to the market a new financing program for our customer's purchase of our energy management systems called the Orion Virtual Power Plant (OVPP). The OVPP is structured as a supply contract in which we commit to deliver a defined amount of energy savings at a fixed rate over the life of the contract, typically 60 months. We collect payments from our customer on a monthly basis across the delivery period. This program creates a revenue stream, but may lessen near-term revenues as the payments are recognized as revenue on a monthly basis over the life of the contract versus upfront upon product shipment or project completion. However, we do retain the option to sell the payment stream to a third party finance company, as we have done under the terms of our former financing program, in which case the revenue would be recognized at the net present value of the total future payments from the finance company upon completion of the project. The OVPP program was established to assist customers who are interested in purchasing our energy management systems but who have capital expenditure budget limitations. For the nine months ended December 31, 2008, we recognized \$3,000 of revenue from completed OVPP contracts. As of December 31, 2008, customers have signed OVPP supply agreements for net present value of \$0.8 million in revenues. In the future, we expect an increase in the volume of contracts that utilize the OVPP financing program.

We recognize revenue on product only sales at the time of shipment. For projects consisting of multiple elements of revenue, such as a combination of product sales and services, we separate the project into separate units of accounting based on their relative fair values for revenue recognition purposes. Additionally, the deferral of revenue on a delivered element may be required if such revenue is contingent upon the delivery of the remaining undelivered elements. We recognize revenue at the time of product shipment on product sales and on services completed prior to product shipment. We recognize revenue associated with services provided after product shipment, based on their fair value, when the services are completed and customer acceptance has been received. When other significant obligations or acceptance terms remain after products are delivered, revenue is recognized only after such obligations are fulfilled or acceptance by the customer has occurred.

Our dependence on individual key customers can vary from period to period as a result of the significant size of some of our retrofit and multi-facility roll-out projects. Our top 10 customers accounted for approximately 48% and 36% of our total revenue for the first nine months of fiscal 2008 and fiscal 2009, respectively. One customer accounted for approximately 17% of our total revenue for the first nine months of fiscal 2008. No customers accounted for more than 10% of our total revenue for the nine months ended December 31, 2008. To the extent that large retrofit and roll-out projects become a greater component of our total revenue, we may experience more customer concentration in given periods. The loss of, or substantial reduction in sales volume to, any of our significant customers could have a material adverse effect on our total revenue in any given period and may result in significant annual and quarterly revenue variations.

Our level of total revenue for any given period is dependent upon a number of factors, including (i) the demand for our products and systems, including our OVPP program; (ii) the number and timing of large retrofit and multi-facility retrofit, or roll-out, projects; (iii) the level of our wholesale sales; (iv) our ability to realize revenue from our services and our OVPP program, including whether we decide to either retain or resell the expected future cash flows under our OVPP program and the relative timing of the resultant revenue recognition; (v) market conditions; (vi) our execution of our sales process; (vii) our ability to compete in a highly competitive market and our ability to respond successfully to market competition; (viii) the selling price of our products and services; (ix) changes in capital investment levels by our customers and prospects; and (x) customer sales cycles. As a result, our total revenue may be subject to quarterly variations and our total revenue for any particular fiscal quarter may not be indicative of future results.

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*Backlog.* We define backlog as the total contractual value of all firm orders received for our lighting products and services. Such orders must be evidenced by a signed proposal acceptance or purchase order from the customer. Our backlog does not include OVPP contracts or national account contracts that have been negotiated, but for which we have not yet received a purchase order for the specific location. As of December 31, 2008, we had a backlog of firm purchase orders of approximately \$3.2 million. We generally expect this level of firm purchase order backlog to be converted into revenue within the following quarter. Principally as a result of the continued lengthening of our customer's purchasing decisions because of current economic conditions and related factors, the continued shortening of our installation cycles and the number of projects sold through national and OVPP contracts, a comparison of backlog from period to period is not necessarily meaningful and may not be indicative of actual revenue recognized in future periods.

*Cost of Revenue.* Our total cost of revenue consists of costs for: (i) raw materials, including sheet, coiled and specialty reflective aluminum; (ii) electrical components, including ballasts, power supplies and lamps; (iii) wages and related personnel expenses, including stock-based compensation charges, for our fabricating, coating, assembly, logistics and project installation service organizations; (iv) manufacturing facilities, including depreciation on our manufacturing facilities and equipment, taxes, insurance and utilities; (v) warranty expenses; (vi) installation and integration; and (vii) shipping and handling. Our cost of aluminum can be subject to commodity price fluctuations, which we attempt to mitigate with forward fixed-price, minimum quantity purchase commitments with our suppliers. We also purchase many of our electrical components through forward purchase contracts. We buy most of our specialty reflective aluminum from a single supplier, and most of our ballast and lamp components from a single supplier, although we believe we could obtain sufficient quantities of these raw materials and components on a price and quality competitive basis from other suppliers if necessary. Purchases from our current primary supplier of ballast and lamp components constituted 20.9% of our total cost of revenue for the first nine months of fiscal 2009 and were 28% of total cost of revenue for fiscal 2008. Our production labor force is non-union and, as a result, our production labor costs have been relatively stable. We have been expanding our network of qualified third-party installers to realize efficiencies in the installation process. Toward the end of fiscal 2008, we began to vertically integrate some of our processes performed at outside suppliers to help us better manage delivery lead time, control process quality and inventory supply. We installed a coating line and acquired production fabrication equipment. In fiscal 2009, we installed a power cord assembly line. Each of these production items provide us with additional capacity to continue to support our potential future revenue growth. We expect that these processes will help to reduce overall unit costs as the equipment becomes more fully utilized.

*Gross Margin.* Our gross profit has been, and will continue to be, affected by the relative levels of our total revenue and our total cost of revenue, and as a result, our gross profit may be subject to quarterly variation. Our gross profit as a percentage of total revenue, or gross margin, is affected by a number of factors, including: (i) our mix of large retrofit and multi-facility roll-out projects with national accounts; (ii) the level of our wholesale sales (which generally have historically resulted in higher relative gross margins, but lower relative net margins, than our sales to direct customers); (iii) our realization rate on our billable services; (iv) our project pricing; (v) our level of warranty claims; (vi) our level of utilization of our manufacturing facilities and production equipment and related absorption of our manufacturing overhead costs; (vii) our level of efficiencies in our manufacturing operations; and (viii) our level of efficiencies from our subcontracted installation service providers.

*Operating Expenses.* Our operating expenses consist of: (i) general and administrative expenses; (ii) sales and marketing expenses; and (iii) research and development expenses. Personnel related costs are our largest operating expense and we expect our general and administrative personnel costs to stabilize or decline slightly for the remainder of fiscal 2009 due to personnel cost reduction efforts. While we have recently focused on reducing our personnel costs and headcount in certain functional areas, we do nonetheless believe that future opportunities within our business remain strong. As a result, we may choose to selectively add to our sales staff based upon opportunities in regional markets.

Our general and administrative expenses consist primarily of costs for: (i) salaries and related personnel expenses, including stock-based compensation charges related to our executive, finance, human resource, information technology and operations organizations; (ii) public company costs, including investor relations and audit;

(iii) occupancy expenses; (iv) professional services fees; (v) technology related costs and amortization; and (vi) corporate-related travel.

Our sales and marketing expenses consist primarily of costs for: (i) salaries and related personnel expenses, including stock-based compensation charges related to our sales and marketing organization; (ii) internal and external sales commissions and bonuses; (iii) travel, lodging and other out-of-pocket expenses associated with our selling efforts; (iv) marketing programs; (v) pre-sales costs; and (vi) other related overhead.

Our research and development expenses consist primarily of costs for: (i) salaries and related personnel expenses, including stock-based compensation charges, related to our engineering organization; (ii) payments to consultants; (iii) the design and development of new energy management products and enhancements to our existing energy management system; (iv) quality assurance and testing; and (v) other related overhead. We expense research and development costs as incurred.

We have been incurring increased general and administrative expenses in connection with our being a public company, including increased accounting, audit, investor relations, legal and support services and Sarbanes-Oxley compliance fees and expenses. Additionally, we anticipate our operating expenses to increase towards the end of fiscal 2009 and into fiscal 2010 as a result of the completion of our new technology center and the related building occupancy costs. We expense all pre-sale costs incurred in connection with our sales process prior to obtaining a purchase order. These pre-sale costs may reduce our net income in a given period prior to recognizing any corresponding revenue. We also intend to continue to invest in our research and development of new and enhanced energy management products and services.

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We recognize compensation expense for the fair value of our stock option awards granted over their related vesting period using the modified prospective method of adoption under the provisions of the Statement of Financial Accounting Standards No. 123(R), *Share-Based Payment*. We recognized \$1.4 million of stock-based compensation expense in fiscal 2008 and \$1.2 million in the first nine months of fiscal 2009. As a result of prior option grants, we expect to recognize an additional \$5.1 million of stock-based compensation over a weighted average period of approximately 6.4 years, including \$0.4 million in the last three months of fiscal 2009. These charges have been, and will continue to be, allocated to cost of product revenue, general and administrative expenses, sales and marketing expenses and research and development expenses based on the departments in which the personnel receiving such awards have primary responsibility. A substantial majority of these charges have been, and likely will continue to be, allocated to general and administrative expenses and sales and marketing expenses.

*Interest Expense.* Our interest expense is comprised primarily of interest expense on outstanding borrowings under our revolving credit facility and our other long-term debt obligations described under Liquidity and Capital Resources Indebtedness below, including the amortization of previously incurred financing costs. We amortize deferred financing costs to interest expense over the life of the related debt instrument, ranging from nine to 15 years.

*Dividend and Interest Income.* Our dividend income consists of dividends paid on preferred shares that we acquired in July 2006. The terms of these preferred shares provided for annual dividend payments to us of \$0.1 million. The preferred shares were sold back to the issuer in June 2008 and all dividends accrued were paid upon sale. We also report interest income earned on our cash and cash equivalents. Our interest income has increased in fiscal 2009 as a result of our investment of the net proceeds from our initial public offering in short-term, interest-bearing, money market funds, bank certificate of deposits and investment-grade securities.

*Income Taxes.* As of December 31, 2008, we had net operating loss carryforwards of approximately \$2.8 million for federal tax purposes and \$3.0 million for state tax purposes. Included in these loss carryforwards were \$2.8 million for federal and \$2.1 million for state tax purposes of compensation expenses that were associated with the exercise of nonqualified stock options. The benefit from our net operating losses created from these compensation expenses has not yet been recognized in our financial statements and will be accounted for in our shareholders' equity as a credit to additional paid-in capital as the deduction reduces our income taxes payable. We also had federal and state credit carryforwards of approximately \$0.3 million and \$0.5 million, respectively, as of March 31, 2008. These federal and state net operating losses and credit carryforwards are available, subject to the discussion in the following paragraph, to offset future taxable income and, if not utilized, will begin to expire in varying amounts between 2016 and 2027. Our income before income tax in fiscal 2008 was \$7.2 million. If we maintain this level of income before income tax in future fiscal years, we would expect to utilize our federal net operating loss carryforwards in fiscal 2009. State net operating loss carryforwards would be utilized over approximately five fiscal years or a shorter period if our income before income taxes increases further.

Generally, a change of more than 50% in the ownership of a company's stock, by value, over a three-year period constitutes an ownership change for federal income tax purposes. An ownership change may limit a company's ability to use its net operating loss carryforwards attributable to the period prior to such change. In fiscal 2007 and prior to our IPO, past issuances and transfers of our stock caused an ownership change for certain tax purposes. When certain ownership changes occur, tax laws require that a calculation be made to establish a limitation on the use of net operating loss carryforwards created in periods prior to such ownership change. For fiscal year 2008, utilization of our federal loss carryforwards was limited to \$3.0 million. For fiscal 2009, there is only \$1.8 million of net operating loss carryforward remaining from periods prior to the ownership change, however, if there were more net operating loss available from those time periods, we believe that utilization of the federal loss carryforwards would again be limited to \$3.0 million.

**Table of Contents****Results of Operations**

The following table sets forth the line items of our consolidated statements of operations on an absolute dollar basis and as a relative percentage of our total revenue for each applicable period, together with the relative percentage change in such line item between applicable comparable periods set forth below (dollars in thousands):

|                                     | Three Months Ended December 31, |         |           |         |         | Nine Months Ended December 31, |         |           |         |         |
|-------------------------------------|---------------------------------|---------|-----------|---------|---------|--------------------------------|---------|-----------|---------|---------|
|                                     | 2007                            |         | 2008      |         |         | 2007                           |         | 2008      |         |         |
|                                     | % of                            |         | % of      |         | %       | % of                           |         | % of      |         | %       |
|                                     | Amount                          | Revenue | Amount    | Revenue | Change  | Amount                         | Revenue | Amount    | Revenue | Change  |
| Product revenue                     | \$ 18,934                       | 81.2%   | \$ 20,671 | 92.4%   | 9.2%    | \$ 47,686                      | 81.6%   | \$ 50,840 | 88.8%   | 6.6%    |
| Service revenue                     | 4,377                           | 18.8%   | 1,704     | 7.6%    | (61.1)% | 10,751                         | 18.4%   | 6,401     | 11.2%   | (40.5)% |
| Total revenue                       | 23,311                          | 100.0%  | 22,375    | 100.0%  | (4.0)%  | 58,437                         | 100.0%  | 57,241    | 100.0%  | (2.0)%  |
| Cost of product revenue             | 12,224                          | 52.4%   | 13,644    | 61.0%   | 11.6%   | 31,044                         | 53.1%   | 33,724    | 58.9%   | 8.6%    |
| Cost of service revenue             | 2,833                           | 12.2%   | 1,311     | 5.9%    | (53.7)% | 7,214                          | 12.3%   | 4,565     | 8.0%    | (36.7)% |
| Total cost of revenue               | 15,057                          | 64.6%   | 14,955    | 66.8%   | (0.7)%  | 38,258                         | 65.5%   | 38,289    | 66.9%   | 0.1%    |
| Gross profit                        | 8,254                           | 35.4%   | 7,420     | 33.2%   | (10.1)% | 20,179                         | 34.5%   | 18,952    | 33.1%   | (6.1)%  |
| General and administrative expenses | 3,288                           | 14.1%   | 2,438     | 10.9%   | (25.9)% | 6,766                          | 11.6%   | 7,946     | 13.9%   | 17.4%   |
| Sales and marketing expenses        | 2,260                           | 9.7%    | 2,741     | 12.3%   | 21.3%   | 6,309                          | 10.8%   | 8,164     | 14.3%   | 29.4%   |
| Research and development expenses   | 454                             | 1.9%    | 347       | 1.6%    | (23.6)% | 1,334                          | 2.3%    | 1,138     | 2.0%    | (14.7)% |
| Income from operations              | 2,252                           | 9.7%    | 1,894     | 8.4%    | (15.9)% | 5,770                          | 9.8%    | 1,704     | 2.9%    | (70.5)% |
| Interest expense                    | 648                             | 2.8%    | 33        | 0.1%    | (94.9)% | 1,272                          | 2.2%    | 141       | 0.2%    | (88.9)% |
| Dividend and interest income        | 286                             | 1.2%    | 325       | 1.5%    | 13.6%   | 480                            | .8%     | 1,492     | 2.6%    | 210.8%  |
| Income before income tax            | 1,890                           | 8.1%    | 2,186     | 9.8%    | 15.7%   | 4,978                          | 8.4%    | 3,055     | 5.3%    | (38.6)% |
| Income tax expense                  | 737                             | 3.2%    | 1,032     | 4.6%    | 40.0%   | 2,023                          | 3.5%    | 1,414     | 2.5%    | (30.1)% |
| Net income                          | 1,153                           | 4.9%    | 1,154     | 5.2%    | 0.1%    | 2,955                          | 4.9%    | 1,641     | 2.8%    | (44.4)% |

Accretion of  
redeemable  
preferred stock  
and preferred  
stock

|           |      |       |  |      |        |       |       |  |      |        |
|-----------|------|-------|--|------|--------|-------|-------|--|------|--------|
| dividends | (75) | (.3)% |  | 0.0% | 100.0% | (225) | (.4)% |  | 0.0% | 100.0% |
|-----------|------|-------|--|------|--------|-------|-------|--|------|--------|

Participation  
rights of  
preferred stock  
in

|                           |       |        |  |      |        |       |        |  |      |        |
|---------------------------|-------|--------|--|------|--------|-------|--------|--|------|--------|
| undistributed<br>earnings | (264) | (1.1)% |  | 0.0% | 100.0% | (775) | (1.3)% |  | 0.0% | 100.0% |
|---------------------------|-------|--------|--|------|--------|-------|--------|--|------|--------|

Net income  
attributable to  
common

|              |    |     |      |    |       |      |       |    |       |      |    |       |      |         |
|--------------|----|-----|------|----|-------|------|-------|----|-------|------|----|-------|------|---------|
| shareholders | \$ | 814 | 3.5% | \$ | 1,154 | 5.2% | 40.9% | \$ | 1,955 | 3.2% | \$ | 1,641 | 2.8% | (16.2)% |
|--------------|----|-----|------|----|-------|------|-------|----|-------|------|----|-------|------|---------|

**Revenue.** Product revenue increased from \$18.9 million for the third quarter ended December 31, 2007 to \$20.7 million for the third quarter ended December 31, 2008, an increase of \$1.7 million, or 9%. Product revenue increased from \$47.7 million for the nine months ended December 31, 2007 to \$50.8 million for the nine months ended December 31, 2008, an increase of \$3.2 million, or 7%. The increase in product revenue was a result of increased sales of our HIF lighting systems through our wholesale channel. Service revenue decreased from \$4.4 million for the third quarter ended December 31, 2007 to \$1.7 million for the third quarter ended December 31, 2008, a decrease of \$2.7 million, or 61%. Service revenue decreased from \$10.8 million for the nine months ended December 31, 2007 to \$6.4 million for the nine months ended December 31, 2008, a decrease of \$4.4 million, or 40%. The decrease in service revenues was a result of the increased revenues to our wholesale channels where services are not provided. Additionally, our fiscal 2009 nine months revenue was impacted by a lengthening sales cycle in the marketplace. We attribute this to general conservatism in the marketplace concerning capital spending and purchase decisions due to adverse economic and credit market conditions. We expect these circumstances to continue in our fourth quarter.

**Cost of Revenue and Gross Margin.** Our cost of product revenue increased from \$12.2 million for the third quarter ended December 31, 2007 to \$13.6 million for the third quarter ended December 31, 2008, an increase of \$1.4 million, or 11%. Our cost of product revenue increased from \$31.0 million for the nine months ended December 31, 2007 to \$33.7 million for the nine months ended December 31, 2008, an increase of \$2.7 million, or 9%. Our cost of service revenues decreased from \$2.8 million for the third quarter ended December 31, 2007 to \$1.3 million for the third quarter ended December 31, 2008, a decrease of \$1.5 million, or 54%. Total gross margin decreased from 35.4% for the third quarter ended December 31, 2007 to 33.2% for the third quarter ended December 31, 2008 and decreased from 34.5% for the nine months ended December 31, 2007 to 33.1 % for the nine months ended December 31, 2008. The decrease in gross margin was attributable to unabsorbed manufacturing capacity costs related to additions of new process capabilities added in the fiscal 2008 fourth quarter for product coating and fabrication equipment. Additionally, for the three months ended December 31, 2008, gross margin was negatively impacted by manufacturing costs incurred as a result of increasing volumes of our enclosure fixtures and recently launched wet rated fixtures. These product lines are more complicated to manufacture and require more production time for fabrication and assembly. Due to customer project timelines, we incurred an additional \$0.3 million in added personnel costs, overtime costs and inefficiencies resulting in a margin impact of 1.3 basis points for the quarter. Over the past several weeks, we have reengineered our assembly process for enclosure fixtures, eliminated the additional staffing and reduced material handling costs. As a result, we believe that we are now better positioned to improve our gross margin on these products in the future. Gross margin may increase slightly in our fourth quarter to the extent our production volumes increase to support our planned roll-out programs and proposal pipeline and to the extent that we reduce excess capacity in our new manufacturing process equipment.

***Operating Expenses***

*General and Administrative.* Our general and administrative expenses decreased from \$3.3 million for the third quarter ended December 31, 2007 to \$2.4 million for the third quarter ended December 31, 2008, a decrease of \$0.9 million, or 27%. The decrease was a result of \$1.4 million in decreased compensation costs as a result of \$0.8 million in one-time IPO bonuses paid in December

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2007 that did not recur, \$0.4 million in decreased compensation for executive bonuses and \$0.2 million in cancelled discretionary bonus awards. Additionally, our stock compensation expense decreased by \$0.1 million and discretionary spending decreased by \$0.1 million. These decreases were offset by: (i) \$0.2 million in increased compensation for base wage increases for existing employees and increased compensation costs related to hiring additional employees in our accounting, information technology and administration departments; (ii) additional legal expenses of \$0.2 million, including \$0.1 million incurred for costs related to the class action litigation; and (iii) \$0.4 million of public company costs related to audit and tax support, investor relations, compliance and SOX initiatives that were not incurred during the third quarter of fiscal 2008.

General and administrative expenses increased from \$6.7 million for the nine months ended December 31, 2007 to \$7.9 million for the nine months ended December 31, 2008, an increase of \$1.2 million, or 18%. Total headcount increased from the prior year as we added staff support in our accounting, information technology, human resources and administrative functions resulting in increased compensation costs. Legal expenses increased as a result of the class action litigation and public company reporting and compliance costs. Additionally, as a result of being a public company, we have incurred increased costs for audit and tax support, SOX compliance and other public company administrative costs. For the nine months ended December 31, 2008, we recorded a \$0.4 million gain on the sale of an asset which was reported as a reduction in our general and administrative expenses.

*Sales and Marketing.* Our sales and marketing expenses increased from \$2.3 million for the third quarter ended December 31, 2007 to \$2.7 million for the third quarter ended December 31, 2008, an increase of \$0.4 million, or 17%. The increase was a result of increased employee compensation and stock compensation costs of \$0.6 million from our hiring additional sales and marketing personnel during fiscal 2009. Our marketing costs increased by \$0.2 million as a result of our efforts to increase our brand awareness through direct mail campaigns into the wholesale channel and participation in national trade shows. Spending decreases were due to reduced variable compensation costs related to reduced commissions and bonuses of \$0.4 million.

Sales and marketing expenses increased from \$6.3 million for the nine months ended December 31, 2007 to \$8.2 million for the nine months ended December 31, 2008, an increase of \$1.9 million, or 30%. The increase was a result of increased employee compensation, recruiting and stock compensation costs of \$1.8 million from our hiring additional sales and marketing personnel during fiscal 2009. A majority of new sales and marketing hires were completed within our first fiscal quarter. Our marketing costs increased by \$0.6 million as a result of our efforts to increase our brand awareness through direct mail into the wholesale channel and through participation in national trade shows. Spending decreases were due to reduced variable commission plans of \$0.3 million and reduced discretionary bonus expense of \$0.3 million.

*Research and Development.* Our research and development expenses decreased for the third quarter and nine months ended December 31, 2008 from the third quarter and nine months ended December 31, 2007 on an absolute dollar basis and as a percentage of total revenue as a result of decreased research consulting expenses and a reduction in sample and material costs as our wireless control product transitioned into production stages.

*Interest Expense.* Our interest expense decreased by \$0.2 million for the third quarter and by \$0.5 million for the nine months ended December 31, 2008 from the third quarter and nine months ended December 31, 2007 due to the payoff of our revolving line of credit balance in December 2007. Additionally, for the nine months ended December 2007, we recorded \$0.5 million in interest expense from our then outstanding convertible debt. The debt converted into common shares as a result of the completion of our IPO. For the nine months ended December 31, 2008, we capitalized \$0.2 million of interest for construction in progress.

*Dividend and Interest Income.* Dividend and interest income increased for the three and nine months ended December 31, 2008 from the three and nine months ended December 31, 2007 due to interest income earned on the invested proceeds from our IPO completed in December 2007.

*Income Taxes.* Our income tax expense increased for the three months ended December 31, 2008 from the three months ended December 31, 2007 due to the increase in taxable income. Our income tax expense decreased for the nine months ended December 31, 2008 from the nine months ended December 31, 2007 due to the decrease in taxable income. Our effective income tax rate for the nine months ended December 31, 2008 was 46.3%, compared to 40.6% for the nine months ended December 31, 2007. The increase in our effective tax rate was due to an increase in

non-deductible stock compensation expense, a mix change in state tax rates, and a reduction in federal tax credits due to a reduction in taxable income after stock option deductions.

**Table of Contents****Liquidity and Capital Resources*****Overview***

On December 24, 2007, we completed our initial public offering. Net proceeds to us from the offering were approximately \$82.8 million (net of underwriting discounts and commissions but before the deduction of offering expenses). We invested the net proceeds from the IPO in money market funds and short-term government agency bonds.

We had approximately \$24.2 million in cash and cash equivalents and \$24.7 million in short-term investments as of December 31, 2008. Our cash equivalents are invested in money market accounts, bank certificates of deposit and commercial paper with maturities of less than 90 days and an average yield of 2.1%. Our short-term investment account consists of high-grade government agency bonds, bank certificates of deposit and AAA-rated corporate debt with expiration dates ranging from February 2009 through November 2009 and an average yield of 2.8%.

***Cash Flows***

The following table summarizes our cash flows for the nine months ended December 31, 2007 and 2008 (in thousands):

|                                                  | <b>Nine Months Ended<br/>December 31,</b> |             |
|--------------------------------------------------|-------------------------------------------|-------------|
|                                                  | <b>2007</b>                               | <b>2008</b> |
| Operating activities                             | \$ (2,115)                                | \$ (468)    |
| Investing activities                             | (1,821)                                   | (33,491)    |
| Financing activities                             | 86,946                                    | (20,178)    |
| Increase (decrease) in cash and cash equivalents | \$ 83,010                                 | \$ (54,137) |

*Cash Flows Related to Operating Activities.* Cash used in operating activities primarily consists of net income adjusted for certain non-cash items; including depreciation and amortization, stock-based compensation expenses, income taxes and the effect of changes in working capital and other activities.

Cash used in operating activities for the nine months ended December 31, 2008 was \$0.5 million and consisted of net cash of \$4.7 million used for working capital purposes partially offset by net income adjusted for non-cash expense items of \$4.2 million. Cash used for working capital consisted of an increase of \$1.8 million in inventory to provide safety stock inventories on key components, a \$1.5 million increase in trade receivables attributed to national account customers holding cash at calendar year-end, a \$0.7 million increase in prepaids due to advanced payments for income taxes and services, a \$0.4 million increase in deferred costs due to incomplete projects where revenue has not yet been recognized, a \$0.1 million increase for interest receivable on short-term investments, and a \$1.6 million decrease in accrued expenses due to \$0.8 million for payments to contractors for project services performed and a \$0.8 million decrease in compensation accruals for payments made and bonus accruals no longer required. This amount was offset by a \$1.4 million increase in accounts payable due to inventory purchases within the quarter that were still within payment terms.

Cash used in operating activities for the nine months ended December 31, 2007 was \$2.1 million and consisted of net income adjusted for non-cash expense items of \$5.6 million offset by cash used for working capital purposes of \$7.7 million. Cash used for working capital purposes consisted of an increase of \$3.1 million in trade receivables as result of increased revenues, an increase of \$7.8 million in inventory due to purchases of raw materials to support sales order backlogs and an increase of \$0.1 million in prepaids due to advanced payments for services. These amounts were offset by an increase of \$2.0 million in accounts payable as a result of increased inventories and services, and an increase in accrued expenses of \$2.0 million due to increased service contracting activities, increased legal costs for the public offering preparation, and an increase in sales tax accruals resulting from the revenue increase.

*Cash Flows Related to Investing Activities.* For the nine months ended December 31, 2008, cash used in investing activities was \$33.5 million. This included \$22.3 million for short-term investments with maturity dates ranging from

91 to 360 days, \$10.6 million for capital expenditures related to the technology center, operating software systems and processing equipment for capacity and cost improvement measures, and \$1.0 million for the purchase of intellectual property rights from an executive, partially offset by net proceeds from the sale of an investment of \$0.5 million.

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Cash used in investing activities for the nine months ended December 31, 2007 was \$1.8 million. This included \$1.9 million for capital expenditures for purchases of processing equipment for capacity and cost improvement measures and \$0.1 million for the continued development of intellectual property. Cash provided from investing activities included a \$0.2 million payment received on a shareholder advance.

*Cash Flows Related to Financing Activities.* For the nine months ended December 31, 2008, cash flows used in financing activities was \$20.2 million. This included \$22.4 million used for common share repurchases and \$0.6 million for repayment of long-term debt. Cash flows provided by financing activities included proceeds of \$1.4 million received from stock option and warrant exercises and \$1.5 million in deferred tax benefits from non-qualified stock option exercises.

Cash provided by financing activities for the nine months ended December 31, 2007 was \$86.9 million. In addition to the \$78.6 million of net proceeds from our initial public offering, financing activities included \$11.3 million in proceeds from our issuance of convertible debt, \$1.9 million for proceeds received from stock option and warrant exercises, \$0.8 million received in payments of shareholder note receivables and \$1.2 million in deferred tax benefits from non-qualified stock option exercises. These were offset by \$6.6 million for repayment of the revolving line of credit and long-term debt.

### ***Working Capital***

Our net working capital as of December 31, 2008 was \$77.3 million, consisting of \$89.7 million in current assets and \$12.4 million in current liabilities. Our net working capital as of March 31, 2008 was \$104.3 million, consisting of \$116.9 million in current assets and \$12.6 million in current liabilities. At December 31, 2008, our accounts receivable balance increased from our prior fiscal year-end. We attribute this to our direct retail account customers holding onto cash at calendar year-end. During the first seven business days of January, we received collections of \$3.8 million, or approximately 20% of our outstanding receivables balance at year-end. We believe that our receivables portfolio continues to remain sound and highly collectible. We are cognizant of the current liquidity and credit challenges in the economic environment and the high level of underwriting due diligence required as we review new customer opportunities. Our inventories have increased from our prior fiscal year-end as a result of our wireless Phase 2 initiative. The vast majorities of these components are assembled overseas and require longer delivery lead times. We attempt to maintain a three-month supply of on-hand inventory of purchased components and raw materials to meet anticipated demand, as well as to reduce our risk of unexpected raw material or component shortages or supply interruptions. Our accounts receivables, inventory and payables may increase to the extent our revenue and order levels increase.

We believe that our existing cash and cash equivalents, our anticipated cash flows from operating activities and our borrowing capacity under our revolving credit facility will be sufficient to meet our anticipated cash needs for at least the remainder of fiscal 2009.

### ***Indebtedness***

On March 18, 2008, we entered into a credit agreement to replace a previous agreement between us and Wells Fargo Bank, N.A. The credit agreement provides for a revolving credit facility that matures on August 31, 2010. The initial maximum aggregate amount of availability under the line of credit is \$25.0 million. We have a one-time option to increase the maximum aggregate amount of availability under the line of credit to up to \$50.0 million, although any advance from the line of credit over \$25.0 million is discretionary to Wells Fargo even if no event of default has occurred. Borrowings are limited to a percentage of eligible trade accounts receivables and inventories, less any borrowing base reserve that may be established from time to time. Borrowings allowed under the line of credit as of December 31, 2008 were \$20.2 million based upon available working capital, as defined. In December 2008, we briefly drew \$4.0 million on the line due to the timing of treasury repurchases and funds available in our operating account. As of December 31, 2008, the borrowings had been repaid and there was no balance due on the line of credit.

We must pay a fee of 0.20% on the average daily unused amount of the line of credit and fees upon the issuance of each letter of credit equal to 1.25% per annum of the principal amount thereof.

We have the option to select the interest rate applicable to all or a portion of the outstanding principal balance under the line of credit either (i) at a fluctuating rate per annum one percent (1.00%) below the prime rate in effect from time

to time, or (ii) at a fixed rate per annum determined by Wells Fargo to be one and one quarter percent (1.25%) above LIBOR.

In addition to our revolving credit facility, we also have other existing long-term indebtedness and obligations under various debt instruments and capital lease obligations, including pursuant to a bank term note, a bank first mortgage, a debenture to a community

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development organization, a federal block grant loan, two city industrial revolving loans and various capital leases and equipment purchase notes. As of December 31, 2008, the total amount of principal outstanding on these various obligations was \$4.7 million. These obligations have varying maturity dates between 2010 and 2024 and bear interest at annual rates of between 2.0% and 16.2%. The weighted average annual interest rate of such obligations as of December 31, 2008 was 5.6%. Based on interest rates in effect as of December 31, 2008, we expect that our total debt service payments on such remaining obligations for fiscal 2009, including scheduled principal, lease and interest payments, will approximate \$0.3 million. As of December 31, 2008, we were in compliance with all debt covenants, as amended.

***Capital Spending***

We expect to incur approximately \$1.2 million in capital expenditures during the remainder of fiscal 2009 to complete our new technology center and other improvements at our manufacturing facility. We also plan to incur \$0.5 million in capital expenditures to expand and improve our ERP systems. Our capital spending plans predominantly consist of the completion of projects that have been in place for several months and for which we have already invested significant capital. We consider the completion of our ERP systems critical to our long-term success and our ability to ensure a strong control environment over financial reporting and operations. We expect to finance the technology center and manufacturing improvement expenditures primarily through equipment secured loans and leases, long-term debt financing, using cash on hand or by using our available capacity under our revolving credit facility.

***Contractual Obligations and Commitments***

The following table is a summary of our long-term contractual obligations as of December 31, 2008 (dollars in thousands):

|                                           |           | Less than<br>1 | 1-3<br>Years | 3-5<br>Years | More than<br>5<br>Years |
|-------------------------------------------|-----------|----------------|--------------|--------------|-------------------------|
|                                           | Total     | Year           | Years        | Years        | Years                   |
| Bank debt obligations                     | \$ 4,681  | \$ 868         | \$ 1,290     | \$ 1,136     | \$ 1,387                |
| Cash interest payments on debt            | 1,198     | 241            | 366          | 236          | 355                     |
| Operating lease obligations               | 3,166     | 1,075          | 1,337        | 743          | 11                      |
| Purchase order and cap-ex commitments (1) | 5,457     | 4,282          | 1,175        |              |                         |
| Total                                     | \$ 14,502 | \$ 6,466       | \$ 4,168     | \$ 2,115     | \$ 1,753                |

(1) Reflects non-cancellable purchase order commitment in the amount of \$3.8 million for certain inventory items entered into in order to secure better pricing and ensure materials on hand and capital expenditure

commitments in  
the amount of  
\$1.7 million for  
construction of  
the new  
technology  
center at our  
Manitowoc  
facility,  
improvements  
to information  
technology  
systems and  
manufacturing  
equipment and  
tooling.

**Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements.

**Inflation**

Our results from operations have not been, and we do not expect them to be, materially affected by inflation.

**Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of our consolidated financial statements requires us to make certain estimates and judgments that affect our reported assets, liabilities, revenue and expenses, and our related disclosure of contingent assets and liabilities. We re-evaluate our estimates on an ongoing basis, including those related to revenue recognition, inventory valuation, the collectability of receivables, stock-based compensation, warranty reserves and income taxes. We base our estimates on historical experience and on various assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates. A summary of our critical accounting policies is set forth in the Critical Accounting Policies and Estimates section of our Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended March 31, 2008. There have been no material changes in any of our accounting policies since March 31, 2008.

**Recent Accounting Pronouncements**

For a complete discussion of recent accounting pronouncements, refer to Note B in the condensed consolidated financial statements included elsewhere in this report.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our exposure to market risk was discussed in the Quantitative and Qualitative Disclosures About Market Risk section contained in our Annual Report on Form 10-K for the year ended March 31, 2008. There have been no material changes to such exposures since March 31, 2008.

**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

We maintain a system of disclosure controls and procedures designed to provide reasonable assurance as to the reliability of our published financial statements and other disclosures included in this report. Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the quarter ended December 31, 2008 pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934 (the Exchange Act). Based upon their evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the quarter ended December 31, 2008 to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms, and to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosures.

There was no change in our internal control over financial reporting that occurred during the quarter ended December 31, 2008 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

This quarterly report does not include a report of management's assessment regarding internal control over financial reporting or an attestation report of the Company's registered public accounting firm due to a transition period established by rules of the Securities and Exchange Commission for newly public companies.

**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

We are subject to various claims and legal proceedings arising in the ordinary course of our business. In addition to ordinary-course litigation, we are a party to the litigation described below.

In February and March 2008, three class action lawsuits were filed in the United States District Court for the Southern District of New York against us, several of our officers, all members of our then existing board of directors, and certain underwriters from our December 2007 initial public offering. The plaintiffs claim to represent certain persons who purchased shares of our common stock from December 18, 2007 through February 6, 2008. The plaintiffs allege, among other things, that the defendants made misstatements and failed to disclose material information in our registration statement and prospectus for our initial public offering. The complaints allege various claims under the Securities Act of 1933, as amended. The complaints seek, among other relief, class certification, unspecified damages, fees, and such other relief as the court may deem just and proper.

On August 1, 2008, the court-appointed lead plaintiff filed a consolidated amended complaint in the United States District Court for the Southern District of New York. On September 15, 2008, we and the other director and officer defendants filed a brief in support of the motion to dismiss the consolidated complaint. On November 13, 2008, the lead plaintiff filed a brief in opposition to the motion to dismiss. On December 15, 2008, we and the other director and officer defendants, filed a reply brief in support of their motion to dismiss. Having been fully briefed, the motion to dismiss is awaiting the court's review and decision.

We believe that we and the other defendants have substantial legal and factual defenses to the claims and allegations contained in the consolidated complaint, and we intend to pursue these defenses vigorously. There can be no assurance, however, that we will be successful, and an adverse resolution of the lawsuit could have a material adverse effect on our consolidated financial position, results of operations and cash flow. In addition, although we carry insurance for these types of claims, a judgment significantly in excess of our insurance coverage could materially and adversely affect our financial condition, results of operations and cash flows. We are not presently able to reasonably estimate potential losses, if any, related to the lawsuit.



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**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

**(b) Use of Proceeds**

Our IPO was declared effective by the SEC on December 18, 2007. The net offering proceeds received by us, after deducting underwriting discounts and commissions and expenses incurred in connection with the offering, were approximately \$78.6 million. Through December 31, 2008, approximately \$29.7 million of the proceeds from our IPO have been used to fund operations of our business and for general corporate purposes, including \$22.4 million used for the repurchase of common shares. The remainder of the net proceeds from the IPO are invested in short-term investment grade securities, bank certificate of deposits, commercial paper and money market accounts. Other than for our share repurchases, there has been no material change in the planned use of proceeds from our IPO as described in our final prospectus filed with the SEC on December 18, 2007 pursuant to Rule 424(b).

**ITEM 5. OTHER INFORMATION**

**Statistical Data**

The following table presents certain statistical data, cumulative from December 1, 2001 through December 31, 2008, regarding sales of our HIF lighting systems, total units sold (including HIF lighting systems), customer kilowatt demand reduction, customer kilowatt hours saved, customer electricity costs saved, indirect carbon dioxide emission reductions from customers' energy savings, and square footage we have retrofitted. The assumptions behind our calculations are described in the footnotes to the table below.

|                                                                                      | <b>Cumulative From<br/>December 1, 2001<br/>Through December 31,<br/>2008<br/>(in thousands, unaudited)</b> |
|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| HIF lighting systems sold(1)                                                         | 1,419                                                                                                       |
| Total units sold (including HIF lighting systems)                                    | 1,825                                                                                                       |
| Customer kilowatt demand reduction(2)                                                | 423                                                                                                         |
| Customer kilowatt hours saved(2)(3)                                                  | 6,683,363                                                                                                   |
| Customer electricity costs saved(4)                                                  | \$ 514,619                                                                                                  |
| Indirect carbon dioxide emission reductions from customers' energy savings (tons)(5) | 4,389                                                                                                       |
| Square footage retrofitted(6)                                                        | 725,679                                                                                                     |

(1) HIF lighting systems includes all HIF units sold under the brand name Compact Modular and its predecessor, Illuminator.

(2) A substantial majority of our HIF lighting systems, which generally operate at approximately 224 watts per

six-lamp fixture,  
are installed in  
replacement of  
HID fixtures,  
which generally  
operate at  
approximately  
465 watts per  
fixture in  
commercial and  
industrial  
applications.  
We calculate  
that each  
six-lamp HIF  
lighting system  
we install in  
replacement of  
an HID fixture  
generally  
reduces  
electricity  
consumption by  
approximately  
241 watts (the  
difference  
between 465  
watts and 224  
watts). In  
retrofit projects  
where we  
replace fixtures  
other than HID  
fixtures, or  
where we  
replace fixtures  
with products  
other than our  
HIF lighting  
systems (which  
other products  
generally  
consist of  
products with  
lamps similar to  
those used in  
our HIF  
systems, but  
with varying  
frames, ballasts  
or power packs),

we generally achieve similar wattage reductions (based on an analysis of the operating wattages of each of our fixtures compared to the operating wattage of the fixtures they typically replace). We calculate the amount of kilowatt demand reduction by multiplying (i) 0.241 kilowatts per six-lamp equivalent unit we install by (ii) the number of units we have installed in the period presented, including products other than our HIF lighting systems (or a total of approximately 1.68 million units).

- (3) We calculate the number of kilowatt hours saved on a cumulative basis by assuming the reduction of 0.241 kilowatts of electricity consumption per six-lamp equivalent unit

we install and assuming that each such unit has averaged 7,500 annual operating hours since its installation.

- (4) We calculate our customers electricity costs saved by multiplying the cumulative total customer kilowatt hours saved indicated in the table by \$0.077 per kilowatt hour. The national average rate for 2007, which is the most current full year for which this information is available, was \$0.091 per kilowatt hour according to the United States Energy Information Administration.

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- (5) We calculate this figure by multiplying (i) the estimated amount of carbon dioxide emissions that result from the generation of one kilowatt hour of electricity (determined using the Emissions and Generation Resource Integration Database, or EGrid, prepared by the United States Environmental Protection Agency), by (ii) the number of customer kilowatt hours saved as indicated in the table. The calculation of indirect carbon dioxide emissions reductions reflects the most recent Environmental Protection Agency eGrid data.
- (5) Based on 1.825 million total units sold, which contain a total of approximately

9.1 million  
lamps. Each  
lamp illuminates  
approximately  
75 square feet.  
The majority of  
our installed  
fixtures contain  
six lamps and  
typically  
illuminate  
approximately  
450 square feet.

### **Executive Employment Agreement**

On February 4, 2009, the Company entered into an Executive Employment and Severance Agreement (the "Employment Agreement"), the general content of which was previously disclosed by the Company in its Registration Statement on Form S-1 (Reg. No. 333-145569), with Patricia A. Verfueth. The terms and conditions of the Employment Agreement are the same as the terms and conditions of the employment agreements that that Company entered into with executive officers in February 2008, as disclosed in the Company's Current Report on Form 8-K dated February 15, 2008, except that (i) Ms. Verfueth's position will continue to be Vice President of Operations; (ii) her base salary for the Company's fiscal year ending March 31, 2009 will continue to be her existing base salary of \$175,000, subject to potential increase by the Board of Directors from time to time thereafter; (iii) her renewal period will be one year; and (iv) her severance multipliers will be one-half and one prior to and after, respectively, a "Change of Control" (as defined in the Employment Agreement).

The foregoing description of the Employment Agreement is qualified in its entirety by reference to the full text of the Employment Agreement, a copy of which is filed herewith as Exhibit 10.1 and incorporated herein by reference.

### **ITEM 6. EXHIBITS**

#### **(a) Exhibits**

- 10.1 Executive Employment and Severance Agreement, dated February 4, 2009, by and between Orion Energy Systems, Inc. and Patricia A. Verfueth.
- 31.1 Certification of Chief Executive Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
- 31.2 Certification of Chief Financial Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
- 32.1 Certification of Chief Executive Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on February 9, 2009.

ORION ENERGY SYSTEMS, INC.  
Registrant

By /s/ Scott R. Jensen

Scott R. Jensen  
Chief Financial Officer

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**Exhibit Index to Form 10-Q for the Period Ended December 31, 2008**

- 10.1 Executive Employment and Severance Agreement, dated February 4, 2009, by and between Orion Energy Systems, Inc. and Patricia A. Verfueth.
- 31.1 Certification of Chief Executive Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
- 31.2 Certification of Chief Financial Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
- 32.1 Certification of Chief Executive Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer of Orion Energy Systems, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.